



**AGENDA  
FINANCE AND ADMINISTRATION  
COMMITTEE MEETING  
OF THE BOARD OF DIRECTORS  
INLAND EMPIRE UTILITIES AGENCY\***

**WEDNESDAY, SEPTEMBER 14, 2022  
11:00 A.M.**

**AGENCY HEADQUARTERS  
BOARD ROOM  
6075 KIMBALL AVENUE, BUILDING A  
CHINO, CALIFORNIA 91708  
VIEW THE MEETING LIVE ONLINE AT IEUA.ORG  
TELEPHONE ACCESS: (415) 856-9169 / Conf Code: 809 178 499#**

PURSUANT TO AB361 AND RESOLUTION NO. 2022-9-2, ADOPTED BY THE IEUA BOARD OF DIRECTORS ON SEPTEMBER 7, 2022, IEUA BOARD AND COMMITTEE MEETINGS WILL CONTINUE TO BE CONDUCTED THROUGH TELECONFERENCE. IN AN EFFORT TO PROTECT PUBLIC HEALTH AND PREVENT THE SPREAD OF COVID-19, THERE WILL BE NO PUBLIC LOCATION AVAILABLE FOR ATTENDING THE MEETING IN PERSON.

The public may participate and provide public comment during the meeting by dialing the number provided above. Comments may also be submitted by email to the Board Secretary/Office Manager Denise Garzaro at [dgarzaro@ieua.org](mailto:dgarzaro@ieua.org) prior to the completion of the Public Comment section of the meeting. Comments will be distributed to the Board of Directors.

**CALL TO ORDER**

**PUBLIC COMMENT**

Members of the public may address the Board on any item that is within the jurisdiction of the Board; however, no action may be taken on any item not appearing on the agenda unless the action is otherwise authorized by Subdivision (b) of Section 54954.2 of the Government Code. Those persons wishing to address the Board on any matter, whether or not it appears on the agenda, are requested to email the Board Secretary/Office Manager prior to the public comment section or request to address the Board during the public comments section of the meeting. Comments will be limited to three minutes per speaker. Thank you.

**ADDITIONS TO THE AGENDA**

In accordance with Section 54954.2 of the Government Code (Brown Act), additions to the agenda require two-thirds vote of the legislative body, or, if less than two-thirds of the members are present, a unanimous vote of those members present, that there is a need to take immediate action and that the need for action came to the attention of the local agency subsequent to the agenda being posted.

\*A Municipal Water District

**1. CONSENT ITEMS**

**A. MINUTES**

Approve Minutes of the August 10, 2022 Finance and Administration Committee meeting.

**B. REPORT ON GENERAL DISBURSEMENTS**

Staff recommends that the Committee/Board approve the total disbursements for the month of July 2022, in the amount of \$39,583,777.01.

**C. RP-5 EXPANSION PROJECT BUDGET TRANSFER**

Staff recommends that the Committee/Board:

1. Approve a FY 2022/23 transfer in the amount of \$60,000 from the RP-5 Expansion to 30 MGD, Project No. EN19001 capital budget, to the RP-5 Expansion to 30 MGD, Project No. EN19001 operating budget in the Regional Capital (RC) Fund;
2. Approve a FY 2022/23 transfer in the amount of \$60,000 from the RP-5 Biosolids Facility, Project No. EN19006 capital budget, to RP-5 Biosolids Facility, Project No. EN19006 operating budget in the Regional Capital (RC) Fund; and
3. Authorize the General Manager to execute the budget transfer.

**2. ACTION ITEMS**

**A. FISCAL YEAR 2021/22 CARRY FORWARD BUDGET AMENDMENT**

Staff recommends that the Committee/Board:

1. Approve the carry forward of open encumbrances and non-encumbered commitments related to budgets from FY 2021/22 to FY 2022/23; and
2. Amend the FY 2022/23 budget in the amount of \$5,408,121 for operations and maintenance expenses, \$7,795,788 for non-capital projects, and \$7,617,085 for capital projects.

**B. PUBLIC HEARING AND ADOPTION OF ORDINANCE NO. 110**

Staff recommends that the Committee/Board:

1. Hold a Public Hearing to receive comments prior to the adoption of Ordinance No. 110, establishing and setting forth the policies governing Agency authority dollar limits for procurement and procurement-related activities; and
2. After closing the Public Hearing, adopt Ordinance No. 110.

**C. COLLECTION SYSTEM CONDITION ASSESSMENT AND OPTIMIZATION PROJECT FISCAL YEAR 2022/23 PROJECT BUDGET AUGMENTATION**

Staff recommends that the Committee/Board:

1. Approve a FY 2022/23 project budget augmentation for the Regional System Asset Management Project, No. EN19024, in the amount of \$50,237, from \$329,878 to \$380,115 in the Regional Operations and Maintenance (10800) Fund;
2. Approve a FY 2022/23 project budget augmentation for the NRW Manhole and Pipeline Project, No. EN19028, in the amount of \$393,398, from \$70,000 to \$463,398 in the Non-Reclaimable Wastewater (10500) Fund; and
3. Authorize the General Manager to approve the budget augmentation.

**D. RECHARGE MASTER PLAN UPDATE PROJECT – BUDGET INCREASE, AGREEMENT AMENDMENT, AND CONSTRUCTION CHANGE ORDER APPROVAL**

Staff recommends that the Committee/Board:

1. Approve the total project budget augmentation for RW15003.00 in Fiscal Year 2022/23 from \$24,004,424 to \$27,260,512;
2. Approve the second amendment to IEUA and CBWM's Cost Sharing Agreement, Task Order No. 9, for the project under RW15003.06;
3. Approve the construction change order with MNR Construction, Inc. for Project No. RW15003.06 at a not-to-exceed amount of \$3,161,995 which increases the contract from \$15,669,068.27 to \$18,831,063.27 (20% increase); and
4. Authorize the General Manager to execute the contracts, subject to non-substantive changes.

**3. INFORMATION ITEMS**

**A. FISCAL YEAR 2021/22 FOURTH QUARTER BUDGET VARIANCE, PERFORMANCE UPDATES, AND BUDGET TRANSFERS (WRITTEN/POWERPOINT)**

**RECEIVE AND FILE INFORMATION ITEM**

**B. TREASURER'S REPORT OF FINANCIAL AFFAIRS (WRITTEN/ POWERPOINT)**

4. **GENERAL MANAGER'S COMMENTS**

5. **COMMITTEE MEMBER COMMENTS**

6. **COMMITTEE MEMBER REQUESTED FUTURE AGENDA ITEMS**

**ADJOURN**

**DECLARATION OF POSTING**

I, Denise Garzaro, CMC, Board Secretary/Office Manager of the Inland Empire Utilities Agency\*, a Municipal Water District, hereby certify that, per Government Code Section 54954.2, a copy of this agenda has been posted at the Agency's main office, 6075 Kimball Avenue, Building A, Chino, CA and on the Agency's website at [www.ieua.org](http://www.ieua.org) at least seventy-two (72) hours prior to the meeting date and time above.

**In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Board Secretary at (909) 993-1736 or [dgarzaro@ieua.org](mailto:dgarzaro@ieua.org), 48 hours prior to the scheduled meeting so that IEUA can make reasonable arrangements to ensure accessibility.**



**CONSENT  
ITEM  
1A**



**MINUTES  
FINANCE AND ADMINISTRATION  
COMMITTEE MEETING  
INLAND EMPIRE UTILITIES AGENCY\*  
AGENCY HEADQUARTERS, CHINO, CA**

**WEDNESDAY, AUGUST 10, 2022  
11:00 A.M.**

**COMMITTEE MEMBERS PRESENT via Video/Teleconference**

Paul Hofer, Chair  
Marco Tule, Director

**STAFF PRESENT**

Christiana Daisy, P.E., Deputy General Manager  
Kristine Day, Assistant General Manager  
Jerry Burke, Director of Engineering  
Denise Garzaro, Board Secretary/Office Manager  
Brandon Gonzalez Contreras, Technology Specialist I  
Michael Larios, Technology Specialist I  
Randy Lee, Director of Operations & Maintenance  
Alex Lopez, Acting Budget Officer  
Alyson Piguee, Director of External & Government Affairs

**STAFF PRESENT via Video/Teleconference**

Deborah Berry, Controller  
Jennifer Hy-Luk, Acting Executive Assistant  
Jeanina Romero, Executive Assistant  
Wilson To, Technology Specialist II  
Teresa Velarde, Manager of Internal Audit

**OTHERS PRESENT**

Sarah Meacham, PFM Asset Management LLC

**CALL TO ORDER**

Committee Chair Paul Hofer called the meeting to order at 11:00 a.m. He gave the public the opportunity to comment and provided instructions for unmuting the conference line.

There were no public comments received or additions to the agenda.

**PRESENTATION – PFM INVESTMENT PERFORMANCE REVIEW**

PFM Asset Management LLC Managing Director Sarah Meacham provided a presentation on the investment performance for the quarter ending June 30, 2022. She provided a market update, reported on the investment strategy, and a portfolio review.

### **1A – 1B. CONSENT ITEMS**

The Committee:

- ◆ Approved Minutes of the July 13, 2022 Finance and Administration Committee meeting.
- ◆ Recommended that the Board approve the total disbursements for the month of June 2022, in the amount of \$17,174,459.33;

as Consent Calendar items on the August 17, 2022 Board meeting agenda.

### **3A – 3B. INFORMATION ITEM**

The following information items were presented or received and filed by the Committee:

- ◆ Interim Financing to Support Regional Wastewater Programs
- ◆ Treasurer's Report of Financial Affairs

### **4. GENERAL MANAGER'S COMMENTS**

Deputy General Manager Christiana Daisy stated that IEUA's water quality laboratory is now accredited to perform PFAS analysis in both potable and non-potable water matrices. IEUA is required to monitor both RP-1 and RP-4 recycled water sites for groundwater recharge on a weekly basis and the new NPDES permit requires quarterly monitoring of influents and effluents at all four regional plants. The new permit went into effect on August 1, so this accreditation was very timely, allowing the Agency to perform in-house compliance testing to support IEUA's NPDES and GWR permits.

IEUA has received the District Transparency Certificate of Excellence from the Special District Leadership Foundation in recognition of its outstanding efforts to promote transparency and good governance. IEUA has maintained this distinction since 2015. The award is a testament to the Agency's commitment to open government. To receive the award, the Agency demonstrated the completion of essential governance transparency requirements, including conducting ethics training for all board members, properly conducting open and public meetings, and filing financial transactions and compensation reports to the State Controller in a timely manner.

Lastly, IEUA's Manager of Facilities & Water System Programs and 2019 California Water Environment Association (CWEA) Emerging Leader, Lucia Diaz, was recently featured in CWEA's Clean Water Magazine.

### **5. COMMITTEE MEMBER COMMENTS**

There were no Committee member comments.

### **6. COMMITTEE MEMBER REQUESTED FUTURE AGENDA ITEMS**

There were no Committee member requested future agenda items.

### **ADJOURNMENT**

With no further business, Committee Chair Hofer adjourned the meeting at 11:34 a.m.

Finance and Administration Committee  
August 10, 2022  
Page 3

Respectfully submitted,

Denise Garzaro  
Board Secretary/Office Manager

*\*A Municipal Water District*

**APPROVED: SEPTEMBER 14, 2022**

DRAFT

**CONSENT  
ITEM  
1B**

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*ADD*  
**From:** Shivaji Deshmukh, General Manager

09/14/22

**Staff Contact:** Kristine Day, Assistant General Manager

**Subject:** Report on General Disbursements

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**Executive Summary:**

Total disbursements for the month of July 2022 were \$39,583,777.01. Disbursement activity included check payments of \$363,274.81 to vendors and \$7,235.46 for worker's compensation related costs. Electronic payments included the Automated Clearing House (ACH) of \$28,826,262.03 and wire transfers (excluding payroll) of \$7,842,750.48. The total payroll was \$2,537,484.05 for employees and \$6,770.18 for the Board of Directors.

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**Staff's Recommendation:**

Approve the total disbursements for the month of July 2022 in the amount of \$39,583,777.01.

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**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

**Prior Board Action:**

On August 10, 2022 the Board of Directors approved the June 2022 Report on General Disbursements totaling \$17,174,459.33.

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**Environmental Determination:**

Not Applicable

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**Business Goal:**

The report on general disbursements is consistent with the Agency's Business Goal of Fiscal Responsibility in providing financial reporting that accounts for general disbursements associated with operating requirements.

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**Attachments:**

Attachment 1 - Background

Attachment 2 - Details of General Disbursements

Attachment 3 - PowerPoint

## Background

Subject: Report on General Disbursements

Table 1 summarizes the disbursements detailed in each of the six attachments affixed to this letter. Table 2 lists the disbursements in excess of an aggregated \$500,000 per vendor and is presented in largest to smallest dollar value.

**Table 1: Disbursement Details**

Attachment	Payment Type	Amount
2A	Vendor Checks	\$ 363,274.81
2B	Workers' Comp Checks	\$ 7,235.46
2C	Vendor ACHs	\$ 28,826,262.03
2D	Vendor Wires (excludes Payroll)	\$ 7,842,750.48
2E	Payroll-Net Pay-Directors	\$ 6,770.18
2F	Payroll-Net Pay-Employees	\$ 2,537,484.05
<b>Total Disbursements</b>		<b>\$39,583,777.01</b>

**Table 2: Disbursements in Excess of \$500,000 per Vendor**

Vendor	Amount	Description
WM LYLES COMPANY	\$17,055,436.81	Professional Svc's for EN19001- RP-5 Expansion to 30 mgd; EN19006- RP-5 Biosolids Facility.
CALPERS	\$ 3,523,045.00	FY 2022/23 Unfunded Liability
METROPOLITAN WATER DISTRICT	\$ 2,686,243.10	May 2022 Water Purchases
MNR CONSTRUCTION	\$ 1,128,671.95	Professional Svc's for RW15003.06- Wineville/Jurupa/Force Main Improvements
SO CALIF EDISON	\$ 932,274.80	05/18/22 – 06/30/22 Electricity
FRESNO FIRST BANK	\$ 897,654.56	Escrow Retention Deposits - EN19001- RP-5 Expansion to 30 mgd; EN19006- RP-5 Biosolids Facility
ARCADIS U.S. INC	\$ 836,768.92	Professional Svc's for EN19001- RP-5 Expansion to 30 mgd; EN19006- RP-5 Biosolids Facility; Phase 3 Chino Basin Water Bank
California Sanitation Risk Management Authority (CSRMA)	\$ 814,793.47	FY 2022/23 Property Insurance Premium



**Table 2: Disbursements in Excess of \$500,000 per Vendor, continued:**

<b>Vendor</b>	<b>Amount</b>	<b>Description</b>
PERS	\$ 727,508.24	07/22 Health Ins; P/R 13, 14
INTERNAL REVENUE SERVICE	\$ 723,690.30	P/R 13, 14; Dir 07 Taxes
ALLIANT INSURANCE SERVICES INC	\$ 699,565.17	FY 2022/23 Insurance premium for Commercial Liability, Commercial Crime, Equipment Floater and Workers Compensation,
CDM SMITH	\$ 682,876.90	Professional Svc's for EN17006 - CCWRF Asset Mgmt Improvements; EN19024 - Collection System Asset Mgmt Assessment; EN19028 - NRW Manhole and Pipeline Condition Assessment

## Attachment 2A

### Vendor Checks

Inland Empire Util.Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Disbursement Account -July '22

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Page: 1

Bank	CBB	CITIZENS BUSINESS BANK			ONTARIO CA	917610000
Bank Key	122234149					
Acct number	CHECK	231167641				
Check						
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
235299	2200122978	07/07/2022	USD	188.02	AMERICAN HERITAGE LIFE INSURANDALLAS TX	07/15/2022
235300	2200122976	07/07/2022	USD	6,543.75	BURRIEC WASTE INDUSTRIES INC FONTANA CA	07/15/2022
235301	2200122971	07/07/2022	USD	1,794.49	CINTAS CORPORATION- LOC#150 PHOENIX AZ	07/12/2022
235302	2200122968	07/07/2022	USD	1,909.51	COLE PARMER INSTRUMENT CO CHICAGO IL	07/11/2022
235303	2200122982	07/07/2022	USD	2,433.95	FIDELITY SECURITY LIFE INSURANCINCINNATI OH	07/15/2022
235304	2200122981	07/07/2022	USD	497.63	FRANCHISE TAX BOARD SACRAMENTO CA	
235305	2200122977	07/07/2022	USD	1,960.68	FRONTIER COMMUNICATIONS CORP CINCINNATI OH	07/18/2022
235306	2200122979	07/07/2022	USD	330.84	PERS LONG TERM CARE PROGRAM PASADENA CA	07/12/2022
235307	2200122970	07/07/2022	USD	2,481.29	S&C ELECTRIC COMPANY CHICAGO IL	07/13/2022
235308	2200122972	07/07/2022	USD	4,596.23	THE HABIT RESTAURANT, LLC IRVINE CA	07/13/2022
235309	2200122973	07/07/2022	USD	46,554.75	TONY PAINTING GARDEN GROVE CA	07/12/2022
235310	2200122975	07/07/2022	USD	465.93	VERIZON BUSINESS ALBANY NY	07/12/2022
235311	2200122980	07/07/2022	USD	25.00	WILCO LIFE INSURANCE COMPANY CHARLOTTE NC	07/27/2022
235312	2200122969	07/07/2022	USD	4,211.92	WM CORPORATE SERVICES INC LOS ANGELES CA	07/15/2022
235313	2200122974	07/07/2022	USD	3,927.00	ZARETSKY BUILDING SOLUTIONS FOUNTAIN VALLEY CA	07/13/2022
235314	2200123009	07/12/2022	USD	84.50	AQUATIC BIOSYSTEMS FORT COLLINS CO	07/28/2022
235315	2200123015	07/12/2022	USD	1,347.27	CITY OF CHINO CHINO CA	07/19/2022
235316	2200123013	07/12/2022	USD	103.00	LITTLE SISTER'S TRUCK WASH, INFONTANA CA	07/28/2022
235317	2200123011	07/12/2022	USD	242.44	MAJESTIC TROPHY CO ONTARIO CA	07/26/2022
235318	2200123014	07/12/2022	USD	5,832.66	MDJ MANAGEMENT EL SEGUNDO CA	07/19/2022
235319	2200123012	07/12/2022	USD	678.01	SAM'S CLUB/SYNCHRONY BANK ATLANTA GA	07/18/2022
235320	2200123010	07/12/2022	USD	791.64	SOUTH COAST AQMD LOS ANGELES CA	07/18/2022
235321	2200123098	07/14/2022	USD	6,258.97	AMERICAN PRINTING & PROMOTIONSCHINO CA	07/19/2022
235322	2200123089	07/14/2022	USD	144.25	AQUATIC BIOSYSTEMS FORT COLLINS CO	07/28/2022
235323	2200123094	07/14/2022	USD	2,007.43	ENI BUILDING NEWS VISTA CA	07/26/2022
235324	2200123088	07/14/2022	USD	5,491.00	CALIF DEPT OF FISH AND WILDLIFONTARIO CA	08/03/2022
235325	2200123095	07/14/2022	USD	3,841.70	CINTAS CORPORATION- LOC#150 PHOENIX AZ	07/19/2022
235326	2200123092	07/14/2022	USD	1,583.35	CINTAS FIRST AID & SAFETY LOCCINCINNATI OH	07/21/2022
235327	2200123100	07/14/2022	USD	426.00	CITY OF CHINO CHINO CA	07/20/2022
235328	2200123093	07/14/2022	USD	7,529.52	CK & B UNITED CORP HARBOR CITY CA	07/21/2022
235329	2200123101	07/14/2022	USD	345.56	FONTANA WATER COMPANY FONTANA CA	07/27/2022
235330	2200123102	07/14/2022	USD	429.00	FRANCHISE TAX BOARD SACRAMENTO CA	08/26/2022
235331	2200123099	07/14/2022	USD	8,933.00	LATINO VENTURES LLC SAN BERNARDINO CA	08/02/2022
235332	2200123097	07/14/2022	USD	69.00	LITTLE SISTER'S TRUCK WASH, INFONTANA CA	07/28/2022
235333	2200123091	07/14/2022	USD	886.50	SAN BERNARDINO COUNTY SAN BERNARDINO CA	07/25/2022
235334	2200123096	07/14/2022	USD	38,297.40	U S BANK ST LOUIS MO	07/20/2022
235335	2200123090	07/14/2022	USD	450.00	UNIVERSITY ENTERPRISES, INC. SACRAMENTO CA	07/25/2022
235336	2200123230	07/21/2022	USD	8,372.00	ASSOCIATION OF ASSET MGMT PROFFORT MYERS FL	08/09/2022
235337	2200123218	07/21/2022	USD	269.05	CALIFORNIA NEWSPAPER SERVICE BLOS ANGELES CA	07/29/2022
235338	2200123227	07/21/2022	USD	46,027.50	CHARLES KING COMPANY INC SIGNAL HILL CA	07/27/2022
235339	2200123225	07/21/2022	USD	2,359.34	CINTAS CORPORATION- LOC#150 PHOENIX AZ	07/29/2022
235340	2200123222	07/21/2022	USD	2,199.67	CINTAS FIRST AID & SAFETY LOCCINCINNATI OH	08/01/2022
235341	2200123233	07/21/2022	USD	750.30	UCAMONGA VALLEY WATER DISTRICTLOS ANGELES CA	08/02/2022
235342	2200123235	07/21/2022	USD	5,250.00	DUENAS, MICHAEL CHINO HILLS CA	08/01/2022

Inland Empire Util.Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Disbursement Account -July '22

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Page: 2

Bank	CBB	CITIZENS BUSINESS BANK				ONTARIO CA	917610000
Bank Key	122234149						
Acct number	CHECK	231167641					
Check							
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void	
235343	2200123231	07/21/2022	USD	1,250.93	EDWIN MERCADO ONIARIO CA	07/21/2022	
235344	2200123219	07/21/2022	USD	2,014.13	ENVIRONMENTAL EXPRESS INC ATLANTA GA	08/01/2022	
235345	2200123217	07/21/2022	USD	193.88	FONTANA HERALD NEWS FONTANA CA	08/03/2022	
235346	2200123234	07/21/2022	USD	1,449.36	FRONTIER COMMUNICATIONS CORP CINCINNATI OH	08/03/2022	
235347	2200123216	07/21/2022	USD	1,387.31	GENERAL BOTTLE INC LOS ANGELES CA	07/27/2022	
235348	2200123236	07/21/2022	USD	100.00	Killackey, Lola Upland	07/29/2022	
235349	2200123224	07/21/2022	USD	4,476.16	NEW RESOURCES GROUP INC FAIRFIELD CT	08/02/2022	
235350	2200123232	07/21/2022	USD	5,565.77	ONTARIO MUNICIPAL UTILITIES COONTARIO CA	07/26/2022	
235351	2200123226	07/21/2022	USD	4,453.17	ORACLE AMERICA INC SAN FRANCISCO CA	08/01/2022	
235352	2200123229	07/21/2022	USD	1,397.17	PROFORMA PRINTING SYSTEMS LOS ANGELES CA	08/01/2022	
235353	2200123228	07/21/2022	USD	667.19	QUINN COMPANY CITY OF INDUSTRY CA	08/01/2022	
235354	2200123214	07/21/2022	USD	48.49	REM LOCK & KEY ONTARIO CA	08/02/2022	
235355	2200123221	07/21/2022	USD	213.00	SAN BERNARDINO COUNTY RECORDERSAN BERNARDINO CA	07/29/2022	
235356	2200123220	07/21/2022	USD	6,000.00	SAN BERNARDINO COUNTY SAN BERNARDINO CA	07/28/2022	
235357	2200123215	07/21/2022	USD	477.25	SUNSHINE FILTERS OF PINELLAS ILARGO FL	08/02/2022	
235358	2200123237	07/21/2022	USD	100.00	Soto, Sandra Chino		
235359	2200123223	07/21/2022	USD	542.45	WORLDWIDE EXPRESS PASADENA CA	07/26/2022	
235360	2200123291	07/26/2022	USD	17,975.68	BANK OF AMERICA, N.A. CHARLOTTE NC	07/28/2022	
235361	2200123289	07/26/2022	USD	4,287.12	GOVERNMENTJOBS.COM INC PASADENA CA	08/01/2022	
235362	2200123288	07/26/2022	USD	977.88	GUY L WARDEN & SONS CERRITOS CA	08/02/2022	
235363	2200123293	07/26/2022	USD	4,262.66	ONTARIO MUNICIPAL UTILITIES COONTARIO CA	08/03/2022	
235364	2200123290	07/26/2022	USD	1,500.00	QUADIENT FINANCE USA INC MILFORD CT	08/04/2022	
235365	2200123292	07/26/2022	USD	9,327.94	THE READY STORE DRAPER UT		
235366	2200123521	07/28/2022	USD	71.50	AQUATIC BIOSYSTEMS FORT COLLINS CO	08/18/2022	
235367	2200123534	07/28/2022	USD	2,600.00	ASIAN AMERICAN ARCHITECTS/ LOS ANGELES CA	08/19/2022	
235368	2200123533	07/28/2022	USD	1,100.00	BEE REMOVERS CLAREMONT CA	08/10/2022	
235369	2200123526	07/28/2022	USD	1,789.44	BOOT BARN INC IRVINE CA	08/08/2022	
235370	2200123528	07/28/2022	USD	2,102.37	CINTAS CORPORATION- LOC#150 PHOENIX AZ	08/05/2022	
235371	2200123520	07/28/2022	USD	518.58	FLO SYSTEMS INC ANAHEIM HILLS CA	08/02/2022	
235372	2200123536	07/28/2022	USD	415.31	FRANCHISE TAX BOARD SACRAMENTO CA		
235373	2200123535	07/28/2022	USD	4,585.72	FRONTIER COMMUNICATIONS CORP CINCINNATI OH	08/09/2022	
235374	2200123532	07/28/2022	USD	4,800.00	HUNTER LOTT FOUNTAIN HILLS AZ	08/02/2022	
235375	2200123530	07/28/2022	USD	750.00	IDEXX DISTRIBUTION INC WESTBROOK ME	08/02/2022	
235376	2200123529	07/28/2022	USD	4,453.17	ORACLE AMERICA INC SAN FRANCISCO CA	08/15/2022	
235377	2200123527	07/28/2022	USD	6,530.50	SANTA ANA WATERSHED ASSOCIATIONIVERSIDE CA	08/03/2022	
235378	2200123522	07/28/2022	USD	620.61	SOUTH COAST AQMD DIAMOND BAR CA	08/09/2022	
235379	2200123523	07/28/2022	USD	13,450.00	STATE WATER RESOURCES CONTROL SACRAMENTO CA	08/04/2022	
235380	2200123531	07/28/2022	USD	1,987.54	VECTORUSA TORRANCE CA	08/01/2022	
235381	2200123525	07/28/2022	USD	4,847.16	VERIZON WIRELESS ALBANY NY	08/03/2022	
235382	2200123524	07/28/2022	USD	15,064.32	VERIZON WIRELESS DALLAS TX	08/03/2022	
* Payment method Check			USD	363,274.81			

Total of all entries

Check Register  
CBB Disbursement Account -July '22

08/30/2022 / 20:39:25  
User: CCAMPBEL  
Page: 3

Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
**			USD	363,274.81		

## Attachment 2B

### Workers' Comp Checks

Inland Empire Util. Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Workers Compensation Account-Jul'22

08/30/2022 / 20:38:51  
User: CCAMPBELL  
Page: 1

Bank	CBB	CITIZENS BUSINESS BANK		ONTARIO CA 917610000			
Bank Key	122234149						
Acct number	WCOM2	231159290					
Checks created manually							
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code		Enca../void
100112	2200123842	07/06/2022	USD	77.66	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100113	2200123843	07/06/2022	USD	705.95	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100114	2200123844	07/06/2022	USD	837.90	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100115	2200123845	07/06/2022	USD	140.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100116	2200123846	07/06/2022	USD	1,377.95	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100117	2200123847	07/06/2022	USD	428.52	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100118	2200123848	07/06/2022	USD	111.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100119	2200123849	07/06/2022	USD	830.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100120	2200123850	07/13/2022	USD	90.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100122	2200124022	07/20/2022	USD	819.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100123	2200124023	07/20/2022	USD	144.20	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100124	2200124024	07/20/2022	USD	165.18	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100125	2200124025	07/20/2022	USD	107.27	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100126	2200124026	07/20/2022	USD	55.50	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100127	2200124027	07/27/2022	USD	119.93	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100128	2200124028	07/27/2022	USD	819.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100129	2200124029	07/27/2022	USD	332.40	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100130	2200124030	07/27/2022	USD	74.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
* Payment method Checks created manually			USD	7,235.46			

Total of all entries

Check Register  
CBB Workers Compensation Account-Jul'22

08/30/2022 / 20:38:51  
User: OCAMPBELL  
Page: 2

Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
**			USD	7,235.46		



# Attachment 2C

## Vendor ACHs

Check Payee / Description	Amount
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ACH	FISHER SCIENTIFIC		
	Lab Methylene Chloride	1632981	1,039.29
	Buffer, Filters, pH Electrode	0137166	2,228.99
	Enterobacter Aerogens, Escherichia Coli	2835403	355.32
	Methylene Chloride, Pipets	9260676	1,515.42
	Ph Strips, Syringe Filter	1289616	664.23
	Fibr Filter, Syringe Filter	8435171	825.91
	Propanol Chmslv	6678895	616.33
			-
			-
			-
	FISHER SCIENTIFIC	\$	7,245.49

ACH	GRAINGER INC		
	Plugs, Valve, Tee, Nipple,	9285616778	1,293.39
	Gloves Return - Inv#9264301152	9352884820	84.05-
	Container Ramp	9313444995	2,061.90
			-
			-
			-
	GRAINGER INC	\$	3,271.24

ACH	CHINO BASIN WATERMASTER		
	50% Cost Sharing-Model Mtgs, Tech Review	2021-12-A	67.25
	50% Cost Sharing-Model Mtgs, Tech Review	2022-03-A	792.75
	50% Cost Sharing-PBHSP WYI 2048773	2022-03-B	9,427.00
	50% Cost Sharing-PBHSP WYI 2047848	2021-12-B	2,665.25
	67% Cost Sharing-Salinity Mgmt Plan WYI	2022-03-C	2,965.74
	67% Cost Sharing-Salinity Mgmt Plan WYI	2021-12-C	4,865.08
	100% IEUA WSI Program WYI 2048783	2022-03-D	12,187.00
	50% Cost Sharing-Updated Plan f/MTLHC WY	2022-03-F	9,180.50
			-
			-
			-
	CHINO BASIN WATERMASTER	\$	42,150.57

ACH	W A RASIC CONSTRUCTION CO INC		
	EN21036.01-5/22 Pay Est 1	PE 1-EN21036.	69,441.36
			-
			-
	W A RASIC CONSTRUCTION CO INC	\$	69,441.36

ACH	W M LYLES COMPANY		
	EN19001-5/22 Pay Est 19	PE 19-EN19001	4,663,326.03
	EN19006-5/22 Pay Est 19	PE 19-EN19006	5,345,945.12
			-
			-
			-
	W M LYLES COMPANY	\$	10,009,271.15

ACH	BIG SKY ELECTRIC INC		
	EN22042-5/22 Pay Est 1	PE 1-EN22042	102,410.00
			-
			-
	BIG SKY ELECTRIC INC	\$	102,410.00

ACH	SO CALIF EDISON		
	I/WLn-3/18-4/18 34 East End-Grand	8012870506 4/	35.29-
	RP2MntLnchRm-5/18-6/16 16400 El Prado Rd	8001015118 6/	4,644.82
	MntclSplltBx-5/18-6/16 11294 Roswell Ave	8000629815 6/	96.06
	1630EPmpStn-5/18-6/16 7420 1/2 East	8000414223 6/	67,951.09
	MWDTrnt18-5/18-6/16 13400 Betsy Ross Ct	8000136547 6/	41.07
	MWDCB14/20-5/18-6/16 5752 East Ave/475 1	0478658163 6/	176.29
	I/WLn-4/19-5/17 34 East End-Grand	8012870506 5/	21.29
	I/WLn-5/18-6/16 34 East End-Grand	8013246396 6/	20.80
			-
			-
			-
	SO CALIF EDISON	\$	72,916.13

Check	Payee / Description	Amount
-------	---------------------	--------

ACH	J G TUCKER & SON INC RP1-Gloves	17834 1,900.28
	J G TUCKER & SON INC	\$ 1,900.28

ACH	JENSEN INSTRUMENT CO Temperature Switch,Thermowell	14593 7,765.67
	JENSEN INSTRUMENT CO	\$ 7,765.67

ACH	NAPA GENUINE PARTS COMPANY Air Filters	4584-370211 502.66
	Battery,Core Deposit	4584-369929 199.06
	Battery, core and 2 yr Wty	4584-370035 398.13
	NAPA GENUINE PARTS COMPANY	\$ 1,099.85

ACH	ROYAL INDUSTRIAL SOLUTIONS Powerflex 700H/S Fan Retrofit	6441-1048107 4,517.01
	ROYAL INDUSTRIAL SOLUTIONS	\$ 4,517.01

ACH	WAXIE SANITARY SUPPLY Waxie 1.5Mil Black Trash Bags	80960976 329.72
	Cups	80966831 369.93
	WAXIE SANITARY SUPPLY	\$ 699.65

ACH	GRAINGER INC	
	Step Stool,Clipboards,Gloves,Calculators	9338558423 954.63
	Angle Grinder,Wrench,Battery	9343255239 748.40
	Diff Transmitter	9342140085 797.84
	Precision Ball Return - Inv#9284076917	9301216637 527.42
	Resistors	9343255221 118.53
	Swing Check Valve	9343255213 61.18
	Wrench,Screwdrivers,Multi-Tools,Socket S	9342995751 677.45
	Chemical Resistant Gloves	9337989942 33.19
	Cable,Wire Rope Clip	9337901855 234.72
	Link Air Filter	9337761028 69.39
	Full Body Harness	9337901848 572.14
	Pressure Gauge,Bushing	9338558472 292.60
	Padlocks	9338558431 364.11
	Hinge,Grinding Wheel,Surface Bolts	9338558456 543.51
	Warning Light,Wall Clock	9338558498 315.66
	Fuses	9338558399 58.49
	Eye Wash Preservative	9336994562 17.91
	Shock-Absorbing Lanyard	9337223375 423.69
	Socket Set Screw	9338198451 21.83
	String Wet Mop	9338558415 103.60
	Precision Balls	9284076917 571.37
	Laser Label	9338558407 36.10
	GRAINGER INC	\$ 6,488.92

ACH	CITY OF ONTARIO WR22013-22/23 BMP Support Grant	22/23 BMP SPP 2,000.00
	CITY OF ONTARIO	\$ 2,000.00

Check	Payee / Description	Amount
ACH	CDM SMITH INC EN17006 5/8-6/4 Prof Svcs 90153290	2,374.75
	CDM SMITH INC \$	2,374.75
ACH	AGILENT TECHNOLOGIES Organochloride Pesticide, Benzidines 123552838	615.43
	Filament, Gold Seal, UI Columns, Split Vent 123561443	1,666.76
	VOC Standard, p-Terphenyl 123561444	625.72
	Acrolein & Acrylonitrile 123572842	58.56
	AGILENT TECHNOLOGIES \$	2,966.47
ACH	CAROLLO ENGINEERS RW15003 & RW15004 5/22 Prof Svcs FB23782	14,468.50
	CAROLLO ENGINEERS \$	14,468.50
ACH	MCMASTER-CARR SUPPLY CO RP1-Socket, Wrench 79456135	126.34
	RP1-Snow Pusher 79460616	410.74
	Water-Resistant Surface Filler 79453376	89.63
	RP1-Spray Nozzle 79458174	126.85
	RP1-Lockout Hasp 79444909	132.83
	RP1-Wire Rope 79433962	1,137.16
	Snow Pusher 79516236	135.33
	Tire Pressure Gauges, Thermometers 78954066	353.87
	MCMASTER-CARR SUPPLY CO \$	2,512.75
ACH	INDUSTRIAL SUPPLY CO Screws 6665	40.55
	Chains 6652	803.90
	INDUSTRIAL SUPPLY CO \$	844.45
ACH	STRADLING YOCCA CARLSON & RAUT 1/22-4/22 EN19001 & EN19006 SRF Loan Leg 387789-0032	3,496.42
	12/21 EN19001 & EN19006 SRF Loan Legal S 383197-0032	480.00
	1/22-3/22 WIFIA Loan Legal Svcs 387788-0036	17,930.15
	12/21 WIFIA Loan Legal Svcs 383198-0036	966.00
	9/21 WIFIA Loan Legal Svcs 382035-0036	672.00
	9/21-11/21 EN19001 & EN19006 SRF Loan Le 382034-0032	440.00
	8/21 EN19001 & EN19006 SRF Loan Legal Sv 379719-0032	2,235.00
	STRADLING YOCCA CARLSON & RAUT \$	26,219.57
ACH	ALFA LAVAL INC 20 Gal . Hyd Tank Lid On 282017849	7,637.93
	ALFA LAVAL INC \$	7,637.93
ACH	HACH COMPANY DPD TOT Chlorine, Metalized Mylar Bag 13087048	1,028.00
	DPD Chlorine 13087052	545.73
	NH4-N Std Soln, Electrolyte Amtax 13087127	503.43
	Mtlzd Clbrtn Bgs, Equitransferrant PH7 Bf 13090603	433.71
	HACH COMPANY \$	2,510.87

Check	Payee / Description	Amount
ACH	TRUSSELL TECHNOLOGIES INC	
	RP1 Reliability Review 2/1-2/28 0000008335	6,148.75
	RP1 Reliability Review 3/1-3/31 0000008393	12,446.25
		- - - - -
	TRUSSELL TECHNOLOGIES INC \$	18,595.00
ACH	STANTEC CONSULTING INC	
	EN22020 5/22 Prof Svcs 1931633	8,905.25
	EN22037 6/22 Prof Svcs 1931632	4,633.50
	CCWRF 6/22 Prof Svcs 1931630	125.50
	EN21042 5/22 Prof Svcs 1931629	217.00
	EN17082-11/27/21-1/28/22 Prof Svcs 1885593	28,331.00
	EN17082-1/29-2/25 Prof Svcs 1899939	2,200.40
	EN17082 2/26-3/25 Prof Svcs 1908730	1,351.00
		- - - - -
	STANTEC CONSULTING INC \$	45,763.65
ACH	GEI CONSULTANTS INC	
	PL19005 4/30-5/27 Prof Svcs 3111403	22,966.25
		- - - - -
	GEI CONSULTANTS INC \$	22,966.25
ACH	OLIN CORP	
	TP1-4,914 Gals Sodium Hypochlorite 3000118039	4,496.31
	RP5-3,968 Gals Sodium Hypochlorite 3000118596	3,864.83
	TP1-4,798 Gals Sodium Hypochlorite 3000117005	4,673.25
	TP1-4,926 Gals Sodium Hypochlorite 3000117559	4,507.29
	RP4 4,886 Gals. Sodium Hypochlorite 3000117560	4,470.69
		- - - - -
	OLIN CORP \$	22,012.37
ACH	READY REFRESH BY NESTLE	
	5/22 Bottled Water, Cooler Rental 12E0029859071	999.00
		- - - - -
	READY REFRESH BY NESTLE \$	999.00
ACH	ALTA FOODCRAFT	
	EN19001-Coffees, Filters 12212109	108.29
		- - - - -
	ALTA FOODCRAFT \$	108.29
ACH	DAVID WHEELER'S PEST CONTROL I	
	05/20 Inspections RP-5 61203	524.00
		- - - - -
	DAVID WHEELER'S PEST CONTROL I \$	524.00
ACH	GHD INC	
	Prof Svcs thru 12/18/21 380-0007007	12,634.25
		- - - - -
	GHD INC \$	12,634.25
ACH	EUROFINS EATON ANALYTICAL LLC	
	3/22/22 Water Sample Analysis L0633001	2,195.00
	5/17/22 Water Sample Analysis L0633019	200.00
	5/11/22 Water Sample Analysis L0633015	1,305.00
	5/19/22 Water Sample Analysis L0633023	550.00
		- - - - -
	EUROFINS EATON ANALYTICAL LLC \$	4,250.00

Check	Payee / Description	Amount
ACH	D & H WATER SYSTEMS INC RP1 A1-7T Tube Assy I2022-0820	189.00
	D & H WATER SYSTEMS INC \$	189.00
ACH	ARCADIS U.S., INC. EN22032 1/13-6/5 Prof Svcs 34303671	49,635.00
	ARCADIS U.S., INC. \$	49,635.00
ACH	JC LAW FIRM 5/22 General Legal 1120	29,760.00
	5/22 City of Rancho Cucamonga vs IEUA 1109	1,020.00
	5/22 Fontana vs ADO 1110	630.00
	5/22 Romero vs IEUA 1118	240.00
	5/22 RCA Legal 1111	600.00
	5/22 Ortiz vs IEUA 1117	690.00
	5/22 SAWPA 1113	600.00
	5/22 Kaiser vs CBWCD (Ely Basin) 1116	1,590.00
	5/22 IEUA vs Spicer 1114	1,680.00
	5/22 Watermaster 1115	11,340.00
	5/22 Regional Contract 1112	17,580.00
	JC LAW FIRM \$	65,730.00
ACH	MICHAEL BAKER INTERNATIONAL IN 4600002850-2/22 Prof Svcs 1142905	32,303.75
	1/22 Prof Svcs 1140563	30,852.50
	4600002850 2/28-4/3 Prof Svcs 1144888	42,032.50
	4600002850 4/4-4/13 Prof Svcs 1147159	14,620.00
	MICHAEL BAKER INTERNATIONAL IN\$	119,808.75
ACH	AMAZON BUSINESS Sheet Protectors 1NV7-H4YX-61P	19.37
	Heavy Duty Float Switch 1T73-3R14-16L	86.19
	Shot Portion Cups 1DCN-9WQR-K3C	2,515.33
	AMAZON BUSINESS \$	2,620.89
ACH	GARRATT CALLAHAN COMPANY RP2-5/22 Boiler/Piping Sys Maint 1187427	506.00
	GARRATT CALLAHAN COMPANY \$	506.00
ACH	RBC RESOURCES WR20028/WR20029-4/1-4/30 Prof Svcs 41	4,046.00
	WR20028/WR20029-5/1-5/31 Prof Svcs 42	4,760.00
	RBC RESOURCES \$	8,806.00
ACH	REDWOOD ENERGY STORAGE LLC 5/22 RP1/RP5/CCWRP Energy Storage System 1023	10,458.33
	4/22 RP1/RP5/CCWRP Energy Storage System 1022	10,458.33
	REDWOOD ENERGY STORAGE LLC \$	20,916.66
ACH	REDWOOD ENERGY STORAGE II LLC	



Check	Payee / Description	Amount
	5/22 RP4 Energy Storage System Mgmt 2023	27,708.33
	4/22 RP4 Energy Storage System Mgmt 2022	27,708.33
	REDWOOD ENERGY STORAGE II LLC \$	55,416.66
ACH	CAPO PROJECTS GROUP LLC	
	APRIL 22 Consulting Svcs 5676	34,639.44
	CAPO PROJECTS GROUP LLC \$	34,639.44
ACH	BUCKNAM INFRASTRUCTURE GROUP I	
	EN20038 5/22 Prof Svcs 358-03.08	877.50
	BUCKNAM INFRASTRUCTURE GROUP I \$	877.50
ACH	STAPLES CONTRACT & COMMERCIAL	
	Pens,Tape,Staples,Notepads,Wrist Rest 3510184517	181.70
	Paper Plates 3507437256	44.24
	Post-its 3509744048	76.61
	Sparkling Water 3510184525	180.32
	Pens,Eraser,Sharpener,Pencil Cup 3510184524	27.51
	Folders 3510184523	182.94
	Expo Chisel Starter Set 3510184521	26.02
	Pens,Notepads,Mousepads,Wrist Rest 3510184520	284.72
	Tbl Fan,Tabs,Wrist Rests,Planner,Noteboo 3510184519	89.72
	Batteries,Pens,Planner,Organizer,Webcam 3510184518	389.34
	STAPLES CONTRACT & COMMERCIAL \$	1,483.12
ACH	INLAND EMPIRE WINDUSTRIAL CO	
	RP1-Nipples,Seals,Adapters,Caps,Plugs,Pi 040450 01	2,482.83
	Ball Valve Credit - Inv#040450-02 040450 04	205.63-
	Ball Valve Credit - Inv#040044 02 040044 04	205.63-
	INLAND EMPIRE WINDUSTRIAL CO \$	2,071.57
ACH	LIBERTY LANDSCAPING INC	
	Install Trees around RP1 Building 108142	685.18
	LIBERTY LANDSCAPING INC \$	685.18
ACH	ERAMOSIA INTERNATIONAL INC	
	EN13016 4/30-5/27 Prof Svcs US23520-21	28,208.75
	ERAMOSIA INTERNATIONAL INC \$	28,208.75
ACH	PILLSBURY WINTHROP SHAW PITTMA	
	5/22 Employee Benefits Advice 8476538	225.00
	4/22 Employee Benefits Advice 8471022	300.00
	12/2021 Employee Benefits Advice 8450871	142.00
	PILLSBURY WINTHROP SHAW PITTMA\$	667.00
ACH	ADAM'S FALCONRY SERVICE LLC	
	5/2022 Bird Control Svcs 16847	1,560.00
	ADAM'S FALCONRY SERVICE LLC \$	1,560.00
ACH	ADT COMMERCIAL LLC	

Check	Payee / Description	Amount
	Semi-Annual Suppression Sys Inspection B 142508263	480.00
	Semi-Annual Suppression Sys Inspection 142508262	480.00
	Semi-Annual Suppression Sys Inspection B 142508261	480.00
	Semi-Annual Suppression Sys Inspection R 142508260	480.00
		- - - - -
	ADT COMMERCIAL LLC \$	1,920.00
ACH	ACCUSOURCE INC	
	Background Screening May22 104370	696.33
	Pre Employment background 103844	1,154.06
	Pre Employment background 103295	1,060.64
		- - - - -
	ACCUSOURCE INC \$	2,911.03
ACH	DOPUDJA & WELLS CONSULTING INC	
	AgncyMgmt-5/2-5/26 Prof Svcs 1119	11,505.00
		- - - - -
	DOPUDJA & WELLS CONSULTING INC\$	11,505.00
ACH	CHURRO BAR	
	7/20/22 Picnic Estimated Dessert Total 49 (7/20 PICN	1,263.44
		- - - - -
	CHURRO BAR \$	1,263.44
ACH	SO CALIF EDISON	
	SnSvnRW-5/25-6/23 6000 Cherry Ave 8000141055 6/	77.95
	930RsvrPrjct-5/24-6/22 2950 Galloping Hi 8001775817 6/	194.00
		- - - - -
	SO CALIF EDISON \$	271.95
ACH	BENEFIT COORDINATORS CORPORATI	
	6/22 LTD,Agency Pd Life,Employee Pd Life 11157	15,799.18
		- - - - -
	BENEFIT COORDINATORS CORPORATI\$	15,799.18
ACH	IEUA EMPLOYEES' ASSOCIATION	
	P/R DIR 7 7/8 Employee Ded HR 0106400	12.00
		- - - - -
	IEUA EMPLOYEES' ASSOCIATION \$	12.00
ACH	WESTERN DENTAL PLAN	
	6/22 Agency Dental Plan 6/22	1,663.19
		- - - - -
	WESTERN DENTAL PLAN \$	1,663.19
ACH	COLONIAL LIFE & ACCIDENT INSUR	
	7/22 Disability,Cancer,Universal/Term Li 7274194070179	229.57
		- - - - -
	COLONIAL LIFE & ACCIDENT INSUR\$	229.57
ACH	WEX HEALTH INC	
	May 2022 Admin Fees 0001534705-IN	232.75
		- - - - -
	WEX HEALTH INC \$	232.75
ACH	BENEFIT COORDINATORS CORPORATI	
	7/22 Agency Dental Plan B05ZPQ	20,370.00
		- - - - -
	BENEFIT COORDINATORS CORPORATI\$	20,370.00



Check Payee / Description	Amount
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ACH	LEGALSHIELD		179.40
	6/22 Employee Prepaid Legal Services	6/22	
			- - - - -
	LEGALSHIELD	\$	179.40

ACH	QUINN, CASEY		46.80
	MlgReim-4/29 Call Out-Quinn,C	MLG 4/29	
	MlgReim-6/10 Call Out-Quinn,C	MLG 6/10	23.40
			- - - - -
	QUINN, CASEY	\$	70.20

ACH	ARCADIS U.S., INC.		18,693.93
	EN22032 1/13-6/5 Prof Svcs	34303671 BAL	
			- - - - -
	ARCADIS U.S., INC.	\$	18,693.93

ACH	FISHER SCIENTIFIC		164.80
	Aluminum Dishes	3797005	
			- - - - -
	FISHER SCIENTIFIC	\$	164.80

ACH	HOME DEPOT CREDIT SERVICES		66.69
	Lock Set Router bit Set	4545980	
	Knee Pad Sikaflex	4610463	62.98
			- - - - -
	HOME DEPOT CREDIT SERVICES	\$	129.67

ACH	GRAINGER INC		228.01
	Gloves - XL	9268989150	
			- - - - -
	GRAINGER INC	\$	228.01

ACH	RED WING SHOE STORE		225.00
	Safety Shoe Purchase(s)	2022060402355	
	Safety Shoe Purchase(s) -133-2-59974/133-	2022053002355	422.98
	Safety Shoe Purchase(s)	2022060802355	203.63
			- - - - -
	RED WING SHOE STORE	\$	851.61

ACH	HACH COMPANY		1,402.33
	MD Tubes	13090627	
			- - - - -
	HACH COMPANY	\$	1,402.33

ACH	SWRCB ACCOUNTING OFFICE		72,351.02
	*SRF Rpymt #12 C065176-140	08851-22-12	
			- - - - -
	SWRCB ACCOUNTING OFFICE	\$	72,351.02

ACH	DAVID WHEELER'S PEST CONTROL I		524.00
	05/20/22 Pest Control	61169	
	04/25/22 Pest Control	60661	524.00
	02/23/22 Pest Control	59720	524.00
	04/25/22 Pest Control RP5	60698	524.00
			- - - - -
	DAVID WHEELER'S PEST CONTROL I\$		2,096.00

ACH	CIVIC PUBLICATIONS INC
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Check	Payee / Description	Amount
	Publications on 5/22 and 5/29 IVDB 1723 8,869.00 Half page Ad 04/17 1716 3,300.00 CIVIC PUBLICATIONS INC \$ 12,169.00	
ACH	BERLIN PACKAGING LLC Beverage 64Oz bottle 23-0208391 761.99 BERLIN PACKAGING LLC \$ 761.99	
ACH	CALIFORNIA WATER TECHNOLOGIES RP1-18,192.32 lbs Ferric Chloride Soluti 41761 6,131.71 CALIFORNIA WATER TECHNOLOGIES \$ 6,131.71	
ACH	EVOQUA WATER TECHNOLOGIES LLC WQLab-PCB Board,Thermistor 905149395 351.00 EVOQUA WATER TECHNOLOGIES LLC \$ 351.00	
ACH	MANAGED MOBILE INC Repairs and Labor Ford F350 lic 1270236 IN-00-0237103 1,702.87 MANAGED MOBILE INC \$ 1,702.87	
ACH	MWH CONSTRUCTORS INC 4600002851-4/1-4/30 Prof Svcs 2022-30505777 23,166.00 4600002851-3/1-3/31/22 Prof Svcs 2022-30505777 26,098.65 MWH CONSTRUCTORS INC \$ 49,264.65	
ACH	AMAZON BUSINESS Plastic Portion Cups 1LWN-FWH9-G3K 2,379.33 AMAZON BUSINESS \$ 2,379.33	
ACH	LA OPINION 05/20/22 Advertising. 107290522 2,200.00 LA OPINION \$ 2,200.00	
ACH	WOOD ENVIRONMENT & INFRASTRUCT 3/26-4/29 Project/Adm. Staff Svcs S49835357 32,767.00 WOOD ENVIRONMENT & INFRASTRUCT\$ 32,767.00	
ACH	LIBERTY LANDSCAPING INC RP1-Clean Up Planter Areas,Install Gray 108141 2,968.50 LIBERTY LANDSCAPING INC \$ 2,968.50	
ACH	SOLAR STAR CALIFORNIA V LLC RP5/TP5/HQA/B-3/1-3/31 6075 Kimball Ave E02M0614-4387 21,143.79 RP1-2/1-2/28 2450 Phila St E02M0616-4301 1,660.14 RP1-3/1-3/31 2450 Phila St E02M0616-4301 1,870.43 RP5/TP5/HQA/B-2/1-2/28 6075 Kimball Ave E02M0614-4387 19,350.14 SOLAR STAR CALIFORNIA V LLC \$ 44,024.50	

Check	Payee / Description	Amount
ACH	FOUNDATION HA ENERGY GENERATIO	
	RP4/RWPS-1/1-1/31 2811 6th St-Wind Power 2896	8,103.46
	RP4/RWPS-5/1-5/31 2811 6th St-Wind Power 2952	4,613.44
	RP4/RWPS-4/1-4/30 2811 6th St-Wind Power 2940	7,866.14
	RP4/RWPS-3/1-3/31 2811 6th St-Wind Power 2926	9,081.60
	RP4/RWPS-2/1-2/28 2811 6th St-Wind Power 2910	15,512.69
		- - - - -
	FOUNDATION HA ENERGY GENERATIO\$	45,177.33
ACH	CAMACHO, MICHAEL	
	Camacho,M-ExpRpt-5/3-5/5 ACWA Spring Con 5/3-5 ACWA CO	592.04
		- - - - -
	CAMACHO, MICHAEL \$	592.04
ACH	DOLPHIN EVENT SERVICES	
	7/20 Rental Canopy,Chairs,Tables,Stage-E 01-209846-07	2,820.68
		- - - - -
	DOLPHIN EVENT SERVICES \$	2,820.68
ACH	SO CALIF EDISON	
	TnnrBsnRW-3/30-4/28 1063 Turner Ave 8004601423 4/	36.01-
	TnnrBsnRW-4/29-5/30 1063 Turner Ave 8004601423 5/	24.52
	Tnnr3&4-5/31-6/28 916 Archibald Ave 8001265279 6/	85.45
	8thStBsn-5/27-6/27 1180 8th St 8000035339 6/	108.24
	CCWRP/TP/RWPS-5/27-6/27 14950 Telephone 8004814080 6/	83,359.67
	PrdDchlStn-6/1-6/29 34 Johnson-Pine 8000932049 6/	639.80
	PrdLS-6/1-6/29 34 Johnson-Pine 8000032094 6/	78.68
	TnnrBsnRW-5/31-6/28 1063 Turner Ave 8004601423 6/	24.28
	CCWRP/TP-5/27-6/27 14950 Telephone Ave 8003543714 6/	50.31
	1630WPmpStn-5/27-6/27 1530 6th St 8004881955 6/	19,497.83
		- - - - -
	SO CALIF EDISON \$	103,832.77
ACH	AQUA BEN CORPORATION	
	DAFT 4,600 Lbs. Hydrofloc 748E 44535	6,493.02
	RP1-18,400 Lbs Hydrofloc 750A 44538	27,359.88
	DAFT-4,600 Lbs Hydrofloc 748E 44537	6,493.02
	RP1-23,000 lbs. Hydrofloc 750A 44536	34,199.85
		- - - - -
	AQUA BEN CORPORATION \$	74,545.77
ACH	FISHER SCIENTIFIC	
	1-Liter Bottle 3715516	219.35
	Amber Glass Bottles,EPA Bottle,Gloves 3715517	611.00
	Ntrc Acd,Btl,Bkr,Mthnl,Sdm Ctrte,Actn Ps 3715519	6,529.70
	5ml Vials 3763484	184.30
	Keck Clips 3808390	84.45
		- - - - -
	FISHER SCIENTIFIC \$	7,628.80
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	Contact Block,Self Test GFCI Receptacle, 6441-1058354	2,224.05
		- - - - -
	ROYAL INDUSTRIAL SOLUTIONS \$	2,224.05
ACH	SOUTHWEST ALARM SERVICE	
	Alarm Monitoring Feb 22 076233	50.00
		- - - - -
	SOUTHWEST ALARM SERVICE \$	50.00

Check	Payee / Description	Amount
ACH	UNIVAR SOLUTIONS USA INC TP1-12,565 Lbs Sodium Bisulfite 50336661	5,049.97
	UNIVAR SOLUTIONS USA INC \$	5,049.97
ACH	GRAINGER INC Welding Helmet 9344591509	636.62
	GRAINGER INC \$	636.62
ACH	WATEREUSE ASSOCIATION 2022 Gold Conference Sponsorship D45980	886.50
	WATEREUSE ASSOCIATION \$	886.50
ACH	CDM SMITH INC EN19028 Prof Svcs 4/22-6/22 90154028	38,557.67
	CDM SMITH INC \$	38,557.67
ACH	CHINO BASIN WATER CONSERVATION GIES Program 444 2,175.00 6 SFR Audits 446 1,428.00 WR21022-Landscape Design Assistance Prog 445 1,127.50 GIES Dave Schroeder, CBWCD Staff 443 5,043.93	
	CHINO BASIN WATER CONSERVATION\$	9,774.43
ACH	ACCUSTANDARD INC Custom Method 963458	457.12
	ACCUSTANDARD INC \$	457.12
ACH	CAROLLO ENGINEERS EN24001/EN24002-4/22 Prof Svcs FB23245 120,488.23 EN11039-5/22 Prof Svcs FB24320 1,057.00	
	CAROLLO ENGINEERS \$	121,545.23
ACH	MCMASTER-CARR SUPPLY CO Valves, Relays, Conduit 79891194	2,787.26
	MCMASTER-CARR SUPPLY CO \$	2,787.26
ACH	RED WING SHOE STORE TAX-Sfty Sh Prchs(s)-133-2-59974/133-1-1 2022053002355 25.05 Emp Safety Shoe Purchase 2022040602355 225.00	
	RED WING SHOE STORE \$	250.05
ACH	TOM DODSON & ASSOCIATES 4600002931 5/22 Prof Svcs IE353 22-5 11,457.89	
	TOM DODSON & ASSOCIATES \$	11,457.89
ACH	ASSOC SAN BERNARDINO CNTY SPEC 7/18 Membership Mtg-Deshmukh, Shivaji 7/18 MTG - SD 40.00 7/18 Membership Mtg-Dye, Lisa 7/18 MTG - LD 40.00	

Check	Payee / Description	Amount
	7/18 Membership Mtg-Hall,Jasmin 7/18 MTG - JH	40.00
	7/18 Membership Mtg-Elie,Steven 7/18 MTG - SE	40.00
	7/18 Membership Mtg-Piguee,Alyson 7/18 MTG - AP	40.00
		- - - - -
	ASSOC SAN BERNARDINO CNTY SPEC\$	200.00
ACH	CITY TOOL WORKS INC	
	Fab Vert Turbine Shaft,Lathe Bowl Cut C 019915	1,080.00
	Precision Lathe 2ea Key Way 018700	280.00
	Repair Stainless Plate 019264	150.00
		- - - - -
	CITY TOOL WORKS INC \$	1,510.00
ACH	PALM AUTO DETAIL INC	
	6/22 Carwash Svcs f/Agency Fleet Vehicle 22699-2	2,833.00
		- - - - -
	PALM AUTO DETAIL INC \$	2,833.00
ACH	NATIONAL WATER RESEARCH INSTIT	
	22/23 Annual Membership Contribution 2022-1044	50,000.00
		- - - - -
	NATIONAL WATER RESEARCH INSTIT\$	50,000.00
ACH	CASC ENGINEERING AND CONSULTIN	
	EN20051-4/30 Prof Svcs 0046354	1,320.00
	EN22032-4/30 Prof Svcs 0046355	1,545.00
		- - - - -
	CASC ENGINEERING AND CONSULTIN\$	2,865.00
ACH	HACH COMPANY	
	Sample Cell W/Cap 13096732	239.53
	Filtrax Filter,Kit,Swabs,Tubing,Fitting, 13096642	924.77
	Silicone Wiper 13094594	140.11
	Metalized Calibration Bags 13094590	110.81
		- - - - -
	HACH COMPANY \$	1,415.22
ACH	ALLIANT INSURANCE SERVICES INC	
	7/1/22-7/1/23 Excess Commercial Liabilit 2006311	557,133.17
	7/1/22-7/1/23 Commercial Crime 1974031	10,083.00
	7/1/22-7/1/23 Excess Commercial Crime 1999539	14,097.00
	7/1/22-7/1/23 Excess Workers Compensatio 1999583	109,685.00
	7/1/22-7/1/23 Equipment Floater 2003408	8,567.00
		- - - - -
	ALLIANT INSURANCE SERVICES INC\$	699,565.17
ACH	OLIN CORP	
	TP1-4,952 Gals Sodium Hypochlorite 3000094407	4,531.08
	TP1-4,724 Gals Sodium Hypochlorite 3000114900	4,601.18
	CCWW 3,982 Gals. Sodium Hypochlorite 3000119796	3,878.47
	TP1 4,918 Gals. Sodium Hypochlorite 3000119795	4,499.97
	RP5 3,936 Gals. Sodium Hypochlorite 3000119797	3,833.66
		- - - - -
	OLIN CORP \$	21,344.36
ACH	PFM ASSET MANAGEMENT LLC	
	460002440 5/22 Prof Serv. 13248162	7,508.66
		- - - - -
	PFM ASSET MANAGEMENT LLC \$	7,508.66



Check	Payee / Description	Amount
ACH	CALIFORNIA STRATEGIES LLC 5/22 Professional Services 062245	7,500.00
	CALIFORNIA STRATEGIES LLC \$	7,500.00
ACH	CRB SECURITY SOLUTIONS SARI Camera Service Repair 18085	157.50
	CRB SECURITY SOLUTIONS \$	157.50
ACH	ALTA FOODCRAFT EN19001-Coffee, Sweetener 12216998	93.34
	ALTA FOODCRAFT \$	93.34
ACH	KAMBRIAN CORPORATION VMWare Server 7, Subscription, Enterprise KINV11684	14,954.49
	KAMBRIAN CORPORATION \$	14,954.49
ACH	SIEMENS INDUSTRY INC RP1-Mag Meter 5607139531	2,166.85
	RP1-Mag Meter 5607139532	2,166.85
	SIEMENS INDUSTRY INC \$	4,333.70
ACH	LILLESTRAND LEADERSHIP CONSULT 4/2022 One on One Coaching CD 7632	226.25
	LILLESTRAND LEADERSHIP CONSULT\$	226.25
ACH	KIM'S MASTER AUTO REPAIR Repair for Veh.0815 043233	360.00
	KIM'S MASTER AUTO REPAIR \$	360.00
ACH	GHD INC IEUA SHF RFP Development & Support Prof 380-0014800	13,111.00
	GHD INC \$	13,111.00
ACH	CIVIC PUBLICATIONS INC 2/22 IVDB Substainable Living 1707	7,219.00
	CIVIC PUBLICATIONS INC \$	7,219.00
ACH	CONSERV CONSTRUCTION INC WR22019/WR21019-6/30/22 Prof Svcs-Smll S 1922	27,783.00
	WR21006-6/30/22 Prof Svcs - Lrg Lndscp R 1921	15,190.49
	WR21025-6/30/22 Prof Svcs-Tune-up Progra 1923	24,413.76
	CONSERV CONSTRUCTION INC \$	67,387.25
ACH	ENVIRONMENTAL SCIENCE ASSOCIAT D202000275.03 Prof Svcs 5/1-5/31 175131	132.61
	ENVIRONMENTAL SCIENCE ASSOCIAT\$	132.61

Check	Payee / Description	Amount
ACH	MICROAGE Cisco AC-DC Power Module 2217049	585.46
	MICROAGE \$	585.46
ACH	CALIFORNIA WATER TECHNOLOGIES CCWRP-17,084.48 Lbs Ferric Chloride Solu 41976	5,758.30
	RP2-19,094.40 lbs Ferric Chloride Soluti 41619	6,435.75
	PhilLs-18,260 Lbs Ferric Chloride Soluti 41801	6,154.51
	RP1-15,443.84 lbs Ferric Chloride Soluti 42032	5,205.33
	RP1-18,799.50 lbs. Ferric Chloride Solut 42002	6,336.34
	PhilLfStn-18,097.40 Lbs Ferric Chloride 41709	6,099.70
	PhilLS-17,214.12 Lbs Ferric Chloride Sol 41715	5,802.00
	RP1-17,658.24 Lbs Ferric Chloride Soluti 42014	5,951.69
	RP2-17,089.76 Lbs Ferric Chloride Soluti 42011	5,760.09
	RP2-18,351.30 lbs Ferric Chloride Soluti 41749	6,185.27
	RP2-16,909.20 Lbs Ferric Chloride Soluti 41886	5,699.22
	PhilLS-17,122.02 Lbs Ferric Chloride Sol 41826	5,770.95
	CALIFORNIA WATER TECHNOLOGIES \$	71,159.15
ACH	ISLE INC 22/23 Annual Agency Membership INV-1036	19,800.00
	ISLE INC \$	19,800.00
ACH	TECHNO COATINGS INC EN22043-3/22 Pay Est 1 PE 1-EN22043	58,448.75
	EN22043-4/22 Pay Est 2 PE 2-EN22043	64,520.39
	EN22043-5/22 Pay Est 3 PE 3-EN22043	42,493.50
	TECHNO COATINGS INC \$	165,462.64
ACH	V3IT CONSULTING INC SAP BASIS May 2022 Support V3IT2022IEUA0	6,184.00
	V3IT CONSULTING INC \$	6,184.00
ACH	EVOQUA WATER TECHNOLOGIES LLC MixBed Portable Water DI 905414270	126.86
	Gear-WormsBrng,Gaskets/O-Rings,Seal-Pipe 905420129	69,736.12
	EVOQUA WATER TECHNOLOGIES LLC \$	69,862.98
ACH	WALLACE & ASSOCIATES CONSULTIN PA17006.03,EN13016.05,22039,21042,21056 W800219	25,032.00
	1/3-1/30/22 Prof Svcs-Multiple Projects W800164	25,452.00
	4600002853-2/28-4/3 Prof Svcs W800284	33,390.00
	05/22 Prof. Services W800430	25,998.00
	4600002853-4/22 On-Call Admin Svcs W800367	24,192.00
	WALLACE & ASSOCIATES CONSULTIN\$	134,064.00
ACH	PRIORITY BUILDING SERVICES LLC RP5 4/22 Service 82755	1,489.03
	RP5 Construction Trailer Maint 82305	1,489.03
	PRIORITY BUILDING SERVICES LLC\$	2,978.06

Check	Payee / Description	Amount
ACH	ECOTECH SERVICES INC 6/1-6/15 Res. Home Pressure Reg. Program 2332	11,913.49
	ECOTECH SERVICES INC \$	11,913.49
ACH	MWH CONSTRUCTORS INC 4600002851 04/01-04/30 Prof. Srvc 2022-30505777	26,002.50
	MWH CONSTRUCTORS INC \$	26,002.50
ACH	MICHAEL BAKER INTERNATIONAL IN PROJ 172684 Jan-22 Prof Srvc 1141157	8,628.00
	EN19027 Prof Svcs 1142477	5,780.00
	EN19027-2/28-4/3 Prof Svcs 1145210	5,540.00
	MICHAEL BAKER INTERNATIONAL IN\$	19,948.00
ACH	DORGAN LEGAL SERVICES LLP 3/22 & 4/22 General Labor Advice 619	2,704.31
	3/22 & 4/22 General Labor Advice 626	40,427.17
	DORGAN LEGAL SERVICES LLP \$	43,131.48
ACH	AMAZON BUSINESS Books 1MKW-FVG9-117	554.50
	Tool Bags,Vac Accessories,Belt Org,Wet/D 1G4H-P34P-49M	344.05
	Camera Lens,Full Frame 116V-R476-74W	5,007.15
	Parka 1R9J-DLDK-6R9	344.80
	AMAZON BUSINESS \$	6,250.50
ACH	TRANSENE COMPANY INC RP1 Buffer Solution 206526	696.69
	TRANSENE COMPANY INC \$	696.69
ACH	JWC ENVIRONMENTAL LLC RP1Mnt-Motor Controller 111152	5,313.97
	JWC ENVIRONMENTAL LLC \$	5,313.97
ACH	WATER SYSTEMS CONSULTING INC 4600002667 5/1-5/31 Prof Svcs 6748	42,810.52
	WATER SYSTEMS CONSULTING INC \$	42,810.52
ACH	CAPO PROJECTS GROUP LLC EN18006 5/22 Prof Svcs 5785	290.00
	RW15003.6 Prof Svcs 5/22 5786	580.00
	CAPO PROJECTS GROUP LLC \$	870.00
ACH	DECALS BY DESIGN INC Install Decal Graphic Sets 16746	438.19
	DECALS BY DESIGN INC \$	438.19
ACH	WOOD ENVIRONMENT & INFRASTRUCT EE&CM-4/30-5/27 Project/Adm. Staff Svcs S49835436	12,994.00



Check	Payee / Description	Amount
	3/26-4/29 Project/Adm. Staff Svcs S49835356	25,116.00
	3/26-4/29 Project/Adm. Staff Svcs S49835355	13,261.00
	EE&CM-4/30-5/27 Project/Adm. Staff Svcs S49835437	19,458.00
	EE&CM-4/30-5/27 Project/Admin Staff Svcs S49835438	19,096.00
	EE&CM-2/26-3/25 Project/Admin Staff Svcs S49835258	26,257.00
	EE&CM-2/26-3/25 Project/Admin Staff Svcs S49835256	12,371.00
		- - - - -
	WOOD ENVIRONMENT & INFRASTRUCT\$	128,553.00
ACH	STAPLES CONTRACT & COMMERCIAL	
	Markers, Pens 3509744050	49.78
	Footrest 3510660716	38.82
	Desk Lamps 3510660717	47.94
	Notebook 3510660718	4.27
	Markers, Keyboard/Mouse, Battery, Ink, Plann 3510660719	274.74
	256GB Usb, Gel Pens 3510660720	49.41
	Pens 3510660721	20.19
	Binders, USB, Labtop Riser, Eraser, Pens, Mem 3510660722	400.11
	Notebooks, Spoons 3510184516	69.21
		- - - - -
	STAPLES CONTRACT & COMMERCIAL \$	954.47
ACH	ADAM'S FALCONRY SERVICE LLC	
	6/22 Bird Control Services 16933	1,820.00
		- - - - -
	ADAM'S FALCONRY SERVICE LLC \$	1,820.00
ACH	CIRCA	
	Job Posting Subscription INV-000000072	6,161.00
		- - - - -
	CIRCA \$	6,161.00
ACH	HORIBA INSTRUMENTS INCORPORATE	
	EN22042-Ammonia Prb, Trnsmttrs, Sldng Ultr 5103128163	87,814.10
	EN22042-Transmitters 5103137088	7,903.37
		- - - - -
	HORIBA INSTRUMENTS INCORPORATE\$	95,717.47
ACH	VERTICAL SYSTEMS LLC	
	Air Filters 21545	843.24
	HVAC Pump 2201-0025-1	2,305.85
		- - - - -
	VERTICAL SYSTEMS LLC \$	3,149.09
ACH	SO CALIF GAS	
	MntBldg/Whs-5/20-6/21 2604 Walnut St 11726008 6/22	162.01
	RP4-5/19-6/20 12811 6Th St 10605111 6/22	32.43
		- - - - -
	SO CALIF GAS \$	194.44
ACH	IEUA EMPLOYEES' ASSOCIATION	
	P/R 14 7/15/22 Employee Ded HR 0106500	180.00
		- - - - -
	IEUA EMPLOYEES' ASSOCIATION \$	180.00
ACH	IEUA SUPERVISORS UNION ASSOCIA	
	P/R 14 7/15/22 Employee Ded HR 0106500	330.00
		- - - - -
	IEUA SUPERVISORS UNION ASSOCIA\$	330.00

Check	Payee / Description			Amount
ACH	IEUA GENERAL EMPLOYEES ASSOCIA P/R 14 7/15/22 Employee Ded	HR	0106500	944.10
	IEUA GENERAL EMPLOYEES ASSOCIA\$			944.10
ACH	INLAND EMPIRE UNITED WAY P/R 14 7/15/22 Employee Ded	HR	0106500	21.00
	INLAND EMPIRE UNITED WAY		\$	21.00
ACH	IEUA PROFESSIONAL EMPLOYEES AS P/R 14 7/15/22 Employee Ded	HR	0106500	648.00
	IEUA PROFESSIONAL EMPLOYEES AS\$			648.00
ACH	WEX HEALTH INC P/R 14 7/15/22 Cafeteria Plan	HR	0106500	4,634.53
	WEX HEALTH INC		\$	4,634.53
ACH	CITY EMPLOYEES ASSOCIATES P/R 14 7/15/22 Employee Ded	HR	0106500	373.50
	CITY EMPLOYEES ASSOCIATES		\$	373.50
ACH	HALL, JASMIN Hall,J-ExpRpt-6/20-6/23 Annl Forum & UIC 6/20-23 UIC/A Hall,J-ExpRpt-6/23-6/24 ACWA Region 9 Mt 6/23-24 ACWA			1,080.31 219.41
	HALL, JASMIN		\$	1,299.72
ACH	FISHER SCIENTIFIC Gls Fibr Filt PPR Lab-Florisil 60-100 Mesh Lab Formic Acid,FB50MLTBE Lab Eppendorf Research Plus Pipett Lab-Sulfamic Acid Lab-Oven Thrmttr, Dgstrn Vial Thermometer Durac Lab-Sodium Salicylate Crystal Nitrite Std Cyl Blue Scale Stablcal Ampule Kit		7687331 7745727 8435166 8865000 0014818 0190677 0248262 0131167 1289620 3363149 3408239	325.64 1,149.18 370.04 624.63 29.59 1,547.33 50.27 526.23 72.09 241.88 473.91
	FISHER SCIENTIFIC		\$	5,410.79
ACH	WEST VALLEY MOSQUITO AND 5/22 Vector Control Svcs 4/22 Vector Control Svcs	2769 2761		1,121.69 1,061.05
	WEST VALLEY MOSQUITO AND		\$	2,182.74
ACH	ENVIRONMENTAL RESOURCES ASSOC Freight Credit for Inv#978857 Ceriodaphnia Dubia P318-913 Volatile Solids	CM978857 978857 981539		137.94- 383.62 157.64
	ENVIRONMENTAL RESOURCES ASSOC		\$	403.32

Check Payee / Description	Amount
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ACH	CDM SMITH INC		
	EN19024-2/6-3/5 Prof Svcs	90148067	478,642.79
	EN19024 3/6-4/16 Prof Svcs	90151151	163,301.69
			- - - - -
	CDM SMITH INC	\$	641,944.48
ACH	TRI STATE ENVIRONMENTAL		
	05/04/22 UST Inspection	14554	150.00
	6/1/22 UST Inspection	14633	150.00
			- - - - -
	TRI STATE ENVIRONMENTAL	\$	300.00
ACH	CAROLLO ENGINEERS		
	RW15003/15004 12/1-12/31 Prof Svcs	FB18611	15,938.20
			- - - - -
	CAROLLO ENGINEERS	\$	15,938.20
ACH	RED WING SHOE STORE		
	Safety Shoe Purchase	192-1-125558	205.52
	Safety Shoe Purchase	192-1-124209	225.00
	Safety Shoe Purchase	133-1-164111	184.24
	Safety Shoe Purchase	133-1-163596	213.33
			- - - - -
	RED WING SHOE STORE	\$	828.09
ACH	TELEDYNE ISCO		
	Pump Assy	S020542617	1,357.50
			- - - - -
	TELEDYNE ISCO	\$	1,357.50
ACH	RESTEK CORP		
	Split Liner,Pesticide Mix,Drilled Unilin	CD50275776	2,196.04
			- - - - -
	RESTEK CORP	\$	2,196.04
ACH	TRUSSELL TECHNOLOGIES INC		
	6/1/21-9/30/21 RP1/RP4 Free Chlorine Dis	0000008118	11,653.75
	RP1/RP3 Free Chlorine Disinfection 12/1-	0000008241	8,542.50
	Trichloropropane Investigation 1/1-1/31/	0000008308	27,242.50
	Trichloropropane Investigation 10/1-10/3	0000008203	2,402.50
	RP1/RP3 Free Chlorine Disinfection 11/1-	0000008197	12,970.00
	RP1/RP3 Free Chlorine Disinfection 10/1-	0000008169	4,643.75
			- - - - -
	TRUSSELL TECHNOLOGIES INC	\$	67,455.00
ACH	SHI INTERNATIONAL CORP		
	Office 365 Cloud Software	B14627643	6,702.40
	Cloud Public Sftwr. Office 365,Project P	B15273572	6,844.00
			- - - - -
	SHI INTERNATIONAL CORP	\$	13,546.40
ACH	OLIN CORP		
	RP4 4,816 Gals. Sodium Hypochlorite	3000120340	4,406.64
	TP1-4,734 Gals Sodium Hypochlorite	3000110781	4,610.92
	TP1-4,962 Gals Sodium Hypochorite	3000120835	4,540.23
	RP5 4,718 Gals. Sodium Hypochlorite	3000117004	4,595.33
	CCWRP- 4,830 Gals. Sodium Hypochlorite	3000121326	4,419.45
	TP1-4,438 Gals Sodium Hypochorite	3000121777	4,322.61

Check	Payee / Description	Amount
	CCWRP-3,958 Gals Sodium Hypochlorite 3000096461	3,855.09
	RP4 4,820 Gals. Sodium Hypochlorite 3000122137	4,410.30
	TP1-4,882 Gals Sodium Hypochlorite 3000122136	4,467.03
		- - - - -
	OLIN CORP \$	39,627.60
ACH	DAVID WHEELER'S PEST CONTROL I	
	RP-5 Pest Control Box refill bldg B 0 61421	928.00
	CCWRF Rodent Control Box refill 04/1 60740	634.00
	RP-1 Rodent Boxes 05/14/22 61921	585.00
	RP-1 Rodent Boxes 05/12/22 61429	585.00
	RP-4 Refill 15 bait boxes 05/12 61208	1,075.00
	RP-5 Pest Control Box refill 06/14/22 61711	1,075.00
	RP-5 Pest Control Box refill 04/13/22 60702	1,075.00
	RP-5 Rodent Control Box refill 06/13 61949	248.00
	RP-5 Pest Control Box refill 06/13/22 61712	1,222.00
	RP-5 Rodent Control Box refill 04/12 61457	248.00
	RP-5 Initial Pest Control Trailer Lab 62029	340.00
	RP-5 Pest Control Box refill 06/13/22 61872	536.00
	RP-5 Bait Control Box refill 05/20/22 60703	1,222.00
	RP-5 Rodent Control Box refill 04/12 60927	248.00
	RP-5 Pest Control Box refill bldg B 0 61209	1,222.00
	RP-5 Pest Control Box refill 05/18/22 61369	536.00
	CCWRF Rat Control Boxes refill 04/12 60930	1,032.00
	CCWRF Swuirrel t Control Boxes refill 60929	1,130.00
	CCWRF Rodent Control Box refill 05/1 61241	634.00
	CCWRF Squirrel t Control Boxes refill 61459	1,130.00
	CCWRF Squirrel t Control Boxes refill 61951	1,130.00
	CCWRF Rat Control Boxes refill 05/18 61460	1,032.00
	CCWRF Rat Control Boxes refill 06/13 61952	1,032.00
	CCWRF Rat Control Boxes refill 06/13 61749	634.00
	Pest Control Box refill 06/13/22 61915	928.00
	RP-5 Pest Control Box refill 04/12/22 60856	536.00
	RP-5 Rodent Control Box refill bldg A 61456	738.00
	RP-5 Initial Pest Control Trailer Lab 61044	150.00
	RP-5 Pest Control Box refill bldg B 0 61043	2,815.00
	RP-5 Pest Control 04/12/22 60925	585.00
	RP-5 Rodent Control Box refill bldg A 60926	738.00
		- - - - -
	DAVID WHEELER'S PEST CONTROL I\$	26,023.00
ACH	DOWNNS ENERGY	
	RP5-615.20 Dyed Diesel Fuel 0299287-IN	3,328.37
		- - - - -
	DOWNNS ENERGY \$	3,328.37
ACH	AUTOZONE PARTS INC	
	Air Filters 5618636831	13.99
	Gloves,Air Filters 5618630758	1,475.55
		- - - - -
	AUTOZONE PARTS INC \$	1,489.54
ACH	ENVIRONMENTAL SCIENCE ASSOCIAT	
	D202000275.05 11/1-11/30/21 Prof Svcs 170759	365.00
	D202000275.03-4/1-4/30 Prof Svcs 174554	77.25
		- - - - -
	ENVIRONMENTAL SCIENCE ASSOCIAT\$	442.25
ACH	SIGNATURE SCUBA	

Check	Payee / Description	Amount
	Air Fill 4500 DOT Cylinder 11748	100.00
	SIGNATURE SCUBA \$	100.00
ACH	POWER ENGINEERING SERVICES INC EN22040 4/24/22-5/21/22 Prof Svcs 11595	1,540.00
	POWER ENGINEERING SERVICES INC\$	1,540.00
ACH	ARCADIS U.S., INC. EN19001/EN19006-4/22 Prof Svcs 34300319	369,798.76
	ARCADIS U.S., INC. \$	369,798.76
ACH	PRIORITY BUILDING SERVICES LLC Tier 3 Disinfecting Office HQA 84004	150.00
	May 2022 Janitorial Svcs 83195	1,489.03
	Mar 2022 Janitorial Svcs 82303	9,022.86
	Feb. 2022 Janitorial Services 81809	8,400.22
	PRIORITY BUILDING SERVICES LLC\$	19,062.11
ACH	SCP SCIENCE DigiTUBEs 50ml Non RackLock w/caps IN0000330023	487.76
	SCP SCIENCE \$	487.76
ACH	U S BANK - PAYMENT PLUS	
	104896 WESTERN WATER WORKS SUPPLY CO 2200122400	1,943.04
	104896 WESTERN WATER WORKS SUPPLY CO 2200121685	6,747.31
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200121684	10,669.07
	105316 PLUMBERS DEPOT INC 2200121686	7,256.01
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200121761	665.44
	105133 BIRMINGHAM CONTROLS INC 2200121762	1,316.74
	107780 SUPERIOR ELECTRIC MOTOR SERVICE I 2200121763	9,130.22
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200121864	9,314.91
	100319 MISSION REPROGRAPHICS 2200121675	194.60
	100951 POLYDYNE INC 2200121865	16,321.54
	100319 MISSION REPROGRAPHICS 2200122013	217.12
	100951 POLYDYNE INC 2200122014	13,601.28
	104896 WESTERN WATER WORKS SUPPLY CO 2200122015	986.89
	105133 BIRMINGHAM CONTROLS INC 2200122016	971.74
	107432 PMC ENGINEERING LLC 2200122017	3,330.49
	101706 CALOLYMPIC SAFETY 2200122314	2,931.72
	104896 WESTERN WATER WORKS SUPPLY CO 2200122315	1,946.39
	107432 PMC ENGINEERING LLC 2200122401	960.99
	107780 SUPERIOR ELECTRIC MOTOR SERVICE I 2200122316	5,815.94
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200122398	5,033.73
	100319 MISSION REPROGRAPHICS 2200122399	602.14
	U S BANK - PAYMENT PLUS \$	99,957.31
ACH	AMAZON BUSINESS	
	Dry Erase Markers 1L7C-L6XY-CRL	9.47
	Dry Erase Markers 1DY4-K9YH-DGY	18.94
	Whiteboards 1NMR-DFCT-7CR	461.34
	AMAZON BUSINESS \$	489.75



Check	Payee / Description	Amount
ACH	AMERICAN OFFICE PROFESSIONALS Service Call HP M603 (89.95 labor,389.99 3214	536.16
	AMERICAN OFFICE PROFESSIONALS \$	536.16
ACH	OSISOFT LLC 5/1/22-4/30/23 PI Enterprise Software Re 9000143516	29,812.50
	OSISOFT LLC \$	29,812.50
ACH	SO CALIF EDISON CllgHgtS/LwrDy/RP3Bsn/TrnrBsn1-6/1-6/29 0297941406 6/ 309.48 RP2MntLnchRm-6/1-6/30 16400 El Prado Rd 8005078295 6/ 16,285.14 RP2MntLnchRm-6/1-6/30 16400 El Prado Rd 8000703247 6/ 263.84 RP1StLts-6/1-6/30 34 Phila 8000340637 6/ 24.15 DclzBsn-6/3-7/4 13978 Phila 8002283946 6/ 151.28 RP1-5/6-6/6 2450 Phila St 8000032453 5/ 225,408.67 RP1-6/1-6/30 2450 Phila St 8000389509 6/ 112.98 RP1/RP5/8thStBsn-6/2-6/30 8865 Kimball/1 0389324092 6/ 86.91 RP5/TP5/HQA/B-6/1-6/29 6075 Kimball Ave 8002326317 6/ 234,938.24 OntLS-6/6-7/5 2525 Riverside Dr 8001610323 6/ 41.94	
	SO CALIF EDISON \$	477,622.63
ACH	CONCEMINO, FRANCIS Concemino,F-ExpRpt-4/11-4/14 CWEA Conf 2 4/11-14 CWEA	885.44
	CONCEMINO, FRANCIS \$	885.44
ACH	FISHER SCIENTIFIC Glass Fiber Filter Paper 4056726	1,290.42
	FISHER SCIENTIFIC \$	1,290.42
ACH	HOME DEPOT CREDIT SERVICES Mulch Fly Trap adhesive tape, batteries 9082276	181.21
	HOME DEPOT CREDIT SERVICES \$	181.21
ACH	ROYAL INDUSTRIAL SOLUTIONS AB Limit Switch 6441-1056781	620.88
	ROYAL INDUSTRIAL SOLUTIONS \$	620.88
ACH	SOUTHWEST ALARM SERVICE 4/22-5/22 Agency-Wide Monthly Monitoring 077396 2,680.64 RP5 Office Trlr 6/22 Monthly Monitoring 077386 50.00 RP5 Office Trlr 12/21 Monthly Monitoring 075627 50.00 RP5 Office Trlr 5/22 Monthly Monitoring 077102 50.00 5/22 Agency-Wide Monthly Monitoring Serv 076932 4,852.00 6/22 Agency-Wide Monthly Monitoring Serv 077224 4,852.00	
	SOUTHWEST ALARM SERVICE \$	12,534.64
ACH	PETE'S ROAD SERVICE Flat Repair F/Veh 1709 596401-00 173.50 Flat Repair f/Veh 0605 594636-00 163.00	
	PETE'S ROAD SERVICE \$	336.50

Check Payee / Description	Amount
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ACH	GRAINGER INC		
	Gloves	9353501340	252.14
	Link Air Filter	9353146963	153.52
			-
			-
			-
	GRAINGER INC	\$	405.66

ACH	WATEREUSE ASSOCIATION		
	2022 Gold Conference Sponsorship Bal Pmt D45980 BAL PM		3,113.50
			-
			-
			-
	WATEREUSE ASSOCIATION	\$	3,113.50

ACH	APPLEONE EMPLOYMENT SERVICES		
	Gardner, J-WE 12/18/21	01-6148925 CM	224.56-
	Gardner, J-WE 12/25/21	01-6157953 AD	74.96
	Magalit, R-WE 04/16/22	01-6275190	1,138.20
	Magalit, R-WE 04/09/22	01-6267970	1,517.60
	Magalit, R-WE 04/23/22	01-6285588	1,138.20
	Magalit, R-WE 04/30/22	01-6291043	1,517.60
	Magalit, R-WE 05/07/22	01-6300393	1,517.60
	Magalit, R-WE 05/14/22	01-6307418	1,138.20
	Magalit, R-WE 05/21/22	01-6318018	1,517.60
	Magalit, R-WE 05/28/22	01-6324433	1,138.20
	Magalit, R-WE 06/04/22	01-6333355	1,138.20
	Magalit, R-WE 06/25/22	01-6351617	379.40
			-
			-
			-
	APPLEONE EMPLOYMENT SERVICES	\$	11,991.20

ACH	MISCO WATER		
	RP1-Filter Fleece	17665SW	534.44
			-
			-
			-
	MISCO WATER	\$	534.44

ACH	GENESIS CONSTRUCTION		
	EN22015-6/22 Pay Est 4	PE 4-EN22015	8,360.00
	EN22015-4/22 Pay Est 2-Repull To W/H Ret	PE 2-EN22015	60,570.00
	Reverse & Repull Through to W/H Retentio	PE 2-EN22015	62,600.00-
			-
			-
			-
	GENESIS CONSTRUCTION	\$	6,330.00

ACH	MCMASTER-CARR SUPPLY CO		
	Leveling Jack w/Wheel	79126971	125.56
	Tube Brush Set	78944036	76.18
	RP1-Drill Bit Set, Wrench, Soldering Stati	79506795	1,861.24
	Impact Screwdriver	78829915	55.86
	Gauge, Pipe Fittings, Nipple, Clamp, Cover, N	79856106	1,300.94
	Basket Strainer	78494847	762.05
	Gas Welding Rods	79056182	86.29
	Splices, Lug, Tubing, Cap, Valves, Hoses, Stra	80160731	727.80
	Tungsten Electrode	79143439	102.33
			-
			-
			-
	MCMASTER-CARR SUPPLY CO	\$	5,098.25

ACH	RED WING SHOE STORE		
	Safety Shoe Purchase(s) -133-1-167302/133	2022062602355	438.33
	Safety Shoe Purchase(s)	2022063002355	225.00
			-
			-
			-
	RED WING SHOE STORE	\$	663.33

Check	Payee / Description	Amount
ACH	CDW GOVERNMENT INC 3 HP T640 Thin Client/Dell Monitor/Wrls S855924	4,185.95
	CDW GOVERNMENT INC \$	4,185.95
ACH	FERGUSON ENTERPRISES LLC Gate Valve Keys 0210623	1,576.89
	FERGUSON ENTERPRISES LLC \$	1,576.89
ACH	W A RASIC CONSTRUCTION CO INC EN20040-6/22 Pay Est 4 PE 5-EN20040 EN20008-6/22 Pay Est 4 PE 5-EN20008	63,899.85 20,117.52
	W A RASIC CONSTRUCTION CO INC \$	84,017.37
ACH	KENNEDY/JENKS CONSULTANTS INC EN19043 6/22 Prof Svcs 155774	1,917.50
	KENNEDY/JENKS CONSULTANTS INC \$	1,917.50
ACH	HACH COMPANY Sensor Caps 13104683 Sensor Cap Replacement Kit 13104797	2,056.38 6,329.10
	HACH COMPANY \$	8,385.48
ACH	W M LYLES COMPANY EN19006-6/22 Pay Est 20 PE 20-EN19006 EN19001-6/22 Pay Est 20 PE 20-EN19001	3,881,142.78 3,165,022.88
	W M LYLES COMPANY \$	7,046,165.66
ACH	RSD Job Link Charge Kit,Adhesive Sealant,Gas 55368562-00 Refrigerant 55368227-00	526.65 1,634.90
	RSD \$	2,161.55
ACH	DETECTION INSTRUMENTS CORP SL Sensor,LCD Screen 2556-52429	424.44
	DETECTION INSTRUMENTS CORP \$	424.44
ACH	PEST OPTIONS INC CCWRF Solar Area Weed service 402279	4,098.18
	PEST OPTIONS INC \$	4,098.18
ACH	GEI CONSULTANTS INC PL19005 11/27-12/31/21 Prof Svcs 3103755	18,419.50
	GEI CONSULTANTS INC \$	18,419.50
ACH	OLIN CORP CCWW 4,788 Gals. Sodium Hypochlorite 3000122732 TP1-4,948 Gals. Sodium Hypochlorite 3000100605 CCWW-3,858 Gals Sodium Hypochlorite 3000102519 CCWRP-4,660 Gals Sodium Hypochlorite 3000114265	4,663.51 4,527.42 3,757.69 4,538.84



Check	Payee / Description	Amount
	TP1-4,744 Gals Sodium Hypochlorite 3000124528	4,620.66
	CCWRP-4,040 Gals Sodium Hypochlorite 3000117003	3,934.96
	RP4-5,008 Gals. Sodium Hypochlorite 3000112711	4,582.32
	TP1-4,816 Gals Sodium Hypochlorite 3000123735	4,406.64
	RP2-1,500 Gals Sodium Hypochlorite 3000124056	1,372.50
	RP5-3,396 Gals Sodium Hypochlorite 3000124057	3,157.34
	RP5-4,892 Gals Sodium Hypochlorite 3000124211	4,476.18
	RP4-4,810 Gals Sodium Hypochlorite 3000124212	4,401.15
	CCWW-3,938 Gals Sodium Hypochlorite 3000124210	3,835.61
	CCWRP-3,986 Gals Sodium Hypochlorite 3000099379	3,882.36
	TP1-4,762 Gals Sodium Hypochlorite 3000123222	4,638.19
	TP1-4,938 Gals Sodium Hypochlorite 3000119279	4,518.27
	CCWRP-3,994 Gals Sodium Hypochlorite 3000118595	3,890.16
	RP5-4,868 Gals. Sodium Hypochlorite 3000095340	4,454.22
	CCWRP-3,970 Gals Sodium Hypochlorite 3000093879	3,866.78
	TP1-4,818 Gals Sodium Hypochlorite 3000124942	4,408.47
	CCWRP-2,960 Gals Sodium Hypochlorite 3000115930	2,930.40
	RP5-4,878 Gals Sodium Hypochlorite 3000122733	4,463.37
	TP1-4,864 Gals Sodium Hypochlorite 3000122731	4,450.56
	OLIN CORP \$	93,777.60
ACH	US BANK VOYAGER FLEET SYSTEMS	
	5/22 Gasoline f/Agency Vehicles 8693150932222	17,031.60
	6/22 Gasoline f/Agency Vehicles 8693150932226	17,231.96
	US BANK VOYAGER FLEET SYSTEMS \$	34,263.56
ACH	SIEMENS INDUSTRY INC	
	Siemens Flow Meter 5607163196	2,111.90
	SIEMENS INDUSTRY INC \$	2,111.90
ACH	DAVID WHEELER'S PEST CONTROL I	
	05/18 Squirrel Monthly refill 61455	585.00
	New Lab Control Boxes refill 06/13 61908	632.00
	04/13 Rodent Control 60899	585.00
	06/13 Rodent Control 61948	738.00
	Pest Control Service 05/18/22 61530	1,565.00
	Rat Control Boxes refill 04/12 61414	632.00
	06/13 Monthly Service 62017	1,565.00
	DAVID WHEELER'S PEST CONTROL I\$	6,302.00
ACH	YORK RISK SERVICES GROUP INC	
	4/22-6/22 W/C Adm Fee - 2Q22 400000091015	6,250.00
	YORK RISK SERVICES GROUP INC \$	6,250.00
ACH	BIG SKY ELECTRIC INC	
	EN22042-6/22 Pay Est 2 PE 2-EN22042	152,741.00
	BIG SKY ELECTRIC INC \$	152,741.00
ACH	KIM'S MASTER AUTO REPAIR	
	Install And Replace Battery on VEH0186 043255	983.54
	Labor On Veh1708 Trailer 042691	150.00
	Installed Brakes on VEH0605 043036	1,239.81

Check	Payee / Description	Amount
	KIM'S MASTER AUTO REPAIR \$	2,373.35
ACH	ELECTRO-CHEMICAL DEVICES INC RP1-Constant Head Flow Controller Kit 74027	1,177.34
	ELECTRO-CHEMICAL DEVICES INC \$	1,177.34
ACH	MNR CONSTRUCTION INC RW15003.06-6/22 Pay Est 11 PE 11-RW15003	1,128,671.95
	MNR CONSTRUCTION INC \$	1,128,671.95
ACH	SIGNATURE SCUBA Air Fill SCBA 4500 Carbon Cylinder 8350	25.00
	SIGNATURE SCUBA \$	25.00
ACH	CALIFORNIA WATER TECHNOLOGIES RP1-17,015.40 lbs Ferric Chloride 42094	5,735.01
	RP1-18,124.92 lbs Ferric Chloride 42064	6,108.98
	RP2-17,673 Lbs Ferric Chloride Solution 42073	5,956.67
	CALIFORNIA WATER TECHNOLOGIES \$	17,800.66
ACH	D & H WATER SYSTEMS INC RP1 Roller Assy I2022-0865	317.12
	D & H WATER SYSTEMS INC \$	317.12
ACH	RALPH ANDERSEN & ASSOCIATES Recruitment for Assistant General Manage INV-03708	8,000.00
	Recruitment for Assistant General Manage INV-03575	7,500.00
	Recruitment for Assistant General Manage INV-03813	14,525.00
	RALPH ANDERSEN & ASSOCIATES \$	30,025.00
ACH	SYNAGRO-WWT INC EN17042-6/22 Pay Est 15 PE 15-EN17042	75,000.00
	SYNAGRO-WWT INC \$	75,000.00
ACH	TECHNO COATINGS INC EN22043-6/22 Pay Est 4 PE 4-EN22043	46,256.26
	TECHNO COATINGS INC \$	46,256.26
ACH	EVOQUA WATER TECHNOLOGIES LLC Engineering Drawings 905420130	2,155.00
	4/1/22-6/30/22 DI RENTAL 905315751	132.85
	RP2 Carbon Media Changeout 905414271	6,388.76
	EVOQUA WATER TECHNOLOGIES LLC \$	8,676.61
ACH	FERREIRA COASTAL CONSTRUCTION EN22033-6/22 Pay Est 1 PE 1-EN22033	66,558.90
	FERREIRA COASTAL CONSTRUCTION \$	66,558.90
ACH	PRIORITY BUILDING SERVICES LLC	

Check	Payee / Description	Amount
	Tier 3 Disinfecting of RP2 Ops Building 84007	300.00
	PRIORITY BUILDING SERVICES LLC\$	300.00
ACH	YORKE ENGINEERING LLC	
	Air Quality, Environmental, & Safety Ser 29835	2,254.50
	YORKE ENGINEERING LLC \$	2,254.50
ACH	U S BANK - PAYMENT PLUS	
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200122617	2,431.71
	U S BANK - PAYMENT PLUS \$	2,431.71
ACH	AMAZON BUSINESS	
	Books 1YF3-KMM6-PPG	173.91
	AMAZON BUSINESS \$	173.91
ACH	CHEVROLET OF WATSONVILLE	
	Ford F250 Truck WF3575	41,973.74
	Ford F350 WF3590	47,673.49
	CHEVROLET OF WATSONVILLE \$	89,647.23
ACH	VIDEO SERVICES	
	EN22033 Training Video Production 00214	525.00
	VIDEO SERVICES \$	525.00
ACH	INLAND EMPIRE WINDUSTRIAL CO	
	RP1-Valves 040044 03	246.27
	Ball Valves 040450 02	2,170.26
	Ball Valves 040450 03	246.27
	Ball Valves 040044 02	2,155.70
	INLAND EMPIRE WINDUSTRIAL CO \$	4,818.50
ACH	LIBERTY LANDSCAPING INC	
	RP4 Remove Stump 108521	425.00
	Clean up of downstream from sedimentati 109053	1,589.00
	LIBERTY LANDSCAPING INC \$	2,014.00
ACH	SOCIAL AND ENVIRONMENTAL	
	Proj. Mngmt, Comms, Deliverables, Meter Dat 66	13,185.00
	Proj. Mngmt, Comms, Deliverables, Meter Dat 68	21,595.00
	Proj. Mngmt, Comms, Deliverables, Meter Dat 70	11,682.50
	SOCIAL AND ENVIRONMENTAL \$	46,462.50
ACH	FRESNO FIRST BANK	
	EN19006-6/22 Pay Est 20 PE 20-EN19006	204,270.67
	EN19001-5/22 Pay Est 19 PE 19-EN19001	245,438.21
	EN19006-5/22 Pay Est 19 PE 19-EN19006	281,365.53
	EN19001-6/22 Pay Est 20 PE 20-EN19001	166,580.15
	FRESNO FIRST BANK \$	897,654.56

Check	Payee / Description	Amount
ACH	DENALI WATER SOLUTIONS LLC	
	RP1-3/22 Biosolids Hauling to IERCF INV307148	25,144.91
	RP2-4/22 Biosolids Hauling to IERCF INV314455	22,948.52
	RP2-5/22 Biosolids Hauling to IERCF INV323632	20,931.98
	RP2-3/31 Biosolids Hauling to IERCF INV307149	22,616.47
	RP1-4/22 Biosolids Hauling to IERCF INV314454	26,972.03
		- - - - -
	DENALI WATER SOLUTIONS LLC \$	118,613.91
ACH	METRO BUILDERS & ENGINEERS GRP	
	RW15003.05-6/22 Pay Est 9 PE 9-RW15003.	109,365.90
		- - - - -
	METRO BUILDERS & ENGINEERS GRP\$	109,365.90
ACH	MCCARRON & COMPANY	
	6/12/22 Prof Svcs 2110	350.00
		- - - - -
	MCCARRON & COMPANY \$	350.00
ACH	SO CALIF GAS	
	RP1-6/1-7/1 2450 Phila St 5300510 6/22	44.61
	RP1-6/1-7/1 2450 Phila St 11336197 6/22	50.00
	RP2Dg-5/1-6/1 16400 El Prado Rd 14944655 6/22	222.34
	HQA/B-5/31-6/29 6075 Kimball Ave 15729783 6/22	133.19
	RP5-5/31-6/29 6075 Kimball Ave 13619305 6/22	2,644.41
	Lab-6/1-6/30 2450 Phila St 15577783 6/22	14.30
	RP1Cmplx-6/1-6/30 2450 Phila St 12140888 6/22	45.21
	TP5-5/31-6/29 6075 Kimball Ave 15579076 6/22	21.43
		- - - - -
	SO CALIF GAS \$	3,175.49
ACH	SHELL ENERGY NORTH AMERICA LP	
	RP1/RP2/RP5/CCWRP-5/1-5/31 Power Usage 202205	291,697.46
		- - - - -
	SHELL ENERGY NORTH AMERICA LP \$	291,697.46
ACH	EMPOWER RETIREMENT	
	P/R 14 7/15/22 Deferred Comp HR 0106500	88,346.11
		- - - - -
	EMPOWER RETIREMENT \$	88,346.11
ACH	DELL MARKETING L P	
	ISS-Credit 14-Laptops & Thunderbolt Dock 60132774462	22,948.79
	ISS-Laptops,Thunderbolt Docks 10574956783	38,408.53
	ISS-Thunderbolt Docks 10524037250	5,459.04
		- - - - -
	DELL MARKETING L P \$	20,918.78
ACH	KONICA MINOLTA	
	6/22 Lease Copiers 40147119	2,517.40
	6/22 Lease Copiers 40147118	3,017.56
		- - - - -
	KONICA MINOLTA \$	5,534.96
ACH	GEORGE YARDLEY CO INC	
	4 Way Brass Solenoid Valve 8601	1,341.47
		- - - - -
	GEORGE YARDLEY CO INC \$	1,341.47

Check	Payee / Description	Amount
ACH	MIDPOINT BEARING	
	Sheaves 96559487	276.43
	Bearings 96559489	52.37
	V-Belts 96559492	116.56
	Oil Seal 96583760	8.78
	Frnt f/Order #49505149 96552485	18.30
	Oil Seal 96583761	8.78
		- - - - -
	MIDPOINT BEARING \$	481.22
ACH	CSRMA	
	7/22-7/23 PEPiP Ins Prem 7011	814,793.47
		- - - - -
	CSRMA \$	814,793.47
ACH	PARSONS WATER & INFRASTRUCTURE	
	EN19001/EN19006 4/30-5/27 Prof Svcs 2206A339	285,526.76
		- - - - -
	PARSONS WATER & INFRASTRUCTURE\$	285,526.76
ACH	STANTEC CONSULTING INC	
	EN17006-01/18/22-04/03/2022 1918753	5,488.46
		- - - - -
	STANTEC CONSULTING INC \$	5,488.46
ACH	SOUTHWEST VALVE & EQUIPMENT	
	Butterfly Valve 7930	1,232.00
		- - - - -
	SOUTHWEST VALVE & EQUIPMENT \$	1,232.00
ACH	GHD INC	
	EN17042-3/22 Prof Svcs 380-0011769	31,467.73
	EN17042-4/22 Prof Svcs 380-0013264	7,153.25
	11181240-5/22 Prof Svcs 380-0013884	9,655.60
	EN20041-7/21 Prof Svcs 380-0001047	4,895.00
	EN19025 6/21-9/21 Prof Svcs 380-0002646	2,533.75
	EN19024-7/21 Prof Svcs 380-0000691	2,059.00
	EN20041-8/21 Prof Svcs 380-0003641	1,161.00
		- - - - -
	GHD INC \$	58,925.33
ACH	ROGER BRYENTON & ASSOCIATES	
	Rubber Dam Report Progress payment 90% 2022-001	10,440.00
		- - - - -
	ROGER BRYENTON & ASSOCIATES \$	10,440.00
ACH	SIGNATURE SCUBA	
	Air Fill 4500 DOT Cylinder 9850	100.00
	Air Fill SCBA 4500 Carbon Cylinder 9510	79.28
		- - - - -
	SIGNATURE SCUBA \$	179.28
ACH	SHAW HR CONSULTING INC	
	Essential Functions and Job Analyses 004309	330.00
	Reyes, Raymond/Non-Industrial Prof. Serv 004308	2,752.50
	Reyes, Raymond/Non-Industrial Prof. Serv 003760	1,865.00
	Morgan-perales, Lisa/noon-Industrial Pro 003758	2,310.00
	Huber, Jennifer/Prof. Servs 003703	950.00
		- - - - -



Check	Payee / Description	Amount
	SHAW HR CONSULTING INC \$	8,207.50
ACH	PRO-CRAFT CONSTRUCTION INC	
	IEUA RP#4 Admin Bldg Men's RR 22043-1	412.23
	IEUA RP#5 Cons Trailer RR 22044-1	454.42
	PRO-CRAFT CONSTRUCTION INC \$	866.65
ACH	MEANS CONSULTING LLC	
	PL19005-4/22 Prof Svcs IE-5645	5,447.60
	MEANS CONSULTING LLC \$	5,447.60
ACH	GARRATT CALLAHAN COMPANY	
	RP1-5/22 Boiler/Piping Sys Maint 1187609	605.13
	RP2-6/21 Water Treatment Program 1124079	506.00
	RP1-10/2021 Water Treatment Program 1148000	605.13
	GARRATT CALLAHAN COMPANY \$	1,716.26
ACH	FOODJA	
	HQB-5/25 Operations Lunch 1410811	194.96
	FOODJA \$	194.96
ACH	INGERSOLL-RAND INDUSTRIAL US I	
	03/01-03/31 Prof. Servs. 30891826	708.93
	INGERSOLL-RAND INDUSTRIAL US I\$	708.93
ACH	POWER PLUS	
	EN19001-3/26-4/22 Electrical Svcs 286289P0422	873.00
	POWER PLUS \$	873.00
ACH	REDISTRICTING PARTNERS LLC	
	Redistricting & Maping Srvs 1437	30,000.00
	REDISTRICTING PARTNERS LLC \$	30,000.00
ACH	SO CALIF EDISON	
	Phills-6/8-7/7 1818 Phila St 8000031143 6/	10,403.37
	JrpBsn-6/8-7/7 13450 Jurupa 8000401711 6/	1,171.32
	HckryDm-6/8-7/7 13400 Whittram Ave 8000257085 6/	267.87
	ElyBsn-6/8-7/7 1665 Phila Ave 8000057558 6/	112.10
	RP4/TP4/RCA-6/7-7/6 12811 6th St 8000036690 6/	262,913.72
	BnaBsn-6/8-7/7 14017 Whittram Ped 8004504662 6/	71.39
	MntclLS-6/10-7/11 34 Palmetto-Phila 8000031789 6/	1,908.62
	ZnRsvr-6/7-7/6 12749 6th St 8002740158 6/	311.97
	RP4-6/7-7/6 12811 6th St 8000598564 6/	470.96
	SO CALIF EDISON \$	277,631.32
ACH	SHELL ENERGY NORTH AMERICA LP	
	5/22 Gas Cmmdty-Core,3/22 Adj 1100002880305	6,999.61
	SHELL ENERGY NORTH AMERICA LP \$	6,999.61
ACH	LEVEL 3 COMMUNICATIONS LLC	

Check	Payee / Description	Amount
7/22 993-1600	993-1600 7/22	1,637.78
	LEVEL 3 COMMUNICATIONS LLC \$	1,637.78
ACH	TAYLOR, YVONNE	
	Taylor,Y-Reim P&P Workshop Refreashments CKREQ# 2802	187.90
	Taylor,Y-ExpRpt-6/20-6/22 CWEA Leadershi 6/20-22 CWEA	86.42
	Taylor,Y-Reim Rfrshmnts Mnt Unit Safety CKREQ# 2890	565.38
	TAYLOR, YVONNE \$	839.70
ACH	REDDY, SUSHMITHA	
	Reddy,S-ExpRpt-4/11-4/12 CWEA Confence 4/11-12 CWEA	401.90
	REDDY, SUSHMITHA \$	401.90
ACH	BREIG, ANNA	
	Reim Monthly Health Prem HEALTH PREM	153.53
	BREIG, ANNA \$	153.53
ACH	ESTRADA, JIMMIE J	
	Reim Monthly Health Prem HEALTH PREM	456.06
	ESTRADA, JIMMIE J \$	456.06
ACH	HORNE, WILLIAM	
	Reim Monthly Health Prem HEALTH PREM	456.06
	HORNE, WILLIAM \$	456.06
ACH	LICHTI, ALICE	
	Reim Monthly Health Prem HEALTH PREM	153.53
	LICHTI, ALICE \$	153.53
ACH	NOWAK, THEO T	
	Reim Monthly Health Prem HEALTH PREM	442.04
	NOWAK, THEO T \$	442.04
ACH	DYKSTRA, BETTY	
	Reim Monthly Health Prem HEALTH PREM	153.53
	DYKSTRA, BETTY \$	153.53
ACH	MUELLER, CAROLYN	
	Reim Monthly Health Prem HEALTH PREM	153.53
	MUELLER, CAROLYN \$	153.53
ACH	CANADA, ANGELA	
	Reim Monthly Health Prem HEALTH PREM	153.53
	CANADA, ANGELA \$	153.53
ACH	CUPERSMITH, LEIZAR	
	Reim Monthly Health Prem HEALTH PREM	153.53

Check	Payee / Description	Amount
	CUPERSMITH, LEIZAR	\$ 153.53
ACH	DELGADO-ORAMAS JR, JOSE Reim Monthly Health Prem	HEALTH PREM 302.53
	DELGADO-ORAMAS JR, JOSE	\$ 302.53
ACH	GRANGER, BRANDON Reim Monthly Health Prem	HEALTH PREM 147.76
	GRANGER, BRANDON	\$ 147.76
ACH	GADDY, CHARLES L Reim Monthly Health Prem	HEALTH PREM 147.76
	GADDY, CHARLES L	\$ 147.76
ACH	WEBB, DANNY C Reim Monthly Health Prem	HEALTH PREM 149.00
	WEBB, DANNY C	\$ 149.00
ACH	HUMPHREYS, DEBORAH E Reim Monthly Health Prem	HEALTH PREM 151.27
	HUMPHREYS, DEBORAH E	\$ 151.27
ACH	MOUAT, FREDERICK W Reim Monthly Health Prem	HEALTH PREM 151.27
	MOUAT, FREDERICK W	\$ 151.27
ACH	MORGAN, GARTH W Reim Monthly Health Prem	HEALTH PREM 149.00
	MORGAN, GARTH W	\$ 149.00
ACH	ALLINGHAM, JACK Reim Monthly Health Prem	HEALTH PREM 2.27
	ALLINGHAM, JACK	\$ 2.27
ACH	MAZUR, JOHN Reim Monthly Health Prem	HEALTH PREM 511.16
	MAZUR, JOHN	\$ 511.16
ACH	HAMILTON, MARIA Reim Monthly Health Prem	HEALTH PREM 149.00
	HAMILTON, MARIA	\$ 149.00
ACH	RAMOS, CAROL Reim Monthly Health Prem	HEALTH PREM 2.27
	RAMOS, CAROL	\$ 2.27
ACH	FISHER, JAY Reim Monthly Health Prem	HEALTH PREM 149.00



Check	Payee / Description	Amount
	FISHER, JAY	\$ 149.00
ACH	KING, PATRICK Reim Monthly Health Prem	HEALTH PREM 2.27
	KING, PATRICK	\$ 2.27
ACH	DIETZ, JUDY Reim Monthly Health Prem	HEALTH PREM 149.00
	DIETZ, JUDY	\$ 149.00
ACH	MONZAVI, TAGHI Reim Monthly Health Prem	HEALTH PREM 2.27
	MONZAVI, TAGHI	\$ 2.27
ACH	PETERSEN, KENNETH Reim Monthly Health Prem	HEALTH PREM 153.53
	PETERSEN, KENNETH	\$ 153.53
ACH	TRAUTERMAN, HELEN Reim Monthly Health Prem	HEALTH PREM 153.53
	TRAUTERMAN, HELEN	\$ 153.53
ACH	TIEGS, KATHLEEN Reim Monthly Health Prem	HEALTH PREM 456.06
	TIEGS, KATHLEEN	\$ 456.06
ACH	DIGGS, GEORGE Reim Monthly Health Prem	HEALTH PREM 456.06
	DIGGS, GEORGE	\$ 456.06
ACH	HAYES, KENNETH Reim Monthly Health Prem	HEALTH PREM 456.06
	HAYES, KENNETH	\$ 456.06
ACH	RODRIGUEZ, LOUIS Reim Monthly Health Prem	HEALTH PREM 151.27
	RODRIGUEZ, LOUIS	\$ 151.27
ACH	VARBEL, VAN Reim Monthly Health Prem	HEALTH PREM 302.53
	VARBEL, VAN	\$ 302.53
ACH	CLIFTON, NEIL Reim Monthly Health Prem	HEALTH PREM 302.53
	CLIFTON, NEIL	\$ 302.53
ACH	WELLMAN, JOHN THOMAS	

Check	Payee / Description	Amount
	Reim Monthly Health Prem HEALTH PREM	302.53
	WELLMAN, JOHN THOMAS \$	302.53
ACH	TROXEL, WYATT Reim Monthly Health Prem HEALTH PREM	153.53
	TROXEL, WYATT \$	153.53
ACH	CORLEY, WILLIAM Reim Monthly Health Prem HEALTH PREM	302.53
	CORLEY, WILLIAM \$	302.53
ACH	LESNIAKOWSKI, NORBERT Reim Monthly Health Prem HEALTH PREM	146.52
	LESNIAKOWSKI, NORBERT \$	146.52
ACH	VER STEEG, ALLEN J Reim Monthly Health Prem HEALTH PREM	147.76
	VER STEEG, ALLEN J \$	147.76
ACH	HACKNEY, GARY Reim Monthly Health Prem HEALTH PREM	511.16
	HACKNEY, GARY \$	511.16
ACH	TOL, HAROLD Reim Monthly Health Prem HEALTH PREM	153.53
	TOL, HAROLD \$	153.53
ACH	BANKSTON, GARY Reim Monthly Health Prem HEALTH PREM	153.53
	BANKSTON, GARY \$	153.53
ACH	ATWATER, RICHARD Reim Monthly Health Prem HEALTH PREM	149.00
	ATWATER, RICHARD \$	149.00
ACH	FIESTA, PATRICIA Reim Monthly Health Prem HEALTH PREM	302.53
	FIESTA, PATRICIA \$	302.53
ACH	CARAZA, TERESA Reim Monthly Health Prem HEALTH PREM	2.27
	CARAZA, TERESA \$	2.27
ACH	ANDERSON, JOHN L Reim Monthly Health Prem HEALTH PREM	456.06
	ANDERSON, JOHN L \$	456.06

Check	Payee / Description	Amount
ACH	SANTA CRUZ, JACQUELYN Reim Monthly Health Prem	HEALTH PREM 727.09
	SANTA CRUZ, JACQUELYN	\$ 727.09
ACH	HECK, ROSELYN Reim Monthly Health Prem	HEALTH PREM 2.27
	HECK, ROSELYN	\$ 2.27
ACH	SOPICKI, LEO Reim Monthly Health Prem	HEALTH PREM 295.52
	SOPICKI, LEO	\$ 295.52
ACH	GOSE, ROSEMARY Reim Monthly Health Prem	HEALTH PREM 149.00
	GOSE, ROSEMARY	\$ 149.00
ACH	KEHL, BARRETT Reim Monthly Health Prem	HEALTH PREM 149.00
	KEHL, BARRETT	\$ 149.00
ACH	RITCHIE, JANN Reim Monthly Health Prem	HEALTH PREM 149.00
	RITCHIE, JANN	\$ 149.00
ACH	LONG, ROCKWELL DEE Reim Monthly Health Prem	HEALTH PREM 362.16
	LONG, ROCKWELL DEE	\$ 362.16
ACH	FATTAHI, MIR Reim Monthly Health Prem	HEALTH PREM 149.00
	FATTAHI, MIR	\$ 149.00
ACH	VERGARA, FLORENTINO Reim Monthly Health Prem	HEALTH PREM 302.53
	VERGARA, FLORENTINO	\$ 302.53
ACH	WALL, DAVID Reim Monthly Health Prem	HEALTH PREM 359.89
	WALL, DAVID	\$ 359.89
ACH	CHUNG, MICHAEL Reim Monthly Health Prem	HEALTH PREM 151.27
	CHUNG, MICHAEL	\$ 151.27
ACH	ADAMS, PAMELA Reim Monthly Health Prem	HEALTH PREM 2.27
	ADAMS, PAMELA	\$ 2.27

Check	Payee / Description	Amount
ACH	BLASINGAME, MARY Reim Monthly Health Prem	HEALTH PREM 570.78
	BLASINGAME, MARY	\$ 570.78
ACH	ANDERSON, KENNETH Reim Monthly Health Prem	HEALTH PREM 151.27
	ANDERSON, KENNETH	\$ 151.27
ACH	MOE, JAMES Reim Monthly Health Prem	HEALTH PREM 2.27
	MOE, JAMES	\$ 2.27
ACH	POLACEK, KEVIN Reim Monthly Health Prem	HEALTH PREM 719.78
	POLACEK, KEVIN	\$ 719.78
ACH	ELROD, SONDR Reim Monthly Health Prem	HEALTH PREM 151.27
	ELROD, SONDR	\$ 151.27
ACH	FRAZIER, JACK Reim Monthly Health Prem	HEALTH PREM 2.27
	FRAZIER, JACK	\$ 2.27
ACH	HOAK, JAMES Reim Monthly Health Prem	HEALTH PREM 149.00
	HOAK, JAMES	\$ 149.00
ACH	DEZHAM, PARIVASH Reim Monthly Health Prem	HEALTH PREM 2.27
	DEZHAM, PARIVASH	\$ 2.27
ACH	FOLEY III, DANIEL J. Reim Monthly Health Prem	HEALTH PREM 2.27
	FOLEY III, DANIEL J.	\$ 2.27
ACH	CLEVELAND, JAMES Reim Monthly Health Prem	HEALTH PREM 149.00
	CLEVELAND, JAMES	\$ 149.00
ACH	LANGNER, CAMERON Reim Monthly Health Prem	HEALTH PREM 430.80
	LANGNER, CAMERON	\$ 430.80
ACH	HAMILTON, LEANNE Reim Monthly Health Prem	HEALTH PREM 2.27

Check	Payee / Description	Amount
	HAMILTON, LEANNE \$	2.27
ACH	HOOSHMAND, RAY Reim Monthly Health Prem HEALTH PREM	149.00
	HOOSHMAND, RAY \$	149.00
ACH	SCHLAPKOHL, JACK Reim Monthly Health Prem HEALTH PREM	149.00
	SCHLAPKOHL, JACK \$	149.00
ACH	POOLE, PHILLIP Reim Monthly Health Prem HEALTH PREM	210.89
	POOLE, PHILLIP \$	210.89
ACH	ADAMS, BARBARA Reim Monthly Health Prem HEALTH PREM	147.76
	ADAMS, BARBARA \$	147.76
ACH	RUESCH, GENECE Reim Monthly Health Prem HEALTH PREM	153.53
	RUESCH, GENECE \$	153.53
ACH	VANDERPOOL, LARRY Reim Monthly Health Prem HEALTH PREM	568.24
	VANDERPOOL, LARRY \$	568.24
ACH	AMBROSE, JEFFREY Reim Monthly Health Prem HEALTH PREM	302.53
	AMBROSE, JEFFREY \$	302.53
ACH	MERRILL, DIANE Reim Monthly Health Prem HEALTH PREM	569.48
	MERRILL, DIANE \$	569.48
ACH	HOUSER, ROD Reim Monthly Health Prem HEALTH PREM	717.24
	HOUSER, ROD \$	717.24
ACH	RUSSO, VICKI Reim Monthly Health Prem HEALTH PREM	210.89
	RUSSO, VICKI \$	210.89
ACH	HUSS, KERRY Reim Monthly Health Prem HEALTH PREM	989.95
	HUSS, KERRY \$	989.95
ACH	BINGHAM, GREGG Reim Monthly Health Prem HEALTH PREM	362.16

Check	Payee / Description	Amount
	BINGHAM, GREGG	\$ 362.16
ACH	CHARLES, DAVID Reim Monthly Health Prem	HEALTH PREM 149.00
	CHARLES, DAVID	\$ 149.00
ACH	ALVARADO, ROSEMARY Reim Monthly Health Prem	HEALTH PREM 153.53
	ALVARADO, ROSEMARY	\$ 153.53
ACH	BARELA, GEORGE Reim Monthly Health Prem	HEALTH PREM 149.00
	BARELA, GEORGE	\$ 149.00
ACH	FETZER, ROBERT Reim Monthly Health Prem	HEALTH PREM 719.78
	FETZER, ROBERT	\$ 719.78
ACH	SPAETH, ERIC Reim Monthly Health Prem	HEALTH PREM 2.27
	SPAETH, ERIC	\$ 2.27
ACH	DAVIS, MARTHA Reim Monthly Health Prem	HEALTH PREM 2.27
	DAVIS, MARTHA	\$ 2.27
ACH	BRULE, CHRISTOPHER Reim Monthly Health Prem	HEALTH PREM 210.89
	BRULE, CHRISTOPHER	\$ 210.89
ACH	ROOS, JAMES Reim Monthly Health Prem	HEALTH PREM 362.16
	ROOS, JAMES	\$ 362.16
ACH	MULLANEY, JOHN Reim Monthly Health Prem	HEALTH PREM 359.89
	MULLANEY, JOHN	\$ 359.89
ACH	VALENZUELA, DANIEL Reim Monthly Health Prem	HEALTH PREM 570.78
	VALENZUELA, DANIEL	\$ 570.78
ACH	PACE, BRIAN Reim Monthly Health Prem	HEALTH PREM 570.78
	PACE, BRIAN	\$ 570.78
ACH	KING, JOSEPH	

Check	Payee / Description	Amount
	Reim Monthly Health Prem	HEALTH PREM 149.00
	KING, JOSEPH	\$ 149.00
ACH	VILLALOBOS, HECTOR	
	Reim Monthly Health Prem	HEALTH PREM 210.89
	VILLALOBOS, HECTOR	\$ 210.89
ACH	BAXTER, KATHLEEN	
	Reim Monthly Health Prem	HEALTH PREM 210.89
	BAXTER, KATHLEEN	\$ 210.89
ACH	PENMAN, DAVID	
	Reim Monthly Health Prem	HEALTH PREM 570.78
	PENMAN, DAVID	\$ 570.78
ACH	ANGIER, RICHARD	
	Reim Monthly Health Prem	HEALTH PREM 570.78
	ANGIER, RICHARD	\$ 570.78
ACH	MERRILL, DEBORAH	
	Reim Monthly Health Prem	HEALTH PREM 153.53
	MERRILL, DEBORAH	\$ 153.53
ACH	O'DEA, KRISTINE	
	Reim Monthly Health Prem	HEALTH PREM 151.27
	O'DEA, KRISTINE	\$ 151.27
ACH	OAKDEN, LISA	
	Reim Monthly Health Prem	HEALTH PREM 719.78
	OAKDEN, LISA	\$ 719.78
ACH	LAUGHLIN, JOHN	
	Reim Monthly Health Prem	HEALTH PREM 149.00
	LAUGHLIN, JOHN	\$ 149.00
ACH	HUGHBANKS, ROGER	
	Reim Monthly Health Prem	HEALTH PREM 210.89
	HUGHBANKS, ROGER	\$ 210.89
ACH	SPENDLOVE, DANNY	
	Reim Monthly Health Prem	HEALTH PREM 151.27
	SPENDLOVE, DANNY	\$ 151.27
ACH	HOULIHAN, JESSE	
	Reim Monthly Health Prem	HEALTH PREM 362.16
	HOULIHAN, JESSE	\$ 362.16



Check	Payee / Description	Amount
ACH	WARMAN, EVELYN Reim Monthly Health Prem	HEALTH PREM 2.27
	WARMAN, EVELYN	\$ 2.27
ACH	HERNANDEZ, DELIA Reim Monthly Health Prem	HEALTH PREM 210.89
	HERNANDEZ, DELIA	\$ 210.89
ACH	GUARDIANO, GARY Reim Monthly Health Prem	HEALTH PREM 151.27
	GUARDIANO, GARY	\$ 151.27
ACH	POMERLEAU, THOMAS Reim Monthly Health Prem	HEALTH PREM 2.27
	POMERLEAU, THOMAS	\$ 2.27
ACH	BARRER, SATURNINO Reim Monthly Health Prem	HEALTH PREM 359.89
	BARRER, SATURNINO	\$ 359.89
ACH	LACEY, STEVEN Reim Monthly Health Prem	HEALTH PREM 786.72
	LACEY, STEVEN	\$ 786.72
ACH	MILLS, JOHN Reim Monthly Health Prem	HEALTH PREM 2.27
	MILLS, JOHN	\$ 2.27
ACH	REED, RANDALL Reim Monthly Health Prem	HEALTH PREM 719.78
	REED, RANDALL	\$ 719.78
ACH	RAMIREZ, REBECCA Reim Monthly Health Prem	HEALTH PREM 359.89
	RAMIREZ, REBECCA	\$ 359.89
ACH	RAZAK, HALLA Reim Monthly Health Prem	HEALTH PREM 149.00
	RAZAK, HALLA	\$ 149.00
ACH	OSBORN, CINDY L Reim Monthly Health Prem	HEALTH PREM 359.89
	OSBORN, CINDY L	\$ 359.89
ACH	FESTA, GARY Reim Monthly Health Prem	HEALTH PREM 279.53
	FESTA, GARY	\$ 279.53



Check	Payee / Description	Amount
ACH	MENDEZ, DAVID G Reim Monthly Health Prem	HEALTH PREM 362.16
	MENDEZ, DAVID G	\$ 362.16
ACH	DELGADO, FLOR MARIA Reim Monthly Health Prem	HEALTH PREM 149.00
	DELGADO, FLOR MARIA	\$ 149.00
ACH	GROENVELD, NELLETJE Reim Monthly Health Prem	HEALTH PREM 210.89
	GROENVELD, NELLETJE	\$ 210.89
ACH	BATONGMALAQUE, CHARLIE L Reim Monthly Health Prem	HEALTH PREM 362.16
	BATONGMALAQUE, CHARLIE L	\$ 362.16
ACH	BOBBITT, JOHN Reim Monthly Health Prem	HEALTH PREM 149.00
	BOBBITT, JOHN	\$ 149.00
ACH	NEIGHBORS, CLAUDIA Reim Monthly Health Prem	HEALTH PREM 210.89
	NEIGHBORS, CLAUDIA	\$ 210.89
ACH	CHENG, TINA Y Reim Monthly Health Prem	HEALTH PREM 153.53
	CHENG, TINA Y	\$ 153.53
ACH	JACKSON, PATRICIA M Reim Monthly Health Prem	HEALTH PREM 151.27
	JACKSON, PATRICIA M	\$ 151.27
ACH	GIBSON, CONSTANCE A Reim Monthly Health Prem	HEALTH PREM 149.00
	GIBSON, CONSTANCE A	\$ 149.00
ACH	GU, JASON Reim Monthly Health Prem	HEALTH PREM 151.27
	GU, JASON	\$ 151.27
ACH	KOPP, LINDA L Reim Monthly Health Prem	HEALTH PREM 2.27
	KOPP, LINDA L	\$ 2.27
ACH	SCHERCK, JOHN Reim Monthly Health Prem	HEALTH PREM 359.89

Check	Payee / Description	Amount
	SCHERCK, JOHN	\$ 359.89
ACH	WOODRUFF, APRIL F Reim Monthly Health Prem	HEALTH PREM 2.27
	WOODRUFF, APRIL F	\$ 2.27
ACH	ELEBY, CRYSTAL Reim Monthly Health Prem	HEALTH PREM 420.48
	ELEBY, CRYSTAL	\$ 420.48
ACH	BUCHANAN, JAMES S Reim Monthly Health Prem	HEALTH PREM 149.00
	BUCHANAN, JAMES S	\$ 149.00
ACH	LUCAS, LARRY Reim Monthly Health Prem	HEALTH PREM 149.00
	LUCAS, LARRY	\$ 149.00
ACH	LOPEZ, MARK A Reim Monthly Health Prem	HEALTH PREM 359.89
	LOPEZ, MARK A	\$ 359.89
ACH	SANTA CRUZ, VICTOR Reim Monthly Health Prem	HEALTH PREM 578.09
	SANTA CRUZ, VICTOR	\$ 578.09
ACH	TRAUGOTT, JEFFREY P Reim Monthly Health Prem	HEALTH PREM 359.89
	TRAUGOTT, JEFFREY P	\$ 359.89
ACH	RIVERA, VINCENT J Reim Monthly Health Prem	HEALTH PREM 719.78
	RIVERA, VINCENT J	\$ 719.78
ACH	DOAN, KHANH V Reim Monthly Health Prem	HEALTH PREM 719.78
	DOAN, KHANH V	\$ 719.78
ACH	ARGUELLES, ALEX Reim Monthly Health Prem	HEALTH PREM 786.72
	ARGUELLES, ALEX	\$ 786.72
ACH	PROCTOR, CRAIG Reim Monthly Health Prem	HEALTH PREM 570.78
	PROCTOR, CRAIG	\$ 570.78
ACH	STONE, VICTORIA L Reim Monthly Health Prem	HEALTH PREM 570.78

Check	Payee / Description	Amount
	STONE, VICTORIA L \$	570.78
ACH	KREIMEYER, CARL L Reim Monthly Health Prem HEALTH PREM	359.89
	KREIMEYER, CARL L \$	359.89
ACH	CHAVEZ, NESTOR Reim Monthly Health Prem HEALTH PREM	359.89
	CHAVEZ, NESTOR \$	359.89
ACH	CUNNINGHAM, RICHARD A Reim Monthly Health Prem HEALTH PREM	151.27
	CUNNINGHAM, RICHARD A \$	151.27
ACH	MCCHRISTY, KAREN Reim Monthly Health Prem HEALTH PREM	151.27
	MCCHRISTY, KAREN \$	151.27
ACH	ROSALES, TIMOTEO P Reim Monthly Health Prem HEALTH PREM	719.78
	ROSALES, TIMOTEO P \$	719.78
ACH	PELLY, GARY Reim Monthly Health Prem HEALTH PREM	569.48
	PELLY, GARY \$	569.48
ACH	GUTIERREZ, MICHAEL C Reim Monthly Health Prem HEALTH PREM	153.53
	GUTIERREZ, MICHAEL C \$	153.53
ACH	ROBISON, JOHN Reim Monthly Health Prem HEALTH PREM	149.00
	ROBISON, JOHN \$	149.00
ACH	DELZER, HARLAN D Reim Monthly Health Prem HEALTH PREM	302.53
	DELZER, HARLAN D \$	302.53
ACH	OAKDEN, SCOTT A Reim Monthly Health Prem HEALTH PREM	570.78
	OAKDEN, SCOTT A \$	570.78
ACH	HEIN, DAVID J Reim Monthly Health Prem HEALTH PREM	210.89
	HEIN, DAVID J \$	210.89
ACH	VALENCIA, CHRISTINA	

Check	Payee / Description	Amount
	Reim Monthly Health Prem HEALTH PREM	210.89
	VALENCIA, CHRISTINA \$	210.89
ACH	FRESQUEZ, ADRIAN Reim Monthly Health Prem HEALTH PREM	359.89
	FRESQUEZ, ADRIAN \$	359.89
ACH	MALDONADO, ARTHUR Reim Monthly Health Prem HEALTH PREM	2.27
	MALDONADO, ARTHUR \$	2.27
ACH	SARMIENTO, JESSICA Reim Monthly Health Prem HEALTH PREM	210.89
	SARMIENTO, JESSICA \$	210.89
ACH	VANBREUKELEN, ALBERT Reim Monthly Health Prem HEALTH PREM	149.00
	VANBREUKELEN, ALBERT \$	149.00
ACH	O'BRIEN, MICHELLE Reim Monthly Health Prem HEALTH PREM	204.01
	O'BRIEN, MICHELLE \$	204.01
ACH	AVILA, GLORIA Reim Monthly Health Prem HEALTH PREM	36.67
	AVILA, GLORIA \$	36.67
ACH	HOBBS, GARY B Reim Monthly Health Prem HEALTH PREM	153.53
	HOBBS, GARY B \$	153.53
ACH	MALKANI, SURESH Reim Monthly Health Prem HEALTH PREM	359.89
	MALKANI, SURESH \$	359.89
ACH	JONES, ALLAN D Reim Monthly Health Prem HEALTH PREM	210.89
	JONES, ALLAN D \$	210.89
ACH	ALLIED ELECTRONICS & AUTOMATIO Differential Pressure Switch 9015682624	266.63
	Exhaust Grill Incl Fan 9015641687	1,207.00
	ALLIED ELECTRONICS & AUTOMATIO\$	1,473.63
ACH	AQUA BEN CORPORATION RP1-18,400 Lbs Hydrofloc 750A 44347	27,359.88
	DAFT-4,600 Lbs Hydrofloc 748E 44608	6,493.02
	RP1-18,400 Lbs Hydrofloc 750A 44609	27,359.88

Check	Payee / Description	Amount
	DAFT-4,600 Lbs Hydrofloc 748E 44539 6,493.02	
	RP1-18,400 Lbs Hydrofloc 750A 44540 27,359.88	
	AQUA BEN CORPORATION \$ 95,065.68	
ACH	BROWN AND CALDWELL	
	PL19005.00 4/29-5/26 Prof Svcs 12446619 35,911.75	
	BROWN AND CALDWELL \$ 35,911.75	
ACH	FISHER SCIENTIFIC	
	Glass Fiber Pads 4142581 112.18	
	FISHER SCIENTIFIC \$ 112.18	
ACH	NAPA GENUINE PARTS COMPANY	
	Lamp Extention 371722 30.76	
	NAPA GENUINE PARTS COMPANY \$ 30.76	
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	IMA MA Module 277V 6441-1047152 2,953.49	
	Power Analyzer,Clamp Meter 6441-1058711 751.56	
	ROYAL INDUSTRIAL SOLUTIONS \$ 3,705.05	
ACH	SOUTHWEST ALARM SERVICE	
	6/22 Agency-Wide Monthly Monitoring Serv 077691 2,341.72	
	6/22 Agency-Wide Monthly Monitoring Serv 077690 929.50	
	SOUTHWEST ALARM SERVICE \$ 3,271.22	
ACH	UNIVAR SOLUTIONS USA INC	
	TP1-12,510 Lbs Sodium Bisulfite 50364861 5,027.86	
	TP1-12,235 Lbs Sodium Bisulfite 50358129 4,917.34	
	UNIVAR SOLUTIONS USA INC \$ 9,945.20	
ACH	WAXIE SANITARY SUPPLY	
	Coreless Roll Liner 80973883 138.32	
	WAXIE SANITARY SUPPLY \$ 138.32	
ACH	WEST VALLEY MOSQUITO AND	
	6/22 Vector Control Svcs 2777 1,809.42	
	WEST VALLEY MOSQUITO AND \$ 1,809.42	
ACH	SANTA ANA RIVER WATERMASTER	
	21/22 SARW Contribution 21/22 2,000.00	
	SANTA ANA RIVER WATERMASTER \$ 2,000.00	
ACH	GRAINGER INC	
	Alkaline Batteries 9298711814 148.79	
	Bulk Storage Rack 9359188464 1,578.76	
	GRAINGER INC \$ 1,727.55	

Check	Payee / Description	Amount
ACH	GRAYBAR ELECTRIC CO CCWRF- WO3423941 9325860147 4,085.71 CCWRF- WO3423941 9325796282 1,237.41 - - - - - GRAYBAR ELECTRIC CO \$ 5,323.12	
ACH	DELL MARKETING L P PowerEdge FC640 Server Node 10595309620 29,520.05 RP1-PowerEdge FC640 Server Node 10595309612 17,244.80 - - - - - DELL MARKETING L P \$ 46,764.85	
ACH	HDR ENGINEERING INC 4500039672 3/14-3/26 Prof Svcs 1200422789 9,840.00 4500039672 3/27-4/23 Prof Svcs 1200433544 10,855.00 - - - - - HDR ENGINEERING INC \$ 20,695.00	
ACH	KONICA MINOLTA BUSINESS SOLUTI Move of S/N A5YN017005875 50607096 300.00 - - - - - KONICA MINOLTA BUSINESS SOLUTI\$ 300.00	
ACH	AMERICAN WATER WORKS ASSOC Book 0002367729 99.00 - - - - - AMERICAN WATER WORKS ASSOC \$ 99.00	
ACH	THATCHER COMPANY OF CALIFORNIA RP4-45,240 Lbs Aluminum Sulfate 2022250104543 4,936.82 - - - - - THATCHER COMPANY OF CALIFORNIA\$ 4,936.82	
ACH	RED WING SHOE STORE Safety Shoe Purchase(s) 2022070702355 176.16 Safety Shoe Purchase(s) 2022070302355 225.00 - - - - - RED WING SHOE STORE \$ 401.16	
ACH	KENNEDY/JENKS CONSULTANTS INC 2244506 WUE 5/28/22-6/30/22 155900 3,924.22 EN21056 2/25-4/1 Prof Svcs 154451 3,912.50 2244507 WUE 5/28/22-6/30/22 155901 23,214.68 EN21056-1/28-2/25 Prof Svcs 153543 5,724.01 EN22055.02 Prof Svcs 4/2-5/27 155416 2,080.00 EN21044 1/29/22-5/27/22 Prof Svcs 155508 1,382.50 2244506 WUE 3/7/22-4/29/22 155061 20,365.82 224450700 WUE 4/6/22-5/27/22 155373 37,621.62 155360R WUE 4/30/22-5/27/2022 155360R 24,152.37 - - - - - KENNEDY/JENKS CONSULTANTS INC \$ 122,377.72	
ACH	HACH COMPANY DR300 Cl Pocket Colorimeter 13142063 627.62 - - - - - HACH COMPANY \$ 627.62	
ACH	KVAC ENVIRONMENTAL SERVICES IN Vacumm Tankers RP-2 KV2205177 23,193.60	



Check	Payee / Description	Amount
	KVAC ENVIRONMENTAL SERVICES IN\$	23,193.60
ACH	TRUSSELL TECHNOLOGIES INC RP1 Reliability Review 4/1-5/31 Prof Svc 0000008488	4,020.00
	TRUSSELL TECHNOLOGIES INC \$	4,020.00
ACH	SWRCB ACCOUNTING OFFICE *SRF Rpymt #2B C068235-150-Princ/Int 8235-150-B-22 *SRF Rpymt #2A C068235-150-Princ/Int 8235-150-A-22	73,022.31 136,063.01
	SWRCB ACCOUNTING OFFICE \$	209,085.32
ACH	IN-SITU INC MultiParameter Eval,Temp Sensor,Wireless 1039944 MultiParam Eval,Temp & pH Sensor,Wireles 1039945 MultiParameter Eval,RDO Sensor 1039946 GWR-Quick-Cal 4-Pak 00151648	1,659.37 2,386.69 1,233.75 110.81
	IN-SITU INC \$	5,390.62
ACH	GEI CONSULTANTS INC PL20003-3/29-4/29 Prof Svcs 3110546	2,657.75
	GEI CONSULTANTS INC \$	2,657.75
ACH	VAUGHAN'S INDUSTRIAL REPAIR CO Repair/Seal Kit 024368	27,821.61
	VAUGHAN'S INDUSTRIAL REPAIR CO\$	27,821.61
ACH	OLIN CORP TP1-4,824 Gals Sodium Hypochlorite 3000126444 CCWRP-3,986 Gals Sodium Hypochlorite 3000125588 TP1-4,848 Gals Sodium Hypochlorite 3000125587 CCWRF- 4,902 Sodium Hypochlorite 3000127371 RP4 4,490 Gals. Sodium Hypochlorite 3000126445 RP5-4,928 Gals Sodium Hypochlorite 3000125589 TP1-4,804 Gals Sodium Hypochorite 3000127370	4,413.96 3,882.36 4,435.92 4,485.33 4,373.26 4,509.12 4,395.66
	OLIN CORP \$	30,495.61
ACH	PFM ASSET MANAGEMENT LLC 6/22 Prof Serv. 13289812	7,267.47
	PFM ASSET MANAGEMENT LLC \$	7,267.47
ACH	KAMBRIAN CORPORATION Windows Server 2022 KINV11699	2,876.40
	KAMBRIAN CORPORATION \$	2,876.40
ACH	DAVID WHEELER'S PEST CONTROL I HQA&B-4/22 Rat Control Svcs 60892 HQA&B-6/22 Squirrel Control Svcs 61947	928.00 585.00
	DAVID WHEELER'S PEST CONTROL I\$	1,513.00

Check	Payee / Description	Amount
ACH	GHD INC	
	1181240-1/31-2/26 Prof Svcs 380-0010300	3,307.50
	EN23002 5/29-6/30 Prof Svcs 380-0015315	16,544.75
	EN21051 5/29-6/30 Prof Svcs 380-0015471	6,685.38
	EN17042-6/22 Prof Svcs 380-0016211	7,966.60
	EN19025-4/22-6/22 Prof Svcs 380-0015553	1,293.50
	11181240-2/28-4/30 Prof Svcs 380-0012649	16,487.10
	1181240-1/31-4/30 Prof Svcs 380-0013265	3,397.00
	EN22031-5/29-6/30 Prof Svcs 380-0015318	48,997.77
		- - - - -
	GHD INC \$	104,679.60
ACH	TRICO CORPORATION	
	RP5 Oil Analysis P62915	288.00
	CCWRF Oil Analysis P62906	352.00
	RP4 Oil Analysis P62907	288.00
		- - - - -
	TRICO CORPORATION \$	928.00
ACH	AUTOZONE PARTS INC	
	Gloves 5618620710	5,693.08
		- - - - -
	AUTOZONE PARTS INC \$	5,693.08
ACH	CALIFORNIA WATER TECHNOLOGIES	
	RP2-15,754.50 Lbs Ferric Chloride Soluti 42126	5,310.04
	RP1-18,025.44 Lbs Ferric Chloride Soluti 42119	6,075.46
		- - - - -
	CALIFORNIA WATER TECHNOLOGIES \$	11,385.50
ACH	V3IT CONSULTING INC	
	SAP BASIS Support June 2022 V3IT2022IEUA0	6,184.00
		- - - - -
	V3IT CONSULTING INC \$	6,184.00
ACH	ARCADIS U.S., INC.	
	3/1/22-5/31/22 Prof Svcs 34306704	23,314.90
	1/1/22-5/31/22 Prof Svcs 34306805	3,197.90
	EN19001/EN19006 Prof Svcs 5/1-5/31 34305945	372,128.43
		- - - - -
	ARCADIS U.S., INC. \$	398,641.23
ACH	FERREIRA COASTAL CONSTRUCTION	
	EN13001-6/22 Prof Svcs 1-SS	12,537.98
		- - - - -
	FERREIRA COASTAL CONSTRUCTION \$	12,537.98
ACH	TECHNICAL SYSTEMS INC	
	EN17110 5/30-6/20 Prof Svcs 8108-001	9,760.00
		- - - - -
	TECHNICAL SYSTEMS INC \$	9,760.00
ACH	SEAL ANALYTICAL INC	
	Heater Element, Block Digestor 50123	732.24
		- - - - -
	SEAL ANALYTICAL INC \$	732.24
ACH	PRIORITY BUILDING SERVICES LLC	
	RP5 June 2022 Janitorial Svcs 83763	1,489.03



Check	Payee / Description	Amount
	June 2022 Janitorial Services 83761	21,488.94
	PRIORITY BUILDING SERVICES LLC\$	22,977.97
ACH	GILLIS + PANICHAPAN ARCHITECTS	
	EN13016.05-6/22 Prof Svcs 108290J	40,935.00
	FM21005.02-6/22 Prof Svcs 108289J	325.00
	FM21005.01-6/22 Prof Svcs 108288J	485.00
	FM21005.01-6/22 Prof Svcs 108287J	1,360.00
	GILLIS + PANICHAPAN ARCHITECTS\$	43,105.00
ACH	MICHAEL BAKER INTERNATIONAL IN	
	EN22016.01 10/12/21-5/29/22 Prof Svcs 1151041	520.00
	MICHAEL BAKER INTERNATIONAL IN\$	520.00
ACH	AMAZON BUSINESS	
	Coleman Rolling Coolers 1KXC-M76T-3FD	363.66
	AMAZON BUSINESS \$	363.66
ACH	SHAW HR CONSULTING INC	
	Reyes, Raymond/Non-Industrial Prof. Serv 004594	1,462.50
	Huber, Jennifer/Prof. Servs 004582	980.00
	Morgan-perales, Lisa/noon-Industrial Pro 004551	1,145.00
	SHAW HR CONSULTING INC \$	3,587.50
ACH	AMERICAN OFFICE PROFESSIONALS	
	Service Call HP3015 w/ Kits & Pad Assy 3282	320.49
	AMERICAN OFFICE PROFESSIONALS \$	320.49
ACH	MEANS CONSULTING LLC	
	PL19005-6/22 Prof Svcs IE-5647	3,510.00
	MEANS CONSULTING LLC \$	3,510.00
ACH	HOWDEN ROOTS LLC	
	Temperature Sensor 90198622	540.91
	HOWDEN ROOTS LLC \$	540.91
ACH	GARRATT CALLAHAN COMPANY	
	RP1 June Water Treatment Program 1193975	605.13
	RP2 June Water Treatment Program 1193774	506.00
	GARRATT CALLAHAN COMPANY \$	1,111.13
ACH	LA OPINION	
	06/2022 Advertising 107290622	2,200.00
	LA OPINION \$	2,200.00
ACH	RBC RESOURCES	
	Prof. Svcs 06/1-6/30/22 43	4,522.00
	RBC RESOURCES \$	4,522.00

Check	Payee / Description	Amount
ACH	BUCKNAM INFRASTRUCTURE GROUP I PA20003-6/22 Prof Svcs 358-04.06	795.25
	BUCKNAM INFRASTRUCTURE GROUP I\$	795.25
ACH	RADAR ENVIRONMENTAL INC June 2022 Monthly Site Survey 1696	3,186.75
	RADAR ENVIRONMENTAL INC \$	3,186.75
ACH	ERAMOSA INTERNATIONAL INC EN13016 5/28-6/30 Prof Svcs US23520-22	23,205.00
	ERAMOSA INTERNATIONAL INC \$	23,205.00
ACH	CASAMAR GROUP LLC EN19001/EN19006-6/22 Prof Svcs 13121	14,472.49
	CASAMAR GROUP LLC \$	14,472.49
ACH	ADAM'S FALCONRY SERVICE LLC 6/22 Bird Control Svcs 16980	1,820.00
	ADAM'S FALCONRY SERVICE LLC \$	1,820.00
ACH	KATZ AND ASSOCIATES INC 10/1/21-12/31/21 Prof Svcs 414820 7/1-7/31/21 Prof Svcs 414520	967.50 11,225.00
	KATZ AND ASSOCIATES INC \$	12,192.50
ACH	ACCUSOURCE INC Pre-Employment Bkg Check 6/22 104912	781.20
	ACCUSOURCE INC \$	781.20
ACH	SHELL ENERGY NORTH AMERICA LP 6/22 Gas Cmmdty-Core,4/22 Adj 1100002880306	5,546.00
	SHELL ENERGY NORTH AMERICA LP \$	5,546.00
ACH	INLAND EMPIRE UNITED WAY P/R 15 7/29/22 Employee Ded HR 0106600	16.00
	INLAND EMPIRE UNITED WAY \$	16.00
ACH	BECKER, NIKI MlgReim-4/29 Samples Delivery to MBC-Bec MLG 4/29	37.44
	BECKER, NIKI \$	37.44
ACH	DAY, KRISTINE Day,K-Reim 6/16 Mtg Lnch-SAWPA Dpty GM,K CKREQ# 2799 6	42.75
	DAY, KRISTINE \$	42.75
ACH	EMPOWER RETIREMENT P/R 13 7/1/22 Deferred Comp HR 0106300	86,214.52

Report: ZFIR TREASURER	Inland Empire Utilities Agency	Page 50
For 07/01/2022 ~ 07/31/2022	Treasurer Report	Date 08/30/2022

Check	Payee / Description	Amount
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	EMPOWER RETIREMENT	\$	- - - - -	86,214.52
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Grand Total Payment Amount: \$ 28,826,262.03

## Attachment 2D

Vendor Wires  
(excludes Payroll)

Check Payee / Description	Amount
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Wire	EMPLOYMENT DEVELOPMENT DEPARTM				
	P/R 14 7/15/22 Taxes	HR	0106500		15,095.19
	P/R 14 7/15/22 Taxes	HR	0106500		68,725.10
				- - - - -	
	EMPLOYMENT DEVELOPMENT DEPARTM\$				83,820.29
Wire	INTERNAL REVENUE SERVICE				
	P/R 14 7/15/22 Taxes	HR	0106500		374,726.07
				- - - - -	
	INTERNAL REVENUE SERVICE		\$		374,726.07
Wire	PUBLIC EMPLOYEES RETIREMENT SY				
	P/R 14 7/15/22 PERS	HR	0106500		208,788.19
	P/R 14 7/15 Adj Emp (ee/er)	P/R 14 ADJ EE			270.70
				- - - - -	
	PUBLIC EMPLOYEES RETIREMENT SY\$				209,058.89
Wire	STATE DISBURSEMENT UNIT				
	P/R 14 7/15/22	HR	0106500		2,297.35
				- - - - -	
	STATE DISBURSEMENT UNIT		\$		2,297.35
Wire	STATE DISBURSEMENT UNIT				
	P/R 13 7/1/22	HR	0106300		2,297.35
				- - - - -	
	STATE DISBURSEMENT UNIT		\$		2,297.35
Wire	EMPLOYMENT DEVELOPMENT DEPARTM				
	P/R 13 7/1/22 Taxes	HR	0106300		14,219.99
	P/R 13 7/1/22 Taxes	HR	0106300		62,214.08
				- - - - -	
	EMPLOYMENT DEVELOPMENT DEPARTM\$				76,434.07
Wire	INTERNAL REVENUE SERVICE				
	P/R 13 7/1/22 Taxes	HR	0106300		346,132.85
				- - - - -	
	INTERNAL REVENUE SERVICE		\$		346,132.85
Wire	PUBLIC EMPLOYEES RETIREMENT SY				
	P/R 13 7/1/22 PERS	HR	0106300		205,342.51
	P/R 13 7/1 PERS Adj	PR 13 7/1 ADJ			13.63
				- - - - -	
	PUBLIC EMPLOYEES RETIREMENT SY\$				205,356.14
Wire	EMPLOYMENT DEVELOPMENT DEPARTM				
	P/R DIR 7 7/8 Taxes	HR	0106400		428.43
				- - - - -	
	EMPLOYMENT DEVELOPMENT DEPARTM\$				428.43
Wire	INTERNAL REVENUE SERVICE				
	P/R DIR 7 7/8 Taxes	HR	0106400		2,831.38
				- - - - -	
	INTERNAL REVENUE SERVICE		\$		2,831.38
Wire	PUBLIC EMPLOYEES' RETIREMENT S				
	7/22 Health Ins-Board	16837264 7/22			5,713.59
	7/22 Health Ins-Retirees, Employees	16837260 7/22			307,379.62
				- - - - -	

Check	Payee / Description	Amount
	PUBLIC EMPLOYEES' RETIREMENT S\$	313,093.21
Wire	CALPERS CalPERS Retirement Unfunded Liability FY 1000000168505	3,523,045.00
	CALPERS \$	3,523,045.00
Wire	STATE BOARD OF EQUALIZATION 6/22 Sales Tax Deposit	14,689.00
	STATE BOARD OF EQUALIZATION \$	14,689.00
Wire	STATE DISBURSEMENT UNIT P/R 15 7/29/22	2,297.35
	STATE DISBURSEMENT UNIT \$	2,297.35
Wire	METROPOLITAN WATER DISTRICT May 2022 Water Purchase	2,686,243.10
	METROPOLITAN WATER DISTRICT \$	2,686,243.10

Grand Total Payment Amount: \$ 7,842,750.48

## Attachment 2E

### Payroll-Net Pay-Directors



# INLAND EMPIRE UTILITIES AGENCY

## Ratification of Board of Directors

Payroll for July 8 ,2022

Presented at Board Meeting on September 21, 2022

DIRECTOR NAME	GROSS PAYROLL	NET PAYROLL
Jasmin Hall	\$3,368.71	\$2,103.63
Marco A. Tule	\$3,252.30	\$1,492.91
Michael Camacho	\$4,652.76	\$1,695.10
Steven J. Elie	\$4,017.79	\$1,478.54
Paul Hofer	\$0.00	\$0.00
<b>TOTALS</b>	<b>\$15,291.56</b>	<b>\$6,770.18</b>

	Count	Amount
TOTAL EFTS PROCESSED	4	\$6,770.18
TOTAL CHECKS PROCESSED	0	\$0.00
CHECK NUMBERS USED	N/A	

**DIRECTOR PAYSHEET**  
**IEUA/MWD**  
**SAWPA (alternate)**  
**1 of 2**

MICHAEL CAMACHO  
 EMPLOYEE NO.: 1140  
 ACCOUNT NO.: 10200-120100-100000-501010

**JUNE 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
6/1/2022	IEUA - IEUA Board Workshop	Yes	\$260.00
6/4/2022	IEUA - Los Angeles Beirut Sister Cities Committee Dinner Banquet	Yes	\$260.00
6/7/2022	IERCA - IERCA Celebration Event	Yes	\$260.00
6/8/2022	IEUA- IEUA Community & Legislative Affairs Committee & Eng. Ops, & Water Resources Committee Meetings In-person	Yes	\$260.00
6/9/2022	IEUA-Southern Coalition/Inland Caucus Mtg Conference Call	Yes	\$260.00
6/13/2022	MWD - Committee Meetings via Zoom	Yes	\$260.00
6/14/2022	MWD - Committee Meetings & Board Meeting via Zoom	Yes	\$260.00
6/15/2022	IEUA – IEUA Board Meeting via MS Teams	Yes	\$260.00
6/20/2022	IEUA – Meeting w/IEUA staff re MWD matters via MS Teams	Yes (staff)	\$0.00
6/25/2022	IEUA – Fontana Chamber of Commerce Board Installation Gala in Fontana	Yes	\$260.00
6/28/2022	MWD - Committee Meetings via Zoom	Yes	\$260.00
6/30/2022	IEUA - Meeting w/Ron Williams from Jacobs Engineering	Yes (10 mtg max)	\$0.00

**TOTAL REIMBURSEMENT** \$2,600.00  
**TOTAL MEETINGS ATTENDED** 12  
**TOTAL MEETINGS PAID** 10

Director's Signature



Michael Camacho, Vice President



Approved by: Shivaji Deshmukh

**DIRECTOR PAYSHEET**

**IEUA/MWD**

**SAWPA (alternate)**

**2 of 2**

**NOTE:**

**IEUA/MWD/IERCA**

*Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.*

**SAWPA**

*Up to 10 days of service per month per Ordinance No. 107 (i.e., \$20.00 – difference between SAWPA (\$240.00 (eff. 2/2022) and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. SAWPA pays both primary and alternate for attendance, including mileage.*

**DIRECTOR PAYSHEET**  
**IEUA/CBWM/CBWB**  
**CDA/Regional Policy Cte (alternate)**  
**1 of 2**

STEVEN J. ELIE  
EMPLOYEE NO.: 1175  
ACCOUNT NO.: 10200-120100-100000-501010

**JUNE 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
6/1/2022	IEUA - IEUA Board Workshop In-Person	Yes	\$260.00
6/3/2022	IEUA - Meeting w/Randall Lewis	Yes	\$260.00
6/6/2022	IEUA - Audit Committee Meeting via MS Teams	Yes	\$260.00
6/8/2022	IEUA- IEUA Community & Legislative Affairs Committee Meeting In-person	Yes	\$260.00
6/14/2022	IEUA - NWRI Board of Directors Meeting via MS Teams	Yes	\$260.00
6/14/2022	IEUA – Chino Hills City Council Meeting	Yes (same day)	\$0.00
6/15/2022	IEUA – IEUA Board Meeting In-person	Yes	\$260.00
6/22/2022	IEUA - Meeting w/CLA (IEUA's External Auditor) via Telephone	Yes	\$260.00
6/23/2022	IEUA - Meeting w/Carpi and Clay via MS Teams	Yes	\$260.00
6/23/2022	CBWM - Chino Basin WaterMaster Meeting via Zoom	Yes (decline payment)	\$0.00
6/29/2022	IEUA - Chino Basin Water Bank Meeting via MS Teams	Yes	\$260.00

**TOTAL REIMBURSEMENT** \$2,340.00

**TOTAL MEETINGS ATTENDED** 11

**TOTAL MEETINGS PAID** 9

Director's Signature



Steven J. Elie, President



Approved by: Shivaji Deshmukh

**NOTE:**

**DIRECTOR PAYSHEET**  
**IEUA/CBWM/CBWB**  
**CDA/Regional Policy Cte (alternate)**  
**2 of 2**

**IEUA**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.

**CBWM**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 7/01/19). IEUA pays both primary and alternate for attendance. (i.e., \$135.00 - difference between Watermaster \$125.00 and Agency meetings \$260.00 (eff. 7/01/19). Chino Basin Watermaster does not compensate an alternate Director unless the alternate Director is attending on behalf of an absent primary Director. In accordance to Ordinance No. 98, Section 1, (i) Attendance at any meeting provided for under Sections 1.b,c,e, and f, shall also include payment to both the primary representative and the alternate representative to said body if they both attend said meeting. Record full amount on timesheet for attendance by alternates.

**CDA**

Up to 10 days of service per month per Ordinance No. 107, (i.e., \$120.00 - difference between CDA (\$150 and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. CDA pays directly to IEUA. Record full amount on timesheet. CDA pays both primary and alternate for attendance.

**CBWB**

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$160.00 - difference between CBWB (\$100.00 and Agency meetings \$260.00 (eff. 7/01/19)), including MWD meetings. CBWB pays directly to IEUA. Record full amount on timesheet.

**Regional Policy Committee**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19.) IEUA pays Regional Policy Committee members (total amount of \$260.00, should reflect on timesheet).

***\*Decline IEUA portion of CBWM***

**DIRECTOR PAYSHEET**  
**IEUA\IERCA**  
**CBWB (alternate)**  
**1 of 2**

JASMIN A. HALL  
 EMPLOYEE NO.: 1256  
 ACCOUNT NO.: 10200-120100-100000-501010

**JUNE 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
6/1/2022	IEUA - IEUA Board Workshop via MS Teams	Yes	\$260.00
6/6/2022	IEUA - IERCA Special Board Meeting via Zoom	Yes	\$260.00
6/6/2022	IEUA - SCWC Legislative Task Force Meeting via Zoom	Yes (same day)	\$0.00
6/6/2022	IEUA -Meeting w/Adam Link re CASA Board Meeting via phone	Yes (same day)	\$0.00
6/8/2022	IEUA - STAR Employee Awards Ceremony via MS Teams	Yes	\$260.00
6/9/2022	CASA - CASA Board of Directors Meeting via Zoom	Yes	\$260.00
6/9/2022	IEUA - CAAWEF Pre-Brief Meeting w/ Executive Committee	Yes (same day)	\$0.00
6/10/2022	IEUA - WELL 2022 Southern California Conference	Yes	\$260.00
6/11/2022	IEUA - WELL 2022 Southern California Conference	Yes	\$260.00
6/13/2022	IEUA - IEWorks Pre-apprenticeship Program Graduation and IE Black Workers Center Building Trades Career Fair	Yes	\$260.00
6/14/2022	CASA – CASA Federal Legislative Committee via Zoom	Yes	\$260.00
6/14/2022	IEUA - Fontana City Council Meeting In-person	Yes (same day)	\$0.00
6/15/2022	IEUA - IEUA Board Meeting via MS Teams	Yes	\$260.00
6/15/2022	IEUA - Meeting w/GM Deshmukh via MS Teams	Yes (staff)	\$0.00
6/16/2022	IEUA - IEWorks Board Meeting via Zoom	Yes	\$260.00
6/17/2022	IEUA - Chino Basin Water Conservation District Groundwater Basin & Sustainability Tour	Yes (10 mtg max)	\$0.00

**DIRECTOR PAYSHEET****IEUA\IERCA****CBWB (alternate)****2 of 2**

6/21/2022	IEUA - 2022 Annual Forum & UIC Conference	Yes (10 mtg max)	\$0.00
6/22/2022	IEUA - 2022 Annual Forum & UIC Conference	Yes (10 mtg max)	\$0.00
6/23/2022	IEUA - 2022 Annual Forum & UIC Conference	Yes (10 mtg max)	\$0.00
6/24/2022	IEUA- ACWA Region 9 Event in Temecula	Yes (10 mtg max)	\$0.00
6/24/2022	IEUA- CAAWEF Board Meeting via Zoom	Yes (same day)	\$0.00
6/25/2022	IEUA- Fontana Chamber of Commerce Board of Directors Installation Gala	Yes (10 mtg max)	\$0.00
6/29/2022	CASA - CASA Air Quality, Climate Change, & Energy (ACE) Workgroup via Zoom	Yes (10 mtg max)	\$0.00

**TOTAL REIMBURSEMENT** \$2,600.00**TOTAL MEETINGS ATTENDED** 23**TOTAL MEETINGS PAID** 10

Director's Signature



Jasmin A. Hall, Director



Approved by: Shivaji Deshmukh, General Manager

**NOTE:****IEUA/IERCA**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.

**CBWB**

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$160.00 - difference between CBWB (\$100.00 and Agency meetings \$260.00 (eff. 7/01/19)), including MWD meetings. CBWB pays directly to IEUA. Record full amount on timesheet.



**DIRECTOR PAYSHEET**  
**IEUA/IERCA**  
**1 of 1**

PAUL HOFER  
EMPLOYEE NO.: 1349  
ACCOUNT NO.: 10200-120100-100000-501010

**JUNE 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
6/1/2022	IEUA - IEUA Board Workshop via MS Teams	Yes	\$0.00
6/6/2022	IEUA - IEUA Audit Committee Meeting via MS Teams	Yes	\$0.00
6/6/2022	IERCA - IERCA Special Board Meeting via MS Teams	Yes (same day)	\$0.00
6/8/2022	IEUA - IEUA Finance & Administration Committee Meeting via MS Teams	Yes	\$0.00
6/15/2022	IEUA - IEUA Board Meeting via MS Teams	Yes	\$0.00
6/29/2022	IEUA -Meeting w/IEUA Auditor CLA via telephone	Yes	\$0.00

<b>TOTAL REIMBURSEMENT</b>	\$0.00
<b>TOTAL MEETINGS ATTENDED</b>	6
<b>TOTAL MEETINGS PAID</b>	0

**NOTE:**

IEUA/IERCA

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19).

IEUA pays both primary and alternate for attendance.

*Director Hofer has waived all stipend payments.*

Director's Signature



Paul Hofer, Director



Approved by:

**DIRECTOR PAYSHEET**  
**IEUA/CDA/SAWPA/Regional Policy Cte**  
**IERCA/CBWM (alternate)**  
**1 of 2**

MARCO TULE  
EMPLOYEE NO.: 1520  
ACCOUNT NO.: 10200-120100-100000-501010

**JUNE 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
6/1/2022	IEUA - IEUA Board Workshop In-Person	Yes	\$260.00
6/2/2022	CDA - CDA Board Meeting via Zoom	Yes	\$260.00
6/2/2022	IEUA - Regional Sewerage Program Policy Committee Meeting via MS Teams	Yes (same day)	\$0.00
6/7/2022	SAWPA - SAWPA Commission Workshop and Committee Meetings via Zoom	Yes	\$260.00
6/7/2022	IEUA - IEWorks Leadership Meeting via Zoom	Yes (same day)	\$0.00
6/8/2022	IEUA- IEUA Engineering, Operations & Water Resources Committee Meeting and Finance & Administration Committee Meeting via MS Teams	Yes	\$260.00
6/9/2022	IEUA - Meeting w/City of Upland Mayor Bill Velto and GM Deshmukh	Yes	\$260.00
6/13/2022	IEUA - Monthly Meeting w/City of Ontario CM Porada, GM Burton, GM Deshmukh via Zoom	Yes	\$260.00
6/15/2022	IEUA - IEUA Board Meeting via MS Teams	Yes	\$260.00
6/20/2022	IEUA - SAWPA Meeting Prep w/Senior Policy Advisor Cathleen Pieroni	Yes (staff)	\$0.00
6/21/2022	SAWPA - SAWPA Commission Meeting via Zoom	Yes	\$260.00
6/23/2022	IEUA - Meeting w/Jimmy Elrod and GM Deshmukh via MS Teams	Yes	\$260.00

<b>TOTAL REIMBURSEMENT</b>	<b>\$2,340.00</b>
<b>TOTAL MEETINGS ATTENDED</b>	<b>12</b>
<b>TOTAL MEETINGS PAID</b>	<b>9</b>

Director's Signature



Marco Tule, Director



Approved by:  
Shivaji Deshmukh, General Manager

**DIRECTOR PAYSHEET**  
**IEUA/CDA/SAWPA/Regional Policy Cte**  
**IERCA/CBWM (alternate)**  
**2 of 2**

**NOTE:**

**IEUA/IERCA**

*Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.*

**Regional Policy Committee**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19.) IEUA pays Regional Policy Committee members (total amount of \$260.00, should reflect on timesheet).

**CDA**

Up to 10 days of service per month per Ordinance No. 107, (i.e., \$120.00 - difference between CDA (\$150 and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. CDA pays directly to IEUA. Record full amount on timesheet. CDA pays both primary and alternate for attendance

**SAWPA**

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$20.00 – difference between SAWPA (\$240.00 (eff. 2/2022) and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. SAWPA pays both primary and alternate for attendance, including mileage.

**CBWM**

Up to 10

days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 7/01/19). IEUA pays both primary and alternate for attendance. (i.e., \$135.00 - difference between Watermaster \$125.00 and Agency meetings \$260.00 (eff. 7/01/19). Chino Basin Watermaster does not compensate an alternate Director unless the alternate Director is attending on behalf of an absent primary Director. In accordance to Ordinance No. 107, Section 1, (i) Attendance at any meeting provided for under Sections 1.b,c,e, and f, shall also include payment to both the primary representative and the alternate representative to said body if they both attend said meeting. Record full amount on timesheet for attendance by alternates.

## Attachment 2F

Payroll-Net Pay-Employees

Non-Board Members	PP 13 Checks	PP 13 EFTs	PP 14 Checks	PP 14 EFTs	PP 15 Checks	PP EFTs	July
NET PAY TO EE	\$0.00	\$813,423.43	\$0.00	\$872,332.26	\$363.96	\$851,364.40	\$2,537,484.05

# INLAND EMPIRE UTILITIES AGENCY

Payroll for July 1, 2022

Presented at Board Meeting on September 21, 2022

GROSS PAYROLL COSTS			\$1,472,654.30
DEDUCTIONS			(\$659,230.87)
NET PAYROLL			813,423.43
NET PAYROLL BREAKDOWN	CHECKS	EFT	TOTAL
CHECKS USED			
TRANSACTION PROCESSED	0	376	376
AMOUNT	\$0.00	\$813,423.43	<u>\$813,423.43</u>

## INLAND EMPIRE UTILITIES AGENCY

Payroll for July 15, 2022

Presented at Board Meeting on September 21, 2022

GROSS PAYROLL COSTS			\$1,567,539.92
DEDUCTIONS			(\$695,207.66)
NET PAYROLL			872,332.26
NET PAYROLL BREAKDOWN	CHECKS	EFT	TOTAL
CHECKS USED			
TRANSACTION PROCESSED	0	376	376
AMOUNT	\$0.00	\$872,332.26	<u>\$872,332.26</u>



# INLAND EMPIRE UTILITIES AGENCY

Payroll for July 29, 2022

Presented at Board Meeting on September 21, 2022

GROSS PAYROLL COSTS			\$1,363,328.92
DEDUCTIONS			(\$511,600.56)
NET PAYROLL			851,728.36
NET PAYROLL BREAKDOWN	CHECKS	EFT	TOTAL
CHECKS USED	1		
TRANSACTION PROCESSED		377	377
AMOUNT	\$363.96	\$851,364.40	<u>\$851,728.36</u>



# Report on General Disbursements

Deborah Berry  
Controller  
September 2022

# Staff's Recommendation

- Approve the total disbursements for the month of July 2022 in the amount of \$39,583,777.01.

The Report on General Disbursements is consistent with ***IEUA's Business Goal under Fiscal Responsibility***, specifically safeguarding the Agency's fiscal health to effectively support short-term and long-term needs, while providing the best value for our customers.

**CONSENT  
ITEM  
1C**

**Date:** September 21, 2022

*ADD*

**To:** The Honorable Board of Directors

**From:** Shivaji Deshmukh, General Manager

**Committee:** Engineering, Operations & Water Resources

09/14/22

Finance & Administration

09/14/22

**Executive Contact:** Christiana Daisy, Deputy General Manager

**Subject:** RP-5 Expansion Project Budget Transfer

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### Executive Summary:

On July 15, 2020, Inland Empire Utilities Agency (IEUA) awarded a \$329,982,900 construction contract to W.M. Lyles Co., for the Regional Water Recycling Plant No. 5 (RP-5) Expansion Project. The RP-5 Expansion will expand the plant's liquids treatment capacity to 22.5 MGD and provide up to 30 MGD of solids treatment from both Carbon Canyon Water Reclamation Facility (CCWRF) and RP-5.

RP-5 plant prior to the start of construction had four secondary clarifiers. The RP-5 Expansion Project demolished one secondary clarifier to allow the construction of Phase 1 of the Membrane Bioreactor (MBR). To improve settleability and reduce other process impacts, polymer is added at the aeration basin effluent box prior to the remaining three secondary clarifiers ensuring compliance. The polymer will no longer be required once Phase 1 of the MBR goes into operation.

Staff is recommending a budget augmentation from RP-5 Expansion projects capital budgets to the RP-5 Expansion projects O&M budgets to support the cost of chemicals needed for the RP-5 Expansion.

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### Staff's Recommendation:

1. Approve a FY 2022/23 transfer in the amount of \$60,000 from the RP-5 Expansion to 30 MGD, Project No. EN19001 capital budget, to the RP5 Expansion to 30 MGD, Project No. EN19001 operating budget in the Regional Capital (RC) Fund;
2. Approve a FY 2022/23 transfer in the amount of \$60,000 from the RP-5 Biosolids Facility, Project No. EN19006 capital budget, to the RP5 Biosolids Facility, Project No. EN19006 operating budget in the Regional Capital (RC) Fund; and
3. Authorize the General Manager to execute the budget transfer.

---

**Budget Impact** Budgeted (Y/N): Y Amendment (Y/N): Y Amount for Requested Approval: \$ 120,000

Account/Project Name:

EN19001-RP5 Expansion to 30 mgd  
EN19006/RP-5 Biosolids Facility

*Fiscal Impact (explain if not budgeted):*

If approved, the capital budget in Fiscal Year 2022/23 for the RP-5 Expansion, Project Nos. EN19001 and EN19006 will decrease \$120,000 and the O & M budget for EN19001 and EN19006 in the Regional Capital (RC) Fund will increase \$120,000.

**Prior Board Action:**

On July 15, 2020, the Board of Directors awarded a Construction Contract to W.M. Lyles Co., in the amount of \$329,982,900.

On November 20, 2019, the Board of Directors awarded a contract to Arcadis, for construction management services for a not-to-exceed amount of \$21,125,523.

On November 20, 2019, the Board of Directors awarded a contract amendment to Parsons, for engineering services during construction for a not-to-exceed amount of \$12,589,469.

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**Environmental Determination:**

Program Environmental Impact Report (Finding of Consistency)

A Finding of Consistency with IEUA's Program Environmental Impact Report and a CEQA Plus evaluation for SRF Loan Funding have been completed.

---

**Business Goal:**

The RP-5 Expansion Project is consistent with IEUA's Business Goal of Wastewater Management, specifically the Asset Management and Water Quality objectives that IEUA will ensure that systems are well maintained, upgraded to meet evolving requirements, sustainably managed, and can accommodate changes in regional water use to protect public health, the environment, and meet anticipated regulatory requirements.

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**Attachments:**

Attachment 1 - PowerPoint

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# **Attachment 1**





# RP-5 Expansion Project :

Capital to Operating Budget Transfer  
Project Nos. EN19001/EN19006

Brian Wilson, P.E. CCM  
Principal Engineer  
September 2022



## Issue/Solution:



# Project Budget EN19001 & EN19006

Description	O & M	Capital	Combined
<i>Design Phase Services</i>	\$0	\$26,406,753	\$26,406,753
<i>Construction Services</i>	\$0	\$43,361,716	\$43,361,716
<b>Construction</b>	<b>\$120,000</b>	<b>\$376,061,190</b>	<b>\$376,181,190</b>
RP-5 Expansion Bid	\$0	\$329,982,900	\$329,982,900
Executed Change Orders	\$0	\$3,783,454	\$3,783,454
Contingency	\$0	\$29,094,836	\$29,094,836
Offsite Facilities Allowance	\$0	\$12,000,000	\$12,000,000
Contingency	\$0	\$1,200,000	\$1,200,000
Chemicals (this action)	\$120,000	\$0	\$120,000
<b>Total Project Cost:</b>	<b>\$120,000</b>	<b>\$445,829,659</b>	<b>\$445,949,659</b>
<b>Total Requested Project Budget:</b>	<b>\$120,000</b>	<b>\$450,000,000</b>	<b>\$450,000,000</b>

# Recommendation

1. Approve a FY 2022/23 capital budget transfer in the amount of \$60,000.00 from the RP-5 Expansion to 30 MGD, Project No. EN19001, to the RP-5 Expansion to 30 MGD, Project No. EN19001, O&M budget in the Regional Capital (RC) Fund;
2. Approve a FY 2022/23 capital budget transfer in the amount of \$60,000.00 from the RP-5 Biosolids Facility, Project No. EN19006, to the RP-5 Biosolids Facility, Project No. EN19006, O&M budget in the Regional Capital (RC) Fund; and
3. Authorize the General Manager to execute the budget transfer.

The RP-5 Expansion Project is consistent with **IEUA's Business Goal of Wastewater Management and Water Reliability**, specifically the Asset Management and Water Quality objectives that IEUA will ensure that systems are well maintained, upgraded to meet evolving requirements, sustainably managed, and can accommodate changes in regional water use to protect public health, the environment, and meet anticipated regulatory requirements.

ACTION  
ITEM  
2A

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*SD*  
**From:** Shivaji Deshmukh, General Manager

09/14/22

**Staff Contact:** Kristine Day, Assistant General Manager

**Subject:** Fiscal Year 2021/22 Carry Forward Budget Amendment

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**Executive Summary:**

The Agency's Fiscal Control Ordinance established that all unexpended appropriations shall lapse at the end of the Fiscal Year, unless approved by the Board to be carried forward to the following fiscal year.

In compliance with the Agency's Fiscal Ordinance and with Agency's Policy A-81, Fiscal Year End Carry Forward of Encumbrances and Related Budget, Finance staff worked with different departments to identify open encumbrances and commitments from Fiscal Year (FY) 2021/22 to be honored in FY 2022/23.

Open encumbrances and non-encumbered commitments to be carried forward from FY 2021/22 to FY 2022/23 total \$20,820,994 and are comprised of \$5,408,121 for operations and maintenance expenses, \$7,795,788 for non-capital projects, and \$7,617,085 for capital projects.

Future expenditures against these carried forward commitments will reduce the reserve balances in the respective funds as summarized in Attachment 1, Table 2.

---

**Staff's Recommendation:**

1. Approve the carry forward of open encumbrances and non-encumbered commitments related to budgets from FY 2021/22 to FY 2022/23; and
2. Amend the FY 2022/23 budget in the amount of \$5,408,121 for operations and maintenance expenses, \$7,795,788 for non-capital projects, and \$7,617,085 for capital projects.

---

**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* Y *Amount for Requested Approval:* \$ 20,820,994

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

If approved, the FY 2022/23 budget will be augmented by \$20,820,994, in the respective funds and major account categories (capital and operations & maintenance) as detailed in Attachment 1, Table 2.

**Prior Board Action:**

On September 15, 2021, the Board approved the carry forward of \$18.9 million from FY 2020/21 to FY 2021/22.

On June 15, 2022, the Board approved the FY 2022/23 Amended Budget.

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**Environmental Determination:**

Not Applicable

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**Business Goal:**

The carry forward of encumbrances at fiscal year end is consistent with the Agency's business goal of Fiscal Responsibility and maintaining prudent budgetary controls.

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**Attachments:**

Attachment 1 – Background

Attachment 2 – PowerPoint



## Background

Subject: Fiscal Year 2021/22 Carry Forward Budget Amendment

### **BACKGROUND**

An encumbrance is a reservation or earmark of budgeted funds for obligations arising from purchase orders, contracts, leases, or approved non-purchase order commitments. Encumbrances improve budgetary control by treating commitments as expenditures and reducing the budget amount available for spending. Encumbrances are not actual expenditures until goods and services are received, therefore, a special treatment is required for open encumbrances if appropriations (budget) lapse at the end of the fiscal year. In this case, encumbrances to be honored in the following fiscal year, along with corresponding budget, need to be carried forward. Non-encumbered requests refer to unexpended budget from the prior fiscal year that is needed to support ongoing obligations in the current fiscal year. The Agency's Fiscal Control Ordinance established that both encumbered and non-encumbered request for carry forward must be approved by the Board of Directors.

The proposed carry forward amount of \$20,820,994 comprised of \$5,408,121 for operations and maintenance expenses, \$7,795,788 for non-capital projects, and \$7,617,085 for capital projects. Some of the key projects and corresponding carry forward amounts are listed in Table 1 below:

**Table 1: Major Projects and Requested Carry Forward Amount**

Project No.	Project Name	Fund	Total Carry Forward
RW15003	Recharge Master Plan	Recharge Water	\$3,206,410
PL19005	Chino Basin Program	Water Resources	1,773,769
PA22002	Agency Wide Coatings	Regional Wastewater O&M	1,118,485
WR18005	Turf Removal Rebate	Water Resources	569,463
EN22053	RO On-Call/Small Projects	Regional Wastewater O&M	560,409
EN22019	RO Emergency O&M Projects	Regional Wastewater O&M	450,631
PA17006	Agency Wide Aeration	Regional Wastewater O&M	402,910
<b>Total</b>			<b>\$8,082,077</b>

A summary of all carry forward requests by fund is provided in Table 2.

In accordance with the Agency's Policy A-81, budget carried forward but not expended by December 31<sup>st</sup> will be returned, unless otherwise approved by Executive Management.

In FY 2021/22, the Board approved to carry forward \$18.9 million from FY 2020/21; \$3.7 for operations and maintenance, \$8.7 million for non-capital projects, and \$6.5 million for capital projects.

The Agency's accounting treatment of budget carry forwards for open encumbered and non-encumbered commitments at fiscal year-end is consistent with the accounting standards prescribed by the National Council on Government Accounting Statement #1, and the Governmental Accounting Standards Board (GASB), and affirmed by the Agency's external auditors

**Table 2: FY 2021/22 Carry Forward to FY 2022/23  
Operations & Maintenance, Special, and Capital Project Summary by Fund**

<b>CAPITAL PROJECTS</b>					
<b>Fund</b>	<b>FY 2022/23 Adopted Budget</b>	<b>FY 2021/22 Carry Forward Encumbrances</b>	<b>FY 2021/22 Carry Forward Non- Encumbered</b>	<b>FY 2021/22 Total Carry Forward Budget</b>	<b>FY 2022/23 Amended Budget</b>
General Administrative	4,663,500	774,596	483,782	1,258,378	5,921,878
Recharge Water	11,168,700	2,317,050	963,361	3,280,411	14,449,111
Non-Reclaimable Wastewater	9,352,000	52,062	-	52,062	9,404,062
Recycled Water	13,750,000	111,670	72,842	184,512	13,934,512
Water Resources	5,043,267	1,347,263	426,506	1,773,769	6,817,036
Regional Wastewater Oper. & Maint.	22,669,000	280,340	118,544	398,884	23,067,884
Regional Wastewater Capital	134,179,000	249,200	419,870	669,070	134,848,070
<b>Total Capital Projects</b>	<b>200,825,467</b>	<b>5,132,181</b>	<b>2,484,904</b>	<b>7,617,085</b>	<b>208,442,552</b>

<b>SPECIAL PROJECTS</b>					
<b>Fund</b>	<b>FY 2022/23 Adopted Budget</b>	<b>FY 2021/22 Carry Forward Encumbrances</b>	<b>FY 2021/22 Carry Forward Non- Encumbered</b>	<b>FY 2021/22 Total Carry Forward Budget</b>	<b>FY 2022/23 Amended Budget</b>
General Administrative	284,636	-	305,658	305,658	590,294
Recharge Water	50,000	-	-	-	50,000
Non-Reclaimable Wastewater	630,000	79,976	130,863	210,839	840,839
Recycled Water	1,335,000	193,774	513,225	706,999	2,041,999
Water Resources	3,416,263	405,953	1,872,435	2,278,388	5,694,650
Regional Wastewater Oper. & Maint.	7,566,500	2,056,957	2,236,947	4,293,904	11,860,404
Regional Wastewater Capital	-	-	-	-	-
<b>Total Special Projects</b>	<b>13,282,399</b>	<b>2,736,661</b>	<b>5,059,128</b>	<b>7,795,788</b>	<b>21,078,187</b>

<b>Total Capital &amp; Special Projects</b>	<b>214,107,866</b>	<b>7,868,842</b>	<b>7,544,032</b>	<b>15,412,874</b>	<b>229,520,739</b>
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<b>OPERATIONS &amp; MAINTENANCE (O&amp;M)</b>					
<b>Fund</b>	<b>FY 2022/23 Adopted Budget</b>	<b>FY 2021/22 Carry Forward Encumbrances</b>	<b>FY 2021/22 Carry Forward Non- Encumbered</b>	<b>FY 2021/22 Total Carry Forward Budget</b>	<b>FY 2022/23 Amended Budget</b>
General Administrative	4,928,149	935,436	1,283,187	2,218,623	7,146,772
Recharge Water	2,050,169	2,578	450,000	452,578	2,502,747
Non-Reclaimable Wastewater	11,977,417	16,765	174,000	190,765	12,168,182
Recycled Water	13,286,416	105,600	398,800	504,400	13,790,816
Water Resources	57,781,293	13,602	-	13,602	57,794,895
Regional Wastewater Oper. & Maint.	73,974,819	647,358	1,297,477	1,944,835	75,919,654
Regional Wastewater Capital	6,909,308	9,838	73,480	83,318	6,992,626
<b>Total Operations &amp; Maintenance</b>	<b>170,907,570</b>	<b>1,731,177</b>	<b>3,676,944</b>	<b>5,408,121</b>	<b>176,315,691</b>

<b>Grand Total (Projects and O&amp;M)</b>	<b>385,015,436</b>	<b>9,600,019</b>	<b>11,220,976</b>	<b>20,820,994</b>	<b>405,836,430</b>
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<b>Breakdown of Operations &amp; Maintenance Carry Forward</b>						
<b>Fund</b>	<b>Operating Fees &amp; Utilities</b>	<b>Materials &amp; Supplies</b>	<b>Chemicals</b>	<b>Office &amp; Admin.</b>	<b>Professional Fees</b>	<b>Total O&amp;M</b>
General Administrative	8,649	323,916	-	211,221	1,674,838	2,218,623
Recharge Water	-	-	-	-	452,578	452,578
Non-Reclaimable Wastewater	-	7,801	-	-	182,965	190,765
Recycled Water	-	3,422	-	-	500,978	504,400
Water Resources	-	2,090	-	-	11,512	13,602
Regional Wastewater Oper. & Maint.	353,591	222,407	604,528	-	764,309	1,944,835
Regional Wastewater Capital	-	-	-	-	83,318	83,318
<b>Total</b>	<b>362,240</b>	<b>559,635</b>	<b>604,528</b>	<b>211,221</b>	<b>3,670,497</b>	<b>5,408,121</b>

\* Numbers may not tie due to rounding





# Fiscal Year 2021/22 Carry Forward Budget Amendment

Alex Lopez

Acting Budget Officer

September 2022

# Fiscal Control Ordinance Agency Policy A-81

## Fiscal Year End

- Requests submitted for open encumbrances and non-encumbered commitments to be carried forward

## Calendar Year End

- Carried forward budget not expended by December 31<sup>st</sup> returned unless approved to be extended
  - \$18.9 million FY 2020/21 amount carried forward to FY 2021/22
  - \$10.9 million unspent
    - \$9.6 million approved to be extended
    - \$1.3 million returned to FY 2020/21

# FY 2022/23 Carry Forward Summary

Type of Expenditure	Requested Amount
Operations and Maintenance (O&M)	\$5,408,121
Non-Capital Projects	7,795,788
Capital Projects	7,617,085
<b>Total Carry Forward Amount</b>	<b>\$20,820,994</b>

## Major Projects Carry Forward

Project Number	Project Name	Fund	Total Carry Forward
RW15003	Recharge Master Plan	Recharge Water	\$3,206,410
PL19005	Chino Basin Program	Water Resources	1,773,769
PA22002	Agency Wide Coatings	Regional Wastewater O&M	1,118,485
WR18005	Turf Removal Rebate	Water Resources	569,463
EN22053	RO On-Call/Small Projects	Regional Wastewater O&M	560,409
EN22019	RO Emergency O&M Projects	Regional Wastewater O&M	450,631
PA17006	Agency Wide Aeration	Regional Wastewater O&M	402,910
<b>Total</b>			<b>\$8,082,077</b>



## Staff Recommendation

1. Approve carry forward of open encumbered and non-encumbered budgets from FY 2021/22 to FY 2022/23; and
2. Amend the FY 2022/23 budget in the amount of \$5,408,121 for Operations and Maintenance Expenses, \$7,795,788 Non-Capital Projects, and \$7,617,085 Capital Projects.

The carry forward of encumbrances at fiscal year end is consistent with the Agency's business goal of fiscal responsibility and maintaining prudent budgetary controls.

ACTION  
ITEM  
2B

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

*ADD*  
**From:** Shivaji Deshmukh, General Manager

**Committee:** Finance & Administration

09/14/22

**Staff Contact:** Kristine Day, Assistant General Manager

**Subject:** Public Hearing and Adoption of Ordinance No. 110

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**Executive Summary:**

The proposed Procurement Ordinance provides for a number of key changes that will improve the Agency's ability to conduct routine business, while ensuring adequate fiscal controls and transparency of expenditures. The proposed changes include:

- Increasing the requirement for Board action/approval to \$150,000 for all contracts, change orders, amendments, and single/sole source procurements;
- Increasing the threshold for specific identified, competitively let, budgeted line-items approved through the budget to \$350,000;
- Reducing the formal solicitation for Public Works requirement to identify consistency with Public Contract Code (currently \$35,000);
- Increasing the threshold for procurements requiring only one quote to \$10,000;
- Identifying procurement cards will reflect the single limit transaction amount by name;
- Miscellaneous title changes, definitions, language updates and clarifications;

These changes continue to support the Agency's Procurement objectives of best value.

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**Staff's Recommendation:**

1. Hold a Public Hearing to receive comments prior to the adoption of Ordinance No. 110, establishing and setting forth the policies governing Agency authority dollar limits for procurement and procurement-related activities; and
2. After closing the Public Hearing, adopt Ordinance No. 110.

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**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

N/A

*Fiscal Impact (explain if not budgeted):*

None.

**Prior Board Action:**

On March 18, 2015, the Board of Directors adopted Procurement Ordinance No. 101.  
On October 16, 2019, the Board of Directors adopted Procurement Ordinance No. 108.

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**Environmental Determination:**

Not Applicable

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**Business Goal:**

These changes in the ordinance are consistent with the Agency's Business Goals under Fiscal Responsibility and Business Practices, as they support the Agency and internal customers in the completion of their tasks and projects through sound fiscal spending and efficient processing.

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**Attachments:**

Attachment 1 - Ordinance No. 110  
Attachment 2 - Ordinance No. 110 Redline Version  
Attachment 3 - Presentation

## ORDINANCE NO. 110

### AN ORDINANCE OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\* (AGENCY), ESTABLISHING AND SETTING FORTH THE POLICIES GOVERNING AGENCY AUTHORITY AND DOLLAR LIMITS FOR BEST VALUE PROCUREMENTS AND PROCUREMENT-RELATED ACTIVITIES

BE IT ORDAINED BY THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\* AS FOLLOWS:

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SECTION 1	-	PROCUREMENT DEFINITION AND INSTRUMENTS
SECTION 2	-	EXPENDITURE APPROVALS AND REQUIREMENTS
SECTION 3	-	SOLICITATIONS AND TERM LIMITS
SECTION 4	-	TRADES AND EXCHANGES
SECTION 5	-	REAL PROPERTY ACQUISITION
SECTION 6	-	DISPOSAL OF SURPLUS
SECTION 7	-	POLICIES AND PROCEDURES
SECTION 8	-	PROHIBITION OF UNAUTHORIZED PROCUREMENT AND REQUIREMENTS FOR PROCUREMENT FUNDING
SECTION 9	-	DEPARTMENT COOPERATION
SECTION 10	-	EXCEPTION TO THIS ORDINANCE
SECTION 11	-	VOIDABLE
SECTION 12	-	SEVERABILITY
SECTION 13	-	REPEAL
SECTION 14	-	EFFECTIVE DATE AND EXECUTION

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#### SECTION 1: PROCUREMENT DEFINITIONS AND INSTRUMENTS

1. Definitions: The following definitions shall apply to this Ordinance:
  - A. “Appropriated Funding” shall mean funding which has been authorized by the Board as part of the adopted budget, or as a respective amendment thereto.
  - B. “Authority to Approve” shall mean authority to designate appropriated funding for a specific procurement.
  - C. “Authority to Commit” shall mean authority to effect and bind a procurement commitment, including contractual document execution, for a specific designated procurement.
  - D. “Best Value Procurements” for procurements other than public works, shall mean an award based on the best overall value to the Agency including, but not limited to: acquisition cost; lifetime cost of ownership; ability,

capability, and skills (e.g., experience, value-added services, etc.) of supplier/contractor; ability of supplier/contractor to meet the project schedule; character, integrity, reputation and judgment of supplier/contractor (e.g., from reference checks, site visits, and background checks); quality of previous work with Agency or other public entities; warranty or other documented considerations of value (e.g., discounted spare parts) offered to the Agency.

- E. "Board" shall mean Board of Directors of the Inland Empire Utilities Agency.
- F. "Budgeted Procurements" shall mean capital projects and operations and maintenance items that have been specifically identified and included as part of the adopted budget, or as a respective amendment thereof, and authorized by the Board.
- G. "Change Order" and "Amendment" shall mean any respective modification to an existing procurement or respective contractual document.
- H. "Competition" shall mean any award whereby a solicitation has been directed to multiple sources and where at least one response is received.
- I. "Contingency" shall refer to an identified percentage of a project's total funding as approved by the Board of Directors assigned to that specific project during the approval process.
- J. "Contracts and Procurement" (CAP) shall refer to the division (unit) charged with the responsibility and authority to manage all aspects of the solicitation, negotiation, award, acquisition, contract administration, and surplus/disposal processes for goods, services, property and minor construction (excludes major public works and emergency procurements awarded through and administered by the Engineering and Construction Management Unit).
- K. "Contractual Document" shall mean the document which binds Agency commitment of a procurement; such as a contract, agreement, lease, purchase order, change order, task order or any amendment thereto.
- L. "Cooperative Procurement" shall mean a procurement (i.e., combining of requirements) conducted on behalf of two or more public procurement units in-order to obtain the benefit of volume purchasing, economies of scale, and/or reduction in administrative expenses.
- M. "Delegate Authority" shall mean authority to assign authority, at specified limits, to respective peers or subordinate staff.

- N. "Electronic Procurement" or "e-Procurement" shall mean electronic implementation of the procurement cycle.
- O. "Electronic Sourcing" or "e-Sourcing" shall mean an internet-based acquisition process that allows for electronically posting the requirement and electronic or hardcopy receipt of quotes, proposals, or bids in order to make a best-value acquisition.
- P. "Emergency Procurement" shall mean any procurement required for the prevention against imminent danger, or to mitigate the loss or impairment of: life, health, or safety of the public, Agency employees, suppliers, contractors; public or private property; prevention of high probabilities of violation and compliance with critical permits and regulatory requirements; or any other condition which cannot reasonably be foreseen and would have a significant effect on the public's health/safety or that could have a significant adverse financial impact on the Agency.
- Q. "Formal Solicitation" shall mean the issuance of a written request for sealed bids, proposals, or quotations.
- R. "Informal Solicitation" shall mean the verbal or written request for a verbal or written bid, proposal, or quotation.
- S. "In the absence of ..." shall mean a reasonable amount of time away from the office, exceeding 24 hours.
- T. "Master Contracts" shall mean competitively let contracts issued to one or more qualified suppliers/contractors where work shall be performed by task orders. Task orders under the master contract do not have a Board-approved expenditure limit, unless specifically required or otherwise approved by the Board of Directors. Each contractor will have their own contract with the Agency with a combined or shared total budget.
- U. "Negotiated Procurement" shall mean a documented procurement whereby competitive practices may not be practical; due to a unique circumstance such as special pricing, limited time offer, complex contractual terms (e.g., power purchase agreements, energy, specialized technology) and discussions and bargaining are used to finalize the procurement.
- V. "Non-Fiscal" shall mean having no direct impact on appropriated budgets, or otherwise requiring financial commitment of the Agency.
- W. "Piggyback Procurement" shall mean utilizing another public agency's contract or agreement to obtain more advantageous prices and terms than can be otherwise obtained on the open market.



- X. "Pre-Qualification" shall mean the process (Request for Qualification – RFQ) conducted by the Engineering and Construction Management (E&CM) Unit to identify "prime contractors" that are capable and responsible to bid on public works projects.
- Y. "Procurement" shall mean the purchase or otherwise compensatory securing of materials, supplies, services, leases, equipment, real property, or public works services.
- Z. "Procurement Aggregate" shall mean the total of the initial procurement and all respective change orders or amendments.
- AA. "Professional Services" shall mean any specially trained and experienced individual, firm or corporation, providing services and advice in financial, economic, accounting, engineering, information services, technical, architectural, or other administrative/professional matters.
- AB. "Public Works" shall mean the erection, construction, alteration, repair, maintenance or improvement of any public structure, building, road, or other public improvement of any kind done under contract or paid in whole or in part out of public funds as specified in the California Public Contract Code;
- AC. "Reverse Auction" shall mean a competitive electronic solicitation process for equipment, materials, supplies, and services in which bidders compete against each other in real time in an open and interactive web environment.
- AD. "Single Source" shall mean a procurement action where there is a compelling reason for selection of a preferred brand or vendor: such as standardization; time/schedule constraints; technical expertise; follow-on work to an existing contract to be procured; etc. A comprehensive written justification shall be included in the request.
- AE. "Sole Source" shall mean a procurement action where only one viable source exists. This is usually due to legal restrictions of patent rights, a proprietary process, warranty issues, original equipment manufacturer, and copyrights. A comprehensive written justification shall be included in the request.
- AF. "Surplus Personal Property" shall mean items having no further use to the Agency; such as scrap, broken, obsolete, abandoned, or unusable materials or equipment.
- AG. "Trades and Exchanges" shall mean authorized surplus items used for the acquisition of materials, supplies, services, leases, and/or equipment.

- AH. "Unauthorized Procurements" shall mean work or procurement initiated by staff without the prior approval of the Board of Directors (Board), General Manager (GM), Deputy General Manager (DGM), Assistant General Manager (AGM), or the Manager of CAP, based upon authorization thresholds identified herein; as evidenced by an approved purchase requisition and an executed procurement instrument. Should it be necessary to interpret what is or is not an unauthorized procurement, General Counsel shall provide the interpretation on behalf of the Board of Directors.
- AI. "Uniform Guidance" shall mean Title 2 of the Code of Federal Regulations (2 CFR) 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.
- AJ. "Where possible and practical" shall mean CAP's discretion to make a documented decision in the best interest of the Agency.
2. Procurement Instruments: All procurement actions, shall be at the discretion of the Board, the GM, the DGM, the AGM, the Manager of CAP, or as authorized by one of the aforementioned authorized designees, using one of the following respective instruments:
- A. Petty Cash – For limited amount cash advance or reimbursement; or,
  - B. Agency Check – A draft drawn on an Agency bank account for the procurement of goods and services; or,
  - C. Blanket Purchase Agreement (BPA) – Simplified procurement method to fill annually anticipated repetitive needs for supplies or services; or
  - D. Contractual Document – (See Section 1.I above); or,
  - E. Procurement Card – Cost efficient, alternative method for purchasing low dollar materials, goods, supplies and limited services (e.g. online services, or where alternative payment methods are not accepted from vendors) in accordance with informal competitive solicitation limits for single quote transactions as identified in Section 3.1.B.2

## **SECTION 2: EXPENDITURE APPROVALS AND REQUIREMENTS**

1. All purchases, agreements, services, leases, and/or contracts including construction contracts, for materials, supplies, equipment, and other personal property shall be made in accordance with this Ordinance.

2. Splitting or separating of material, supply, service, lease, and equipment orders or projects for the intended purpose of evading the requirements of this Ordinance is strictly prohibited.
  - A. Splitting is defined as
    1. A series or more than one purchase request transaction for the same project requested separately in order to evade either the solicitation requirements or the higher approval thresholds.
    2. Discrete subsequent amendments or change orders that are for separate subprojects or disciplines (e.g., structural or electrical design of a larger project) under the same contract do not apply to this provision.
  - B. Subsequent follow-on requests, at the discretion of the Manager of CAP, may require inclusion in the GM Report to the Board or other report to notify the Board. Construction contracts may have subsequent change orders in accordance with the requirements of the Public Contract Code. Task Orders under the Master Contract Program do not fall under the provision of this requirement.
3. Procurement authorization parameters and limits are as follows:
  - A. Approval and execution of original procurements as indicated in the following table and as delegated below.

<b>Approver</b>	<b>Emergency</b>	<b>Competitively-Let</b>	<b>Single or Sole Source</b>	<b>Public Works Change Order &amp; Amendments</b>	<b>Non Public Works Change Order &amp; Amendments</b>
Board		>\$150K	>\$150K	>\$150K	>\$150K
GM	Unlimited	≤\$150K	≤\$150K	≤\$150K	≤\$150K
DGM/ AGM	As delegated	≤\$150K	≤\$150K	≤\$150K	≤\$150K
Mgr. of CAP	As delegated	≤\$150K	≤\$150K	≤\$150K	≤\$150K

1. Board approval is required for competitively let procurements greater than \$150,000, unless the procurement is a competitively-let “budgeted procurement” under \$350,000, specifically identified as a detailed line item in the adopted budget.
2. Board approval is required for single or sole source procurements greater than \$150,000.
3. The GM is authorized to approve and execute competitively let procurements and single or sole source procurements less than or equal to \$150,000, respectively.
4. The GM is authorized to delegate authority to approve and execute procurements less than or equal to the limits established for the GM.

5. In the absence of the GM, the DGM or AGM is authorized to approve and execute procurements, and single or sole source procurements less than or equal to \$150,000, respectively.
  6. The DGM or AGM is authorized to delegate that authority to approve and execute procurements, less than or equal to that limit which has been established for their position.
  7. In the absence of the GM, the DGM and AGM, the Manager of CAP is authorized to approve and execute procurements and single or sole source procurements less than or equal to \$150,000, respectively.
  8. All public works procurement/awards shall include the following contingency levels:
    - a. Under \$500,000 shall have a 25% contingency added to the award authorization.
    - b. Under \$2,000,000, shall have a 15% contingency added to the award authorization.
    - c. Over \$2,000,000, shall have a 10% contingency added to the award authorization.
- B. Change order and amendment authorization parameters and limits are as follows:
1. Any single change order or amendment including public works project change orders, requires Board approval and execution for requests exceeding \$150,000.
  2. Board approval is required when the cumulative total of the non-public works change orders or amendments exceed twice the contract value and are in excess of the GM approval limit for contracts.
  3. The GM is authorized to approve and execute respective change orders and amendments less than or equal to \$150,000, for public works projects. The GM may delegate this authority up to the limit established for the GM.
- C. The Manager of CAP is authorized to execute all approved and budgeted procurements made by purchase orders and change orders; as well as contracts, contract amendments, and task orders up to the Manager's internal approval limit or as otherwise delegated.

- D The Manager of CAP is authorized to establish and approve all BPAs, in the best interest of the Agency.
- E. The Manager of CAP is authorized to request an interpretation for any procurement from General Counsel pertaining to this Ordinance. General Counsel's opinion shall be conclusive.
- F. The GM is authorized to terminate any procurement or contractual obligation less than or equal to \$500,000, in the best interest of the Agency.

### **SECTION 3: SOLICITATIONS AND TERM LIMITS**

- 1. Solicitations for best value to the Agency and their parameters and limits (subject to other provisions of this section) are as follows:
  - A. Formal Competitive Solicitations:
    - 1. Shall be required for all Agency procurements as set forth and adjusted by applicable CA Public Contract Code (PCC)(e.g. \$35,000 for 2022).. The use of e-sourcing, the online solicitation system, is acceptable for issuance of formal solicitations as well as the receipt of proposals or bids (unless specifically stated otherwise within the solicitation documents). Public works construction may be advertised in the Green Sheet, on the Agency's website or through the online solicitation system.
    - 2. Shall, at a minimum, be advertised in one general circulation newspaper within the Agency's geographic boundaries and/or advertised on either the Agency's website and/or a regional purchasing website as determined by the Manager of CAP, and include documented outreach toward Disadvantaged and Small Business Enterprises whenever there are grant or Federal or State funding sources involved.
    - 3. Shall, whenever possible and practical, provide a minimum of 14 calendar days for response.
    - 4. Shall require the receipt of a minimum of one competitive response; or, have been directed to a minimum of five qualified potential respondents, when available.
    - 5. Public works bids shall be publicly unsealed, and the respective dollar amount(s) announced. This may be facilitated electronically through the online solicitation system at the discretion of the Manager of CAP.

6. For procurements funded by a Federal or State loan or grant, or a State Revolving Fund (SRF) loan, in addition to the grant award's specific terms and conditions, the relevant Federal Uniform Guidance or the 2 CFR 200 requirements shall be followed, no award shall be permitted to any vendor for any contract or sub-contract at any tier level for a vendor which is debarred or suspended or is otherwise excluded from or ineligible for participation in Federal assistance programs under Executive Order 12549, "Debarment and Suspension" or debarred by the California Division of Labor Standards Enforcement.
7. Award details shall be made available following approval of the award; either on the Agency's website, the e-sourcing website, or delivered upon specific request.
8. The formal competitive solicitation process may be waived at the discretion of the GM or a designated representative, when there is a compelling reason (e.g., public safety, prevent loss of life, imminent danger, emergency procurement or other valid reason). The GM shall document the reason and inform the Board at the next regularly scheduled meeting.

**B. Informal Competitive Solicitations:**

1. For procurements estimated to be greater than \$10,000 and less than or equal to \$50,000, solicitations shall be posted on the electronic solicitation system or sent and documented via email to prospective vendors requiring a minimum of two competitive written or electronic responses in cooperation with CAP, where possible and practical. Where possible and practical, solicitations shall be sent to Disadvantaged and Small Business Enterprises whenever grant or Federal or State funding sources are being utilized. Refer to Section E. Pre-qualification process.
2. Procurements less than \$10,000, shall be subject to one quote.
3. For procurements associated with federal grant dollars, the Code of Federal Regulations (CFR 200.67) shall be followed.
4. For procurement of on-site services regardless of procurement value, solicitations shall be conducted in cooperation with CAP to address relevant terms and conditions related to applicable Federal and State compliance requirements, prevailing wage, risk mitigation,

insurance and bonding requirements, unless designated as an emergency.

C. Requests for Information:

In order to facilitate the budgetary and planning processes, Agency staff other than CAP may request informal pricing and related information for the express purpose of obtaining estimates for services, materials, equipment and supplies, identify availability of materials and supplies and identify lead-times, as provided for by policy. The requestor shall declare that the request is for “budgetary and informational purposes only” and is not to be construed as an offer or commitment to procure any product or service. Requests for Information shall not be used in lieu of the informal and formal solicitation processes provided for herein. Exceptions shall be at the sole discretion of the Manager of CAP, AGM, DGM or GM.

D. Reverse Auctions:

1. Reverse auctions may be utilized for the acquisition of equipment, materials, supplies, and services when it is advantageous to do so (i.e., by materially-reducing the cost of goods, while increasing the efficiency of the acquisition function through effective use of technology).
2. Reverse auctions may be hosted by a third-party vendor under contract with the Agency.
3. Bidders shall be required to register and pre-qualify prior to the reverse auction date and time and agree to any terms and conditions specified.
4. Reverse auctions shall not be used for public works projects.
5. At the discretion of the Manager of CAP, reverse auctions may be conducted in lieu of the formal or informal competitive solicitation processes.

E. Pre-qualification Process:

1. A pre-qualification process to identify qualified construction contractors may be used for public works projects. For procurements funded by a Federal or State loan or grant, or an SRF loan, in addition to the grant award’s specific terms and conditions, the relevant



Federal Uniform Guidance or the 2 CFR 200 requirements shall be followed.

2. The pre-qualification process will include a Request for Qualification to establish a list of contractors that may be used for projects valued less than \$2,000,000. The pre-qualification process will include outreach to the Disadvantaged and Small Business community.
  3. The list of contractors will be valid for a period of up to five years.
  4. For public works projects estimated to be valued at or greater than \$2,000,000, a Request for Qualification process will be announced for each individual project, prior to the release of the solicitation.
  5. Should the project be funded by a State or Federal loan or grant or SRF loan, the grant or loan requirement language shall be included in the Request for Qualification documents. No potential bidder shall be restricted from the qualification process during the solicitation period.
  6. The award of a public works contract using the pre-qualification process shall be made to the lowest-priced, pre-qualified bidder.
  7. Use of Master or Pre-qualified Contractor lists may be utilized. The lists shall be current, as defined by the contract and/or Pre-qualification Program, include enough qualified sources to ensure competition and must not preclude potential bidders from qualifying during the pre-qualification solicitation period. Grant funded project requirements shall be reviewed by the GM's designee prior to the pre-qualification process to ensure solicitation requirements are being followed. No potential bidders shall be restricted from the qualification process during the solicitation period.
2. Multi-year procurement terms and extension limits are as follows:
    - A. The term for initial procurements may not exceed five years, inclusive of option years (e.g. three year contract with two one year options).
    - B. The aggregate term of all extensions for initial procurements may not exceed two years For a maximum allowable term of seven years.
    - C. Exceptions to the term limits, as determined by the GM, shall be compelling, in the best interest of the Agency, and documented by memo or email.
  3. Negotiated procurement parameters and term limits (subject to other provisions of this Ordinance) are as follows:

- A. Negotiated procurements shall be authorized in writing by the respective Department Manager and approved by the Manager of CAP for documented circumstances where there exists a single or sole source supplier, or unusual time or other constraint (e.g., power and energy, emergency communications, insurance carrier, specialized materials, services or equipment, information technology equipment, limited-time discount opportunities, best- value, etc.).
  - B. Negotiated procurements shall not require any formal or informal solicitation. However, for single or sole source negotiated procurements exceeding \$150,000, Board approval is required.
  - C. The aggregate term of all extensions for negotiated procurements may not exceed a maximum allowable term of seven years.
  - D. Exceptions to the term limits shall be compelling, in the best interest of the Agency, and documented accordingly in the GM Report to the Board.
4. Cooperative and “piggyback” procurement parameters and limits (subject to other provisions of this Ordinance) are as follows:
- A. Cooperative and “piggyback” procurements shall not require formal solicitations. However, procurements exceeding \$150,000 that result from single or sole source cooperative or “piggyback” contracts require Board approval. Procurements exceeding \$150,000 that result from competitively-let cooperative and “piggyback” contracts also require Board approval.
  - B. The aggregate term, including all extensions, of any cooperative or piggyback procurement, may not exceed seven years and/or the terms of the cooperative or piggyback contract or subsequent extensions.
  - C. Exceptions to the term limits, as determined by the Manager of CAP, shall be compelling, in the best interest of the Agency, and documented accordingly.
5. Government procurement parameters and limits (subject to other provisions of this section) are as follows:
- A. Materials, supplies, services, leases, and equipment may be procured from other government agencies when doing so would be in the best interest of the Agency, as determined by the GM.
  - B. When government agency procurement is greater than \$150,000, formal and competitive bids, proposals, or quotations may be solicited from open market sources, as determined by the GM.

- C. Professional services may be procured from other government agencies when doing so would be in the best interest of the Agency, as determined by the GM.
6. Petty cash procurement parameters and limits are as follows:
- A. A fund of sufficient amount shall be established by Resolution of the Board, to support petty cash disbursements for authorized advances and reimbursements.
7. Procurement Card requirements and limits are as follows:
- A. Procurement Cards may be used for transactions to acquire materials, supplies, equipment and limited services where alternative payment methods are not accepted less than or equal to the amount authorized for transactions of a single quote as identified in Section 3.1.B.2 unless otherwise authorized by the GM, DGM, AGM or Manager of CAP.
8. The Board delegates the authority to the GM or his/her designee for the rejection of all offers, bids, proposals, or quotes.
- A. The GM is authorized to delegate authority to reject any and all bids, proposals, and quotes.
9. Emergency procurements of materials, supplies, services, rentals, leases, equipment, and public works services may be affected, notwithstanding respective provisions of this Ordinance.
- A. The GM is authorized to approve and execute emergency procurements, for any amount.
  - B. The GM is authorized to delegate authority to approve and execute emergency procurements up to any amount.
  - C. The GM or designee shall report emergency procurements, including details of the circumstances, respective dollar amounts expended, and cause of the emergency at the next regularly scheduled Board meeting.

#### **SECTION 4: TRADES AND EXCHANGES**

- 1. Acquisition of materials, supplies, services, leases, and equipment may be made by trade or exchange.
- 2. Only authorized surplus items may be used for trade and exchange acquisitions.

3. Acquisition items must be of same or similar-type to respective surplus items.
4. Board approval is required for trade and exchange acquisitions with a current market value greater than \$100,000.
5. The GM is authorized to approve trade and exchange acquisitions with a current market value less than or equal to \$100,000.
6. The GM is authorized to delegate authority to approve trade and exchange acquisitions less than or equal to the limit established for the GM.

#### **SECTION 5: REAL PROPERTY**

1. Board approval and authority to execute contractual documents is required for the sale, procurement, trade, exchange, surplus or otherwise acquisition of any and all real property with a value greater than \$100,000. The Board may delegate this authority when it is in the best interest of the Agency.
2. The GM is authorized to execute contractual documents, including sale, purchase agreements and escrow instruments, for the authorized sale, procurement, trade, exchange, or otherwise acquisition, of real property with a value less than or equal to \$100,000.
3. The GM is authorized to delegate authority to execute contractual documents, including purchase agreements and escrow instruments, for authorized sale, procurement, trade, exchange, or otherwise acquisition, of real property less than or equal to the limit established for the GM.

#### **SECTION 6: DISPOSAL OF SURPLUS PROPERTY/EQUIPMENT**

1. Board approval is required for the disposal of single-item surplus personal property or equipment with a current market value greater than \$100,000.
2. Board approval is required for the disposal of any multiple-items (lot) of surplus personal property or equipment with a current market value greater than \$200,000.
3. Professional or contract services may be used for the disposal of surplus items, and a formal solicitation shall not be required for said services. Fees for said services shall be paid from respective surplus disposal proceeds.
4. Any surplus item(s) may be:
  - A. Sold for cash.
  - B. Used for trade or exchange.

C Sold for a nominal sum to a non-profit charitable organization, school, or other government agency.

5. Prior to the disposal of any State or Federal loan or grant or SRF-loan funded surplus item, approval must be received from the funding agency.
6. Board approval is required to declare any and all real property as surplus and/or to sell any and all surplus real property, as provided for under California law
7. Board approval is required to authorize the GM to negotiate any and all sale prices and terms for the sale of surplus real property.
8. All net proceeds received from surplus activities shall be deposited in the appropriate Agency fund reserves.

#### **SECTION 7: POLICIES AND PROCEDURES**

The GM is authorized to establish, develop, and/or revise any and all Agency policies and procedures necessary to implement and administer the provisions of this Ordinance.

#### **SECTION 8: PROHIBITION OF UNAUTHORIZED PROCUREMENT COMMITMENTS AND REQUIREMENTS FOR PROCUREMENT FUNDING**

1. No work or services, except in emergency situations, shall be authorized or accepted until an appropriate and approved procurement instrument has been fully secured or executed, as required pursuant to this Ordinance. If work or services are procured in violation of this provision, and the value of the procurement is \$10,000 or less, then the employee securing the unauthorized procurement shall obtain the written approval of the GM, DGM, AGM and/or the Manager of CAP to secure the purchase requisition documents necessary to generate the appropriate purchase order or contract for payment. Unauthorized procurements with a value in excess of \$10,000 shall require approval from the Board. Public works field change orders do not fall under the provision of this section. A violation of this provision shall be cause for disciplinary action up to and including termination of the violator. The Manager of CAP shall retain the discretion to refer any violation of this provision to the Internal Audit Department for investigation.
2. No procurement instrument, except in emergency situations, shall be used which commits Agency funds or other financial obligations thereof, unless and until such unencumbered funding has been identified, authorized, and appropriated for said procurement.

#### **SECTION 9: DEPARTMENT COOPERATION**

All Agency employees, agents, volunteers, contractors, sub-contractors, consultants, etc. shall comply with the provisions of this Ordinance to ensure the responsible and prudent expenditure of public funds, and to maintain the preservation of the public trust.

#### SECTION 10: EXCEPTION TO THIS ORDINANCE

The Board may authorize the GM to effect procurements or other respective activities free of this Ordinance when the Board has determined that such would be in the best interest of the Agency, and when such is not in conflict with applicable State or Federal law(s).

#### SECTION 11: VOIDABLE

The Board may void any and all transactions not consistent with the provisions of this Ordinance.

#### SECTION 12: SEVERABILITY

If any section, subsection, sentence, clause, or phrase of this ordinance shall, for any reason, be declared unconstitutional or otherwise invalid, such adjudication shall in no manner affect any other section, subsection, sentence, clause, or phrase of this Ordinance, or portions thereof. The Board hereby declares that they would have approved this Ordinance, and each section, subsection, sentence, clause, and phrase hereof, irrespective of any portion thereof which may be declared invalid or unconstitutional.

#### SECTION 13: REPEAL AND REPLACE ORDINANCE 108

Ordinance No. 108 is hereby repealed in its entirety. All portions of other respective Ordinances, Resolutions, and/or motions related thereto and in conflict with the provisions of this Ordinance, are hereby rescinded and made of no further effect.

#### SECTION 14: EFFECTIVE DATE AND EXECUTION

This Ordinance shall take effect immediately upon adoption by the Board, and execution of said Ordinance by the President and Secretary/Treasurer thereof.

ADOPTED this 21st day of September, 2022

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Steven J. Elie  
President of Inland Empire Utilities  
Agency\*, and of the Board of Directors  
thereof

ATTEST:

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Marco Tule  
Secretary/Treasurer of the Inland Empire  
Utilities Agency\*, and of the Board of  
Directors thereof

APPROVED AS TO FORM:

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General Counsel  
for the Inland Empire Utilities Agency\*

*\*A Municipal Water District*



STATE OF CALIFORNIA )  
 )SS  
COUNTY OF SAN BERNARDINO )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO HEREBY CERTIFY that the foregoing revised Ordinance being No. 110, was adopted at a regular meeting on September 21, 2022, of said Agency by the following vote:

**AYES:**

NOES:

ABSTAIN:

ABSENT:

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District

ORDINANCE NO. ~~408~~110

AN ORDINANCE OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\* (AGENCY), ESTABLISHING AND SETTING FORTH THE POLICIES GOVERNING AGENCY AUTHORITY AND DOLLAR LIMITS FOR BEST VALUE PROCUREMENTS AND PROCUREMENT-RELATED ACTIVITIES

BE IT ORDAINED BY THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\* AS FOLLOWS:

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SECTION 1	-	PROCUREMENT DEFINITION AND INSTRUMENTS
SECTION 2	-	EXPENDITURE APPROVALS AND REQUIREMENTS
SECTION 3	-	SOLICITATIONS AND TERM LIMITS
SECTION 4	-	TRADES AND EXCHANGES
SECTION 5	-	REAL PROPERTY ACQUISITION
SECTION 6	-	DISPOSAL OF SURPLUS
SECTION 7	-	POLICIES AND PROCEDURES
SECTION 8	-	PROHIBITION OF UNAUTHORIZED PROCUREMENT AND REQUIREMENTS FOR PROCUREMENT FUNDING
SECTION 9	-	DEPARTMENT COOPERATION
SECTION 10	-	EXCEPTION TO THIS ORDINANCE
SECTION 11	-	VOIDABLE
SECTION 12	-	SEVERABILITY
SECTION 13	-	REPEAL
SECTION 14	-	EFFECTIVE DATE AND EXECUTION

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SECTION 1: PROCUREMENT DEFINITIONS AND INSTRUMENTS

1. Definitions: The following definitions shall apply to this Ordinance:

- A. "Appropriated Funding" shall mean ~~that~~ funding which has been authorized by the Board as part of the adopted budget, or as a respective amendment thereto.
- B. "Authority to Approve" shall mean authority to designate appropriated funding for a specific procurement.
- C. "Authority to Commit" shall mean authority to effect and bind a procurement commitment, including contractual document execution, for a specific designated procurement.
- D. "Best Value Procurements" for procurements other than public works, shall mean an award based on the best overall value to the Agency including, but not limited to: acquisition cost; lifetime cost of ownership; ability,

capability, and skills (e.g., experience, value-added services, etc.) of supplier/contractor; ability of supplier/contractor to meet the project schedule; character, integrity, reputation and judgment of supplier/contractor (e.g., from reference checks, site visits, and background checks); quality of previous work with Agency or other public entities; warranty or other documented considerations of value (e.g., discounted spare parts) offered to the Agency.

~~D.E.~~ E. “Board” shall mean Board of Directors of the Inland Empire Utilities Agency.

~~E.F.~~ F. “Budgeted Procurements” shall mean capital projects and operations and maintenance items that have been specifically identified and included as part of the adopted budget, or as a respective amendment thereof, and authorized by the Board.

~~F.G.~~ G. “Change Order” and “Amendment” shall mean any respective modification to an existing procurement or respective contractual document.

~~G.H.~~ H. “Competition” shall mean any award whereby a solicitation has been directed to multiple sources and where at least one response is received.

~~H.I.~~ I. “Contingency” shall refer to an identified percentage of a project’s total funding as approved by the Board of Directors assigned to that specific project during the approval process.

~~I.J.~~ J. “Contracts and Procurement” (CAP) shall refer to the ~~department~~ division (unit) charged with the responsibility and authority to manage all aspects of the solicitation, negotiation, award, acquisition, contract administration, and surplus/disposal processes for goods, services, property and minor construction (excludes major public works and emergency procurements awarded through and administered by the Engineering and Construction Management ~~Department~~ Unit).

~~J.K.~~ K. “Contractual Document” shall mean the document which binds Agency commitment of a procurement; such as a contract, agreement, lease, purchase order, change order, task order or any amendment thereto.

K. “Cooperative Procurement” shall mean a procurement (i.e., combining of requirements) conducted on behalf of two or more public procurement units in-order to obtain the benefit of volume purchasing, economies of scale, and/or reduction in administrative expenses.

L. “Delegate Authority” shall mean authority to assign authority, at specified limits, to respective peers or subordinate staff.

- M. "Electronic Procurement" or "e-Procurement" shall mean electronic implementation of the procurement cycle.
- N. "Electronic Sourcing" or "e-Sourcing" shall mean an internet-based acquisition process that allows for electronically posting the requirement and electronic or hardcopy receipt of quotes, proposals, or bids in order to make a best-value acquisition.
- O. "Emergency Procurement" shall mean any procurement required for the prevention against imminent danger, or to mitigate the loss or impairment of: life, health, or safety of the public, Agency employees, suppliers, contractors; public or private property; prevention of high probabilities of violation and compliance with critical permits and regulatory requirements; or any other condition which cannot reasonably be foreseen and would have a significant effect on the public's health/safety or that could have a significant adverse financial impact on the Agency.
- P. "Formal Solicitation" shall mean the issuance of a written request for sealed bids, proposals, or quotations.
- Q. "Informal Solicitation" shall mean the verbal or written request for a verbal or written bid, proposal, or quotation.
- R. "In the absence of ..." shall mean a reasonable amount of time away from the office, exceeding 24 hours.
- S. "Master Contracts" shall mean ~~competitively let~~competitively let contracts issued to one or more qualified suppliers/contractors where work shall be performed by task orders. Task orders under the master contract do not have a Board-approved expenditure limit, unless specifically required or otherwise approved ~~otherwise~~ by the Board of Directors. ~~(Each contractor will have their own contract with the Agency with a combined or shared total budget.)~~
- T. "Negotiated Procurement" shall mean a documented procurement whereby competitive practices may not be practical; due to a unique circumstance such as special pricing, limited time offer, complex contractual terms (e.g., power purchase agreements, energy, specialized technology) and discussions and bargaining are used to finalize the procurement.
- U. "Non-Fiscal" shall mean having no direct impact on appropriated budgets, or otherwise requiring financial commitment of the Agency.
- V. "Piggyback Procurement" shall mean utilizing another public agency's contract or agreement to obtain more advantageous prices and terms than can be otherwise obtained on the open market.

- W. "Pre-Qualification" shall mean the process (Request for Qualification – RFQ) conducted by the Engineering and Construction Management (E&CM) ~~Department-Unit~~ to identify "prime contractors" that are capable and responsible to bid on public works projects.
- X. "Procurement" shall mean the purchase or otherwise compensatory securing of materials, supplies, services, leases, equipment, real property, or public works services.
- Y. "Procurement Aggregate" shall mean the total of the initial procurement and all respective change orders or amendments.
- Z. "Professional Services" shall mean any ~~specialty-trained~~specialty trained and experienced individual, firm or corporation, providing services and advice in financial, economic, accounting, engineering, information services, technical, architectural, or other administrative/professional matters.
- AA. "Public Works" shall mean the erection, construction, alteration, repair, maintenance or improvement of any public structure, building, road, or other public improvement of any kind done under contract or paid in whole or in part out of public funds as specified in the California Public Contract Code; ~~specifically, Article 40, Sections 20640-20644, and Article 72, Sections 21050-21051.~~
- AB. "Reverse Auction" shall mean a competitive electronic solicitation process for equipment, materials, supplies, and services in which bidders compete against each other in real time in an open and interactive web environment.
- AC. "Single Source" shall mean a procurement action where there is a compelling reason for selection of a preferred brand or vendor; such as standardization; time/schedule constraints; technical expertise; follow-on work to an existing contract to be procured; etc. A comprehensive written justification shall be included in the request.
- AD. "Sole Source" shall mean a procurement action where only one viable source exists. This is usually due to legal restrictions of patent rights, a proprietary process, warranty issues, original equipment manufacturer, and copyrights. A comprehensive written justification shall be included in the request.
- AE. "Surplus Personal Property" shall mean items having no further use to the Agency; such as scrap, broken, obsolete, abandoned, or unusable materials or equipment.

AF. "Trades and Exchanges" shall mean authorized surplus items used for the acquisition of materials, supplies, services, leases, and/or equipment.

AG. "Unauthorized Procurements" shall mean work or procurement initiated by staff without the prior approval of the Board of Directors (Board), General Manager (GM), ~~Executive Manager of Finance & Administration/~~ Deputy General Manager (DGM), Assistant General Manager (AGM), or the Manager of CAP, based upon authorization thresholds identified herein; as evidenced by an approved purchase requisition and an executed procurement instrument. Should it be necessary to interpret what is or is not an unauthorized procurement, General Counsel shall provide the interpretation on behalf of the Board of Directors.

AH. "Uniform Guidance" shall mean Title 2 of the Code of Federal Regulations (2 CFR) 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.

AI. "Where possible and practical" shall mean CAP's discretion to make a documented decision in the best interest of the Agency.

2. Procurement Instruments: All procurement actions, shall be ~~effected by and~~ at the discretion of the Board, the GM, the DGM, the ~~Executive Manager of Finance and Administration/~~AGM, the Manager of CAP, or as authorized by one of the aforementioned authorized designees, using one of the following respective instruments:

A. Petty Cash – For limited amount cash advance or reimbursement; or,

B. Agency Check – A draft drawn on an Agency bank account for the procurement of goods and services; or,

C. Blanket Purchase Agreement (BPA) – Simplified ~~acquisition-procurement~~ method to fill annually anticipated repetitive needs for supplies or services; or

D. Contractual Document – (See Section 1.I above); or,

E. Credit/Procurement Card – For procurements under \$5,000 of \$10,000 in accordance with Section 3.1.B.2, the individual Credit/Procurement Card restrictions and as set forth in administrative policy (see Section 3.7 for exceptions). Cost efficient, alternative method for purchasing low dollar materials, goods, supplies and limited services where alternative payment methods are not accepted from vendors in accordance with informal competitive solicitation limits for single quote transactions as identified in Section 3.1.B.2

## SECTION 2: EXPENDITURE APPROVALS AND REQUIREMENTS

1. All purchases, agreements, services, leases, and/or contracts including construction contracts, for materials, supplies, equipment, and other personal property shall be made in accordance with this Ordinance.
2. Splitting or separating of material, supply, service, lease, and equipment orders or projects for the ~~expressed~~intended purpose of evading the requirements of this Ordinance is strictly prohibited.
  - A. Splitting is defined as
    1. ~~a~~A series or more than one purchase request transaction for the same project requested separately in order to evade either the solicitation requirements or the higher approval thresholds.
    2. Discrete subsequent amendments or change orders that are for separate subprojects or disciplines (e.g., structural or electrical design of a larger project) under the same contract do not apply to this provision.
  - B. Subsequent follow-on requests, at the discretion of the Manager of CAP, may require inclusion in the GM Report to the Board or other report to notify the Board. Construction contracts may have subsequent change orders in accordance with the requirements of the Public Contract Code. Task Orders under the Master Contract Program do not fall under the provision of this requirement.
3. Procurement authorization parameters and limits are as follows:
  - A. Approval and execution of original procurements as indicated in the following table and as delegated below.

Approver	Emergency	Competitively-Let	Single or Sole Source	Public Works Change Order & Amendments	Non Public Works Change Order & Amendments
Board		>\$ <del>100K</del> <u>150K</u>	>\$ <del>100K</del> <u>150K</u>	>\$ <del>100K</del> <u>150K</u>	>\$ <del>40K</del> <u>150K</u>
GM	Unlimited	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>40K</del> <u>150K</u>
Exec. Mgr. of Fin. & Admin. <del>DGM/</del> <u>AGM</u>	As delegated	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>40K</del> <u>150K</u>
Mgr. of CAP	As delegated	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>100K</del> <u>150K</u>	≤\$ <del>40K</del> <u>150K</u>

1. Board approval is required for ~~competitively-let~~competitively let procurements greater than \$~~105~~100,000, unless the procurement is a competitively-let "budgeted procurement" under \$~~23~~25,000, specifically identified as a detailed line item in the adopted budget.

2. Board approval is required for single or sole source procurements greater than \$1050,000.
3. The GM is authorized to approve and execute ~~competitively-let~~competitively let procurements ~~less than or equal to \$100,000, and~~and single or sole source procurements less than or equal to \$1050,000, respectively.
4. The GM is authorized to delegate authority to approve and execute procurements less than or equal to the limits established for the GM.
5. In the absence of the GM, the ~~DGM or Executive Manager of Finance and Administration/~~AGM is authorized to approve and execute procurements ~~less than or equal to \$100,000, and~~single or sole source procurements less than or equal to \$1050,000, respectively.
6. The ~~Executive Manager of Finance and Administration/~~DGM or AGM is authorized to delegate that authority to approve and execute procurements, less than or equal to that limit which has been established for their position.
7. In the absence of the GM, the ~~Executive Manager of Finance and Administration/~~DGM and AGM, the Manager of CAP is authorized to approve and execute procurements ~~less than or equal to \$100,000, and~~single or sole source procurements less than or equal to \$1050,000, respectively.
8. All public works procurement/awards shall include the following contingency levels:
  - a. Under \$500,000 shall have a 25% contingency added to the award authorization.
  - b. Under \$2,000,000, shall have a 15% contingency added to the award authorization.
  - c. Over \$2,000,000, shall have a 10% contingency added to the award authorization.

B. Change order and amendment authorization parameters and limits are as follows:

1. ~~Board approval is required for Any~~ single change order or amendment ~~greater than \$40,000. However, for~~including public works project change orders, ~~requires~~ Board approval and execution ~~is required~~for requests exceeding \$1050,000.



2. Board approval is required when the cumulative total of the non-public works change orders or amendments exceed twice the contract value ~~or is and are~~ in excess of the GM approval limit for contracts.
  3. The GM is authorized to approve and execute respective change orders and amendments ~~less than or equal to \$40,000, or~~ less than or equal to \$1050,000, for public works projects. The GM may delegate this authority up to the limit established for the GM.
- C. The Manager of CAP is authorized to execute all approved and budgeted procurements made by purchase orders and change orders; as well as contracts, ~~and~~ contract amendments, and task orders up to the Manager's internal approval limit or as otherwise delegated.
  - D. The Manager of CAP is authorized to establish and approve all BPAs, in the best interest of the Agency.
  - E. The Manager of CAP is authorized to request an interpretation for any procurement from General Counsel pertaining to this Ordinance. General Counsel's opinion shall be conclusive.
  - F. The GM is authorized to terminate any procurement or contractual obligation less than or equal to \$500,000, in the best interest of the Agency.

### SECTION 3: SOLICITATIONS AND TERM LIMITS

1. Solicitations for best value to the Agency and their parameters and limits (subject to other provisions of this section) are as follows:
  - A. Formal Competitive Solicitations:
    1. ~~1.~~ Shall be required for all Agency procurements ~~estimated to be greater than \$50,000, or, for public Public works Works projects,~~ as set forth and adjusted by applicable CA Public Contract Code (PCC) ~~(i.e., PCC 20642 Bidding Requirements)~~ (e.g. \$35,000 for 2022). The use of e-sourcing, the online solicitation system, is acceptable for issuance of formal solicitations as well as the receipt of proposals or bids (unless specifically stated otherwise within the solicitation documents). Public works construction may be advertised in the Green Sheet, on the Agency's website or through the online solicitation system.
    2. Shall, at a minimum, be advertised in one general circulation newspaper within the Agency's geographic boundaries and/or

advertised on either the Agency's website and/or a regional purchasing website as determined by the Manager of CAP, and include documented outreach toward Disadvantaged and Small Business Enterprises whenever there are grant or Federal or State funding sources involved.

3. Shall, whenever possible and practical, provide a minimum of 14 calendar days for response.
4. Shall require the receipt of a minimum of one competitive response; or, have been directed to a minimum of five qualified potential respondents, when available.
5. Public works bids shall be publicly unsealed, and the respective dollar amount(s) announced. This may be facilitated electronically facilitated through the online solicitation system at the discretion of the Manager of CAP.

~~6. Proposals and quotations may be publicly unsealed, and the respective dollar amount(s) announced.~~

~~7.6.~~ For procurements funded by a Federal or State loan or grant, or a State Revolving Fund (SRF) loan, in addition to the grant award's specific terms and conditions, the relevant Federal Uniform Guidance or the 2 CFR 200 requirements shall be followed, no award shall be permitted to any vendor for any contract or sub-contract at any tier level for a vendor which is debarred or suspended or is otherwise excluded from or ineligible for participation in Federal assistance programs under Executive Order 12549, "Debarment and Suspension" or debarred by the California Division of Labor Standards Enforcement.

~~8.7.~~ Award details shall be made available following approval of the award; either on the Agency's website, the e-sourcing website, or delivered upon specific request.

~~9.8.~~ The formal competitive solicitation process may be waived at the discretion of the GM or a designated representative, when there is a compelling reason (e.g., public safety, prevent loss of life, imminent danger, emergency procurement or other valid reason). The GM shall document the reason and inform the Board at the next ~~regularly-scheduled~~regularly scheduled meeting.

B. Informal Competitive Solicitations:

1. For procurements estimated to be greater than \$10,000 and less than or equal to \$50,000, solicitations shall be posted on the electronic solicitation system or sent and documented via email to prospective vendors requiring a minimum of two competitive written or electronic responses in cooperation with CAP, where possible and practical. Where possible and practical, solicitations shall be sent to Disadvantaged and Small Business Enterprises whenever grant or Federal or State funding sources are being utilized. Refer to Section E. Pre-qualification process.
2. Procurements ~~estimated to be greater than~~ less than \$10,000 3,500 and less than or equal to \$10,000, ~~shall be either posted on the electronic solicitation system or sent and documented via email to a minimum of two prospective vendors, and where possible and practical shall be sent to Disadvantaged and Small Business Enterprises whenever grant or Federal and State funding sources are being utilized. Procurements estimated to be greater than a \$10,000 single transaction limit shall require a minimum of one quote.~~ shall be subject to one quote.
3. For procurements ~~associated with federal grant dollars, the less than or equal to \$10,000 3,500, in accordance with the micro-purchase threshold Code of Federal Regulations (CFR 200.67) shall be followed.~~ one written quote is sufficient.
4. For procurement of on-site services regardless of procurement value, solicitations shall be conducted in cooperation with CAP to address relevant terms and conditions related to applicable Federal and State compliance requirements, prevailing wage, risk mitigation, insurance and bonding requirements, unless designated as an emergency.

C. Requests for Information:

In order to facilitate the budgetary and planning processes, Agency staff other than CAP may request informal pricing and related information for the express purpose of obtaining estimates for services, materials, equipment and supplies, identify availability of materials and supplies and identify lead-times, as provided for by policy. The requestor shall declare that the request is for "budgetary and informational purposes only" and is not to be construed as an offer or commitment to procure any product or service. Requests for Information shall not be used in lieu of the informal and formal solicitation processes provided for herein. Exceptions shall be at the sole discretion of the Manager of CAP, ~~Executive Manager of Finance and Administration~~ AGM, DGM or GM.

D. Reverse Auctions:

1. Reverse auctions may be utilized for the acquisition of equipment, materials, supplies, and services when it is advantageous to do so (i.e., by materially-reducing the cost of goods, while increasing the efficiency of the acquisition function through effective use of technology).
2. Reverse auctions may be hosted by a third-party vendor under contract with the Agency.
3. Bidders shall be required to register and pre-qualify prior to the reverse auction date and time and agree to any terms and conditions specified.
4. Reverse auctions shall not be used for public works projects.
5. At the discretion of the Manager of CAP, reverse auctions may be conducted in lieu of the formal or informal competitive solicitation processes.

E. Pre-qualification Process:

1. A pre-qualification process to identify qualified construction contractors may be used for public works projects. For procurements funded by a Federal or State loan or grant, or an SRF loan, in addition to the grant award's specific terms and conditions, the relevant Federal Uniform Guidance or the 2 CFR 200 requirements shall be followed.
2. The pre-qualification process will include a Request for Qualification to establish a list of contractors that may be used for projects valued less than \$2,000,000. The pre-qualification process will include outreach to the Disadvantaged and Small Business community.
3. The list of contractors will be valid for a period of up to five years.
4. For public works projects estimated to be valued at or greater than \$2,000,000, a Request for Qualification process will be announced for each individual project, prior to the release of the solicitation.
5. Should the project be funded by a State or Federal loan or grant or SRF loan, the grant or loan requirement language shall be included in the Request for Qualification documents. No potential bidder shall

be restricted from the qualification process during the solicitation period.

6. The award of a public works contract using the pre-qualification process shall be made to the lowest-priced, pre-qualified bidder.
7. Use of Master or Pre-qualified Contractor lists may be utilized. The lists shall be current, as defined by the contract and/or Pre-qualification Program, include enough qualified sources to ensure competition and must not preclude potential bidders from qualifying during the pre-qualification solicitation period. Grant funded project requirements shall be reviewed with the Agency's Manager of Grants by the GM's designee prior to the pre-qualification process to ensure solicitation requirements are being followed. No potential bidders shall be restricted from the qualification process during the solicitation period.

2. Multi-year procurement terms and extension limits are as follows:

- A. The term for initial procurements may not exceed five years, inclusive of option years (e.g. three year contract with two one year options).
- B. The aggregate term of all extensions for initial procurements may not exceed two years, as determined by the GM. For a maximum allowable term of seven years.
- C. Exceptions to the term limits, as determined by the GM, shall be compelling, in the best interest of the Agency, and documented accordingly by memo or email.

3. Negotiated procurement parameters and term limits (subject to other provisions of this Ordinance) are as follows:

- A. Negotiated procurements shall be authorized in writing by the respective Department-Unit Manager, and approved by the Manager of CAP for documented circumstances where there exists a single or sole source supplier, or unusual time or other constraint (e.g., power and energy, emergency communications, insurance carrier, specialized materials, services or equipment, information technology equipment, limited-time discount opportunities, best- value, etc.).
- B. Negotiated procurements shall not require any formal or informal solicitation. However, for single or sole source negotiated procurements exceeding \$400150,000, Board approval is required.

- C. ~~The aggregate term, including all extensions thereof, of any negotiated procurement may not exceed seven years.~~ The aggregate term of all extensions for negotiated procurements may not exceed a maximum allowable term of seven years.
  - D. Exceptions to the term limits shall be compelling, in the best interest of the Agency, and documented accordingly in the GM Report to the Board.
4. Cooperative and "piggyback" procurement parameters and limits (subject to other provisions of this Ordinance) are as follows:
- A. ~~Single occurrence -~~ Cooperative and "piggyback" procurements shall not require formal solicitations. However, procurements exceeding \$1~~05~~0,000 that result from single or sole source cooperative or "piggyback" contracts require Board approval. Procurements exceeding \$1~~05~~0,000 that result from competitively-let cooperative and "piggyback" contracts also require Board approval.
  - B. The aggregate term, including all extensions, of any cooperative or piggyback procurement, may not exceed seven years and/or the terms of the cooperative or piggyback contract or subsequent extensions.
  - C. Exceptions to the term limits, as determined by the Manager of CAP, shall be compelling, in the best interest of the Agency, and documented accordingly.
5. Government procurement parameters and limits (subject to other provisions of this section) are as follows:
- A. Materials, supplies, services, leases, and equipment may be procured from other government agencies when doing so would be in the best interest of the Agency, as determined by the GM.
  - B. When government agency procurement is greater than \$150,000, formal and competitive bids, proposals, or quotations may be solicited from open market sources, as determined by the GM.
  - C. Professional services may be procured from other government agencies when doing so would be in the best interest of the Agency, as determined by the GM.
6. Petty cash procurement parameters and limits are as follows:
- A. A fund of sufficient amount shall be established by Resolution of the Board, to support petty cash disbursements for authorized advances and reimbursements.

7. Procurement Card requirements and limits are as follows:

- A. Procurement Cards may be used for transactions to acquire materials, supplies, equipment and limited services ~~(e.g., online purchases, with businesses that will not accept purchase orders, etc.)~~ (e.g. Online purchases or where alternative payment methods are not accepted) less than or equal to ~~\$510,000, unless otherwise authorized by the Manager of CAP, Executive Manager of Finance and Administration/AGM, or GM.~~ the amount authorized for transactions of a single quote as identified in Section 3.1.B.2 unless otherwise authorized by the GM, DGM, AGM or Manager of CAP.

8. The Board delegates the authority to the GM or his/her designee for the rejection of all offers, bids, proposals, or quotes.:

A.

- ~~B.~~ A. The GM is authorized to delegate authority to reject any and all bids, proposals, and ~~quotations~~ quotes.

9. Emergency procurements of materials, supplies, services, rentals, leases, equipment, and public works services may be affected, notwithstanding respective provisions of this Ordinance.

- A. The GM is authorized to approve and execute emergency procurements, for any amount.
- B. The GM is authorized to delegate authority to approve and execute emergency procurements up to any amount.
- C. The GM or designee shall report emergency procurements, including details of the circumstances, respective dollar amounts expended, and cause of the emergency at the next regularly scheduled Board meeting.

SECTION 4: TRADES AND EXCHANGES

1. Acquisition of materials, supplies, services, leases, and equipment may be made by trade or exchange.
2. Only authorized surplus items may be used for trade and exchange acquisitions.
3. Acquisition items must be of same or similar-type to respective surplus items.

4. Board approval is required for trade and exchange acquisitions with a current market value greater than \$100,000.
5. The GM is authorized to approve trade and exchange acquisitions with a current market value less than or equal to \$100,000.
6. The GM is authorized to delegate authority to approve trade and exchange acquisitions less than or equal to the limit established for the GM.

#### SECTION 5: REAL PROPERTY

1. Board approval and authority to execute contractual documents is required for the sale, procurement, trade, exchange, surplus or otherwise acquisition of any and all real property with a value greater than \$100,000. The Board may delegate this authority when it is in the best interest of the Agency.
2. The GM is authorized to execute contractual documents, including sale, purchase agreements and escrow instruments, for the authorized sale, procurement, trade, exchange, or otherwise acquisition, of real property with a value less than or equal to \$100,000.
3. The GM is authorized to delegate authority to execute contractual documents, including purchase agreements and escrow instruments, for authorized sale, procurement, trade, exchange, or otherwise acquisition, of real property less than or equal to the limit established for the GM.

#### SECTION 6: DISPOSAL OF SURPLUS PROPERTY/EQUIPMENT

1. Board approval is required for the disposal of single-item surplus personal property or equipment with a current market value greater than \$100,000.
2. Board approval is required for the disposal of any multiple-items (lot) of surplus personal property or equipment with a current market value greater than \$200,000.
3. Professional or contract services may be used for the disposal of surplus items, and a formal solicitation shall not be required for said services. Fees for said services shall be paid from respective surplus disposal proceeds.
4. Any surplus item(s) may be:
  - A. Sold for cash.
  - B. Used for trade or exchange.
  - ~~C.~~ C. Sold for a nominal sum to a non-profit charitable organization, school, or other government agency.



5. Prior to the disposal of any State or Federal loan or grant or SRF-loan funded surplus item, approval must be received from the funding agency.
6. Board approval is required to declare any and all real property as surplus and/or to sell any and all surplus real property, as provided for under California law ~~(i.e., Government Code Section 54221 et. Seq.)~~.
7. Board approval is required to authorize the GM to negotiate any and all sale prices and terms for the sale of surplus real property.
8. All net proceeds received from surplus activities shall be deposited in the appropriate Agency fund reserves.

#### SECTION 7: POLICIES AND PROCEDURES

The GM is authorized to establish, develop, and/or revise any and all Agency policies and procedures necessary to implement and administer the provisions of this Ordinance.

#### SECTION 8: PROHIBITION OF UNAUTHORIZED PROCUREMENT COMMITMENTS AND REQUIREMENTS FOR PROCUREMENT FUNDING

1. No work or services, except in emergency situations, shall be authorized or accepted until an appropriate and approved procurement instrument has been fully secured or executed, as required pursuant to this Ordinance. If work or services are procured in violation of this provision, and the value of the procurement is \$10,000 or less, then the employee securing the unauthorized procurement shall obtain the written approval of the GM, DGM, AGM and/or the Manager of CAP to secure the purchase requisition documents necessary to generate the appropriate purchase order or contract for payment. Unauthorized procurements with a value in excess of \$10,000 shall require approval from the Board. Public works field change orders do not fall under the provision of this section. A violation of this provision shall be cause for disciplinary action up to and including termination of the violator. The Manager of CAP shall retain the discretion to refer any violation of this provision to the Internal Audit Department for investigation.
2. No procurement instrument, except in emergency situations, shall be used which commits Agency funds or other financial obligations thereof, unless and until such unencumbered funding has been identified, authorized, and appropriated for said procurement.

#### SECTION 9: DEPARTMENT COOPERATION

All Agency employees, agents, volunteers, contractors, sub-contractors, consultants, etc. shall comply with the provisions of this Ordinance to ensure the responsible and prudent expenditure of public funds, and to maintain the preservation of the public trust.

#### SECTION 10: EXCEPTION TO THIS ORDINANCE

The Board may authorize the GM to effect procurements or other respective activities free of this Ordinance when the Board has determined that such would be in the best interest of the Agency, and when such is not in conflict with applicable State or Federal law(s).

#### SECTION 11: VOIDABLE

The Board may void any and all transactions not consistent with the provisions of this Ordinance.

#### SECTION 12: SEVERABILITY

If any section, subsection, sentence, clause, or phrase of this ordinance shall, for any reason, be declared unconstitutional or otherwise invalid, such adjudication shall in no manner affect any other section, subsection, sentence, clause, or phrase of this Ordinance, or portions thereof. The Board hereby declares that they would have approved this Ordinance, and each section, subsection, sentence, clause, and phrase hereof, irrespective of any portion thereof which may be declared invalid or unconstitutional.

#### SECTION 13: REPEAL AND REPLACE ORDINANCE 108

Ordinance No. ~~404-108~~ is hereby repealed in its entirety. All portions of other respective Ordinances, Resolutions, and/or motions related thereto and in conflict with the provisions of this Ordinance, are hereby rescinded and made of no further effect.

#### SECTION 14: EFFECTIVE DATE AND EXECUTION

This Ordinance shall take effect immediately upon adoption by the Board, and execution of said Ordinance by the President and Secretary/Treasurer thereof.

ADOPTED this ~~16th~~21st day of ~~October~~September, 2019~~22~~

~~Paul Hofer~~ Steven J. Elie  
President of Inland Empire Utilities  
Agency\*, and of the Board of Directors  
thereof

ATTEST:

\_\_\_\_\_  
~~Marco Tule~~ ~~Kati Parker~~

Secretary/Treasurer of the Inland Empire  
Utilities Agency\*, and of the Board of  
Directors thereof

APPROVED AS TO FORM:

\_\_\_\_\_  
General Counsel  
for the Inland Empire Utilities Agency\*

*\*A Municipal Water District*

STATE OF CALIFORNIA                    )  
  )SS  
COUNTY OF SAN BERNARDINO        )

I, ~~Marco Tule~~~~Kati Parker~~, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO  
HEREBY CERTIFY that the foregoing revised Ordinance being No. ~~110408~~, was adopted  
at a regular meeting on ~~October 16, 2019~~September 21, 2022, of said Agency by the  
following vote:

AYES:       ~~Elie, Hall, Parker, Camacho, Hofer~~

NOES:       ~~None~~

ABSTAIN:   ~~None~~

ABSENT:     ~~None~~

\_\_\_\_\_  
~~Marco Tule~~~~Kati Parker~~  
Secretary/Treasurer

(SEAL)

*\* A Municipal Water District*



# Adoption of Agency Procurement Ordinance No. 110

Warren T. Green  
Manager of Contracts & Procurement  
September 2022

# Ordinance Purpose and History

- Procurement Ordinance Purpose
  - Establish and sets forth the policies governing Agency authority and dollar limits for best value procurements and procurement-related activities.
  - Ensure compliance with:
    - California Water Codes
    - Government Codes
    - Federal and California Contract Codes
    - Labor Codes
    - California Commercial Code
- History of Changes
  - Ordinance 108 approved by the Board in October 2019
  - 4 approved updates by the Board since 2012
  - Benchmarked against regional water agencies
  - Collaboratively updated with all departments within the Agency

# Proposed Revision Highlights

- Why Update the Ordinance?
  - Increase process efficiencies
  - Compliance requirements and consistency with Public Contract Code
  - Language updates and clarifications
  - Organizational and Title changes
  - Keep up with inflationary trends
- Key Changes
  - Increase requirement for Board Action/Approval to \$150,000
  - Increase specific, competitively-let, detailed “Budget” approved line items to \$350,000
  - Increase single quote requirement and Purchasing Card single transaction threshold to \$10,000
  - Reduce formal solicitation for Public Works consistent with Public Contract Code requirements

# Recommendation

- Hold a Public Hearing to receive comments prior to the adoption of Ordinance No. 110, establishing and setting forth the policies governing Agency authority and dollar limits for procurement and procurement-related activities.
- After closing the Public Hearing, adopt Ordinance No. 110.

These changes in the ordinance are consistent with the Agency's Business Goals under Fiscal Responsibility and Business Practices, as they support the Agency and internal customers in the completion of their tasks and projects through sound fiscal spending and efficient processing.



ACTION  
ITEM  
2C

**Date:** September 21, 2022

*ADD*

**To:** The Honorable Board of Directors

**From:** Shivaji Deshmukh, General Manager

**Committee:** Engineering, Operations & Water Resources

09/14/22

Finance & Administration

09/14/22

**Staff Contact:** Christiana Daisy, Deputy General Manager

**Subject:** Collection System Condition Assessment and Optimization Project Fiscal Year  
2022/23 Project Budget Augmentation

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### Executive Summary:

In 2020, Inland Empire Utilities Agency (IEUA) with CDM Smith initiated the Collection System Condition Assessment and Optimization Project. The goal of the project is to enhance IEUA's planning and maintenance of the collection assets within the regional and brine sewer systems by gathering condition assessment data on several critical sewer assets and develop a comprehensive sewer system maintenance optimization program. The project is scheduled to be completed by December 2022. On July 20, 2022, the Board of Directors approved a total project budget augmentation for Project EN19024 from \$3,590,419 to \$3,919,419 in the RO Fund and for Project No. EN19028, from \$915,000 to \$1,256,000 in the NC Fund to complete the condition assessment scope with CDM Smith with an amendment to perform additional cleaning and bypassing efforts on two remaining siphons. With the Board approved augmented budget for each project, staff is recommending a Fiscal Year (FY) 2022/23 budget augmentation for EN19024 and EN19028 to complete the project as scheduled. The adjustment would adjust the FY 2022/23 budget for EN19024 from \$329,878 to \$380,115 (\$50,237 increase) and EN19028 from \$70,000 to \$463,398 (\$393,398 increase). These adjustments would allow projected spending to align with the augmented total project budget.

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### Staff's Recommendation:

1. Approve a FY 2022/23 project budget augmentation for the Regional System Asset Management Project, No. EN19024, in the amount of \$50,237, from \$329,878 to \$380,115 in the Regional Operations and Maintenance (10800) Fund;
2. Approve a FY 2022/23 project budget augmentation for the NRW Manhole and Pipeline Project, No. EN19028, in the amount of \$393,398, from \$70,000 to \$463,398 in the Non-Reclaimable Wastewater (10500) Fund; and
3. Authorize the General Manager to approve the budget augmentation.

---

**Budget Impact** Budgeted (Y/N): N Amendment (Y/N): Y Amount for Requested Approval: \$ 443,635

Account/Project Name:

EN19024/Regional System Asset Management

EN19028/NRW Manhole and Pipeline

*Fiscal Impact (explain if not budgeted):*

If approved, the FY 2022/23 project budget for Project EN19024 will increase from \$329,878 to \$380,115 in the RO Fund and for Project No. EN19028, the FY 2022/23 project budget will increase from \$70,000 to \$463,398 in the NC Fund. These changes will not increase the total project budget for each project.

**Prior Board Action:**

On July 20th, 2022 IEUA's Board of Directors approved an amendment to CDM Smith's contract for a not-to-exceed amount of \$659,325

On September 16, 2020, IEUA's Board of Directors approved the service contract with CDM Smith for a not-to-exceed amount of \$2,910,909 for the Condition Assessment and Optimization of the Collection System, Project Nos. EN19024 & EN19028.

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**Environmental Determination:**

Statutory Exemption

CEQA exempts a variety of projects from compliance with the statute. This project qualifies for a Statutory Exemption as defined in Section 15262 of the State CEQA Guidelines. When the project will be implemented, it will be subject to future environmental evaluation.

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**Business Goal:**

The Collection System Condition Assessment and Optimization Project is consistent with the IEUA's Business Goal of Wastewater Management, specifically the Asset Management and Water Quality objectives, that IEUA will ensure that systems are well maintained, upgraded to meet evolving requirements, sustainably managed, and accommodate changes in regional water use to protect public health, the environment, and meet anticipated regulatory requirements.

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**Attachments:**

Attachment 1- PowerPoint

# **Attachment 1**

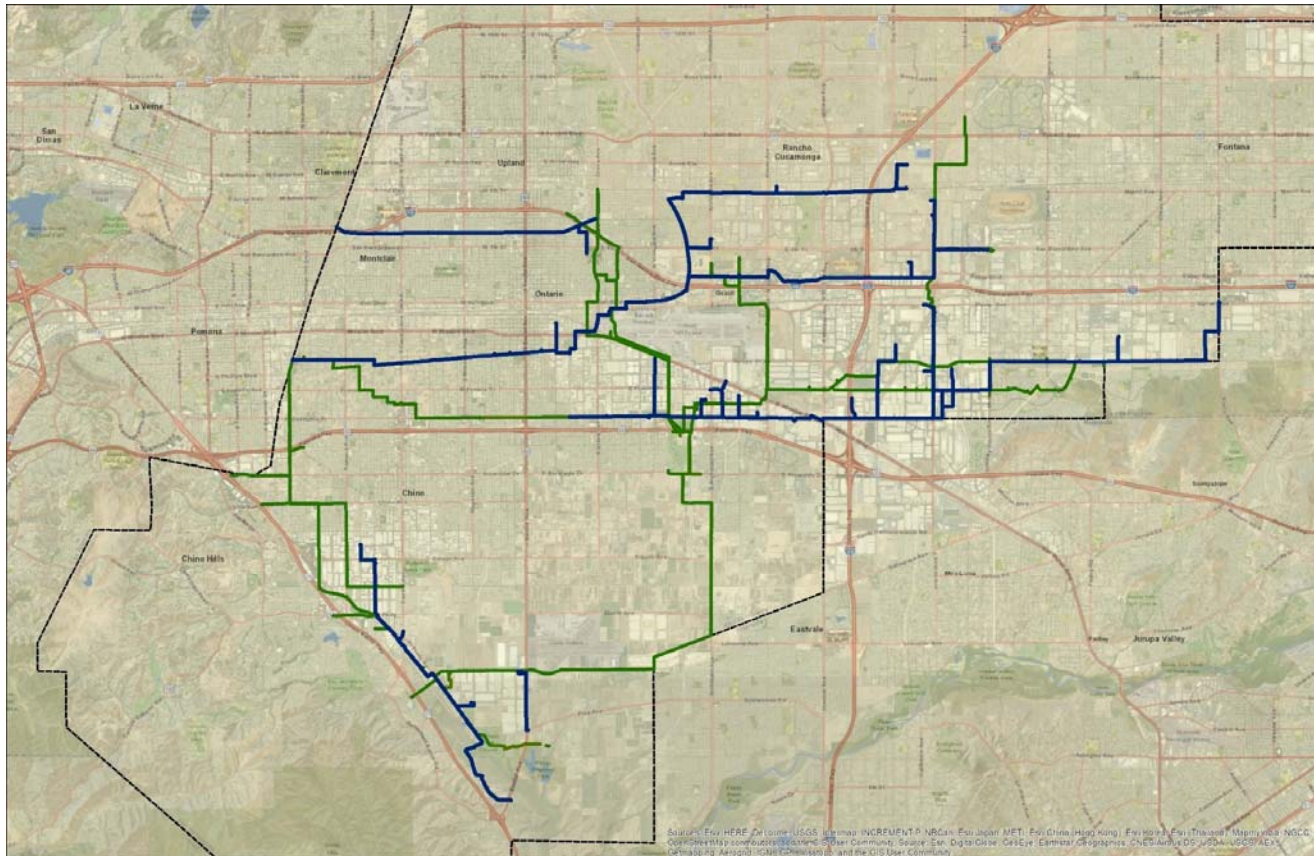


# **Collection System Condition Assessment and Optimization Project FY 2022/23 Budget Augmentation Project No. EN19024 and EN19028**

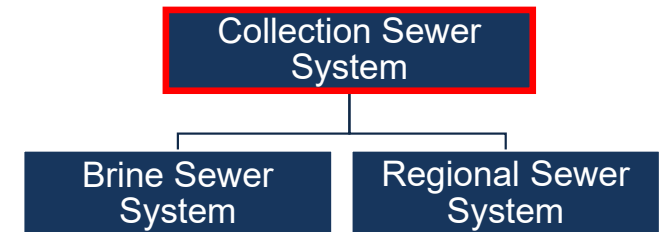
Ryan Ward, E.I.T.  
Associate Engineer  
September 2022



# Project Overview/Location



**Collection Sewer System – 157 miles**  
Brine Sewer System (BSS) —  
Regional Sewer System (RSS) —



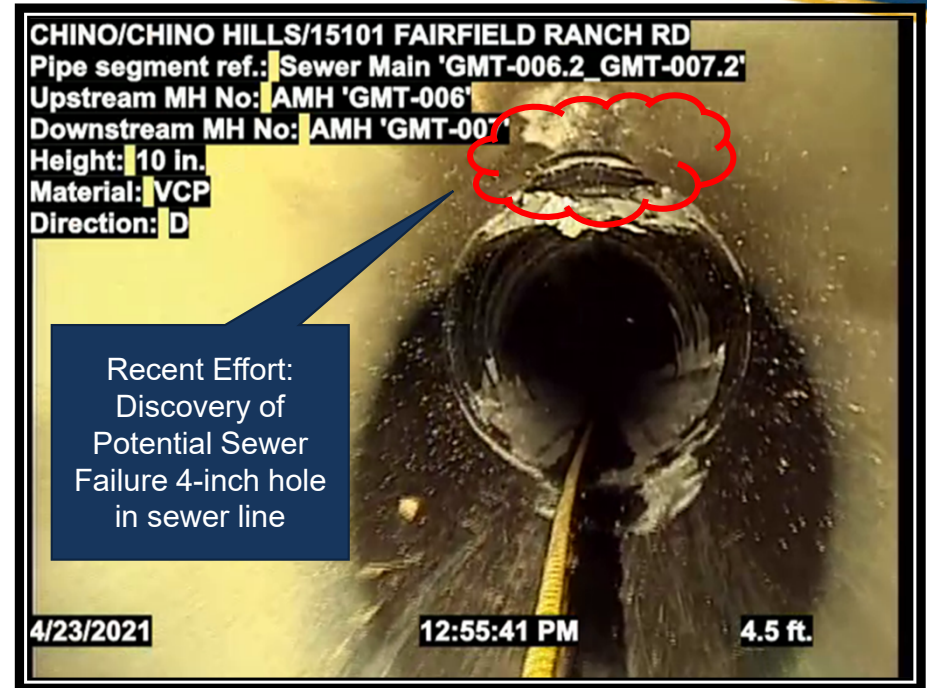
## Collection Sewer System

- Two independent sewer systems
- Regional Sewer System
- Brine Sewer System

City	BSS – Siphons	RSS – Siphons
Rancho Cucamonga	4	-
Ontario	5	10
Fontana	3	4
Chino	1	14
Chino Hills	-	-
Claremont	-	-
<b>Total Assets</b>	<b>13</b>	<b>28</b>
<b>Total Length of Assets</b>	<b>4,745 feet</b>	<b>9,601 feet</b>

# Project Goals/Objectives

- Goals
  - Enhance asset data
  - Develop risk management framework
  - Support asset management best practices
- Objectives
  - Conduct assessment, inspection and cleaning
  - Develop maintenance optimization plan



Coordination  
Development of Condition  
Assessment Implementation  
Plan



Implementation  
Condition Assessments,  
Inspections, and Cleaning



Evaluation  
Available Data and  
Information



Optimization  
Collection System Enhanced  
Management Program

Path to Meeting Goals & Objectives

# Project Budget and Schedule

Description	Cost	Contract Milestone	Date
<b>Asset Management/Inspection Support (actuals/projected)</b>	<b>\$1,463,685</b>	Complete Condition Assessment	Sept. 2022
Asset Management	\$471,687	Complete Planning/Optimization	Dec. 2022
Inspection Support	\$991,998		
<b>Other Engineering Consulting Support (actuals/projected)</b>	<b>\$75,000</b>		
Engineering Consultant (GHD Contract)	\$75,000		
<b>CDM Smith's Service Contract (actuals/projected)</b>	<b>\$3,626,734</b>		
CDM Smith's Service Contract	\$3,626,734		
<b>Total Project Budget:</b>	<b>\$5,175,419</b>		
Total EN19024's Budget for RSS Assets (RO Fund)	\$3,919,419		
Total EN19028's Budget for BSS Assets (NC Fund)	\$1,256,000		
<b>Current FY22/23 Budget for EN19024</b>	<b>\$329,878</b>		
<b>Current FY22/23 Budget for EN19028</b>	<b>\$70,000</b>		
Requested FY22/23 Budget Augmentation to EN19024 (this action)	+ \$50,237		
Requested FY22/23 Budget Augmentation to EN19028 (this action)	+ \$393,398		
<b>Adjusted FY22/23 Budget for EN19024:</b>	<b>\$380,115</b>		
<b>Adjusted FY22/23 Budget for EN19028:</b>	<b>\$463,398</b>		



## Recommendation

- Approve a FY 2022/23 project budget augmentation for the Regional System Asset Management Project, No. EN19024, in the amount of \$50,237, from \$329,878 to \$380,115 in the Regional Operations and Maintenance (10800) Fund;
- Approve a FY 2022/23 project budget augmentation for the NRW Manhole and Pipeline Project, No. EN19028, in the amount of \$393,398, from \$70,000 to \$463,398 in the Non-Reclaimable Wastewater (10500) Fund; and
- Authorize the General Manager to approve the budget augmentation.

This project is consistent with **IEUA's Business Goal of Wastewater Management**, specifically the Asset Management objective that IEUA will ensure the Collection's System is well maintained, upgraded to meet evolving requirements, sustainably managed, and can accommodate changes in regional water use to protect public health, the environment, and meet anticipated regulatory requirements.

ACTION  
ITEM  
2D

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

**From:** Shivaji Deshmukh, General Manager

**Committee:** Engineering, Operations & Water Resources

09/14/22

Finance & Administration

09/14/22

**Staff Contact:** Christiana Daisy, Deputy General Manager

**Subject:** RMPU Project - Budget Increase, Agreement Amendment, and Construction Change Order Approval

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### Executive Summary:

In May 2017, Chino Basin Watermaster (CBWM) and Inland Empire Utilities Agency (IEUA) executed a cost sharing agreement, Task Order No. 9, under the Recharge Master Plan Update (RMPU) to implement the groundwater recharge improvements within the Chino Basin at Wineville, Jurupa, and RP-3 basins. These improvements will enhance the groundwater basin by adding approximately 2,921 acre-feet per year (AFY) of stormwater and 2,905 AFY of recycled water for basin recharge. On June 16, 2021, the Board of Directors awarded the construction contract under Project No. RW15003.06 to MNR Construction, Inc. in the amount of \$15,480,880 for the construction at Wineville and Jurupa basins and force main construction within Ontario and Fontana. Currently, additional funds are needed to address higher construction cost due to changes in the site conditions, delays to the schedule, and scope changes to the project. At the August 25th Board meetings at CBWM, the Board agreed to increase the project's budget through the approval of the amended Task Order No. 9. The following is staff's recommendation (1) increase the total project budget under RW15003.06 by \$3.26 M to address higher construction costs, (2) finalize the execution of the amended CBWM/IEUA Task Order No. 9, and (3) execute a change order in a not-to-exceed amount of \$3.16 M with the Contractor, MNR to resolve utility conflicts with buried utilities and to extend the schedule.

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### Staff's Recommendation:

1. Approve the total project budget augmentation for RW15003.00 in Fiscal Year 2022/23 from \$24,004,424 to \$27,260,512;
2. Approve the second amendment to IEUA and CBWM's Cost Sharing Agreement, Task Order No.9, for the project under RW15003.06;
3. Approve the construction change order with MNR Construction, Inc. for Project No. RW15003.06 at a not-to-exceed amount of \$3,161,995 which increases the contract from \$15,669,068.27 to \$18,831,063.27 (20% increase); and
4. Authorize the General Manager to execute the contracts, subject to non-substantive changes.

---

**Budget Impact** Budgeted (Y/N): N Amendment (Y/N): Y Amount for Requested Approval: \$ 3,256,088

Account/Project Name:

RW15003.06/Wineville, Jurupa, Force Main

*Fiscal Impact (explain if not budgeted):*

The budget increase will only impact fiscal year spending; however, the cost is offset with nearly \$9.7 M in state and federal grants. The remaining cost is funded by available Clean Water State Revolving Funds which will be an added debt service to CBWM after one year from construction completion. CBWM pays 100% of the cost under RW15003.06.

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**Prior Board Action:**

On July 20, 2022, the Board of Directors ratified the change order with MNR Construction, Inc. in the amount of \$188,188.27.

On June 16, 2021, the Board of Directors awarded the construction contract for the Project No. RW15003.06 to MNR Construction, Inc. in the amount of \$15,480,880.

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**Environmental Determination:**

Program Environmental Impact Report (Finding of Consistency)

The RMPU Project was under a comprehensive Program Environmental Impact Report which the Board adopted as complete on March 15, 2017. Within this report specific mitigation measures are a part of the Project that will be implemented under the attached Mitigation Measures and Reporting Program (MMRP).

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**Business Goal:**

The projects under the 2013 RMPU which include the Wineville, Jurupa and Force Main are consistent with the IEUA's Business Goal of Water Reliability, specifically the Groundwater Recharge objective that IEUA will maximize groundwater recharge projects in the region through strategic, cost-effective partnerships, and development.

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**Attachments:**

Attachment 1 - PowerPoint Presentation

Attachment 2 - Second amendment to IEUA and CBWM's Cost Sharing Agreement, Task Order No.9

Attachment 3 - Change Order with MNR Construction, Inc. which is a not-to-exceed amount of \$3,161,995.

# **Attachment 1**

# Recharge Master Plan Update Project Wineville/Jurupa/Force Main Construction Project No. RW15003.06

AUGMENT TOTAL BUDGET – AMEND COST SHARING AGREEMENT – CHANGE ORDER APPROVALS

Joel Ignacio, PE  
Project Manager  
September 14, 2022



# Overall RMPU Project Update





# RW15003.06 Background/Scope

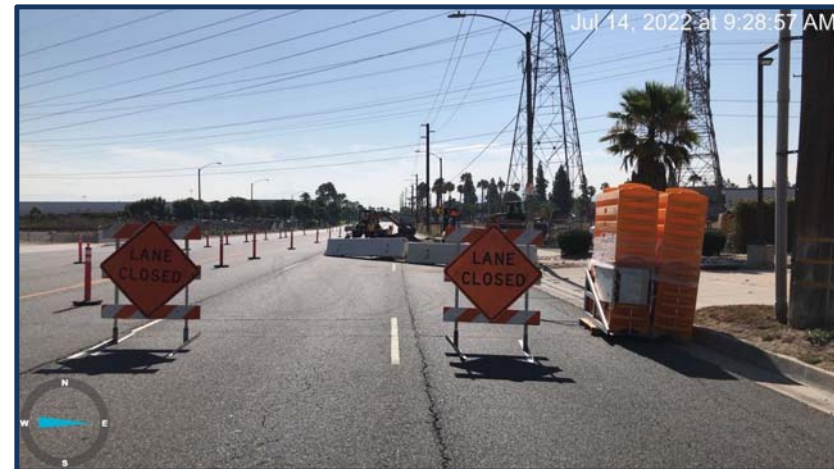
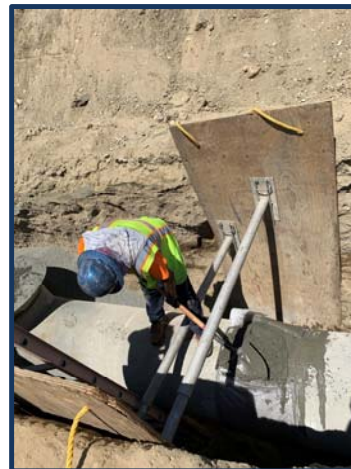




# Construction Status



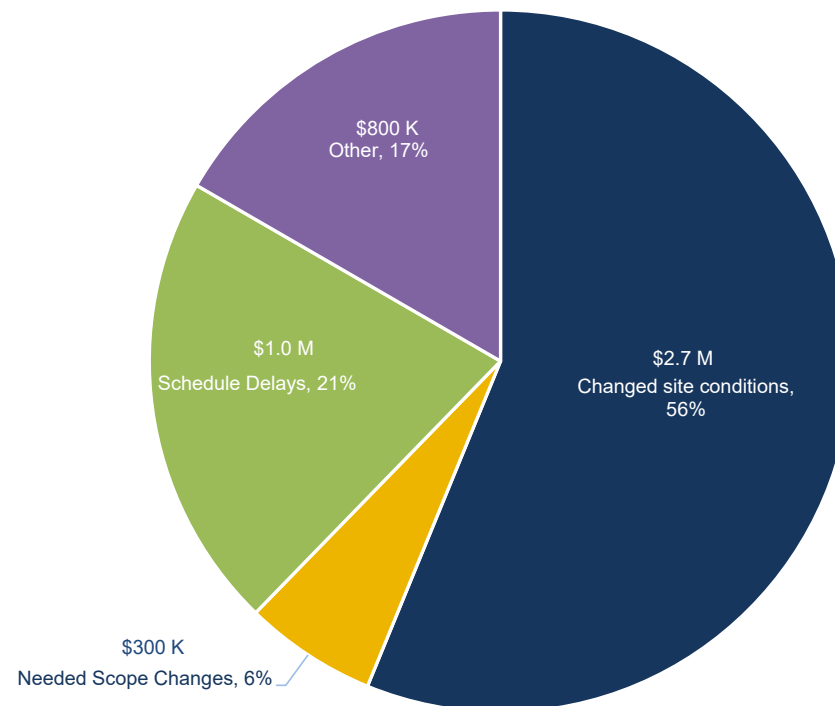
CONSTRUCTION WINEVILLE/JURUPA/FORCE MAIN	
CONTRACT	AMOUNT
MNR's Original Contract Total	\$ 15,480,880
Project's Original Contingency	\$ 1,548,088
Construction Progress	49%
Contractor Invoiced	49%
SCHEDULE	DATE
Completion Date based on Baseline Schedule:	5/12/2023
Schedule Elapsed (on Approved Baseline Schedule):	59%



# Increasing Construction Cost

- Unforeseen Field Conditions
  - Conflicts with buried utilities
- Schedule Delays
  - Permit delays at start of construction
  - Supply/demand issues on change conditions
  - Delaying completion to mid to late 2023
- Needed Scope Changes
  - Added manhole access
  - Fencing
  - Utility changes
  - Rubber Dam design changes
- Others
  - Additional Contingencies
- Impacts
  - Requesting a \$4.8 million contingency fund to address increasing cost
  - Current Contingency: \$1.5 million

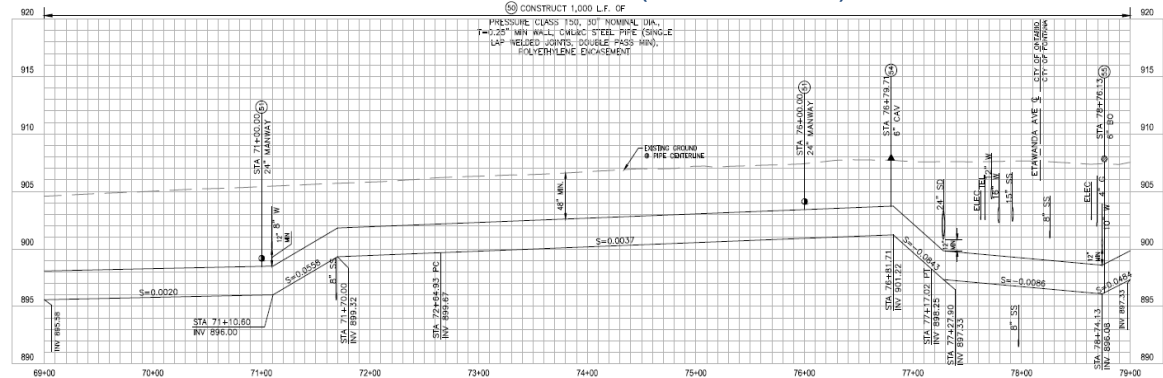
Percent Breakdown  
Projected \$4.8 M Contingency Fund



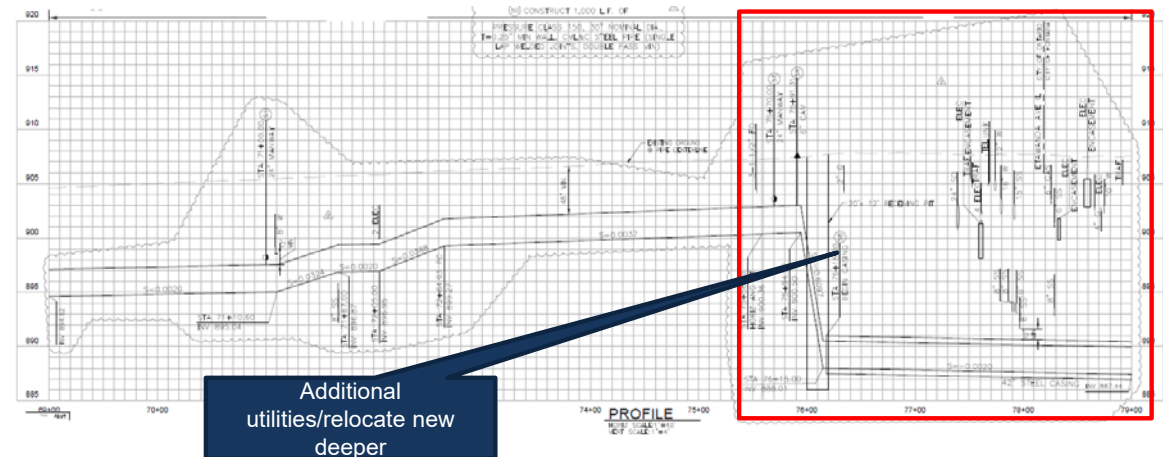
# Change Order Request

- Resolving Utility Conflicts
  - Identified 89 buried utilities (200% more) along Jurupa Street/Road (Cities of Fontana and Ontario)
  - Revised 11 sheets of the construction plans
  - Changing alignment for nearly 90% of the 2.1 miles of new pipe
  - Change Order cost: \$2,411,995
- Extending Contract Schedule
  - Permit delays at start of construction
  - Availability of pipes delayed
  - Delaying completion to mid to late 2023
  - Additional overhead cost to manage extended schedule
  - Change Order cost: \$750,000
- Change Order cost of \$3,161,995
  - 20% Change Order Ratio

Initial Construction Plan (Sheet 78C-21)



Revised Construction Plan (Sheet 78C-21)



# Impact to Project Budget (RW15003.06)

Description (Wineville/Jurupa/Force Main) RW15003.06	Budget (A)	Cost to Date (B)	Remaining (A-B)	Revised Item (D)	Impact (D-A)
<b>Design Services</b>	<b>\$1,960,940</b>	<b>\$1,960,940</b>	<b>\$0</b>		
Preliminary Design Contract (actual cost)	\$269,300	\$269,300	\$0		
Design Contract (actual cost)	\$1,500,000	\$1,500,000	\$0		
Environmental/Permits/Bid/Admin (actual costs)	\$191,640	\$191,640	\$0		
<b>Construction Services</b>	<b>\$1,231,044</b>	<b>\$494,035</b>	<b>\$737,009</b>		
Design Consultant Construction Services	\$397,977	\$201,907	\$196,070		
IEUA Construction Services	\$833,067	\$292,128	\$540,939		
<b>Construction</b>	<b>\$17,028,968</b>	<b>\$7,527,594</b>	<b>\$11,939,667</b>		
Construction Contract (MNR Construction)	\$15,480,880	\$7,339,405	\$10,391,579		
Contingency - Change Orders	\$1,548,088	\$188,188	\$1,359,900	\$4,804,176	(\$3,256,088)
<b>Total:</b>	<b>\$20,220,952</b>	<b>\$9,982,569</b>	<b>\$12,676,675</b>	<b>\$4,804,176</b>	<b>(\$3,256,088)</b>

Augment project budget to increase project contingency funds from \$1.55 M to \$4.80 M (\$3.26 M increase)



# Project Budget & Schedule

Description	Cost	Project Milestone	Date
<b>Design Services</b>	<b>\$1,960,940</b>	<b>Construction</b>	
Preliminary Design Contract (actual cost)	\$269,300	Contract Award	Jun 2021
Design Contract (actual cost)	\$1,500,000	Project Completion	May 2023
Environmental/Permits/Bid/Admin (actual costs)	\$191,640		
<b>Construction Services</b>	<b>\$1,231,044</b>		
Design Consultant Construction Services (actual)	\$397,977		
IEUA Construction Services (projected)	\$833,067		
<b>Construction</b>	<b>\$20,285,056</b>		
Construction Contract (MNR Construction)	\$15,480,880		
Executed Change Orders	\$188,188		
Change Orders (this action)	\$3,161,995		
Remaining Adjusted Contingency	\$1,453,993		
<b>Augmented Total Project Cost for RW15003.06 (sub-project):</b>	<b>\$23,477,040</b>		
<b>Augmented Total Project Cost for RW15003.00 (parent project):</b>	<b>\$27,260,512</b>		
<b>Current Budget for RW15003.00 (parent project):</b>	<b>\$24,004,424</b>		
<b>Increasing Budget for Parent Project RW15003.00 (this action):</b>	<b>\$3,256,088</b>		

Change Order Ratio: 20%  
Contingency Remaining: 30%

The Project is funded with \$10.8 M grants and the remaining cost is financing with CWSRF

# Amendment to Cost Sharing Agreement

Total Project Budget Breakdown Specific RW15003.06/.05

Phase	Start	Finish	Projected Cost
Project Development	7/1/2014	12/17/2014	\$14,600
Pre-Design	12/18/2014	11/16/2016	\$407,900
Environmental Impact	12/18/2014	4/20/2016	\$179,500
Permits	12/18/2014	1/8/2018	\$52,400
Design	6/22/2017	12/31/2020	\$1,372,500
Bid and Award	1/1/2021	6/15/2021	\$15,000
Construction	6/22/2021	12/31/2023	\$23,254,440
<b>Total</b>			<b>\$25,296,340</b>

Revised Cost Share Breakdown Specific to RW15003.06/.05

CBWM/IEUA/Grant	Stormwater Distribution System/Wineville Basin/Jurupa Basin	RP-3 Basin	Total
Watermaster	\$13,742,873	\$360,043	\$14,102,916
IEUA	-	\$360,043	\$360,043
Grants	\$9,734,167	\$1,099,214	\$10,833,381
<b>Total</b>	<b>\$23,477,040</b>	<b>\$1,819,300</b>	<b>\$25,296,340</b>

Total Available Grants Specific to RW15003.06/.05

Available Grants	Stormwater Distribution System/Wineville Basin/Jurupa Basin	RP-3 Basin	Total
State Water Resources Control Board - Storm Water Grant Program	\$8,994,167	\$809,214	\$9,803,381
United States Department of Interior Bureau of Reclamation - Drought Resiliency	-	\$290,000	\$290,000
United States Department of Interior Bureau of Reclamation - Secure Water Act	\$740,000	-	\$740,000
<b>Total</b>	<b>\$9,734,167</b>	<b>\$1,099,214</b>	<b>\$10,833,381</b>

## Chino Basin Watermaster's Actions:

Aug. 11 - All three Watermaster Pools unanimously agreed to have the Advisory Committee consider the amendment

Aug. 18 – The Advisory unanimously agreed to recommend the amendment for Board approval

Aug. 25 – CBWM Board to finalize approval and authorization of amendment to augment budget

# Recommendation

- Approve the total project budget augmentation for RW15003.00 in Fiscal Year 2022/23 from \$24,004,424 to \$27,260,512;
- Approve second amendment to IEUA and CBWM's Cost Sharing Agreement, Task Order No.9, for Project No. RW15003.06;
- Approve the construction change order with MNR Construction, Inc. for Project No. RW15003.06 at a not-to-exceed amount of \$3,161,995 which increases the contract from \$15,669,068.27 to \$18,831,063.27 (approximately a 20% increase); and
- Authorize the General Manager to execute the contracts, subject to non-substantive changes.

The RMPU Project is consistent with the **IEUA's Business Goal of Water Reliability** specifically the Groundwater Recharge objective that IEUA will maximize groundwater recharge projects in the region through strategic, cost-effective partnerships, and development.



INFORMATION  
ITEM  
3A

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*SD*  
**From:** Shivaji Deshmukh, General Manager

09/14/22

**Staff Contact:** Kristine Day, Assistant General Manager

**Subject:** Fiscal Year 2021/22 Fourth Quarter Budget Variance, Performance Updates, and Budget Transfers

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**Executive Summary:**

The budget variance report presents the Agency's financial performance through the fourth quarter ended June 30, 2022 and various analyses are provided in the attachments.

The Agency's total revenues and other funding sources were \$305.8 million, or 103.5 percent of the fiscal year to date amended budget of \$295.5 million.

The Agency's total expenses and other uses of funds were \$323.8 million, or 69.0 percent of the fiscal year to date amended budget of \$469.5 million. Lower than budgeted administrative and operating expenses and timing of capital project execution account for the favorable variance.

The net change of the unaudited total revenues and other funding sources over the total expenses and other uses of funds for the quarter ended June 30, 2022 is an estimated decrease of \$18.0 million.

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**Staff's Recommendation:**

The Fiscal Year (FY) 2021/22 fourth quarter budget variance, performance goal updates, and budget transfers is an informational item for the Board of Directors to receive and file.

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**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

The net change of the total revenues and other funding sources over total expenses and other uses of funds is a decrease of \$18.0 million for the quarter ended June 30, 2022.

**Prior Board Action:**

On June 15, 2022 the Board of Directors received the Fiscal Year 2021/22 Third Quarter Budget Variance, Performance Goal Updates, and Budget Transfers.

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**Environmental Determination:**

Not Applicable

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**Business Goal:**

The quarterly budget variance report is consistent with the Agency's business goal of fiscal responsibility to demonstrate the Agency has appropriately funded operational, maintenance, and capital costs.

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**Attachments:**

Attachment 1 - Background

Exhibit A - Q4 Budget Variance Summary and Detail Report

Exhibit B - Business Goals Status Updates by Department

Exhibit C-1 - Summary of Annual Budget Transfers through the Fourth Quarter

Exhibit C-2 - Summary of the GM Contingency Account Activity

Exhibit D - Project Budget Transfers for Capital and Non-Capital Projects

Attachment 2 - Power Point

## Background

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Subject: Fiscal Year 2021/22 Fourth Quarter Budget Variance, Performance Goal Updates, and Budget Transfers

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The Budget Variance report presents the Agency's financial performance through the Fourth quarter ended June 30, 2022, and includes the following highlights:

### TOTAL REVENUES AND OTHER FUNDING SOURCES

Overall, the Agency's total revenue and other funding sources were \$305.8 million, or 103.5 percent of the fiscal year amended budget of \$295.5 million for the quarter ended June 30, 2022 (Exhibit A). The following section highlights key variances:

- **User Charges** – Total user charges were \$96.5 million or 102.9 percent of the budget. The category includes monthly sewer charges based on equivalent dwelling units (EDU) of \$75.7 million, \$12.5 million of non-reclaimable wastewater fees paid by industrial and commercial users connected to the Agency's brine line system, and \$8.3 million of monthly meter equivalent unit charges (MEU), imposed on all potable water connections, and Readiness-to-Serve passthrough charges to meet our Readiness-to-Serve obligation to Metropolitan Water District (MWD).
- **Recycled Water Sales** – Total recycled water direct sales were \$9.7 million for 18,853-acre feet (AF) and groundwater recharge sales were \$8.9 million for 17,055-acre feet (AF), for a combined total of \$18.6 million and 35,908 AF. Total deliveries of 32,000 AF (17,000 AF Direct and 15,000 AF Recharge) were budgeted for the fiscal year. Sales demand for direct use and groundwater recharge varies depending on weather patterns, water use conservation efforts, reuse supply, and basin availability.
- **MWD Water Sales** – Total Metropolitan Water District of Southern California (MWD) sale of pass-through imported water was \$44.3 million or 93.5 percent of the budget. Imported water deliveries were 43,001 AF compared to the annual budget of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 22,929 AF.
- **Connection Fees** – Total connection fee receipts of \$41.9 million were 110.5 percent of the budget. Receipts include \$33.1 million for new regional wastewater system connections and \$8.8 million for new water connections. The number of new wastewater connections reported for through June were 4,539 equivalent dwellings unit (EDU) compared to the annual budget of 4,000. The total number of new water connections were 4,972-meter equivalent dwelling units (MEU) compared to the budgeted 4,700.
- **Property Taxes** – Property tax receipts through the end of the fiscal year totaled \$71.6 million. General ad-valorem property tax receipts from the San Bernardino County Tax Assessor were \$44.2 million and formal redevelopment agencies (RDA) pass through tax receipts were \$27.4 million through June. San Bernardino County has maintained a steady

increase in property valuations reflecting increased sale transactions and continued market value increases in residential and various commercial markets.

- **Grants & Loans** – Grant and loan invoiced through the end of fiscal year totaled \$22.7 million. Grant invoiced included \$6.5 million for the Chino Basin Program and other Water Conservation grant, \$4.0 million invoiced for the Recharge Master Plan Update (RMPU) and other projects in the Recharge Water program, and \$.01 million for the Plume clean-up, Covid Relief grant, and recycled water projects. SRF loan invoiced included \$12.1 million for the RP-5 Expansion Construction Project. Grant and loan invoiced are primarily reimbursable in nature and as such are dependent upon related capital project expenditures. Annual budgeted grants of \$15.5 million include \$9.5 million for Recharge Wastewater Operations fund, \$0.2 million for various water conservation and drought relief projects in the Water Resources fund. State Revolving Fund (SRF) loan proceeds annual budget of \$8.0 million are for Recharge Master Plan Update projects in the Recharge Water Fund.
- **Cost Reimbursements** – Total cost reimbursements of \$5.7 million, or 81.5 percent of the budget were received through the end of the fiscal year. Actuals include reimbursements of \$3.3 million from the Inland Empire Regional Composting Authority (IERCA) and \$1.3 million from Chino Basin Desalter Authority (CDA) for the Agency's operation & maintenance of the IERCA Composter and CDA Desalter facilities respectively. Also included were \$1.1 million for operations & maintenance costs related to the groundwater recharge basins, net of the Agency's pro-rata share for the recycled water recharge costs.

## TOTAL EXPENSES AND USES OF FUND

The Agency's total fourth quarter expenses and uses of funds were \$323.8million, or 69.0 percent of the \$469.5 million fiscal year amended budget. Key expense variances include:

### Administrative and Operating Expenses

- **Employment** – Employment expenses were \$55.6 million or 88.0 percent of the budget. At the end of the fourth quarter, total filled regular positions were 268 and 11 limited term positions compared to the 319 authorized positions (302 FTE and 17 LT positions). Current recruitment efforts to fill key positions have resulted in increased internal promotional opportunities for staff creating vacancies for the positions they have left behind. Continued recruitment of the key positions from Agency's succession plan is expected to net a lower vacancy factor going forward. The budget includes \$7.5 million of payment towards additional unfunded retirement liabilities with actuals of \$4.9 million through June.

**Office and Administration** – Total expenses through the end of fiscal year were \$1.2 million or 49.0 percent of the budget. The favorable variance is due to the impacts of COVID 19 restrictions, remote work environment, not fully utilizing office supplies, and less travel for training, seminars and conferences. Also contributing the variance is the inclusion of \$250 thousand of GM contingency budget that serves as a funding source for unexpected operating expense, and was unutilized in FY 2021/22..

- **Professional Fees & Services** – Total expenses were \$8.6 million or 56.3 percent of the budget. The variance is primarily due to continue deferral of non-critical contract labor and materials. As public health restrictions remained in effect for the majority of the fiscal year, contractor and consultant support budgets were not utilized as planned for operational response plans, energy storage projects, air quality source testing, repairs, and calibration of critical compliance equipment.
- **O&M (Non-capital) and Reimbursable Projects** – The combined O&M and reimbursable project costs were \$10.0 million or 52.9 percent of the combined budget. The favorable budget is mainly due to lower spending for water use efficiency projects, emergency, and other miscellaneous on-call projects. Project scope changes, timeline extensions, and field coordination delays also contributed to the positive variance.
- **Operating Fees** – Total expenses were \$10.5 million or 81.1 percent of the budget. A major part of this category are the "pass-through" fees from Los Angeles County Sanitation District (LACSD) and Santa Ana Watershed Project Authority (SAWPA) for the Agency's non-reclaimable wastewater system (NRWS).
- **MWD Water Purchases** – Total Metropolitan Water District of Southern California (MWD) pass-through imported water purchased was \$44.3 million or 93.5 percent of the budget. Imported water deliveries were 43,001 AF compared to the annual budget of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 22,929 AF.
- **Utilities** – Total utilities expenses were \$11.6 million or 92.7 percent of the budget. This category includes the purchase of electricity from Southern California Edison (SCE), natural gas, and purchase of renewable energy generated on site from solar and wind. The favorable variance is mainly attributed to lower consumption of natural gas and wind power. Through the fourth quarter, the average rate for imported electricity ranged between \$0.147/kWh - \$0.170/kWh compared to the budgeted rate of \$0.140/kWh.

### Non-Operating Expenses

- **Capital Projects** – Total capital project expenditures were \$145.6 million or 56.1 percent of the budget. The favorable variance can be attributed to operational constraints while taking equipment out of service for condition assessments, design and construction delays to utility conflicts, and equipment procurement delays. Capital project budget related to the Regional Wastewater program was \$220.4 million, or 84 percent of the \$264.0 million of the annual project budget.
- **Financial Expenses** - Total financial expenses were \$19.0 million or 97.5 percent through the end of the fiscal year. Actual costs include \$12.0 million of principal payments for the 2017A Revenue bonds, 2020A Revenue bonds, 2020B Revenue Notes, and State Revolving Fund loans. Total interest and financial administrative fees were \$7.0 million.

A detailed explanation of significant revenues and expenses are included in the attached Exhibit A.

## FUND BALANCES AND RESERVES

The estimated net change of the total revenues and other funding sources over the total expenses and other uses of funds for the fourth quarter is a decrease of \$18.0 million. Table 1 provides an overview of the fiscal year to date budget variance for revenues, expenses, and net change to overall fund balance.

**Table 1: Fiscal Year and Year to Date (YTD) Revenues, Expenses, and Fund Balance (\$ Millions) Quarter Ended June 30, 2022**

Operating	FY 2021/22 YTD Budget	Fourth Quarter Actual	% YTD Budget Used
Operating Revenue	\$168.8	\$167.4	99.1%
Operating Expense	(\$190.2)	(\$158.2)	83.2%
<b>Net Operating Increase/(Decrease)</b>	<b>(\$21.4)</b>	<b>\$9.2</b>	

Non- Operating	FY 2021/22 YTD Budget	Fourth Quarter Actual	% YTD Budget Used
Non-Operating Revenue	\$126.7	\$138.4	109.3%
Non-Operating Expense	(\$279.4)	(\$165.5)	59.2%
<b>Net Non-Operating Incr./(Decrease)</b>	<b>(\$152.7)</b>	<b>(\$27.1)</b>	

Total Sources of Funds	\$295.5	\$305.8	103.5%
Total Uses of Funds	(\$469.5)	(\$323.8)	69.0%
<b>Total Net Increase/(Decrease)</b>	<b>(\$174.0)</b>	<b>(\$18.0)</b>	

+/- difference due to rounding

## GOALS AND OBJECTIVES

Exhibit B provides information on division and related department goals and objectives and the status through the end of the fourth quarter. The key performance indicators (KPIs) are used to track the volume and complexity of work by type and to track the effort invested to accomplish that work. Staff use KPIs to track productivity and to justify current resource allocations, re-allocation, and requests for additional staff.

## BUDGET TRANSFERS AND AMENDMENTS

*Intra-fund O&M* budget transfers of \$549,750 were recorded in the fourth quarter as detailed in Exhibit C-1.



*General Manager (GM) Contingency Account* of the \$250,000 adopted budget in the Administrative Services Fund. No GM Contingency Account funds were utilized through the fourth quarter as detailed in Exhibit C-2.

*Inter-fund Capital and O&M project* budget transfers accounted for \$448,629 as listed in Exhibit D.

The budget variance analysis report is consistent with the Agency's business goal of fiscal responsibility: to demonstrate the Agency appropriately funded operational, maintenance, and capital costs.

## **IMPACT ON BUDGET**

For quarter ended June 30, 2022, total revenues and other funding sources were lower than expenses and other uses of funds by \$18.0 million.

**INLAND EMPIRE UTILITIES AGENCY**  
**Fiscal Year 2021/22**  
**CONSOLIDATED BUDGET VARIANCE ANALYSIS REPORT**  
**Quarter Ended June 30, 2022**

	Amended Budget	Budget YTD	Actual YTD	Variance YTD	% Budget YTD Used	% Annual Budget Used
<b><u>OPERATING REVENUES</u></b>						
User Charges	\$93,769,323	\$93,769,323	\$96,457,000	\$2,687,677	102.9%	102.9%
Recycled Water	17,290,000	17,290,000	18,617,864	1,327,864	107.7%	107.7%
MWD Water Sales	47,412,000	47,412,000	44,322,470	(3,089,530)	93.5%	93.5%
Cost Reimbursement from JPA	6,987,687	6,987,687	5,697,779	(1,289,908)	81.5%	81.5%
Interest Revenue	3,379,836	3,379,836	2,272,694	(1,107,142)	67.2%	67.2%
<b>TOTAL OPERATING REVENUES</b>	<b>\$168,838,846</b>	<b>\$168,838,846</b>	<b>\$167,367,807</b>	<b>\$(1,471,039)</b>	<b>99.1%</b>	<b>99.1%</b>
<b><u>NON-OPERATING REVENUES</u></b>						
Property Tax	\$57,486,000	\$57,486,000	\$71,584,856	\$14,098,856	124.5%	124.5%
Connection Fees	37,913,139	37,913,139	41,888,541	3,975,402	110.5%	110.5%
Grants	15,484,203	15,484,203	10,548,402	(4,935,801)	68.1%	68.1%
SRF Loan Proceeds	14,134,300	14,134,300	12,182,511	(1,951,789)	86.2%	86.2%
Project Reimbursements	1,334,697	1,334,697	487,920	(846,777)	36.6%	36.6%
Other Revenue	313,000	313,000	1,728,480	1,415,480	552.2%	552.2%
<b>TOTAL NON OPERATING REVENUES</b>	<b>\$126,665,339</b>	<b>\$126,665,339</b>	<b>\$138,420,710</b>	<b>\$11,755,371</b>	<b>109.3%</b>	<b>109.3%</b>
<b>TOTAL REVENUES</b>	<b>\$295,504,185</b>	<b>\$295,504,185</b>	<b>\$305,788,516</b>	<b>\$10,284,332</b>	<b>103.5%</b>	<b>103.5%</b>
<b><u>ADMINISTRATIVE and OPERATING EXPENSES</u></b>						
<b>EMPLOYMENT EXPENSES</b>						
<b>TOTAL EMPLOYMENT EXPENSES</b>	<b>\$63,225,829</b>	<b>\$63,225,828</b>	<b>\$55,618,626</b>	<b>\$7,607,204</b>	<b>88.0%</b>	<b>88.0%</b>
<b>ADMINISTRATIVE EXPENSES</b>						
Office & Administrative	\$2,430,824	\$2,430,824	\$1,191,819	\$1,239,006	49.0%	49.0%
Insurance Expenses	1,212,278	1,212,278	1,621,653	(409,375)	133.8%	133.8%
Professional Fees & Services	15,333,907	15,333,907	8,636,747	6,697,160	56.3%	56.3%
O&M Projects	17,797,322	17,797,322	\$9,208,178	8,589,144	51.7%	51.7%
Reimbursable Projects	1,135,169	1,135,169	\$800,981	334,188	70.6%	70.6%
<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<b>\$37,909,500</b>	<b>\$37,909,501</b>	<b>\$21,459,378</b>	<b>\$16,450,123</b>	<b>56.6%</b>	<b>56.6%</b>

**INLAND EMPIRE UTILITIES AGENCY**  
**Fiscal Year 2021/22**  
**CONSOLIDATED BUDGET VARIANCE ANALYSIS REPORT**  
**Quarter Ended June 30, 2022**

	Amended Budget	Budget YTD	Actual YTD	Variance YTD	% Budget YTD Used	% Annual Budget Used
<b>OPERATING EXPENSES</b>						
Material & Supplies/Leases	\$4,013,522	\$4,013,522	\$3,281,290	\$732,232	81.8%	81.8%
Biosolids Recycling	4,971,468	4,971,468	5,012,596	(41,127)	100.8%	100.8%
Chemicals	7,141,357	7,141,357	6,424,214	717,143	90.0%	90.0%
MWD Water Purchases	47,412,000	47,412,000	44,322,470	3,089,530	93.5%	93.5%
Operating Fees/RTS Fees/Exp. Alloc.	12,963,794	12,963,794	10,511,097	2,452,697	81.1%	81.1%
Utilities	12,535,104	12,535,104	11,617,054	918,050	92.7%	92.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$89,037,246</b>	<b>\$89,037,246</b>	<b>\$81,168,721</b>	<b>\$7,868,525</b>	<b>91.2%</b>	<b>91.2%</b>
<b>TOTAL ADMINISTRATIVE and OPERATING EXPENSES</b>	<b>\$190,172,575</b>	<b>\$190,172,575</b>	<b>\$158,246,725</b>	<b>\$31,925,852</b>	<b>83.2%</b>	<b>83.2%</b>
<b><u>NON-OPERATING EXPENSES</u></b>						
<b>CAPITAL OUTLAY</b>	<b>\$259,410,885</b>	<b>\$259,410,885</b>	<b>\$145,646,152</b>	<b>\$113,764,734</b>	<b>56.1%</b>	<b>56.1%</b>
<b>FINANCIAL EXPENSES</b>						
Principal, Interest and Financial Expenditures	19,448,833	19,448,833	18,963,228	485,605	97.5%	97.5%
<b>OTHER NON-OPERATING EXPENSES</b>	<b>495,001</b>	<b>495,001</b>	<b>902,415</b>	<b>(407,414)</b>	<b>182.3%</b>	<b>182.3%</b>
<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$279,354,719</b>	<b>\$279,354,719</b>	<b>\$165,511,795</b>	<b>\$113,842,925</b>	<b>59.2%</b>	<b>59.2%</b>
<b>TOTAL EXPENSES</b>	<b>\$469,527,295</b>	<b>\$469,527,295</b>	<b>\$323,758,520</b>	<b>\$145,768,777</b>	<b>69.0%</b>	<b>69.0%</b>
<b>REVENUES IN EXCESS/ (UNDER) EXPENSES</b>	<b>(\$174,023,109)</b>	<b>(\$174,023,109)</b>	<b>(\$17,970,005)</b>	<b>\$156,053,106</b>		
<i>Totals may not add up due to rounding</i>						

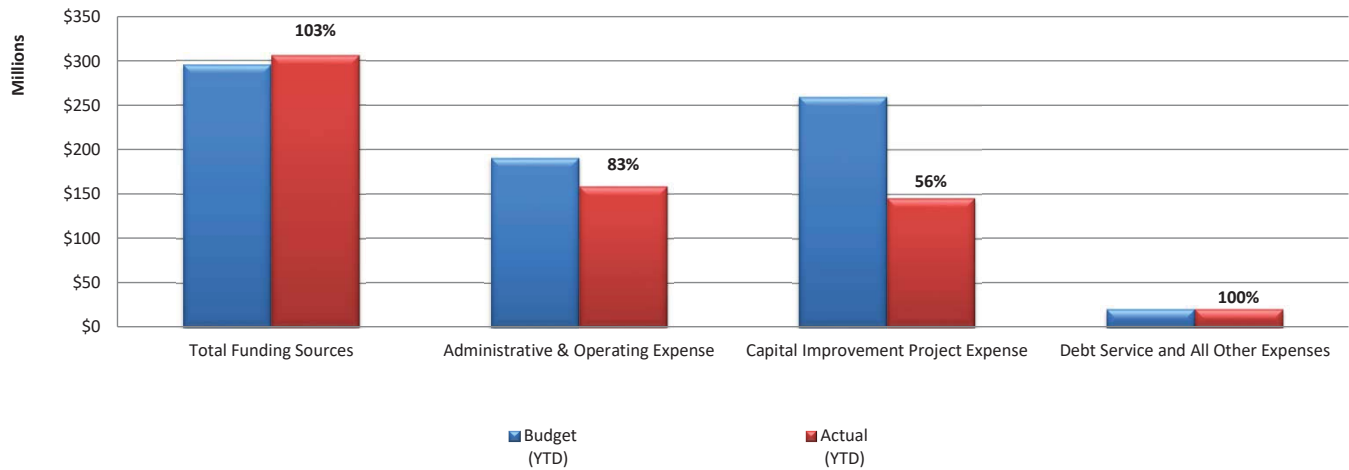


I. Actual vs. Budget Summary:

Quarter Ended June 30, 2022

	Amended Budget	Budget (YTD)	Actual (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
Operating Revenues	\$168,838,846	\$168,838,846	\$167,367,807	(\$1,471,039)	99.1%
Non-Operating (Other Sources of Fund)	126,665,339	126,665,339	138,420,710	11,755,371	109.3%
<b>TOTAL FUNDING SOURCES</b>	<b>295,504,185</b>	<b>295,504,185</b>	<b>305,788,517</b>	<b>10,284,332</b>	<b>103.5%</b>
Administrative & Operating Expense	(190,172,575)	(190,172,575)	(158,246,725)	31,925,850	83.2%
Capital Improvement Project Expense	(259,410,885)	(259,410,885)	(145,646,152)	113,764,733	56.1%
Debt Service and All Other Expenses	(19,943,835)	(19,943,835)	(19,865,643)	78,192	99.6%
<b>TOTAL USES OF FUNDS</b>	<b>(469,527,295)</b>	<b>(469,527,295)</b>	<b>(323,758,520)</b>	<b>145,768,775</b>	<b>69.0%</b>
<b>Surplus/(Deficit)</b>	<b>(\$174,023,110)</b>	<b>(\$174,023,110)</b>	<b>(\$17,970,003)</b>	<b>\$156,053,107</b>	

**Actual vs. Budget YTD  
For the Quarter  
Ended June 30, 2022**



## 2. Actual Revenue vs. Budget:

Quarter Ended June 30, 2022

	Amended Budget	Budget (YTD)	Actual (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
<b>Operating Revenues:</b>					
User Charges	\$93,769,323	\$93,769,323	\$96,457,000	\$2,687,677	102.9%
Recycled Water Sales	17,290,000	17,290,000	18,617,864	\$1,327,864	107.7%
MWD Water Sales	47,412,000	47,412,000	44,322,470	(\$3,089,530)	93.5%
Cost Reimbursement	6,987,687	6,987,687	5,697,779	(\$1,289,908)	81.5%
Interest	3,379,836	3,379,836	2,272,694	(\$1,107,142)	67.2%
<b>OPERATING REVENUES</b>	<b>168,838,846</b>	<b>168,838,846</b>	<b>167,367,807</b>	<b>(1,471,039)</b>	<b>99.1%</b>
<b>Non-Operating Revenues:</b>					
Property Tax - Debt, Capital, Reserves	\$57,486,000	\$57,486,000	\$71,584,856	\$14,098,856	124.5%
Connection Fees	37,913,139	37,913,139	41,888,541	\$3,975,402	110.5%
Grants & Loans	29,618,503	29,618,503	22,730,913	(\$6,887,590)	76.7%
Other Revenue	1,647,697	1,647,697	2,216,399	\$568,702	134.5%
<b>NON-OPERATING REVENUES</b>	<b>126,665,339</b>	<b>126,665,339</b>	<b>138,420,709</b>	<b>11,755,370</b>	<b>109.3%</b>
<b>Total Revenues</b>	<b>\$295,504,185</b>	<b>\$295,504,185</b>	<b>\$305,788,516</b>	<b>\$10,284,331</b>	<b>103.5%</b>

User Charges, 102.9%	Total user charges were \$96.5 million, or 102.9 percent of the budget. The category includes monthly sewer charges based on equivalent dwelling units (EDU) of \$75.7 million, \$12.5 million non-reclaimable wastewater fees paid by industrial and commercial users connected to the brine line system, and \$8.3 million of monthly meter equivalent unit charges (MEU) imposed on all potable water connections, and Readiness-to-Serve passthrough charges to meet our Readiness-to-Serve obligation to Metropolitan Water District (MWD).
Property Tax/ AdValorem, 124.5%	Property tax receipts through the end of fiscal year totaled \$71.6 million. General ad-valorem property tax receipts from the San Bernardino County Tax Assessor were \$44.2 million and former redevelopment agencies (RDA) pass through tax receipts were \$27.4 million through June. San Bernardino County has maintained a steady increase in property valuations reflecting increased sale transactions and continued market value increases in residential and various commercial markets.
Recycled Water Sales, 107.7%	Total Recycled water direct sales were \$9.7 million for 18,853 acre feet (AF) and groundwater recharge sales were \$8.9 million for 17,055 acre feet (AF), for a combined total of \$18.6 million and 35,908 AF. Total deliveries of 32,000 AF (17,000 AF Direct and 15,000 AF Recharge) were budgeted for the fiscal year. Demand for direct use and groundwater recharge varies depending on weather patterns, water use conservation efforts, reuse supply, and basin availability.
Interest Income, 67.2%	Interest Income was \$2.3 million or 67.2 percent through the end of fiscal year. The Agency earns interest income by investing funds not immediately required for daily operations. The Agency's average portfolio yield for June 2022 was 1.027%. The budgeted interest rate assumption for FY 2021/22 is 1.75% based on the Agency's overall fund balance which is higher than that of the agency's investment portfolio.
MWD Water Sales, 93.5%	Total Metropolitan Water District of Southern California (MWD) sale of pass-through imported water was \$44.3 million or 93.5 percent of the budget. Imported water deliveries were 43,001 AF compared to the annual budgeted quantity of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 22,929 AF. The variance can be attributed to the drought conditions and the imposed mandatory water restrictions set by MWD to conserve water.
Connection Fees, 110.5%	Total connection fee receipts of \$41.9 million or 110.5 percent of the budget. Receipts include \$33.1 million for new regional wastewater system connections and \$8.8 million for new water connections. The number of new wastewater connections reported for through June were 4,539 equivalent dwellings unit (EDU) compared to the annual budget of 4,000. The total number of new water connections were 4,972 meter equivalent dwelling units (MEU) compared to the budgeted 4,700.
Grants and Loans, 76.7%	Grant and loan invoiced through the end of fiscal year totaled \$22.7 million. Grant invoiced included \$6.5 million for the Chino Basin Program and other Water Conservation grant, \$4.0 million invoiced for the Recharge Master Plan Update (RMPU) and other projects in the Recharge Water program, and \$0.1 million for the Plume clean-up, Covid Relief grant, and recycled water projects. SRF loan invoiced included \$12.1 million for the RP-5 Expansion Construction Project. Grant and loan invoiced are primarily reimbursable in nature and as such are dependent upon related capital project expenditures. Annual budgeted grants of \$15.5 million include \$9.5 million for Recharge Wastewater Operations fund, \$0.2 million for various water conservation and drought relief projects in the Water Resources fund. State Revolving Fund (SRF) loan proceeds annual budget of \$8.0 million are for Recharge Master Plan Update projects in the Recharge Water Fund.

Cost Reimbursements JPA, 81.5%	Total cost reimbursements of \$5.7 million or 81.5 percent of the budget were received through the end of fiscal year. Actuals include reimbursements of \$3.3 million from the Inland Empire Regional Composting Authority (IERCA) and \$1.3 million from Chino Basin Desalter Authority CDA) for the Agency's operation & maintenance of the IERCA Composter and CDA Desalter facilities respectively. Also included is \$1.1 million for operations & maintenance costs related to the groundwater recharge basins, net of the Agency's pro-rata share for the recycled water recharge costs.
Other Revenues, 134.5%	Total other revenues and project reimbursements were \$2.2 million, or 134.5 percent of the budget. Actual receipts include of \$0.4 million from Chino Basin Waster Master(CBWM) for their share of the 2020A bond debt service and fixed project costs, \$0.6 million for Non-Reclaimable Wastewater leased capacity units, \$0.4 gain on investments, and \$0.8 million of other fees and miscellaneous reimbursements.

### 3. Actual Operating and Capital Expense vs. Budget:

#### Quarter Ended June 30, 2022

	Amended Budget	Budget (YTD)	Actual (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
Operating Expenses:					
Employment	\$63,225,829	\$63,225,828	\$55,618,626	\$7,607,202	88.0%
Admin & Operating	79,534,746	79,534,747	58,305,629	\$21,229,118	73.3%
MWD Water Purchases	47,412,000	47,412,000	44,322,470	\$3,089,530	93.5%
OPERATING EXPENSES	\$190,172,575	\$190,172,575	\$158,246,725	\$31,925,850	83.2%
Non-Operating Expenses:					
Capital	259,410,885	259,410,885	145,646,152	\$113,764,732	56.1%
Debt Service and All Other Expenses	19,943,835	19,943,835	19,865,642	\$78,193	99.6%
NON-OPERATING EXPENSES	\$279,354,720	\$279,354,720	\$165,511,794	\$113,842,925	59.2%
Total Expenses	\$469,527,295	\$469,527,295	\$323,758,519	\$145,768,775	69.0%

Employment Expenses net of allocation to projects	<b>Employment, 88%</b> Employment expenses were \$55.6 million or 88.0 percent of the budget. At the end of the fourth quarter, total filled regular positions were 268 and 11 limited term positions compared to the 319 authorized positions (302 FTE and 17 LT positions). Current recruitment efforts to fill key positions have resulted in increased internal promotional opportunities for staff creating vacancies for the positions they have left behind. Continued recruitment of key positions from Agency's succession plan is expected to net a lower vacancy factor going forward. The budget includes \$7.5 million of payment towards unfunded retirement liabilities with actuals of \$4.9 million through June.
Administrative & Operating Expenses	<b>Office and Administrative, 49%</b> Total expenses through the end of fiscal year were \$1.2 million or 49.0 percent of the budget. The favorable variance is due to the impacts of COVID 19 restrictions, remote work environment, not fully utilizing office supplies, and less travel for training, seminars and conferences. Also contributing the variance is the inclusion of \$250 thousand of GM contingency budget that serves as a funding source for unexpected operating expense, and was unutilized in FY 2021/22. <b>Professional Fees &amp; Services, 56.3%</b> Total expenses were \$8.6 million, or 56.3 percent of the budget. The variance is primarily due to continued deferral of non-critical contract labor and materials. As public health restrictions remained in effect for the majority of the fiscal year, contractor and consultant support budgets were not utilized as planned for operational response plans, energy storage projects, air quality source testing, repairs, and calibration of critical compliance equipment. <b>Materials &amp; Supplies/Leases/Contribution, 81.8%</b> Expenses through the of the fourth quarter were \$3.3 million or 81.8 percent of the budget. The favorable variance was primarily due to staff's effort to monitor operational equipment usage to ensure maximum use from supplies, replacement parts, and consumables used by treatment plants. <b>Biosolids Recycling, 100.8%</b> Biosolids expenses through the end of the fourth quarter were \$5.0 million or 100.8 percent of the budget. Total shipped to IERCA was 68,018 tons with a hauling rate of \$58 per ton. The biosolids budget includes costs for hauling and disposal of biosolids and non-biological materials. Tonnage of the Agency's biosolids generated from all its water recycling facilities. <b>Chemicals, 90%</b> Chemical expenses were \$6.4 million, or 90.0 percent of the budget. Chemicals are essential in meeting regulatory requirements, treatment process performance goals, and sustainment of high quality recycled water. The positive variance is due in part to continued tertiary process improvements at RP-4 and operations has been diligent in chemical usage. <b>MWD Water Purchases, 93.5%</b> Total Metropolitan Water District of Southern California (MWD) pass-through imported water purchased was \$44.3 million or 93.5 percent of the budget. Imported water deliveries were 43,001 AF compared to the annual budgeted quantity of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 22,929 AF. The variance can be attributed to the drought conditions and the imposed mandatory water restrictions set by MWD to conserve water.

**Operating Fees, 81.1%**

Total expenses were \$10.5 million or 81.1 percent of the budget. A major part of this category are the "pass-through" fees from Los Angeles County Sanitation District (LACSD) and Santa Ana Watershed Project Authority (SAWPA) for the Agency's non-reclaimable wastewater system (NRWS).

**Utilities, 92.7%**

Total utilities expenses were \$11.6 million or 92.7 percent of the budget. This category includes the purchase of electricity from Southern California Edison (SCE), natural gas, and purchase of renewable energy generated on site from solar and wind. Through the end of fiscal year, the average rate for imported electricity ranged between \$0.147/kWh - \$0.170/kWh compared to the budgeted rate of \$0.140/kWh. Partially offset with lower production of solar energy and lower consumption of natural gas compared to budget.

**O&M and Reimbursable Projects, 51.7% and 70.6%**

The combined O&M and reimbursable project costs were \$10.0 million or 52.9 percent of the combined budget. The favorable budget is mainly due to lower spending for conservation projects, emergency, and other miscellaneous on call projects. Project scope changes, timeline extensions, and field coordination delays also contributed to the positive variance.

**Financial Expenses**

**Financial Expense, 97.5%**

Total financial expenses were \$19.0 million or 97.5 percent through the end of the fiscal year. Actual costs include \$12.0 million of principal payments for the 2017A Revenue bonds, 2020A Revenue Bonds and State Revolving Fund loans. Total interest and financial administration fees were \$7.0 million.

**Other Expenses**

**Other Expenses, 182.3%**

Total other expenses were \$0.9 million or 182.3 percent of the budget. The category expense includes the annual contribution-in-aid to the Santa Ana Watershed Project Authority, reimbursement for Power/O&M costs associated with the Dry Year Yield (DYY) program, and other miscellaneous expense.

**Capital Expenses**

**Capital Costs, 56.1%**

Total capital project expenditures were \$145.6 million or 56.1 percent of the budget. The favorable variance can be attributed to operational constraints while taking equipment out of service for condition assessments, design and construction delays to utility conflicts, and equipment procurement delays. Capital project budget related to the Regional Wastewater program was \$220.4 million, or 84 percent of the \$264.0 million of the annual project budget.



Summary of major capital and non-capital project expenses and status as of June 30, 2022

Capital Projects		Annual Budget	Actual YTD	% of Budget Used YTD
EN19006	<b>RP-5 Solids Handling Facility</b> Design of the offsite pump stations and Radio Tower is ongoing. May 2022 received AQMD permit to construct. Completed all digester walls and three of the five roofs. Thickening Building second floor walls to roof 70% complete. Dewatering Building completed concrete columns and mezzanine level, started installation of block walls.	105,001,185	57,561,025	54.8%
EN19001	<b>RP-5 Expansion to 31 mgd</b> Design of the offsite pump stations and Radio Tower is ongoing. May 2022 received AQMD permit to construct. Influent Pump Station walls completed and completed deck slab. Membrane Bioreactor Phase 1 concrete structure complete. Poured foundation for Power Center 5. Power Center 4, 6, and 9 structures complete, installing electrical equipment installation and interior building systems. Started the Title 22 Engineering Report for the permit changes based on the Membrane Bioreactor system.	72,126,460	47,916,797	66.4%
EN23002	<b>Philadelphia Lift Station</b> Replace the force mains, as well as provide inspection manholes for future condition assessment on the entire length along Philadelphia. The proposed pipeline alignment has been coordinated with the City of Ontario and is pending final approval from the City to finish the final design. Construction to begin sometime in the next quarter.	14,968,720	337,398	2.3%
EN22044	<b>RP-1 Thickening Building</b> The project is currently completing the 30% Design phase. Design activities are anticipated to run through June 2023, with construction beginning in late 2023 or early 2024. Project expenditures through then will be largely limited to professional fees associated with design and review activities. The major exception will be the purchase of a sludge thickening unit.	12,000,000	2,121,103	17.7%
RW15003	<b>Recharge Master Plan</b> Per the approved 2013 Amendment to the 2010 Recharge Master Plan Update (RMPU), IEUA and CBWM agreed to implement the seven (7) recommended new projects which have been selected by the RMPU Steering Committee to enhance stormwater yield for nine (9) groundwater recharge basins. The basins considered for yield enhancement are: SCI, Wineville, Jurupa, RP3, Victoria, Turner, Ely, and Montclair basins. The Victoria basin is fully completed. Wineville, Jurupa, and RP3 improvements are in construction with a scheduled completion of December 2023, and Montclair is scheduled for construction bid in December 2022 and construction completion of December 2023.	9,045,777	8,151,306	90.1%
O&M & Reimbursable Projects		Annual Budget	Actual YTD	% of Budget Used YTD
EN19024	<b>Collection System Asset</b> The project when complete in December 2022 will provide IEUA with an optimized asset management plan for managing future cleaning, inspection, and sewer repairs of the Regional System. CDM Smith and its sub-contractor, Northwest Pipe Service, are finalizing their condition assessment of IEUA's siphon systems for the Regional Sewer System. The field work is being extended to September 2022 to address additional efforts in bypassing flows, implementing extensive traffic control requirements, and removing larger volumes of debris within the pipeline.	2,271,384	2,209,757	97.3%
PA17006	<b>Agency-Wide Aeration</b> Replacement of aeration panels for each aeration basins/trains at the RP1, RP4, CCWRF, and RP5. Construction is complete. Construction bids came in lower than anticipated and only a few small outstanding costs associated with closeout should be yet to actualized. The remaining funds on the project will be available to continue to support improvements in the Aeration Basins at all of our treatment facilities.	2,497,175	1,918,914	76.8%
EN16021	<b>TCE Plume Cleanup</b> The Project will be a remedial solution to the South Archibald TCE plume by strengthen CDA's groundwater supply infrastructure to capture and treat the contamination. Design and construction of the project are completed. IEUA and CDA are currently coordinating on the next steps to meet ongoing progress reports for Prop 68 & Prop 1 funding. Also, IEUA and CDA are evaluating the need of additional monitoring wells. IEUA is working with West Yost to perform a particle analysis to model groundwater flows to determine the need of constructing additional monitoring wells. This task is scheduled to be completed by March 2024.	506,342	524,242	103.5%
EN19023	<b>Asset Management Plan</b> Scope of work for the Strategic Asset Management (SAMP) and Condition Assessment Master Plan (CAMP) experienced delays from the consultant (GHD) due to staff turnover. The lead project manager left the consulting firm and IEUA had to work with a new lead project manager resulting in delays that led to low budget utilization. Scope of work was submitted to IEUA project team and currently in procurement process to bring the project back on schedule.	500,000	220,241	44.0%

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS

Report Month: June 2022

Print Date: 8/29/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Agency Management</b>										
<u>Agency Management</u>										
570	Semi-Annual	Business Practices	Update the Agency's 5-Year Strategic Plan	Conduct Strategic Planning assessment and produce a 5-Year Strategic Plan	Complete by June 30, 2022	Complete Strategic Planning Assessment Finalize 5-Year Strategic Plan	Denise Garzaro	June	On Schedule	This goal is on hold until the next fiscal year due to limited resources.
567	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide employees with opportunities for continued development and growth through training courses and cross-training	Ongoing	Allocate time for department employees to participate in training courses and professional development opportunities (both in-house and external offerings)	Denise Garzaro	June	On Schedule	Agency Management staff participated in training offered by the Agency, CSDA, and numerous professional associations. Staff prepared and presented an Brown Bag lunch to teach Agency staff about the Board agenda process and The Brown Act.
568	Quarterly	Workplace Environment	Ensure open, timely and transparent governance	Implement Agency-wide agenda management system for Committee and Board meetings	1st Quarter FY 2021/22	Implement agenda management system and partner with Agency departments to learn and utilize the new system	Denise Garzaro	June	On Schedule	Staff is currently implementing the Granicus Peak Agenda system. Training and introduction of the new system is pending availability of the vendor.
569	Quarterly	Workplace Environment	Ensure open, timely and transparent governance	Implement electronic filing system for Statements of Economic Interests (Form 700s) to transition to a paperless solution and allow for increased transparency to the public	2nd Quarter FY 2021/22	Implement electronic filing system approved by the FPPC to utilize paperless solution for filers in positions designated to file Form 700s under the Agency's Conflict of Interest Code	Denise Garzaro	June	On Schedule	The implementation of the electronic Form 700 filing system is currently on hold due to recent guidance released from the FPPC allowing electronic signatures for internal staff.
<u>External Affairs</u>										
612	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Build and maintain a strong working relationship with regional stakeholders to assist in promoting the Agency's priorities and investments	Ongoing	Work with customer agencies to implement communication toolkits based on regional need Implement networking opportunities	Andrea Carruthers	June	On Schedule	Continue to communicate and enhance Customer Agency toolkit assets for drought messaging. Continue to work with customer agencies on partnership opportunities for advertising. Work with customer agencies on communication needs and support requests. Continue to communicate Agency goals and project with customer agencies through established communication channels and meetings.
613	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Hold department brainstorming and lessons learned sessions to successfully implement trends and communication initiatives into outreach programs	Ongoing	Hold bi-annual brainstorming sessions and lessons learned following campaign or project conclusion Adjust communication strategy based on findings	Andrea Carruthers	June	On Schedule	Held brainstorming session on education programs and outreach initiatives. De-brief on award winning virtual Earth Week program and plans for transitioning to in-person again for 2023. Identify ways to recognize students on education programs and work with customer agencies for said recognition, i.e. Solar Cup Board and Council recognition.
614	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Continue to cultivate strong working relationships with elected officials and governmental agencies to help ensure IEUA continues to be a regional leader in water, wastewater, and renewable energy issues	Ongoing	Develop customer agency highlight campaign through social media Coordinate with other agencies to develop outreach partnerships Facilitate/ Coordinate Agency VIP tours and develop communication assets for distribution. – Coordinate Agency events (virtual or in-person) and include Elected Officials in the communication outreach	Andrea Carruthers	June	On Schedule	Developed specific CBP handouts for customer agencies and coordinated outreach efforts on communication collateral. Continue to incorporate customer agency feedback on partnership ads and programs. Partnered with customer agencies on outreach and recognition events. Took part in social media collaboration posts.
615	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Implement regional communication and education programming to the community and work with customer agencies to execute programs in their respective areas	Ongoing	Communicate Agency projects and initiatives through multiple communication channels including website, social media, newsletters, and in-person presentations Utilize communication channels and methods for print and digital messaging on an ongoing basis Implement communication trends as they develop	Andrea Carruthers	June	On Schedule	Increased social media output and press release distribution and increased coordination with MWD for outreach materials. Earned media has increased over the last quarter. Additional ads have been placed in publications (Daily Bulletin, IE Magazine, La Opinion, Fontana Herald News)

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>External Affairs (Continued)</u>										
616	Semi-Annual	Business Practices	Continue update of Administrative Policies	Continue to evaluate and update department policies for communication and outreach	Ongoing	Update social media policy as the development of communication trends and functions begin to develop and are implemented into the Agency's social media profile	Andrea Carruthers	June	On Schedule	Updated policy is being updated and will be sent to Director for review.
609	Semi-Annual	Workplace Environment	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Continue to incorporate the Agency's mission, vision and values throughout all Agency communication assets and ensure branding aligns with and is consistent with all Agency communication	Ongoing	Implement updated templates for PowerPoint presentations and Agency documents to Agency employees Work with BIS on the "Branding Tools" AIM page and implement templates and assets for employee ease of use Quarterly check-ins on branding guidelines and communication to employees on changes, etc. Ensure all documents have updated branding guidelines implemented. Complete Annual Report. Update Agency brochures per branding guidelines	Andrea Carruthers	June	On Schedule	Redistricting and boundary updates were incorporated into Agency collateral, including the Agency's Annual Report. Collateral is continuously added to the drought messaging toolkit for customer agencies. Additional coordination and collaboration between IEUA and customer agencies for communication and outreach materials has been ongoing. Branding guidelines have been updated and communicated to internal Agency teams. The team continues to review collateral developed by outside departments to ensure messaging and branding are on point.
610	Semi-Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide employees with opportunities for continued development and growth through trainings (both in-house and externally)	Ongoing	Provide training opportunities to department employees as they develop and adapt to provide time for growth. Schedule in-house department trainings bi-annually	Andrea Carruthers	June	On Schedule	External Affairs team members have participated in trainings including Adobe, CAPIO communication trainings, and Project W.E.T. trainings.
611	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Work with departments to recognize Agency and employee efforts and achievements through multiple media channels; Highlight Agency achievements to educate on the Agency's services and mission	Ongoing	Implement employee and Agency recognition plan by publishing highlights on multiple media channels monthly	Andrea Carruthers	June	On Schedule	Continue to highlight new employees through the New Splash feature. Work with HR to implement collateral for new employee retention. Work with Safety to implement video and promo signage for the Stretch and Flex Program. Work with all Agency departments on highlighting employee recognitions and Agency highlights through outreach channels. Work with all departments on internal newsletter features.
<u>Grants Administration</u>										
617	Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Update Grants Strategic Plan to guide Agency grant activities	Complete by December 2021	Complete draft Grants Strategic Plan Update and review with executive management to incorporate any additional edits or modifications	Jesse Pompa	June	Behind Schedule	Grants Strategic Plan to be completed by December 2022. Schedule delay is a result of recent process changes that will be incorporated into Strategic Plan.
618	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Recommend and pursue potential grant opportunities that align with the Agency mission and goals	Ongoing	Continuous submittal of grant applications	Jesse Pompa	June	On Schedule	The Grants Department is currently preparing applications for the State Revolving Fund loan program to finance the City of Rialto Recycled Water Intertie and RP-1 Solids Thickening Projects. The Department is also in discussions with two funding agencies (Santa Ana Watershed Project Authority and the California Department of Parks and Recreation) regarding submitted grant applications that are pending funding awards.
619	Semi-Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Collaborate with departments that have project funding needs	Ongoing	Semiannual interdepartmental meetings	Jesse Pompa	June	On Schedule	The Department is working collaboratively with the Chino Basin Program team to identify funding opportunities for the individual program components and develop a funding roadmap.

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Human Resources (Continued)</b>										
577	Quarterly	Business Practices	Continue update of Administrative Policies	Complete a comprehensive review of Agency documents that govern the employment relationship	Complete by June 30, 2023	Implement a Personnel Policy Framework Implement an updated Employer-Employee Relations Resolution Implement a set of revised personnel policies	Lisa Dye	June	On Schedule	Implementation of personnel policy framework, Employer-Employee Relations Resolution, and revised set of personnel policies is in progress and on schedule.
571	Semi-Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Assess employee benefit programs	Complete by June 30, 2023	Create and distribute an employee benefits survey	Lisa Dye	June	On Schedule	Survey was created in May 2022 and distributed in June 2022.
572	Semi-Annual	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Automate Human Resources processes to create the efficiencies needed to support Agency staffing initiatives	Complete by June 30, 2023	Implement the NEOGOV Onboard module Streamline employment application review process Implement electronic reference checks Implement electronic employment verifications Transition facilities access function out of Human Resources Implement a Learning Management System	Lisa Dye	June	On Schedule	Onboard module implementation is completed and the Agency is working to connect it with SAP.  Streamlining the application review process is completed.  A vendor for electronic reference checks has been identified and implementation is in progress.  A vendor for electronic employment verifications has been identified and implementation is in progress.  Facilities has agreed to assume the facilities access function once their new LT Facilities Specialist starts. Estimated start date is 10/2022.  Implementation of a Learning Management System has been reprioritized and will not be completed in 2023.
573	Quarterly	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Develop a pipeline of talent to ensure continuity of Agency operations	Complete by June 30, 2023	Implement Operations/Engineering Rotation Program Partner with community colleges to develop wastewater operator career pathways Continue Career Outreach programming	Lisa Dye	June	On Schedule	The Operations/Engineering Rotation program is currently being utilized with one staff member assigned to the rotation. Participation in IEWorks and regional engagements, meetings, events, and fairs continues.
574	Semi-Annual	Workplace Environment	Update the Agency's 5-Year Strategic Plan	Align performance factors with Agency goals and objectives	Complete by June 30, 2023	Implement a revised performance evaluation	Lisa Dye	June	On Schedule	Focus groups with management, supervisors, and staff completed. This project is on schedule.
575	Semi-Annual	Workplace Environment	Update the Agency's Planning Documents: Asset Management Plan	Integrate the Agency's Asset Management Commitment into Human Resources programs	Complete by June 30, 2023	Integrate reliability concepts into the revised performance evaluation Integrate reliability concepts into the Learning and Development program	Lisa Dye	June	On Schedule	Reevaluating this goal and may defer or abolish it.
576	Semi-Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Integrate the Agency's commitment to employee engagement, achievement, and retention into Human Resources programs	Complete by June 30, 2023	Implement an enhanced onboarding program Implement an Agencywide Learning and Development program that includes curriculum on coaching for performance, best practices for talent acquisition, and career development Implement personnel policies that ensure compliance with applicable laws and regulations, align with the Agency's commitment to diversity, equity and inclusion, promote transparency, promote consistent application of policy and practice, and promote the highest ethical principles and standards	Lisa Dye	June	On Schedule	Enhanced onboarding program has been implemented so this KPI is completed.  The Learning and Development Program is on schedule, with portions already implemented.  Implementation of personnel policies is in progress and on schedule.

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Human Resources (Continued)</b>										
586	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Assessment of Safety Programs as a standing item on the Safety & Health Committee (SHC) Agenda ensuring regular review by members	Complete by the end of June 30, 2022	Present a new safety program at each of the regular SHC meeting for review, discussion, and amendment as needed	Tony Arellano	June	On Schedule	Powered Industrial and Auxiliary equipment was presented with updates to the committee. Currently, the Emergency action plan has been reviewed by the safety consultant. Will present Changes to the safety committee at the next meeting.
587	Semi-Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Engage SHC members in various safety related inspections, discussions, and program analysis	Complete by the end of June 30, 2022	Invite SCH members to attend facility inspections and investigations	Tony Arellano	June	On Schedule	All safety committee members were invited to attend the annual inspections.
588	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Work with departments to further implement Cal/OSHA required programs outlined on the Cal-VPP, ensuring an inclusive, supportive, safer work environment	Ongoing	Schedule monthly job showings with departments in the field	Tony Arellano	June	On Schedule	Staff have been in the field regularly for confined space entries, work observation, and inspections.
589	Semi-Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Ensure all staff have the appropriate level of training for FEMA Incident Command Systems	Complete by the end of June 30, 2022	Retrain staff through FEMA that have not trained withing the last five years.	Tony Arellano	June	On Schedule	Date of completion deferred to FY 2022/23.
591	Semi-Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Expand employee/management inspections throughout Agency facilities, including collaborative processes to correct any opportunities in accordance with safety program guidelines	Complete by the end of June 30, 2022	Conduct monthly inspections of facilities with supervisors and staff members from the areas of inspection	Tony Arellano	June	On Schedule	Date of completion deferred to FY 2022/23.
<b>Internal Audit</b>										
584	Annual	Business Practices	Continue update of Administrative Policies	Review Agency policies, including Administrative Policies and any additional Agency policies, procedures, and standard operating procedures during planned/scheduled and approved audits and provide recommendations when prompted by the results of internal audit evaluations to ensure compliance of policies.	Ongoing	Complete review of Agency policies while performing audits approved on the Annual Audit Plan	Teresa Velarde	June	On Schedule	Internal Audit is sought for feedback and recommendations on Agency reviews of policies, ordinances and procedures. IA is available to provide feedback, comments and suggestions on updates to policies, new policies and evolving policies and procedures. Some audit recommendations propose the implementation of department specific procedures and others provide feedback on existing or older Agency policies. The reviews are in addition to the scheduled, planned audit projects.
578	Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Promote a strong control environment by conducting independent and objective internal audits of Agency operations where the focus and audit scope includes analyzing financial transactions, evaluating cost containment opportunities, compliance with policies, effectiveness and efficiency of operations and the use of resources and processes in order to assist the Agency in achieving its Mission, Goals and Objectives, including all Agency Strategic Priorities	Ongoing	Completion of Board approved audits specific to staffing levels and efficiency of processes	Teresa Velarde	June	On Schedule	This year IA completed 4 scheduled main audits, several follow-up reviews, all the routine projects and attended various committee, subcommittee and other meetings to promote a strong control environment and compliance to policies and procedures. The primary projects were the Procure To Pay Audits (P2P Audits) for Chemicals, Engineering and Planning & Resources and the interim report. IA was able to provide over 67 audit recommendations to improve processes and procedures in the P2P processes and compliance with policies. The departments have received the recommendations and over 40 have been addressed. IA continues to work on these projects.

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Internal Audit (Continued)</b>										
579	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a strong control environment in the areas of safety and wellness of employees and the public by conducting independent and objective audits of Agency operations where the focus and audit scope includes areas for improvement, cost containment, effectiveness and efficiency of operations, compliance with Agency policies and procedures to assist the Agency in achieving its goals and objectives in the areas of safety and wellness of employees and the public	Ongoing	Completion of Board-approved audits specific to safety and wellness.	Teresa Velarde	June	On Schedule	IA promotes a strong control environment in the areas of safety and wellness of employees and the public by conducting objective audits. During this period, IA completed several audits where the objective was to evaluate the efficiency of operations and processes. By providing audit recommendations to improve efficiencies and comply with policies and procedures, IA is also promoting effectiveness, improvements, cost containment and assisting with achieving organizational goals and objectives.
580	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Ensure Internal Audit staff follows Agency policies and procedures related to safety compliance	Ongoing	Complete review of all required Agency Safety Tailgate Topic policies	Teresa Velarde	June	On Schedule	Internal Audit staff must complete the Agency-required safety tailgate topic which includes a review of all Agency policies, most of which are safety related and additional OSHA required policies to comply with safety standards and requirements.
581	Annual	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Promote a strong control environment by conducting independent and objective internal audits of Agency operations where the focus and audit scope includes analyzing financial transactions, evaluating cost containment opportunities, compliance with policies, effectiveness, and efficiency of operations, use of resources and processes in order to assist the Agency in achieving its Mission, Goals and Objectives, including all Agency Strategic Priorities	Ongoing	Completion of Board-approved audits specific to evaluating Agency resources	Teresa Velarde	June	On Schedule	IA completed 4 comprehensive operational reviews of various procure to pay processes where the focus is to evaluate the overall processes in place to ensure vendors are paid on time. This requires an evaluation of financial transactions including payments, contracts, supporting documents, etc. The purpose is to ensure the Agency is able to pay its obligations timely and keep excellent business relationships with vendors. Good business relationships aid to possible discounts, better pricing, better customer service and the best value of products and access to products needed to ensure the mission of the organization is achieved.
582	Annual	Workplace Environment	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Continuously require audit staff to be professional and knowledgeable. Establish, maintain, and strengthen audit-related private/public partnership opportunities and relationships, have network ties and associates where audit-related topics can be shared, discussed, and evaluated with the goal of continuous audit process improvements and overall relationship improvement. Maintain good professional relationships with internal and external staff at all times and ensure open, transparent, and timely communication about all audit projects	Ongoing	Completion of Board approved audits in a timely manner and gather feedback from auditees, Agency management, and the Audit Committee During each Board approved audit/project and during all interactions with internal and external staff of all level	Teresa Velarde	June	On Schedule	The Board of Directors approves an Internal Audit Department Charter which documents the purpose, responsibilities and authority of the Internal Audit Department. The Charter also requires internal auditors to conduct their work and themselves with a certain degree of high professionalism, confidentiality and competency at all times both in fact and in appearance. The IAD also is required to abide by the IIA's Code of Conduct with requires auditors follow the four rules of conduct which include Integrity, Objectivity, Confidentiality and Competency. Training is budgeted and planned each year to emphasize, retrain and provide a deeper understanding of these requirements. IA staff upholds strong ethics and professionalism at all times. This is seen through the presentations to the Audit Committee and in our continuous professional relationships and interactions with all staff.

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Internal Audit (Continued)										
583	Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Maintain professional, skilled, knowledgeable, and experienced audit staff and promote continuous professional development, professional certifications, and higher education to stay abreast of developing trends. Requires a minimum 20 hours of Continuous Professional Development as recommended and as required under the auditing standards and the Internal Audit Department Charter and to ensure continuous Internal Audit Department improvement and overall valuable IEUA employee. Training and education are achieved through professional associations, higher education, and Agency sponsored training opportunities	Ongoing	Completion of 20 continuous professional development hours	Teresa Velarde	June	On Schedule	The Internal Audit Department Charter and the Institute of Internal Auditors (the global professional association for the profession of internal auditing) requires internal auditors to stay current with professional development and continuous education related to the current job duties and audit trends. This past year, IA staff attended over 20 hours of professional development, mostly virtual, on topics related to fraud, ethics, data analytics, internal controls, audit tools, risk assessment, governmental accounting, and various other audit technical training related to the current requirements of the job. IA will continue to participate in professional associations and stay abreast of current audit trends.



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<b>Finance &amp; Information Technology</b>										
<b>Business Information Services</b>										
672	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Evaluate solutions for streamlining Board meeting preparation and documentation processing and provide recommendations	Complete by September 2021	Provide recommendations to the executive team, obtain approval, and implement the solution by target date	Kanes P	June	On Schedule	The Agency defer the go-live due to changes necessary to adopt the recent reorganization. The changes impact the embedded workflow within the solution. The project is now expected to go live in FY2023.
673	Semi-Annual	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Implement enhancements to Manager Self-Service and Employee Self-Service to maximize automation and data quality, including integrations to non-SAP applications (e.g., NeoGov)	Complete NeoGov project by December 2021 Ongoing for enhancements	Report project progress per project timeline	Kanes P	June	Behind Schedule	IS Unit began the enhancement to add the employee's assigned work location and area. The direct supervisor has the ability to update this information for employees. The data is helpful for IT in automating the email distribution lists. Safety can benefit by having each employee's assigned work location.
674	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Complete integration between Laserfiche and SAP	Complete by June 2022	Complete full integration between SAP attachments and Laserfiche by set date	Kanes P	June	On Schedule	IS Unit plans already extracted the attachments in SAP (from 2007 through 2015) and properly stored them in Laserfiche. This effort reduced the database size in SAP production system, which will help reduce the hardware needs as well as backup storage. The project is tentatively planned to be completed by end of FY2023.
675	Semi-Annual	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Evaluate cloud-based alternatives to existing software solutions for the purpose of planning both budget and possible implementations	Completed by March 2022	Report list of proposed solutions along with potential benefits and risks to management	Kanes P	June	On Schedule	IS Unit is jointly evaluating solutions with various departments to improve efficiency through automation, minimal data entry, ease of report generation and more. Below is a list of solutions we are considering. AP invoice automation for faster payment processing, streamlined process for invoice approval, and greater visibility of payment statuses. Leveraging USBank online features for reconciling credit card purchases and combining with custom SAP program for automating manual processes performed by AP staff. Digitization of manual Operations logbooks to cloud-based solution.
668	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Maintain SAP professional services expenses within annual budgeted amount	Ongoing	Report actual quarterly spending as percentage of average annual budgeted amount	Kanes P	June	On Schedule	In Q4, BIS spent ~102% of professional services quarterly budget for FY2022. In total (Q1 through Q4), BIS spent ~86% of the overall annual budget.
669	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate options for lowering SAP annual maintenance and propose recommendations with pros/cons	Complete by September 2021	Complete the evaluation of options and provide recommendations to executives to decide no later than 9/30/2021	Kanes P	June	On Schedule	No additional update needed. This was completed.
670	Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate software needs to assess more cost-effective alternatives and/or potential consolidation (e.g., legacy CIPQ, Primavera, Sage ABRA)	Ongoing	Provide list of recommendations to Agency executives and stakeholders, including potential cost savings	Kanes P	June	On Schedule	IS Unit is working with business process owners on several improvements through technologies, such as SAP add-on solution to automate AP invoice approval and payment processing, digitization of the existing Operation logbooks, integrating personnel data in SAP to Active Directory to automate email distribution lists and to support new HR solutions for visualizing the organization structure, and streamlining the reconciliation of credit card purchases.
671	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate licensing needs for electronic signature solution to meet the Agency's needs	Complete by December 2021 and June 2022	Complete evaluation of appropriate digital signature solutions based on use cases; complete the contract(s) for fee-based solution(s)	Kanes P	June	On Schedule	IS Unit completed the renewal of DocuSign licenses for one more year. In addition, the Agency also added enough Laserfiche licenses for all employees to be able to use the online forms. It will reassess the licensing needs after the implementation of the AP invoice automation tool. With this automation, the Agency's needs for DocuSign will be reduced significantly.

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<b>Contracts and Procurement (Continued)</b>										
592	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Increase participation and response to RFP, IFB, etc. through PlanetBids with collaborative discussion with requesting departments. Promote Agency programs related to contracts, procurement, and mutual aid agreements	Complete by the end of June 30, 2022	Provide training on Scope of Work development Increase department collaboration through advance planning opportunities to ensure comprehensive RFP, IFB, etc.	Warren Green	June	On Schedule	CAP will continue to market the Agency's business through various collaborative efforts. Using External Affairs, local Chamber of Commerce events, as well as various Engineering and Operations based organizations. Additionally, we will advertise events through PlanetBids.
593	Annual	Business Practices	Continue update of Administrative Policies	Annually review and update department related policies, procedures, and ordinances	Complete by the end of June 30, 2022	Through department outreach and collaborative meetings, work with various staff to review and update department guidance	Warren Green	June	On Schedule	CAP has entered into an agreement with a consultant to review and update the department SOPs. Additional staff reviews and updates other department documents so ensure best practices.
594	Semi-Annual	Business Practices	Update the Agency's 5-Year Strategic Plan	Encourage the inclusion of green products in various Agency projects	Ongoing	Provide guidance and support to include green products as a viable alternative in the Agency's scope of work	Warren Green	June	On Schedule	CAP staff regularly gives guidance to Agency departments on procurement process, best practices and supply sources. As part of this, when possible, we encourage green alternatives.
595	Monthly	Business Practices	Update the Agency's Planning Documents: Asset Management Plan	Work with departments throughout the Agency to support long-term service contracts for complex and critical equipment	Complete by the end of June 30, 2022	Recommend three to five-year contracts to secure competitive services and rates	Warren Green	June	On Schedule	CAP works with PMs and various departments to ensure they are meeting their procurement and service needs. We evaluate the market and make recommendations to best fit the Agency bringing value to the department.
585	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure the Agency is fiscally responsible through appropriate adherence to Agency and regulatory procurement practices	Ongoing	Ensure expenditures are properly reviewed and solicited through proper channels Work with sister agencies to broaden the vendor participation	Warren Green	June	On Schedule	CAP staff regularly benchmark pricing, suppliers, approval thresholds and practices with industry professionals, sister and member agencies, etc. Most recently with Chemicals and purchasing limits.
590	Monthly	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure the duties of the department are consistently executed with outstanding customer service and professionalism. Provide regular training to end-users on the Agency's contract and procurement protocols to support the Agency's Mission, Vision, and Values	Ongoing	Monitor 100% compliance with Agency, State, and Federal standards using staff updates in weekly/monthly department meetings	Warren Green	June	On Schedule	During the course of the year, CAP was able to maintain sufficient staff levels. We regularly look at the workload and what is coming up in the future. For FY 2022/23, CAP will need to increase staffing levels in support of CBP initiatives, as well as changes in several business processes that will impact the CAP workload.
<b>Finance and Accounting</b>										
596	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Optimize the use of the 2020B revenue notes interim financing to support the execution of the RP-5 Expansion project	Ongoing	Minimize debt service costs associated with the interim financing	Javier Chagoyen-Lazaro	June	On Schedule	Ongoing. Timing the calls from 2020B Notes based on estimated project costs through monthly meetings with Engineering to update projections.
597	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Optimize the use of the 2020B revenue notes interim financing to support the execution of the RP-5 Expansion project	Complete by the end of June 30, 2022	Finalize negotiation of an SRF loan to finance a portion of the RP-5 Expansion project and the second WIFIA loan contract	Javier Chagoyen-Lazaro	June	On Schedule	Second WIFIA loan completed in March 2022. the billing from the WIFIA loans and the SRF loan will be prepared to minimize interest accruals and optimization of funds available from the 2020B Revenue notes.
598	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Support grant applications, WIFIA and SRF loan applications	Ongoing	Secure funding prior to the execution of critical projects	Javier Chagoyen-Lazaro	June	On Schedule	The Agency has secured additional SRF loans for the RMPU projects.

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<b>Finance and Accounting (Continued)</b>										
599	Quarterly	Fiscal Responsibility	Evaluation of program rates: 2021 Rate Study for Recycled Water and the NRW Rate Structure Evaluation	Support the 2021 Rate Study for Recycled Water and NRW rate structure evaluation	Complete by the end of June 30, 2022	Implementation of new rates and rate structure within program budgets Prepare rate resolutions for new rates Ensure billing practices are modified to support new rate structures	Javier Chagoyen-Lazaro	June	On Schedule	Completed. The Board adopted a recycled water rate structure that includes fixed and variable components for the next three fiscal years.
600	Quarterly	Fiscal Responsibility	Evaluation of program rates: MEU rate evaluation	Support the evaluation of MEU rates with a focus on fiscal impacts	Complete by the end of June 30, 2023	Estimate fiscal impact of any proposed changes in MEU rates	Javier Chagoyen-Lazaro	June	Behind Schedule	Not started yet.
601	Semi-Annual	Fiscal Responsibility	Finalize terms of the Regional Contract with member agencies	Support the Regional Contract review with focus on fiscal implications of proposed adjustments	Complete by the end of June 30, 2023	Evaluation of fiscal impacts of proposed changes to contract language	Javier Chagoyen-Lazaro	June	On Schedule	On going
602	Semi-Annual	Fiscal Responsibility	Update the Agency's 5-Year Strategic Plan	support development of the Agency's Strategic Plan and incorporate key initiatives into the Agency's financial plans	Complete by the end of June 30, 2023	Evaluate fiscal impact of key initiatives	Javier Chagoyen-Lazaro	June	On Schedule	Not yet started
603	Semi-Annual	Fiscal Responsibility	Update the Agency's Planning Documents: Long-Range Plan of Finance	Update the Agency's Long-Range Plan of Finance (LRPF) document	Complete by December 31, 2022	Secure Board approval of an updated LRPF	Javier Chagoyen-Lazaro	June	Behind Schedule	The LRPF will be updated after the review of strategic goals and objectives. The Agency prepares projections utilizing the financial model created to support WIFIA loan applications to EPA and through the individual fund reports
604	Quarterly	Fiscal Responsibility	Update the Agency's Planning Documents: Asset Management Plan	Support the Agency's efforts in updating the Asset Management Plan	Complete by the end of June 30, 2023	Incorporate the fiscal impact of Asset Management efforts in the Agency's budget and financial plans	Javier Chagoyen-Lazaro	June	On Schedule	Finance and Planning completed the mid-year TYCIP budget amendments and were adopted by the BOD in June 2022
605	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate key roles and responsibilities of each position in the Finance and Accounting department to ensure optimal utilization of limited resources	Ongoing	Reassignment of responsibilities or reclassification of positions as needed	Javier Chagoyen-Lazaro	June	On Schedule	Filled 2 FTE's for the Financial Analyst position in Q4. Hired two supervisors to support the new segregation of duties under the accounting department, and increase temporary staff and interns to support the account payable functions.
606	Quarterly	Fiscal Responsibility	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	The department will support the Executive Manager of Finance & Administration /AGM during periodic meetings with Finance Directors of customer agencies	Ongoing	Participate in and provide support during quarterly meetings	Javier Chagoyen-Lazaro	June	On Schedule	On going quarterly meetings with Finance Director of Contracting agencies
607	Monthly	Fiscal Responsibility	Continue to promote employee engagement, achievement, and retention	Promote internal communication, teamwork, recognition, and healthy relationships within the department and with other areas of the Agency	Ongoing	Hold regular department meetings and periodic meetings with external departments Provide regular feedback to employees and timely performance evaluations	Javier Chagoyen-Lazaro	June	On Schedule	internal meetings include the biweekly cash flow meeting, weekly accounting meeting, monthly meeting with Engineering, Operations.
608	Semi-Annual	Fiscal Responsibility	Continue update of Administrative Policies	Support the Agency's initiative to update and maintain Administrative Policies	Ongoing	Perform periodic review of policies relevant to the department to ensure timely update	Javier Chagoyen-Lazaro	June	On Schedule	Updated investment policy presented for Board approval. Internal policies under review will be updated in the first half of FY 2022/23.
<b>Integrated Systems Services</b>										
678	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Continued adoption of Center for Internet Security (CIS) Critical Controls to ensure business and SCADA system reliability	Complete by June 2022	Apply the 20 CIS Critical Controls	Nolan King	June	On Schedule	password policy updated and implemented org-wide. CIS controls in Implementation group 1 %70 complete.

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Integrated Systems Services (Continued)										
676	Semi-Annual	Fiscal Responsibility	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Complete cybersecurity assessments for Business and SCADA networks within budget	Completed by June 2022	Complete all assessments within established budget	Nolan King	June	Behind Schedule	Scope of worked required revision. To be reinitiated as master services agreement.
680	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Cybersecurity Patching for Business and SCADA systems	Ongoing	Install critical security patches within 30 days	Nolan King	June	On Schedule	Over 90% of critical patches were installed in 30 days on the Business and SCADA network.
679	Annual	Water Reliability	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Annually update the technology disaster recovery plans, contingency plans, and cyber security incident response plans	Complete by June 2022	Update plans annually based on test results	Nolan King	June	Behind Schedule	Disaster Revcovery Plans under review. Technology Master plan and incident response plan are under development

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<b>Technical Resources</b>										
<b>Asset Management</b>										
620	Semi-Annual	Fiscal Responsibility	Update the Agency's Planning Documents: Asset Management Plan	Establish standardized AM plans and processes. Complete Plans and Documentation: <ul style="list-style-type: none"> <li>Asset Management Commitment</li> <li>AM Strategy &amp; Plans</li> <li>Asset Management / Condition Assessment Plan</li> <li>Strategic Asset Management Plan (SAMP)</li> </ul>	Outline completed June 2021 Commitment letter completed July 2021 Finish Strategy, construct outline, complete two plans by June 2022 Prioritize major asset condition assessments, & build an updateable Capital Improvement Plan (CIP) forecast by June 2023	Complete AM Commitment Letter Finish Strategy, construct outline, complete two plans Prioritize major asset condition assessments & build an updateable Capital Improvement Plan (CIP) forecast Create outline	Ken Monfore	June	On Schedule	<ul style="list-style-type: none"> <li>We are in process of updating our 2016/2017 Asset Management Plans, per our draft NPDES permit requirement. We will finish updating these by end CY 2022.</li> <li>We have updated/built a Condition Assessment &amp; Cleaning schedule.</li> <li>AM has taken ownership this year of the TYCIP and is coordinating with planning and all stakeholders.</li> </ul>
624	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Asset Management Plan	Enhance CMMS Data Quality and Integrity. Ensure assets are properly recorded (added/removed) during the RP-5 Expansion project:	Complete by June 30, 2023	A. Enter all new equipment into SAP with maintenance schedule B. Remove old equipment from SAP	Ken Monfore	June	On Schedule	Only a handful of assets have been retired, the CM team worked with Brian Noh on these and completed them (see 3rd quarter 2021/2022 note for list). New assets are still 3-6 months out once we start getting power. CM team has had several meetings with Brian Noh about adding new assets in the system and the contractor so the information comes in properly.
622	Semi-Annual	Water Reliability	Update the Agency's Planning Documents: Asset Management Plan	Improve water reliability by implementing proven AM best practices. Develop a pilot program to implement and test practices prior to implementing across entire Agency	Complete A, B, C, E, and I by June 30, 2022 Complete D, F, G, and H by June 30, 2023	Level of Service Determination B. Register Accuracy C. Criticality Study D. CMMS Data Quality <ul style="list-style-type: none"> <li>Maintenance History</li> <li>Cost History</li> </ul> E. Maintenance Intentionality Predictive Maintenance (Pd.M.) Preventative Maintenance (PM)-Run to failure F. Operator Driven Reliability G. PM Optimization H. Monitoring (Real Time Dashboards) for critical assets <ul style="list-style-type: none"> <li>Availability</li> <li>Dynamic Risk</li> <li>Asset Health (ex. relation to pump curves, vibration, lube oil, etc.)</li> </ul> I. Leading & Lagging Indicators <ul style="list-style-type: none"> <li>Lagging               <ul style="list-style-type: none"> <li>Mean Time Between Failure (MTBF)</li> </ul> </li> <li>Availability</li> </ul> b. Leading <ul style="list-style-type: none"> <li>Schedule Compliance</li> <li>Wrench Time</li> <li>% Planned Work</li> <li>% Right Parts /Supplies</li> <li>% Part/Supplies on time</li> <li>Inventory Accuracy</li> <li>Inventory Turn Ratio</li> <li>% out of stock critical parts.</li> </ul>	Ken Monfore	June	On Schedule	The AMSC concurred with shifting from an RP-1 Pilot to an RP-4 Phase 1 best practices initiative. The goals are similar, however RP-4 is a smaller plant that should be easier to implement first time initiatives. We are currently implementing the 1st task order (T.O.) which is to perform a gap analysis on our RP-4 Register (O&M and Finance Fixed Asset registers) and create a plan to fix them. This is scheduled to be completed by Jan 2023. From there, we will create a SOW/RFP to correct identified register accuracy issues. We have additionally started drafting the T.O.s to perform a Criticality Analysis & a CMMS Data Quality upgrade.

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<b>Asset Management (Continued)</b>										
623	Semi-Annual	Water Reliability	Update the Agency's Planning Documents: Asset Management Plan	Design for Reliability (people and assets) / Maintenance Optimization. Enhance Predictive Maintenance (Pd.M.) Program	Complete by June 30, 2023	A. Develop a second subject matter expert B. Increase Pd.M. and remove PM	Ken Monfore	June	On Schedule	- Part of this goal is to develop a second subject matter expert in predictive maintenance (PdM). We identified that person and started his training; however, he resigned and we had to commence recruiting due the vacancy. His replacement starts 8/2022. She will commence her training once she gets onboard. - The second goal is to increase PdM and remove PM. This will happen as part of the RP-4 Phase 1 PM optimization initiative. - We are also working to beta test "real time" WiFi enabled sensors. This will improve our vibration monitoring capability. The SOW/RPF has been created.
621	Semi-Annual	Workplace Environment	Update the Agency's Planning Documents: Asset Management Plan	Establish a culture of improvement / cross functional collaboration. A. Lead defect elimination task forces to research defects and eliminate waste B. Perform cross-functional group facility tours	Complete by June 30, 2023	A. Lead two task force groups a year B. Visit each facility once a year, collecting feedback from field staff	Ken Monfore	June	On Schedule	- Completed Defect Elimination (De) Teams #3 & 4. - Conducted monthly tours over last six months (RP-1, RP-5, CCWRF, RP-2, & Lab/HQ). Documented feedback from field staff. - Conducted monthly AMSC meetings.
<b>Engineering</b>										
629	Quarterly	Business Practices	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Engineering will ensure member agencies are informed and involved with the projects of the Capital Improvement Program	Ongoing	Member agencies contacted 6 times a year to review projects within their service area	Rachael Solis	June	On Schedule	4th Qtr.: During the months of April through June, staff had 6 outreach opportunities. Staff requested OMUC and the City of Ontario to be reviewers for the prequal packages for the RP-1 SCADA Migration Project, EN13016.05, however, but both declined. Staff also reached out to the City of Ontario for participation in consultant proposal evaluation and selection for the Montclair Force Main Improvement project. RP5 Project Manager, Brian Wilson conducted 2 site tours of the RP-5 Expansion Project construction site for the Monta Vista Water District and Eastern Municipal Water District. Staff coordinated with Chino Basin Water Conservation District regarding Ely Basin Monitoring Well installation. Lastly, staff informed the Chino Basin Water Conservation District of the advertisement for Ely Monitoring Well would be postponed due to ongoing litigation with Kaiser.
625	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Provide high quality project management for the completion of Capital Improvement Projects	Ongoing	Maintain department capital costs with the goal of equal to or greater than 80% of the Fiscal Year budget Maintain quarterly actual expenditures equal to or greater than 80% of forecasted expenditures. Project costs should be within 110% of the total project budget established in the Preliminary Design Report	Rachael Solis	June	On Schedule	Maintain department capital costs with the goal of equal to or greater than 80% of the Fiscal Year budget. As of June 2022, staff spent ~56% of our fiscal year budget. Maintain quarterly actual expenditures equal to or greater than 80% of forecasted expenditures. As of June 2022, staff spent 74% of expenditures vs. forecasted expenditures. Project costs should be within 110% of the total project budget established in the Preliminary Design Report. As of June 2022, 77.78% (7/9) Projects met the goal.

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<b>Engineering (Continued)</b>										
631	Quarterly	Wastewater Mgmt	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Provide high quality project management for the completion of Capital Improvement Projects	Ongoing	Completed project design, bid, and award should within 110% of the days allotted for design as established in the Preliminary Design Report Complete project construction within 110% of the days allotted for the construction duration established in the project bid documents Design scope amendments should be equal to or less than 10% of original contract value Change Orders should be equal to or less than 20% of the original contract value of less than \$100,000 Change Orders should be equal to or less than 15% of original contract values greater than \$100,000 and less than \$500,000 Change Orders should be equal to or less than 10% of the original contract values greater than \$500,000 the construction duration established in the project bid document	Rachael Solis	June	On Schedule	Complete project design, bid, and award should within 110% of the days allotted for design as established in the Preliminary Design Report. As of June 2022, 50% (4/8) projects met the goal . Complete project construction within 110% of the days allotted for the construction duration established in the project bid documents. As of June 2022, 40% of projects made the goal (8/20). Design scope amendments should be equal to or less than 10% of original contract value. At the end of June 2022, the ratio was 9.86%. Change Orders should be equal to or less than 20% of the original contract value of less than \$100,000. At the end of June 2022, the ratio was 8.97%. Change Orders should be equal to or less than 15% of original contract values greater than \$100,000 and less than \$500,000. At the end of June 2022, the ratio was 3.46%. Change Orders should be equal to or less than 10% of the original contract values greater than \$500,000. At the end of June 2022, the ratio was 2.39%.
630	Annual	Water Reliability	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Ensure all projects reliably meet or exceed the needs of the project stakeholders	Ongoing	Perform an End-of-Year Survey with the goal of reaching greater than 90% Customer Satisfaction	Rachael Solis	June	On Schedule	The Year end survey was developed and sent out to 4 units: Contracts and Procurement, Maintenance, Facilities and Operations. The survey responses are due back September 1st.
626	Monthly	Workplace Environment	Safety and wellness of employees and the communities we serve	Ensure IEUA staff, all consultants, and contractors are adhering to appropriate safety procedures	Ongoing	Zero lost time incidents	Rachael Solis	June	On Schedule	As of June 2022, the department has 11 safety incidents.
627	Quarterly	Workplace Environment	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project.	Continue to provide training opportunities to Engineering staff	Ongoing	Staff to attend training ten times per year	Rachael Solis	June	On Schedule	4th Quarter: During the months of April through June, staff had 8 training sessions. The department conducted training sessions on File Management, Electrical/Instrumentation and Control and Construction Commissioning, New Facilities Startup, and overall project closeout, SCADA Requirements. Additionally, staff attended Build America Buy America Webinar, Cal Poly Local Government Supervisory Program (4 staff members). And lastly, staff presented information regarding the AWWA Membrane Technologies Conference and Exposition which was attended in February
628	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Review and evaluate all projects for best practices that can be applied to future projects. (Lessons Learned)	Ongoing	Complete reviews six times per year	Rachael Solis	June	On Schedule	4th Qtr: During the months of April through June, Staff had 1 Lessons Learned sessions. The topic included: O&M Support on Projects (Dewatering & Cleaning).
<b>Inter-Agency Relations</b>										
636	Annual	Business Practices	Update the Agency's 5-Year Strategic Plan	Provide input and analysis, as needed, to the update of the Agency's 5-Year Strategic Plan on matters related to inter-agency relations	Ongoing	Provide input/analysis as requested	Cathleen Pieroni	June	On Schedule	There is no Strategic Plan update.



## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS

Report Month: June 2022

Print Date: 8/29/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Inter-Agency Relations (Continued)</b>										
637	Quarterly	Business Practices	Continue update of Administrative Policies	Update Records Management Policies	Complete by June 30, 2022	Update Policies A-10, A-72 and add a new policy on E-mail Managed Folders	Linda Johnson	June	On Schedule	No update on Records policies for Q4. This G&O was put on hold by management until Agency wide review of all policies is completed. This G&O will continue in new fiscal year.
638	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Provide toolbox that will support the implementation of the State's long-term WUE Regulations	Complete by June 30, 2022	Alliance for Water Efficiency (AWE) and the California Water Efficiency Partnership (CalWEP) to develop a CA WUE Standards Compliance Tool And update the California-specific version of the AWE Water Conservation Tracking Tool	Lisa Morgan-Perales	June	On Schedule	This was completed
639	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Implement the Water Use Efficiency Business Plan the Long-Term Water Use	Complete by June 30, 2023	Annual water savings through the various initiatives	Lisa Morgan-Perales	June	On Schedule	There is no longer a long-term WUE business plan. The WUE programs are on a two-year biennial schedule. The implementation of "Core" water use efficiency programs are based on water savings and cost per AF based on IEUA and MWD costs.
640	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Provide support and Implementation of the Long-Term Water Use Efficiency Regulations	Complete by June 30, 2023	Identify and develop activities, actions, and/or programs that will support the implementation and compliance with the new Regulations	Lisa Morgan-Perales	June	On Schedule	IEUA has established three new committees, Accountability, Advocacy, and new Program Design, to assess current and future WUE programming in order to meet and/or exceed the new State WUE framework. The standards have not yet been finalized.
641	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Collaborate as opportunities arise and identify funding sources to implement initiatives identified in the WUEBP	Ongoing	Implement the initiatives as opportunities arise	Lisa Morgan-Perales	June	On Schedule	Staff continues to work with the DWR/SWRCB to secure current and future supplies during this Drought Emergency. In addition, IEUA is in the process of securing additional supplies beyond the SWP from other sources. IEUA has also expanded funding and programming to respond to the Drought Emergency.
632	Quarterly	Fiscal Responsibility	Evaluation of program rates: MEU rate evaluation	Provide input and analysis, as needed, in support of the evaluation of the Meter Equivalent Unit (MEU) rate	Ongoing	Participate in GM meetings and support Finance with evaluation of MEU rate as needed	Cathleen Pieroni	June	On Schedule	Completed my part, which included addressing MEU concerns related to WUE programming and addressing the equitable application of the MEU rate to SAWCo (Board decision).
642	Annual	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Ensure that activities are consistent with defined strategic planning documents, such as the Water Use Efficiency (WUE) business plan and the IEUA Water Shortage Contingency Plan	Complete each year by December 31st	Produce the Annual Water Use Efficiency Programs Report and complete the annual budget process	Lisa Morgan-Perales	June	On Schedule	The annual WUE Programs Report production occurs between July and October of each year and is presented to the Board in November/December. Each December, the annual WUE budget is developed between IEUA and the Customer Agencies.
633	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide IAR staff with opportunities for technical and professional training	Ongoing	Develop and implement personalized training plans for Departmental staff	Cathleen Pieroni	June	On Schedule	Staff participate in conferences, leadership training, brief the Board and many other professional growth opportunities.
634	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	In accordance with best practices, conduct annual Agency-wide trainings on Records Management Best Practices and the proper use of Laserfiche (the Agency's system for Electronic Records Management)	Ongoing	Continue Records Management New Hire Training for Agency Employees Establish schedule for Agency-wide trainings on proper use of Laserfiche and assure continuous learning	Linda Johnson	June	On Schedule	Records Management continues to train Agency employees. Q4 training consisted of 49 employees, with 417 total employees trained for the fiscal year in either Records Management New Hire, Laserfiche 101, Annual Liaison training or Agency wide training sessions.

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<b>Inter-Agency Relations (Continued)</b>										
635	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Departmental migration of records into Agency Electronic Records Management System (Laserfiche)	Ongoing	Continue management of Agency records throughout the life cycle from inception to destruction. Continue to develop Agency-wide processes through Laserfiche forms	Linda Johnson	June	On Schedule	Destruction of Records approved by Attorney and Board. 10,500 electronic records reached the end of their life cycle in Laserfiche and were destroyed. 700 boxes of physical reached the end of their life cycle and were destroyed. 7,405 electronic social media records reached the end of their life cycle and were destroyed. The Agency continues its effort with Laserfiche forms with 10 form now in Laserfiche.
<b>Laboratory</b>										
650	Semi-Annual	Business Practices	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Provide support for analysis of operations process control	Daily in Fys 2021/22 and 2022/23	100% acceptable Turnaround Time (TAT) and zero missed holding time (HT)	Sushmitha Reddy	June	On Schedule	All process data is provided to Operations daily and lab staff works with Operations, Source Control and compliance to conduct special monitoring especially when there is a suspicion for illegal dumping, or Trussel study to evaluate the method applicability for 123 TCP anlysis for GWR.
651	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Participate in stakeholder meetings to evaluate the impacts of current or new regulations	As needed in Fys 2021/22 and 2022/23	Attend ELTAC, CWEA, CASA, SCCWRP, meetings and provide updates to Agency management	Sushmitha Reddy	June	On Schedule	Attended CWEA leadership conference in June. Connected with state and local section leaders to discuss member benefits and membership promotions  Participated in CASA's work group for Toxicity and provided comments on the scope designed to identify factors for inter and intra variability.
652	Semi-Annual	Business Practices	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Develop inhouse capability of Per- and polyfluoroalkyl substances (PFAS) testing through	Instrument by December 2021 Accreditation by October 2022	Updated ELAP certificate reflecting PFAS capability	Sushmitha Reddy	June	On Schedule	developed capabilities in November 2021, scheduled onsite assessment in March 2022 and applied for ELAP accreditation in July.
653	Annual	Business Practices	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Evaluate new technologies in wastewater analyses, implementing those that will add value to Laboratory practices	Annually by December 30th	Document implementation with reports	Sushmitha Reddy	June	On Schedule	added inhouse capabilities for PFAS analysis
654	Annual	Business Practices	Update the Agency's Planning Documents: Recycled Water Program Strategy	Evaluate new technologies in water analyses, implementing those that will add value to Laboratory practices	Annually by December 30th	Document implementation with reports	Sushmitha Reddy	June	On Schedule	Added inhouse capabilities for PFAS testing and additional disinfection byproducts using EPA 300.1 for Bromate, Bromite, Chlorate and Chlorite
660	Annual	Environmental Stewardship	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain ELAP accreditation	October 31st in FYs 2022 and 2023	Meet performance evaluation sample requirements Complete biannual onsite assessments through third party vendors Conduct annual internal audits Submit quality assurance reports to ELAP Update current Laboratory Standard Operating Procedures (SOP) and Quality Assurance (QA) Manual Meeting analysis method quality control and holding time requirements ELAP certification renewal >99% acceptable quality control 18-day turnaround time	Sushmitha Reddy	June	On Schedule	The renewal was submitted in July before the due date of 8/2. Waiting on ELAP's response.

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Exhibit B

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Laboratory (Continued)</b>										
643	Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate lab operations to identify gaps and required resources to achieve compliance with Environmental Laboratory Accreditation Programs (ELAP) new standard The NELAC institute 2016 Standard minus 2	Complete by December 2023	Gap Assessment On-site assessment through third party	Sushmitha Reddy	June	On Schedule	Assessment was completed in March 2022 and the gap assessment was completed in July 2022. Lab is evaluating the report.
644	Annual	Fiscal Responsibility	Update the Agency's Planning Documents: Recycled Water Program Strategy	Evaluate current instrumentation to meet the new California's detection limit for reporting requirements for Perchlorate of 1 part per billion (ppb)	Complete by December 2023	Method Detection Limit study demonstrating the higher instrument sensitivity to achieve lower Reporting Level of 1 ppb Cost analysis for inhouse vs. contract lab testing	Sushmitha Reddy	June	On Schedule	in the process of evaluation
656	Semi-Annual	Wastewater Mgmt	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Meet sample turnaround times in support of Operations process control and Nation Pollutant Discharge Elimination System (NPDES) permit requirements	Daily in FYs 2021/22 and 2022/23	100% acceptable Turnaround Time (TAT) and zero missed holding time (HT)	Sushmitha Reddy	June	On Schedule	Lab coordinates sampling efforts with operations to ensure all parameters are collected as specified and submits data in a timely manner .. by the 15 of the following month its collected in  Lab worked with compliance staff to provide feedback on Permit negotiations.
657	Semi-Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Meet sample turnaround times in support of Operations process control and NPDES permit and pretreatment requirements	Daily in FYs 2021/22 and 2022/23	1-day turnaround time for process control samples	Sushmitha Reddy	June	On Schedule	Provided timely reports and data for NPDES reporting ad well as for Source Control's reporting.
658	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Coordinate PFAS testing as per the waste-water order	Quarterly through December 2021	Testing no later than 10 days after end of month for NPDES compliance	Sushmitha Reddy	June	On Schedule	Completed
659	Semi-Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Recycled Water Program Strategy	Meet sample turnaround time in support of recycled water program requirements Analyze required CECs using a contracted lab facility	Quarterly in FYs 2021/22 and 2022/23	100% acceptable Turnaround Time (TAT) and zero missed holding time (HT)	Sushmitha Reddy	June	On Schedule	conduct quarterly analysis for GWR monitoring.
655	Semi-Annual	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Meet sample turnaround time in support of recycled water program requirements	Quarterly in FYs 2021/22 and 2022/23	100% acceptable Turnaround Time (TAT) and zero missed holding time (HT)	Sushmitha Reddy	June	On Schedule	Provided timely data and added 2 additional reports to comply with GWR quarterly reporting to submit NO3 and TOC data for RW and RP3 1/1 sites
645	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Update Laboratory Chemical Hygiene Plan (CHP)	Complete annually by December 30th	CHP reviewed and updated	Sushmitha Reddy	June	On Schedule	working with Tony with the update
646	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Conduct all bi-weekly training per Agency policies	Bi-weekly in FYs 2022 and 2023	Require all staff attendance, track via safety tail gate sign in sheet	Sushmitha Reddy	June	On Schedule	we are on track to complete all the required topics by Dec 2023
647	Annual	Workplace Environment	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Conduct training on proper sampling techniques for operation staff	Annually in FYs 2022 and 2023	Create power point and have attendance log signed by all attending operators	Sushmitha Reddy	June	On Schedule	Once the new permit is approved, a training will be conducted
648	Annual	Workplace Environment	Update the Agency's Planning Documents: Recycled Water Program Strategy	Conduct training on proper sampling techniques for Ground Water Recharge (GWR) staff	Annually by December 30th	Create power point and have attendance log signed by attendees	Sushmitha Reddy	June	On Schedule	Updated GWR staff on proper sample collection for Bacti sampling using Idexx bottles.

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Laboratory (Continued)</b>										
649	Annual	Workplace Environment	Update the Agency's Planning Documents: Recycled Water Program Strategy	Conduct annual internal audit of Laboratory practices to meet ELAP requirements	Annually by December 30th	Audit checklist and implement corrective action plans	Sushmitha Reddy	June	On Schedule	Lab is finalizing the schedule for internal audits to ensure all accredited methods are reviewed and assessed by Dec of each year.
<b>Operations</b>										
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Q4 Budget Variance has been completed. OU staff was able to adjust and absorb significant increases in chemicals and electrical rates. -SL
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	FY21/22 Q4 Budget variance review completed. Budget utilization is estimated to be below 95% as a result of market effect from pandemic. Materials were not able to be secured for FY due to long lead deliveries and labor shortages. (RAD)
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Completed year with an increase in revenue versus budget due to increased compost revenue and increased biosolids tons. JZ
692	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Utilize Sourcewell when possible to obtain favorable pricing for contracts	Ongoing	Collaborate with Contracts and Procurement (CAP) on all major purchases	Robert Delgado	June	On Schedule	On going, next O&M Department All Hands Meeting scheduled on August 24, 2022.
692	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Utilize Sourcewell when possible to obtain favorable pricing for contracts	Ongoing	Collaborate with Contracts and Procurement (CAP) on all major purchases	Robert Delgado	June	On Schedule	Facilities management has utilized Sourcewell for multiple services and product purchases such as: HVAC Maintenance Contract, Vehicle Purchase, Furniture Purchase, etc. (RAD)
693	Monthly	Business Practices	Update the Agency's 5-Year Strategic Plan	Optimize daily operations to reduce energy costs	Ongoing	Review monthly energy reports and billings for cost saving opportunities	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Developed energy dashboard and ensure that energy is used wisely. JZ
681	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Continue with Trades Internship Program (TIP), continue to hire prior to Full Time Equivalents (FTE) retirements to maintain a smooth transition	Complete by January 2022 and July 2022	Create a Bi-annual report of TIP success by measuring successful candidate placement from TIP	Operations Managers	June	On Schedule	MU currently employs one intern in the E&I discipline. One additional intern to be onboarded September/October and staff is actively working with HR to recruit for additional interns for the mechanical trades under the Agency Internship Program and IEWorks. (RAD)
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	O&M continues to remain engaged in all CIP projects throughout the difference stages of the project life cycle. At least one representative from the MU is assigned to each active project. Representatives provides regular updates to the team during department meetings such as Work Management Meeting, Staff Meetings, Quarterly Update Meetings, etc. (RAD)
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	O&M has at least one rep from the ops or maintenance team assigned to each active project. As projects progress, reps give updates to the team usually after Work Management Meetings. SME's are brought into meetings as needed to provide input. (SL)

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<u>Operations (Continued)</u>										
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Submitted comments and project requests as needed. (JZ)
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Budget was closed out at targeted amounts. JZ
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Budget variance for FY21/22 Q4 was completed on time. Awaiting carry forwards, PO closures, etc. to determine actual FY end budget utilization percentage. (RAD)
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	The OU completed all quarterly budget variances and was able to stay within 90 percent actual vs budget to finish the FY on a 32M O&M budget. -SL
684	Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Submit new CIP project request forms timely to ensure best method of funding is explored prior to project execution	Complete by December 2022 and December 2023	Confirm all project forms are submitted by no later than December of each calendar year	Operations Managers	June	On Schedule	OU staff routinely discuss capital project needs and collaborate with MU and Asset Management to complete and prioritize new project requests so they can be added to the TYCIP -SL
684	Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Submit new CIP project request forms timely to ensure best method of funding is explored prior to project execution	Complete by December 2022 and December 2023	Confirm all project forms are submitted by no later than December of each calendar year	Operations Managers	June	On Schedule	MU continues to provide AM with new project requests as needed. (RAD)
700	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Monitor treatment plant performance to meet regulatory requirements	Ongoing	Goal is zero permit violations	Operations Managers	June	On Schedule	No permit violations in FY21/22. (RAD)
701	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Comply with all regulatory requirements	Ongoing	Meet 100% compliance throughout the fiscal year	Operations Managers	June	On Schedule	100% permit compliance maintained for the OU -SL
701	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Comply with all regulatory requirements	Ongoing	Meet 100% compliance throughout the fiscal year	Operations Managers	June	On Schedule	No permit violations in FY21/22. (RAD)
702	Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Inland Empire Regional Composting Authority (IERCA) to continue to promote the State's Healthy Soil Initiative	Ongoing	Continue to work with farmers to increase use of compost	Jeff Ziegenbein	June	On Schedule	Staff working with growers and CDFA to promote healthy soils. Also prompted research at Compost Research and Education Foundation including ROI on healthy soils. JZ

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Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Operations (Continued)</u>										
703	Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	IERCA will continue to support member agencies and city requirements to comply with SB1383 compost procurement and the Model Water Efficiency Landscape Ordinance	Ongoing	Increase SoilPro use for agriculture to 35%	Jeff Ziegenbein	June	On Schedule	Staff working with maintenance team at cities and county with offer for compost at discounted rate to meet SB1383 Article 12 Procurement requirements. JZ
704	Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	IERCA to participate and support research to validate compost and biosolids safety	Complete by June 2022	Create FAQ guides	Jeff Ziegenbein	June	On Schedule	Updated internal compost with biosolids fact sheet and participated with biosolids groups in the development of PFAS safety sheets. JZ
705	Annual	Wastewater Mgmt	Update the Agency's Planning Documents: Recycled Water Program Strategy	GWR department to complete annual compliance report which includes the Recycled Water Contribution plan	Complete by May 1, 2022 and 2023	Complete and submit annual report	Andy Campbell	June	On Schedule	The 2021 RW GWR Annual Report was submitted by May 1, 2022.
694	Annual	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Improve Agency asset reliability by striving for continuous improvement using the Uptime Elements as the foundation for culture change	Ongoing	Increase predictive maintenance and reduce reactive maintenance	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	The team continues to be mindful of reliability and tracking maintenance through KPIs. Progress reported to IERCA BODs quarterly. JZ
694	Annual	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Improve Agency asset reliability by striving for continuous improvement using the Uptime Elements as the foundation for culture change	Ongoing	Increase predictive maintenance and reduce reactive maintenance	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	Work planning, scheduling, and execution continue to be improved with the use of the work scheduling software. KPIs are in place to measure performance as well as new KPIs continue to be developed. (RAD)
695	Annual	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Ensure biosolids and compost recycling by promoting awareness of the connection between agricultural practices and long-term groundwater quality	Complete by fiscal year end 2021/22	Complete turf water conservation research and issue final report	Jeff Ziegenbein	June	Behind Schedule	Water/turf research project delayed due to COVID and requirements at CBWCD. Project will restart in FY23 per CBWCD. JZ
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	June	On Schedule	No permit violations in FY21/22. (RAD)
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	June	On Schedule	No permit violations for the OU - SL
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	June	On Schedule	All environmental requirements were met. An NOV from SCAQMD was issued requiring an additional registration. Under review at the district. JZ
697	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Groundwater Recharge (GWR) ensure optimization of transmission and capture systems. Maintain optimal basin maintenance and appropriately prioritize deliveries of storm, recycled, and imported water	Ongoing	Preparation of quarterly basin maintenance activities update report for Groundwater Recharge Coordinating Committee	Andy Campbell	June	On Schedule	Maintenance Plans were presented at the quarterly QRCC meeting on May 24, 2022.

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Report Month: June 2022

Print Date: 8/29/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Operations (Continued)</u>										
698	Monthly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Groundwater Recharge (GWR) ensure optimization of transmission and capture systems. Maintain optimal basin maintenance and appropriately prioritize deliveries of storm, recycled, and imported water	Ongoing	Preparation of monthly basin recharge volume report	Andy Campbell	June	On Schedule	Monthly Recharge tables were prepared and distributed to Watermaster by email. Recharge numbers are also summarized at the GRCC meeting on May 24, 2022.
699	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	GWR to operate within the compliance of the program's recharge permit.	Ongoing	Meet 100% compliance goals	Andy Campbell	June	On Schedule	RW GWR had no compliance issues in 4Q.
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	There were no recordable or loss time incidents at IERCF and all safety trainings were completed. JZ
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	The OU did have two recordable injuries for the year but the Department has been able to stay under the industry average injury rates. -SL
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	MU is trending below industry average. No injures this FY. Safety tailgates on track to be completed on by Nov. 15, 2022. (RAD)
686	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Annually update Emergency Response and Operational Plans for all facilities	Complete by fiscal year end for 2021/22 and 2022/23	Review and update plans	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	All plans were updated in coordination with Safety team. (RAD)
686	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Annually update Emergency Response and Operational Plans for all facilities	Complete by fiscal year end for 2021/22 and 2022/23	Review and update plans	Operations Managers and Manager of Regional Composting Authority	June	On Schedule	All plans were updated in coordination with Safety team. JZ
687	Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Participate and support research to validate compost and biosolids safety	Complete by fiscal year end for 2021/22 and 2022/23	Provide annual updates to Executive Management	Manager of Regional Composting Authority	June	On Schedule	Participating in PFAS study. Participating plastics working group, ABBA, CASA RWG. JZ
688	Semi-Annual	Workplace Environment	Safety and wellness of employees and the communities we serve	Participate and support research to validate compost and biosolids safety	Ongoing	Participate in at least two workshops annually	Manager of Regional Composting Authority	June	On Schedule	Acquired funding for national collaborative research on biosolids safety regarding PFAS. Agreed to participate in solids testing program. Attended multiple workshops and meetings regarding research. JZ
689	Semi-Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Clearly communicate the Agency's mission, vision, and values to staff to align their goals accordingly through regular all hands meetings. Publicly reward employees' promotions and anniversary achievements	Bi-annually FYs 2021/22 and 2022/23	Hold at least 2 staff meetings per fiscal year in each department to convey message	Randy Lee	June	On Schedule	Next O&M Department All Hands Meeting scheduled for September 21, 2022.



## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS

Report Month: June 2022

Print Date: 8/29/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Operations (Continued)</u>										
690	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Clearly communicate the Agency's mission, vision, and values to staff to align their goals accordingly through regular all hands meetings. Publicly reward employees' promotions and anniversary achievements	Quarterly FYs 2021/22 and 2022/23	Meet quarterly with union leadership	Randy Lee	June	On Schedule	Ongoing
<u>Strategic Planning &amp; Resources</u>										
664	Quarterly	Business Practices	Finalize terms for the Regional Contract with Member Agencies	Update the Regional Contract language that modernizes the contract to current conditions	Complete by June 2022	Negotiate agreement and approval of the Regional Contract Amendment	Pietro Cambiaso	June	On Schedule	Regional Contract Negotiations are ongoing. IEUA provided full response redlines to the draft contract the Contracting Agencies submitted in October 2021, and prepared a draft recycled water section and accompanying agreement for consideration. The Agencies continue to work towards completing negotiations by the end of the 2022 calendar year but have an agreement to extend in place if this does not occur
661	Quarterly	Fiscal Responsibility	Evaluation of Agency Program Rates	Update NRWS, RW Rate Study and Return to Sewer flow studies to develop sustainable rate structures that are legally defensible	Complete by June 2022	Take Non-Reclaimable Wastewater and Recycled Water rate studies and proposed rates to the Board of Directors for adoption	Pietro Cambiaso	June	On Schedule	The RW rate structure was approved by the board and went into effect July 1, 2022. The NRWS Rate study is being restarted in FY Qtr.1
662	Quarterly	Fiscal Responsibility	Evaluation of Agency Program Rates	Complete the Return to Sewer flow study and statewide flow and loading study to provide supporting data to evaluate and complete a sustainable and technically defensible Regional Wastewater rate structure	Completed by June 2023	Take Return to Sewer study and any proposed rates/adjustments to the Board of Directors for adoption	Pietro Cambiaso	June	On Schedule	Expanded Return to Sewer Study portion of the evaluation of the wastewater rates is planning to be completed by summer 2023. The other portion of the evaluation is the Flow and Loading study led by CASA. The CASA steering/participant committee has proposed to reconvene in January 2023. Monitoring and sampling may resume in the spring of 2023 pending discussions.
667	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Periodically update the Wastewater Facilities Master Plan at a minimum every 15 years	Complete by September 2021	Create flow factors for wastewater and recycled water to generate reasonable demand forecasts to 2040	Pietro Cambiaso	June	On Schedule	The next update for the Wastewater Facilities Update will be in 2030.
665	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Update as needed and periodically based on changes in conditions, or at a minimum once every 10 years	Complete by September 2021	Complete RW demand forecast model	Pietro Cambiaso	June	On Schedule	Initiated RW policy discussions at the start of the FY as part of the contract negotiations. The group will work to define regional RW goals with the contracting agencies. The Recycled Water Program Strategy is scheduled to be updated by 2025.
666	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Update as needed and periodically based on changes in conditions, or at a minimum once every 10 years	Complete by December 2021	Complete the PDR for external supply sources and advanced water treatment	Pietro Cambiaso	June	On Schedule	The technical feasibility study was completed in October 2021. The PDRs for the external supplies from City of Rialto and the advanced water purification facility will be completed in 2023
663	Semi-Annual	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure adequate staffing is available with regular or contract services to complete department objectives	Ongoing	Review staffing levels to ensure the department can complete all assignments in a timely and efficient manner	Pietro Cambiaso	June	On Schedule	Staffing needs have been discussed with senior management and a couple of vacancies have been posted. Organizational changes are still in the process.

**Inland Empire Utilities Agency  
Inter-Departmental / Division Transfers FY 2021/22  
Budget Transfer**

			TRANSFER FROM				TRANSFER TO					
Fund	Fund Name	Date	Cost Center	GL Account	Expense Category	Amt Transfer Out	Cost Center	GL Account	Expense Category	Amount Transfer In	Description	QTR
10200	Administrative Services	4/6/2022	112100	511120	Office & Administration	\$200	110100	511120	Office & Administration	\$200	Transferring FY 21/22 budget to new cost center Board of Directors #110100 from Agency Management #112100 as requested by Finance due to the new org structure.	4
				511220		\$150		511220		\$150		
				512010		\$3,000		512010		\$3,000		
				512350		\$300		512350		\$300		
				513010		\$1,000		513010		\$1,000		
				514020		\$100		514020		\$100		
				516010		\$600		516010		\$600		
				5/5/2022		146100		521080		Professional Fees & Services		
		6/8/2022	136100	511220	Office & Administration	\$250	136100	520980	Professional Fees & Services	\$12,216	Consolidating all the travel account budgets into the professional services account.	4
				511230		\$5,832						
				511240		\$1,452						
				511250		\$3,704						
				511290		\$979						
		6/27/2022	156110	519120	Office & Administration	\$35,000	116100	512110	Materials & Supplies	\$35,000	Transfer of funds to accommodate additional expenses due to an increase in support tickets and materials for onsite staff increase. In addition, requests due to COVID-related materials.	4
10600	Recycled Water	4/19/2022	803110	511120	Office & Administration	\$25,000	141151	512170	Materials & Supplies	\$25,000	The transfer is to provide additional funds to the RP-1 Plant Maintenance Recycled Water fund to purchase needed parts and supplies for the Recycled Water 1630 East Pump Station.	4
		5/24/2022	803110	511120	Office & Administration	\$5,800	141151	521050	Professional Fees & Services	\$5,800	The transfer is to provide additional funds to the RP-1 Plant Maintenance Recycled Water fund to purchase needed supplies for the Recycled Water 1630 East Pump Station.	4
10800	Regional Wastewater O&M	5/24/2022	144155	521010	Professional Fees & Services	\$125,000	141151	512170	Materials & Supplies	\$250,000	The transfer will provide additional funds to purchase needed parts and supplies.	4
			521050	\$125,000								
		5/31/2022	141151	530039	Chemicals	\$30,000	141151	512170	Materials & Supplies	\$30,000	Transfer funds from Chemicals to Materials & Supplies.	4
		8/1/2022	127100	520920	Professional Fees & Services	\$141,384	127100	530028	Chemicals	\$141,384	Transfer funds to Chemicals to reclass polymer costs incurred for the RP-5 Expansion project.	4
					Total O&M Transfers Out	\$549,750			Total O&M Transfers In	\$549,750		

**Inland Empire Utilities Agency  
FY 2021/22 General Manager Contingency Account Activity  
Budget Transfer**

Date	From Expense Account	Amount Transfer Out	Receiver Fund Name	Receiver Fund Center Name	Receiver Project / Expense Account	Receiver Project / Expense Account Name	Amount Transfer In	Balance	Justification
Beginning Balance, July 1, 2021								\$250,000	
No Activity									
Balance, June 30, 2022								\$250,000	

GM Contingency Transfers Summary by Fund	
Administrative Services program	\$250,000
Recharge Water program	-
Non-Reclaimable Wastewater program	-
Recycled Water program	-
Regional Wastewater O&M program	-
Regional Wastewater Capital program	-
Water Resources program	-
<b>Total GM Contingency Transfers</b>	<b>250,000</b>

## Exhibit D

Capital Total Project Budget		Total Annual Capital Budget	
Adopted	Amended	Adopted	Amended
\$24,179,934	\$23,774,528	\$6,707,513	\$6,707,513

O&M Total Project Budget		Total Annual O&M Project Budget	
Adopted	Amended	Adopted	Amended
\$5,055,000	\$5,055,000	\$1,477,000	\$1,477,000





# FY 2021/22 Budget Variance Report 4th Quarter Ended June 30, 2022

Javier Chagoyen-Lazaro

Director of Finance

September 2022

# FY 2021/22 4th Quarter Ended June 30, 2022

(\$ Millions)

	Amended Budget	Actual YTD	% Budget Used YTD
Total Sources of Funds	\$295.5	\$305.8	103.5%
Total Uses of Funds	(469.5)	(323.8)	69.0%
<b>Net Increase/(Decrease)</b>	<b>(\$174.0)</b>	<b>(\$18.0)</b>	

## Highlights

### Total Sources of Funds

- Favorable variance primarily due to higher property tax receipts

### Total Uses of Funds

- Lower than budgeted administrative and operating expenses and timing of capital project execution.

# FY 2021/22 4th Quarter Ended June 30, 2022

(\$ Millions)

Sources of Funds Operating Revenues	Amended Budget	Actual YTD	% Budget Used YTD
User Charges	\$93.8	\$96.5	102.9%
Recycled Water Sales	17.3	18.6	107.7%
MWD Imported Water Sales	47.4	44.3	93.5%
Other Operating Revenues*	10.3	8.0	76.9%
<b>Total Operating Revenues</b>	<b>\$168.8</b>	<b>\$167.4</b>	<b>99.1%</b>

*\*Other operating revenues includes contract cost reimbursement and interest revenue.*

## Highlights

### User Charges include:

- Monthly EDU sewer charges
- Non-reclaimable wastewater pass-thru charges
- Monthly MEU charges and MWD RTS pass-thru fees

### Recycled Water and MWD Imported Water Sales:

- Higher demand due to low precipitation and warm winter weather
- Recycled water deliveries totaled 35,908 Acre Feet
- Imported water deliveries totaled 43,001 Acre Feet



# FY 2021/22 4th Quarter Ended June 30, 2022

(\$ Millions)

Sources of Funds Non-Operating Revenues	Amended Budget	Actual YTD	% Budget Used YTD
Property Tax	\$57.5	\$71.6	124.5%
Connection Fees	37.9	41.9	110.5%
Grants and Loans	29.6	22.7	76.7%
Other Non-Operating Revenues*	1.6	2.2	134.5%
<b>Total Non-Operating Revenues</b>	<b>\$126.7</b>	<b>\$138.4</b>	<b>109.3%</b>
<b>Total Operating Revenues</b>	<b>\$168.8</b>	<b>\$167.4</b>	<b>99.1%</b>
<b>Total Sources of Funds</b>	<b>\$295.5</b>	<b>\$305.8</b>	<b>103.5%</b>

*\*Other non-operating revenues includes project reimbursements, lease revenue, and miscellaneous sales.*

## Highlights

### Property Tax and Grant & loan receipts

- Property tax receipts due to higher property valuation
- Grants & loans dependent on capital expenditures

### New Connections to Regional Systems

- Actual 4,539 EDU ~ Budget 4,000 EDU
- Actual 4,972 MEU ~ Budget 4,700 MEU

# FY 2021/22 4th Quarter Ended June 30, 2022

(\$ Millions)

Uses of Funds Operating Expenses	Amended Budget	Actual YTD	% Budget Used YTD
Employment Expenses	\$63.2	\$55.6	88.0%
Professional Fees & Services	15.3	8.6	56.3%
Utilities	12.5	11.6	92.7%
MWD Water Purchases	47.4	44.3	93.5%
O&M and Reimbursable Projects	18.9	10.0	52.9%
Chemicals	7.1	6.4	90.0%
Other Operating Expenses*	25.8	21.7	84.1%
<b>Total Operating Expenses</b>	<b>\$190.2</b>	<b>\$158.2</b>	<b>83.2%</b>

*\*Other operating expenses includes insurance, operating fees, chemicals, biosolids, materials & supplies, and office & admin.*

## Highlights

### Operations & Maintenance

- Lower travel, conference, and office expense
- Project scope and timeline changes, field coordination and parts and material delays

### Employment

- Includes quarterly allocation toward unfunded liabilities
- Recruitment efforts expected to lower vacancy factor going forward

# FY 2021/22 4th Quarter Ended June 30, 2022

(\$ Millions)

Uses of Funds Non-Operating Expenses	Amended Budget	Actual YTD	% Budget Used YTD
Capital Projects	\$259.4	\$145.6	56.1%
Financial Expenses	19.4	19.0	97.5%
Other Non-Operating Expenses*	0.5	0.9	182.3%
<b>Total Non-Operating Expenses</b>	<b>\$279.3</b>	<b>\$165.5</b>	<b>59.2%</b>
<b>Total Operating Expenses</b>	<b>\$190.2</b>	<b>\$158.2</b>	<b>83.2%</b>
<b>Total Uses of Funds</b>	<b>\$469.5</b>	<b>\$323.7</b>	<b>69.0%</b>

*\*Other non-operating expenses includes SAWPA member contribution and other miscellaneous expenses.*

## Highlights

### Capital

- Utility conflicts, procurement delays, project scope changes

### Financial Expense

- Principal & interest payment for bonds and State Revolving Fund (SRF) loans totaled \$12.0 million
- Interest and financial expense totaled \$14.3 million



## Operating and Capital Program Budget



FY 2021/22 and 2022/23

The Inland Empire Utilities Agency is committed to meeting the needs of the region by providing essential services in a regionally planned and cost effective manner while safeguarding public health, promoting economic development and protecting the environment.



## Questions

*The Budget Variance Analysis report is consistent with the Agency's business goal of fiscal responsibility to ensure actual revenues and expenditures are consistent with those approved by the Board of Directors.*

INFORMATION  
ITEM  
**3B**

**Date:** September 21, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*SSD*  
**From:** Shivaji Deshmukh, General Manager

09/14/22

**Staff Contact:** Kristine Day, Assistant General Manager

**Subject:** Treasurer's Report of Financial Affairs

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**Executive Summary:**

The Treasurer's Report of Financial Affairs for the month ended July 31, 2022 is submitted in a format consistent with the State requirements.

For the month of July 2022, total cash, investments, and restricted deposits of \$499,146,347 reflects a decrease of \$15,935,147 compared to the total of \$515,081,494 reported for June 2022. The decrease can be attributed primarily to the RP-5 Expansion and other capital project expenditures. As a result, the average days cash on hand for the month ended July 2022 decreased from 262 days to 251 days.

The unrestricted Agency investment portfolio yield in July 2022 was 1.195 percent, a slight increase of 0.168 percent compared to the June 2022 yield of 1.027 percent. The change in yield is mainly attributed to market conditions and an increased earnings yield in the Local Agency Investment Fund and the California Asset Management Program (CAMP) accounts.

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**Staff's Recommendation:**

The Treasurer's Report of Financial Affairs for the month ended July 31, 2022 is an information item for the Board of Director's review

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**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

Interest earned on the Agency's investment portfolio increases the Agency's overall reserves.

**Prior Board Action:**

On August 17, 2022 the Board of Directors received the Treasurer's Report of Financial Affairs for the month ended June 30, 2022.

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**Environmental Determination:**

Not Applicable

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**Business Goal:**

The Treasurer's Report of Financial Affairs is consistent with the Agency's Business Goal of Fiscal Responsibility in providing financial reporting that accounts for cash and investment activities to fund operating requirements and to optimize investment earnings.

---

**Attachments:**

Attachment 1 - Background

Attachment 2 - PowerPoint

Attachment 3 - Treasurer's Report of Financial Affairs



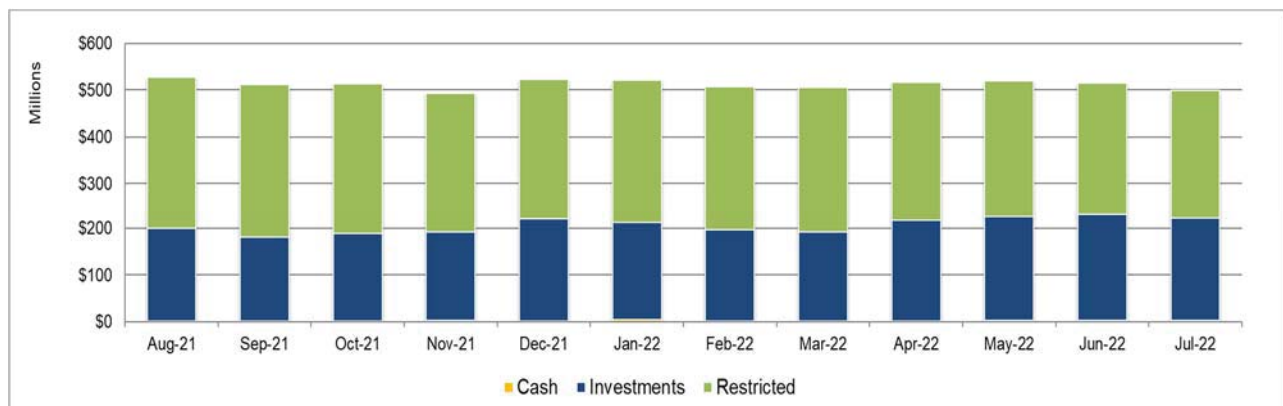
## Background

Subject: Treasurer's Report of Financial Affairs

The Treasurer's Report of Financial Affairs for the month ended July 31, 2022, is submitted in a format consistent with State requirements. The monthly report denotes investment transactions that have been executed in accordance with the Agency's Investment Policy (Resolution No. 2022-4-8).

Agency total cash, investments, and restricted deposits for the month of July 2022 was \$499.1 million, a decrease of \$16.0 million compared to the \$515.1 million reported for the month ended June 2022 as shown in Figure 1. The decrease can be primarily attributed to the RP-5 Expansion and other capital project expenditures.

**Figure 1: Cash, Investments, and Restricted Deposits**



PFM continues to focus on investment discipline and maintaining a neutral duration strategy to ensure current investments align with the Agency's Investment Policy's goals of preservation of capital in the overall portfolio, provide sufficient liquidity to meet to operating requirements, and attain a market rate of return throughout budgetary and economic cycles.

Table 1 below represents the unrestricted Agency investment portfolio by authorized investment and duration with a total portfolio amount of \$219.0 million. The Agency portfolio excludes cash and restricted deposits in the amount of \$280.1 million held by member agencies and with fiscal agents, including \$137.1 million in capitalized interest and debt proceeds for the RP-5 Expansion Project.

Table 1: Agency Portfolio

Authorized Investments	Allowable Threshold (\$ million or %)	Investment Value as of July 31, 2022 (\$ million)				Average Yield %	Portfolio% (Unrestricted)
		Under 1 Year	1-3 Years	Over 3 Years	Total		
LAIF*- Unrestricted	\$75	\$65.2	\$0.0	\$0.0	\$65.2	1.090%	29.78%
CAMP** – Unrestricted	n/a	17.6			17.6	1.640%	8.04%
CBB*** – Sweep	40%	22.5			22.5	0.250%	10.27%
<b>Sub-Total Agency Managed</b>		<b>\$105.3</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$105.3</b>	<b>1.003%</b>	<b>48.09%</b>
Brokered Cert. of Deposit	30%	\$1.9	\$0.0	\$0.0	\$1.9	0.867%	0.85%
Medium Term Notes	30%	4.4	8.4	3.2	16.0	1.943%	7.31%
Municipal Bonds	10%	0.2	1.7	0.2	2.1	0.986%	0.98%
Supranational Bonds	20%		1.7		1.7	0.520%	0.76%
US Treasury Notes	n/a	6.6	23.2	34.4	64.2	1.450%	29.32%
US Gov't Securities	n/a	6.0	18.6	3.2	27.8	0.982%	12.69%
<b>Sub-Total PFM Managed</b>		<b>\$19.1</b>	<b>\$53.6</b>	<b>\$41.0</b>	<b>\$113.7</b>	<b>1.373%</b>	<b>51.91%</b>
<b>Total</b>		<b>\$124.4</b>	<b>\$53.6</b>	<b>\$41.0</b>	<b>\$219.0</b>	<b>1.195%</b>	<b>100.0%</b>

\*LAIF – Local Agency Investment Fund

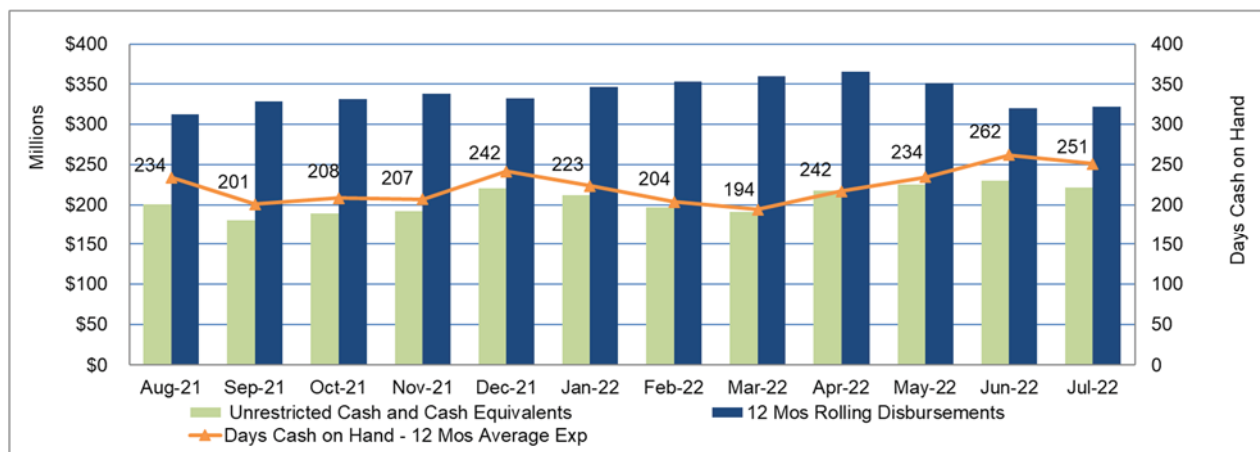
\*\*CAMP – California Asset Management Program

\*\*\*CBB – Citizens Business Bank

+/- due to rounding

Average days cash on hand is calculated using the monthly ending balance of unrestricted cash and cash equivalents divided by disbursements associated with operating expenses, debt service costs, and capital expenditures. The average days cash on hand decreased from 262 days to 251 days for the month of July 2022 as shown in Figure 2.

Figure 2: Days Cash on Hand – 12 Month Rolling Average



Monthly cash and investment summaries are available on the Agency's website at:

<https://www.ieua.org/read-our-reports/cash-and-investment/>



# Treasurer's Report of Financial Affairs for the Month Ended July 31, 2022

Alex Lopez

Acting Budget Officer

September 2022



# Agency Liquidity

- Increase in Investment Portfolio Yield is primarily due to an increased earnings yield in the Local Agency Investment Fund and the California Asset Management Program (CAMP) accounts.

Description	July \$ Millions	June \$ Millions	Increase / (Decrease) \$ Millions
Investment Portfolio	\$219.0	\$227.2	(\$8.2)
Cash and Restricted Deposits	\$280.1	\$287.9	(\$7.8)
<b>Total Investments, Cash, and Restricted Deposits</b>	<b>\$499.1</b>	<b>\$515.1</b>	<b>(\$16.0)</b>
Investment Portfolio Yield	1.195%	1.027%	0.168%
Weighted Average Duration (Years)	1.22	1.26	(0.04)
Average Cash on Hand (Days)	251	262	(11)

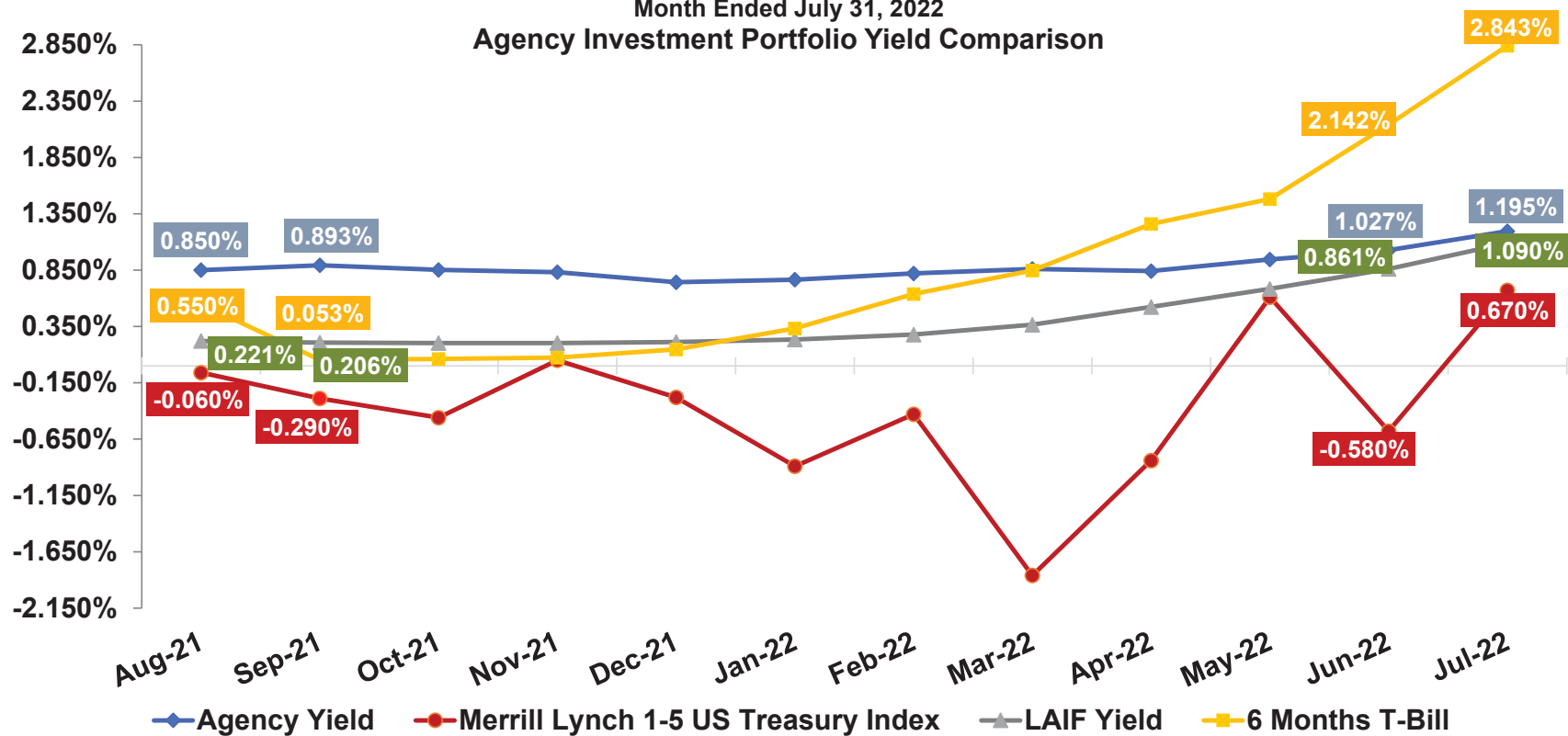
Monthly cash and investment summaries available at: <https://www.ieua.org/read-our-reports/cash-and-investment/>

# Agency Investment Position

Authorized Investments	Allowable Threshold (\$ million or %)	Under 1 Year	1 – 3 Years	Over 3 Years	Total	Average Yield %	Portfolio % (Unrestricted)
Local Agency Investment Fund	\$75	\$65.2	\$0.0	\$0.0	\$65.2	1.090%	29.78%
California Asset Management Program	n/a	17.6			17.6	1.640%	8.04%
Citizens Business Bank – Sweep	40%	22.5			22.5	0.250%	10.27%
<b>Sub-Total Agency Managed</b>		<b>\$105.3</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$105.3</b>	<b>1.003%</b>	<b>48.09%</b>
Brokered Certificates of Deposit (CD)	30%	\$1.9	\$0.0	\$0.0	\$1.9	0.867%	0.85%
Medium Term Notes	30%	4.4	8.4	3.2	16.0	1.943%	7.31%
Municipal Bonds	10%	0.2	1.7	0.2	2.1	0.986%	0.98%
Supranational Bonds	20%		1.7		1.7	0.520%	0.76%
US Treasury Notes	n/a	6.6	23.2	34.4	64.2	1.450%	29.32%
US Government Securities	n/a	6.0	18.6	3.2	27.8	0.982%	12.69%
<b>Sub-Total PFM Managed</b>		<b>\$19.1</b>	<b>\$53.6</b>	<b>\$41.0</b>	<b>\$113.7</b>	<b>1.373%</b>	<b>51.91%</b>
<b>Total</b>		<b>\$124.4</b>	<b>\$53.6</b>	<b>\$41.0</b>	<b>\$219.0</b>	<b>1.195%</b>	<b>100.0%</b>

# Portfolio Yield Comparison

Inland Empire Utilities Agency  
Treasurer's Report of Financial Affairs  
Month Ended July 31, 2022  
Agency Investment Portfolio Yield Comparison



## TREASURER'S REPORT OF FINANCIAL AFFAIRS

For the Month Ended July 31, 2022



All investment transactions have been executed in accordance with the criteria stated in the Agency's Investment Policy (Resolution No. 2022-4-8) adopted by the Inland Empire Utilities Agency's Board of Directors during its regular meeting held on April 20, 2022.

The funds anticipated to be available during the next six-month period are expected to be sufficient to meet all foreseen expenditures during the period.

\* A Municipal Water District



**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
July 31, 2022

	July	June	Variance
<b><u>Cash, Bank Deposits, and Bank Investment Accounts</u></b>	\$2,407,860	\$2,388,581	\$19,279
<b><u>Investments</u></b>			
<b>Agency Managed</b>			
Citizens Business Bank (CBB) Repurchase (Sweep)	\$22,486,115	\$30,853,015	(\$8,366,900)
Local Agency Investment Fund (LAIF)	65,206,840	65,089,463	117,377
California Asset Management Program (CAMP)	17,613,014	17,588,516	24,498
<b>Total Agency Managed Investments</b>	105,305,969	113,530,994	(\$8,225,025)
<b>PFM Managed</b>			
Certificates of Deposit	\$1,870,000	\$1,870,000	\$0
Municipal Bonds	2,141,012	2,141,041	(29)
Supra-National Agency Bonds	1,669,116	1,669,081	35
Medium Term Notes	16,016,294	16,019,511	(3,217)
U.S. Treasury Notes	64,208,080	62,929,827	1,278,253
U.S. Government Sponsored Entities	27,784,743	29,065,049	(1,280,306)
<b>Total PFM Managed Investments</b>	113,689,245	113,694,509	(\$5,264)
<b>Total Investments</b>	\$218,995,214	\$227,225,503	(\$8,230,289)
<b>Total Cash and Investments Available to the Agency</b>	\$221,403,074	\$229,614,084	(\$8,211,010)
<b><u>Restricted Deposits</u></b>			
CAMP Water Connection Reserve	\$27,768,840	\$26,735,782	\$1,033,058
LAIF Self Insurance Reserve	6,573,509	6,561,677	11,832
Bond and Note Accounts	22,115,142	22,094,461	20,681
2020B Construction Accounts	114,959,692	129,719,009	(14,759,317)
Capital Capacity Reimbursement Account (CCRA) Deposits Held by Member Agencies**	77,000,684	72,975,000	4,025,684
California Employers' Retirement Benefit Trust Account - CERBT (Other Post Employment Benefits - OPEB)	21,070,358	20,025,413	1,044,945
Escrow Deposits	8,255,048	7,356,068	898,980
<b>Total Restricted Deposits</b>	\$277,743,273	\$285,467,410	(\$7,724,137)
<b>Total Cash, Investments, and Restricted Deposits</b>	<b>\$499,146,347</b>	<b>\$515,081,494</b>	<b>(\$15,935,147)</b>

\*\*Total reported partial as of June 2022 net of capital call

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**  
Month Ended  
July 31, 2022

**Cash, Bank Deposits, and Bank Investment Accounts**

CBB Demand Account (Negative balance offset by CBB Sweep Balance)	\$1,661,926
CBB Payroll Account	-
CBB Workers' Compensation Account	46,930
Subtotal Demand Deposits	<u>\$1,708,856</u>

**Other Cash and Bank Accounts**

Petty Cash	\$2,250
Subtotal Other Cash	<u>\$2,250</u>

**US Bank Pre-Investment Money Market Account**

<u>\$696,754</u>
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***Total Cash and Bank Accounts*** **\$2,407,860**

**Unrestricted Investments**

**CBB Repurchase (Sweep) Investments**

Freddie Mac (FHLMC)	\$6,334,661
Fannie Mae (FNMA)	16,151,454
Subtotal CBB Repurchase (Sweep)	<u>\$22,486,115</u>

**Local Agency Investment Fund (LAIF)**

LAIF Fund	\$65,206,840
Subtotal Local Agency Investment Fund	<u>\$65,206,840</u>

**California Asset Management Program (CAMP)**

Short Term	\$17,613,014
Subtotal CAMP	<u>\$17,613,014</u>

**Subtotal Agency Managed Investment Accounts** **\$105,305,969**

**Brokered Certificates of Deposit**

Brokered Certificates of Deposit	\$1,870,000
Subtotal Brokered Certificates of Deposit	<u>\$1,870,000</u>

**Supra-National Agency Bonds**

Inter-American Development Bank Notes	\$1,669,116
Subtotal Supra-National Agency Bonds	<u>\$1,669,116</u>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
July 31, 2022

**Unrestricted Investments Continued**

**Municipal Bonds**

Subtotal State and Local Municipal Bonds	\$2,141,012
Subtotal State and Municipal Bonds	<u>\$2,141,012</u>

**Medium Term Notes**

Medium Term Notes	\$16,016,294
Subtotal Medium Term Notes	<u>\$16,016,294</u>

**U.S. Treasury Notes**

Treasury Note	\$64,208,080
Subtotal U.S. Treasury Notes	<u>\$64,208,080</u>

**U.S. Government Sponsored Entities**

Fannie Mae Bank	\$17,833,893
Freddie Mac Bank	7,936,458
Federal Home Loan Bank	<u>2,014,392</u>
Subtotal U.S. Government Sponsored Entities	<u>\$27,784,743</u>

<b>Subtotal PFM Managed Investment Accounts</b>	<b><u>\$113,689,245</u></b>
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<b><i>Total Investments</i></b>	<b><u>\$218,995,214</u></b>
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**Restricted Deposits**

**Investment Pool Accounts**

CAMP - Water Connection Reserves	\$27,768,840
LAIF - Self Insurance Fund Reserves	<u>6,573,509</u>
Subtotal Investment Pool Accounts	<u>\$34,342,349</u>

**Bond and Note Accounts**

2017A Debt Service Accounts	\$428
2020A Debt Service Accounts	3
2020B Debt Service Accounts	32
2020B Capitalized Interest	<u>22,114,679</u>
Subtotal Bond and Note Accounts	<u>\$22,115,142</u>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
July 31, 2022

**Restricted Deposits Continued**

**2020B Construction Project Accounts**

LAIF Construction Project Accounts	\$104,401,802
CAMP Construction Project Accounts	10,557,890
Subtotal 2020B Construction Project Accounts	<u>\$114,959,692</u>

**CCRA Deposits Held by Member Agencies**

City of Chino	\$11,639,634
Cucamonga Valley Water District	14,039,076
City of Fontana	15,889,037
City of Montclair	1,430,546
City of Ontario	27,495,516
City of Chino Hills	3,178,934
City of Upland	3,327,941
Subtotal CCRA Deposits Held by Member Agencies**	<u>\$77,000,684</u>

*\*\*Total reported partial as of June 2022 net of capital call*

**CalPERS**

CERBT Account (OPEB)	\$21,070,358
Subtotal CalPERS Accounts	<u>\$21,070,358</u>

**Escrow Deposits**

Genesis Construction	\$218,340
W.M. Lyles Construction	7,768,791
MNR Construction, Inc.	267,917
Subtotal Escrow Deposits	<u>\$8,255,048</u>

***Total Restricted Deposits***

\$277,743,273

***Total Cash, Investments, and Restricted Deposits as of July 31, 2022***

\$499,146,347

Total Cash, Investments, and Restricted Deposits as of 7/31/2022

\$499,146,347

Less: Total Cash, Investments, and Restricted Deposits as of 6/30/2022

515,081,494

***Total Monthly Increase (Decrease)***

(\$15,935,147)

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
July 31, 2022

Par	Cost Basis	Term	July	%	%	Maturity	Market
Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value

### Cash, Bank Deposits, and Bank Investment Accounts

#### **Citizens Business Bank (CBB)**

Demand Account	\$1,661,926	\$1,661,926	N/A	\$1,661,926	N/A	N/A	\$1,661,926
Payroll Checking	0	0	N/A	0	N/A	N/A	0
Workers' Compensation Account	46,930	46,930	N/A	46,930	N/A	N/A	46,930
Subtotal CBB Accounts	\$1,708,856	\$1,708,856		\$1,708,856			\$1,708,856

#### **US Bank (USB)**

Custodial Money Market ( <i>Investment Mgmt.</i> )	\$320,760	\$320,760	N/A	\$320,760	1.13%	N/A	\$320,760
Custodial Money Market ( <i>Debt Service</i> )	375,994	375,994	N/A	375,994	1.13%	N/A	375,994
Subtotal USB Account	\$696,754	\$696,754		\$696,754	1.13%		\$696,754

#### **Petty Cash**

	\$2,250	\$2,250	N/A	\$2,250	N/A	N/A	\$2,250
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#### **Total Cash, Bank Deposits and Bank Investment Accounts**

	<b>\$2,407,860</b>	<b>\$2,407,860</b>		<b>\$2,407,860</b>			<b>\$2,407,860</b>
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### Investments

#### **CBB Daily Repurchase (Sweep) Accounts**

Freddie Mac (FHLMC)	\$6,334,661	\$6,334,661	N/A	\$6,334,661	0.25%	N/A	\$6,334,661
Fannie Mae (FNMA)	16,151,454	16,151,454	N/A	16,151,454	0.25%	N/A	16,151,454
Subtotal CBB Repurchase Accounts	\$22,486,115	\$22,486,115		\$22,486,115	0.25%		\$22,486,115

#### **LAIF Accounts**

Non-Restricted Funds	\$65,206,840	\$65,206,840	N/A	\$65,206,840	1.090%	N/A	\$65,206,840
Subtotal LAIF Accounts	\$65,206,840	\$65,206,840		\$65,206,840	1.090%		\$65,206,840

#### **CAMP Accounts**

Non-Restricted Funds	\$17,613,014	\$17,613,014	N/A	\$17,613,014	1.64%	N/A	\$17,613,014
Subtotal CAMP Accounts	\$17,613,014	\$17,613,014		\$17,613,014	1.64%		\$17,613,014

#### **Subtotal Agency Managed Investment Accounts**

	<b>\$105,305,969</b>	<b>\$105,305,969</b>		<b>\$105,305,969</b>	<b>1.00%</b>		<b>\$105,305,969</b>
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#### **Brokered Certificates of Deposit (CDs)**

Barclays Bank PLC NY	\$1,125,000	\$1,125,000	1153	\$1,125,000	1.05%	1.05%	02/01/23	\$1,110,380
Credit Suisse NY	745,000	745,000	724	745,000	0.59%	0.59%	03/17/23	730,925
Subtotal Brokered CDs	\$1,870,000	\$1,870,000		\$1,870,000	0.87%			\$1,841,305

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
July 31, 2022

Par	Cost Basis	Term	July	%	%	Maturity	Market
Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value
310,000	293,289	1699	307,925	1.500%	2.74%	02/28/23	307,433
1,235,000	1,189,508	1508	1,227,700	1.50%	2.44%	03/31/23	1,223,036
1,880,000	1,875,300	709	1,877,991	0.13%	0.25%	05/31/23	1,835,938
2,000,000	1,899,453	1618	1,979,306	1.38%	2.58%	06/30/23	1,970,625
1,260,000	1,196,951	1630	1,245,920	1.25%	2.44%	07/31/23	1,238,541
650,000	667,088	1611	654,508	2.88%	2.25%	09/30/23	648,984
1,875,000	1,870,898	877	1,872,797	0.25%	0.34%	11/15/23	1,811,426
3,450,000	3,484,904	1713	3,459,597	2.75%	2.52%	11/15/23	3,441,375
2,525,000	2,479,826	1786	2,512,707	2.13%	2.52%	11/30/23	2,497,777
990,000	988,608	1044	989,332	0.13%	0.17%	12/15/23	952,256
120,000	120,356	1813	120,103	2.63%	2.56%	12/31/23	119,456
810,000	806,235	917	807,816	0.13%	0.31%	01/15/24	777,347
675,000	709,778	962	696,554	2.38%	0.35%	02/29/24	668,988
2,345,000	2,355,534	1792	2,348,750	2.00%	1.90%	04/30/24	2,307,260
210,000	208,679	1059	209,186	0.25%	0.47%	05/15/24	200,221
575,000	580,930	1824	577,272	2.00%	1.78%	06/30/24	565,117
1,000,000	1,016,172	1818	1,006,494	2.13%	1.78%	07/31/24	984,531
1,310,000	1,349,146	1824	1,326,976	2.13%	1.50%	09/30/24	1,289,122
595,000	614,454	1822	603,777	2.25%	1.57%	10/31/24	586,726
510,000	521,814	1789	515,626	2.13%	1.63%	11/30/24	501,075
1,820,000	1,876,875	1273	1,858,519	1.50%	0.58%	11/30/24	1,763,409
1,445,000	1,383,587	1319	1,390,343	1.13%	2.73%	01/15/25	1,385,394
340,000	335,232	1475	336,658	0.25%	0.60%	05/31/25	316,094
1,900,000	1,866,230	1440	1,875,752	0.25%	0.71%	05/31/25	1,766,406
2,050,000	2,027,898	1532	2,033,275	0.25%	0.52%	08/31/25	1,893,688
990,000	968,228	1463	972,796	0.25%	0.81%	09/30/25	912,966
1,600,000	1,573,125	1463	1,579,037	0.25%	0.67%	09/30/25	1,475,500
435,000	427,965	1658	429,836	0.38%	0.74%	11/30/25	401,559
1,910,000	1,873,218	1623	1,882,419	0.38%	0.82%	11/30/25	1,763,169
2,925,000	2,845,591	1623	2,860,097	0.38%	1.06%	11/30/25	2,700,141
815,000	810,034	1814	811,583	0.38%	0.50%	12/31/25	750,564
1,780,000	1,751,145	1699	1,758,804	0.38%	0.73%	12/31/25	1,639,269
870,000	820,995	1730	826,443	0.38%	1.86%	01/31/26	799,856
1,520,000	1,466,087	1730	1,473,598	0.38%	1.27%	01/31/26	1,397,450
1,540,000	1,400,437	1730	1,409,517	0.38%	2.95%	01/31/26	1,415,838
2,345,000	2,248,910	1730	2,261,904	0.38%	1.42%	01/31/26	2,155,934
2,940,000	3,257,428	1730	3,162,827	2.63%	0.43%	01/31/26	2,923,463
1,765,000	1,717,428	1850	1,724,730	0.50%	1.15%	02/28/26	1,627,109
3,110,000	3,068,088	1821	3,079,918	0.50%	0.78%	02/28/26	2,867,031
1,360,000	1,359,469	1666	1,359,573	0.75%	0.76%	03/31/26	1,263,525
1,464,000	1,453,192	1805	1,455,623	0.75%	0.90%	05/31/26	1,356,259
2,120,000	1,942,947	1805	1,949,527	0.75%	2.99%	05/31/26	1,963,981
890,000	819,461	1927	824,459	0.88%	2.77%	09/30/26	824,363
1,190,000	1,086,851	1927	1,092,189	0.88%	3.00%	09/30/26	1,102,238
1,500,000	1,457,636	2065	\$1,458,315	2.25%	2.91%	02/15/27	1,467,656
\$64,949,000	\$64,066,980		\$64,208,080		1.45%		\$61,860,095

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
July 31, 2022

Par	Cost Basis	Term	July	%	%	Maturity	Market
Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value

### Investments (continued)

#### U.S. Government Sponsored Entities

Fannie Mae Bond	1,360,000	1,355,906	365	1,358,901	0.25%	0.35%	05/22/23	\$1,332,286
Freddie Mac Bond	1,450,000	1,444,461	1,810	1,449,015	2.75%	2.83%	06/19/23	\$1,448,376
Freddie Mac Bond	1,330,000	1,326,116	1,095	1,328,833	0.25%	0.35%	06/26/23	\$1,298,730
Fannie Mae Bond	1,875,000	1,870,969	1,095	1,873,737	0.25%	0.32%	07/10/23	\$1,828,753
Fannie Mae Bond	645,000	645,000	1,092	645,000	0.36%	0.36%	08/18/23	\$627,591
Freddie Mac Bond	885,000	884,097	1,098	884,681	0.25%	0.28%	08/24/23	\$860,381
Fannie Mae Bond	855,000	853,273	1,741	854,596	2.88%	2.92%	09/12/23	\$854,523
Fannie Mae Bond	1,820,000	1,803,274	1,772	1,816,158	2.88%	3.08%	09/12/23	\$1,818,984
Freddie Mac Bond	805,000	804,203	1,095	804,643	0.25%	0.28%	12/04/23	\$776,873
Federal Home Loan Bank	870,000	895,642	1,772	877,149	3.38%	2.72%	12/08/23	\$875,139
Federal Home Loan Bank	190,000	189,327	1,824	189,793	2.50%	2.58%	02/13/24	\$188,798
Fannie Mae Bond	2,055,000	2,130,234	1,769	2,092,851	1.63%	0.85%	01/07/25	\$1,993,077
Freddie Mac Bond	1,215,000	1,214,064	1,825	1,214,525	1.50%	1.52%	02/12/25	\$1,174,169
Federal Home Loan Bank	950,000	945,288	1,824	947,450	0.50%	0.60%	04/14/25	\$890,273
Fannie Mae Bond	495,000	496,629	1,792	495,904	0.63%	0.56%	04/22/25	\$465,614
Fannie Mae Bond	1,275,000	1,272,374	1,824	1,273,567	0.63%	0.67%	04/22/25	\$1,199,308
Fannie Mae Bond	1,425,000	1,432,296	1,782	1,429,074	0.63%	0.52%	04/22/25	\$1,340,403
Fannie Mae Bond	240,000	241,126	1,716	240,689	0.50%	0.40%	06/17/25	\$224,227
Fannie Mae Bond	995,000	996,473	1,693	995,914	0.50%	0.47%	06/17/25	\$929,610
Fannie Mae Bond	1,435,000	1,441,931	1,778	1,439,097	0.50%	0.40%	06/17/25	\$1,340,693
Fannie Mae Bond	1,480,000	1,476,936	1,824	1,478,235	0.50%	0.54%	06/17/25	\$1,382,736
Freddie Mac Bond	895,000	890,543	1,824	892,349	0.38%	0.48%	07/21/25	\$831,413
Fannie Mae Bond	950,000	945,554	1,824	947,270	0.38%	0.47%	08/25/25	\$879,659
Freddie Mac Bond	1,365,000	1,360,891	1,824	1,362,412	0.38%	0.44%	09/23/25	\$1,261,481
Fannie Mae Bond	895,000	891,796	1,821	892,899	0.50%	0.57%	11/07/25	\$828,609
Subtotal U.S. Gov't Sponsored Entities	\$27,755,000	\$27,808,403		\$27,784,743		0.98%		\$26,651,706

#### Supra-National Agency Bond

Inter-American Development Bank Notes	\$1,670,000	\$1,668,764	1,461	\$1,669,116	0.50%	0.52%	09/23/24	\$1,582,864
Subtotal Supra-National Agency Bond	\$1,670,000	\$1,668,764		\$1,669,116		0.52%		\$1,582,864



# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
July 31, 2022

	Par	Cost Basis	Term	July	%	%	Maturity	Market
	Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value
<b><u>Investments (continued)</u></b>								
<b><u>Municipal Bonds</u></b>								
CA State Earthquake Authority Taxable Rev	\$195,000	\$195,000	949	\$195,000	1.48%	1.48%	07/01/23	\$191,375
Maryland State GO Bond	250,000	249,930	1457	249,965	0.51%	0.52%	08/01/24	237,865
CA State Dept of Wtr Res	100,000	100,000	1578	100,000	0.56%	0.56%	12/01/24	93,562
Univ. of CA Revenue Bond	90,000	90,326	1764	90,186	0.88%	0.81%	05/15/25	83,676
Univ. of CA Revenue Bond	205,000	205,000	1764	205,000	0.88%	0.88%	05/15/25	190,595
Florida State Board of Admin. Taxable Rev	200,000	201,414	1749	200,861	1.26%	1.11%	07/01/25	188,502
Florida State Board of Admin. Taxable Rev	520,000	520,000	1749	520,000	1.26%	1.26%	07/01/25	490,105
Los Angeles CCD CA Taxable GO Bonds	375,000	375,000	1725	375,000	0.77%	0.77%	08/01/25	344,921
NJ TPK Authority	205,000	205,000	1792	205,000	1.05%	1.05%	01/01/26	188,110
Subtotal State and Local Municipal Bonds	\$2,140,000	\$2,141,670		\$2,141,012		0.99%		\$2,008,711
<b><u>Medium Term Notes</u></b>								
Amazon Inc	\$935,000	\$925,996	1409	\$933,690	2.40%	2.66%	02/22/23	\$930,629
Burlington North Santa Fe Corp	800,000	790,800	1792	798,840	3.00%	3.26%	03/15/23	798,311
Bank of NY Mellon	1,375,000	1,387,595	1555	1,377,187	3.50%	3.27%	04/28/23	1,380,537
Apple Inc. Corp.	565,000	563,463	1095	564,603	0.75%	0.84%	05/11/23	554,331
UnitedHealth Group Inc	720,000	755,741	1330	728,546	3.50%	2.08%	06/15/23	722,066
Pfizer Inc	1,260,000	1,276,393	1807	1,265,191	2.95%	2.67%	03/15/24	1,259,946
Amazon Com. Inc.	560,000	559,182	1096	559,515	0.45%	0.50%	05/12/24	534,723
Walmart Inc	1,425,000	1,495,195	1768	1,438,688	2.85%	1.78%	07/08/24	1,419,708
JP Morgan Chase	570,000	570,000	1461	570,000	0.65%	0.65%	09/16/24	549,160
Bank of America	725,000	725,000	1464	725,000	0.81%	0.81%	10/24/24	696,114
John Deere Capital Corp	790,000	770,045	1542	772,816	1.25%	2.17%	01/10/25	755,461
Toyota Motor	315,000	318,078	1724	316,655	1.80%	1.58%	02/13/25	303,165
Toyota Motor	425,000	429,152	1724	427,233	1.80%	1.58%	02/13/25	409,031
Novartis Capital	1,425,000	1,475,744	1743	1,451,587	1.75%	0.98%	02/14/25	1,389,301
JP Morgan Chase	555,000	555,000	1461	555,000	0.82%	0.82%	06/01/25	522,425
JP Morgan Chase	355,000	355,000	1530	355,000	0.77%	0.77%	08/09/25	333,992
Bristol Myers	349,000	345,524	1606	346,403	0.75%	0.98%	11/13/25	323,830
Bank of Americ Corp	880,000	880,000	1746	880,000	3.38%	3.38%	04/02/26	860,106
Microsoft Corp (Callable)	1,100,000	1,112,199	1874	1,110,950	2.40%	2.14%	08/08/26	1,076,266
Target Corp	150,000	149,745	2034	149,772	1.95%	1.99%	01/15/27	142,524
Target Corp	690,000	689,579	2034	689,621	1.95%	1.96%	01/15/27	655,610
Subtotal Medium Term Notes	\$15,969,000	\$16,129,431		\$16,016,294		1.94%		\$15,617,238
<b>Subtotal PFM Managed Investment Accounts</b>	<b>\$114,353,000</b>	<b>\$113,685,248</b>		<b>\$113,689,245</b>		<b>1.37%</b>		<b>\$109,561,919</b>
<b>Total Investments</b>	<b>\$219,658,969</b>	<b>\$218,991,217</b>		<b>\$218,995,214</b>				<b>\$214,867,888</b>
<i>(Source of Investment Amortized Cost: PFM)</i>								

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
July 31, 2022

	Par	Cost Basis	Term	July	%	%	Maturity	Market
	Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value
<b><u>Restricted Deposits</u></b>								
<b>Investment Pool Accounts</b>								
CAMP - Water Connection Reserves	\$27,768,840	\$27,768,840	N/A	\$27,768,840		1.64%	N/A	\$27,768,840
LAIF - Self Insurance Reserves	6,573,509	6,573,509	N/A	6,573,509		1.09%	N/A	6,573,509
<b>Total Investment Pool Accounts</b>	<b>\$34,342,349</b>	<b>\$34,342,349</b>		<b>\$34,342,349</b>		<b>1.53%</b>		<b>\$34,342,349</b>
<b>Bond and Note Accounts</b>								
2017A Debt Service Accounts	\$428	\$428	N/A	\$428		0.00%	N/A	\$428
2020A Debt Service Accounts	3	3	N/A	3		0.00%	N/A	3
2020B Debt Service Accounts	32	32	N/A	32		0.00%	N/A	32
2020B Capitalized Interest Account	22,114,679	22,114,679	N/A	22,114,679		1.64%	N/A	22,114,679
<b>Total Bond and Note Accounts</b>	<b>\$22,115,142</b>	<b>\$22,115,142</b>		<b>\$22,115,142</b>		<b>1.64%</b>		<b>\$22,115,142</b>
<b>2020B Construction Project Account</b>								
LAIF Construction Fund	\$104,401,802	\$104,401,802	N/A	\$104,401,802		1.09%	N/A	\$104,401,802
CAMP Construction Fund	10,557,890	10,557,890		10,557,890		1.64%	N/A	10,557,890
Subtotal 2020B Construction Fund	\$114,959,692	\$114,959,692		\$114,959,692		1.14%		\$114,959,692
<b>Total 2020B Construction Project Accts</b>	<b>\$114,959,692</b>	<b>\$114,959,692</b>		<b>\$114,959,692</b>		<b>1.141%</b>		<b>\$114,959,692</b>
<b>CCRA Deposits Held by Member Agencies</b>								
City of Chino	\$11,639,634	\$11,639,634	N/A	\$11,639,634		N/A	N/A	\$11,639,634
City of Chino Hills	3,178,934	3,178,934	N/A	3,178,934		N/A	N/A	3,178,934
Cucamonga Valley Water District	14,039,076	14,039,076	N/A	14,039,076		N/A	N/A	14,039,076
City of Fontana	15,889,037	15,889,037	N/A	15,889,037		N/A	N/A	15,889,037
City of Montclair	1,430,546	1,430,546	N/A	1,430,546		N/A	N/A	1,430,546
City of Ontario	27,495,516	27,495,516	N/A	27,495,516		N/A	N/A	27,495,516
City of Upland	3,327,941	3,327,941	N/A	3,327,941		N/A	N/A	3,327,941
<i>Subtotal CCRA Deposits Held by Member Agencies**</i>	<i>\$77,000,684</i>	<i>\$77,000,684</i>		<i>\$77,000,684</i>				<i>\$77,000,684</i>
<i>**Total reported partial as of June 2022 net of capital call</i>								
<b>CalPERS Deposits</b>								
CERBT Account (OPEB)	\$16,000,000	\$16,000,000	N/A	\$21,070,358		N/A	N/A	\$21,070,358
Subtotal CalPERS Deposits	\$16,000,000	\$16,000,000		\$21,070,358				\$21,070,358
<b>Escrow Deposits</b>								
Genesis Construction	\$218,340	\$218,340	N/A	\$218,340		N/A	N/A	\$218,340
MNR Construction, Inc	267,917	267,917	N/A	267,917		N/A	N/A	267,917
W. M. Lyles Construction	7,768,791	7,768,791	N/A	7,768,791		N/A	N/A	7,768,791
Subtotal Escrow Deposits	\$8,255,048	\$8,255,048		\$8,255,048				\$8,255,048
<b>Total Restricted Deposits</b>	<b>\$272,672,915</b>	<b>\$272,672,915</b>		<b>\$277,743,273</b>				<b>\$277,743,273</b>
<b>Total Cash, Investments, and Restricted Deposits as of July 31, 2022</b>	<b>\$494,739,744</b>	<b>\$494,071,992</b>		<b>\$499,146,347</b>				<b>\$495,019,021</b>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
July 31, 2022

**Directed Investment Category**

CBB Repurchase (Sweep)  
LAIF - Unrestricted  
CAMP - Unrestricted  
Brokered Certificates of Deposit  
Medium Term Notes  
Municipal Bonds  
Supra-National Bonds  
US Treasury Notes  
U.S. Government Sponsored Entities

***Total Investment Portfolio***

***Investment Portfolio Rate of Return***

<b>Amount Invested</b>	<b>Yield</b>
\$22,486,115	0.250%
65,206,840	1.090%
17,613,014	1.640%
1,870,000	0.867%
16,016,294	1.943%
2,141,012	0.986%
1,669,116	0.520%
64,208,080	1.450%
27,784,743	0.982%
<b>\$218,995,214</b>	

**1.195%**

**Restricted/Transitory/Other Accounts**

CCRA Deposits Held by Member Agencies  
CalPERS OPEB (CERBT) Account  
CAMP Restricted Water Connection Reserve  
LAIF Restricted Insurance Reserve  
US Bank - 2017A Debt Service Accounts  
US Bank - 2020A Refunding Bond Accounts  
US Bank - 2020B Revenue Note Accounts  
US Bank - Pre-Investment Money Market Account  
LAIF Construction Account  
CAMP Construction Account  
Citizens Business Bank - Demand Account  
Citizens Business Bank - Workers' Compensation Account  
Citizens Business Bank - Payroll Account  
Other Accounts\*  
Escrow Account

***Total Restricted/Transitory/Other Accounts***

***Average Yield of Other Accounts***

**Total Agency Directed Deposits**

<b>Amount Invested</b>	<b>Yield</b>
\$77,000,684	N/A
21,070,358	N/A
27,768,840	1.640%
6,573,509	1.090%
428	0.000%
3	0.000%
22,114,711	1.640%
696,754	1.130%
104,401,802	1.090%
10,557,890	1.640%
1,661,926	N/A
46,930	N/A
0	N/A
2,250	N/A
8,255,048	N/A

**\$280,151,133**

**1.283%**

**\$499,146,347**

\*Petty Cash

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
July 31, 2022

**July Purchases**

No.	Date	Transaction	Investment Security	Type	Par Amount Purchased	Investment Yield to Maturity
1	7/5/2022	Purchase	US Treasury	Treasury Note	\$1,500,000	2.91%

***Total Purchases***

**\$ 1,500,000**

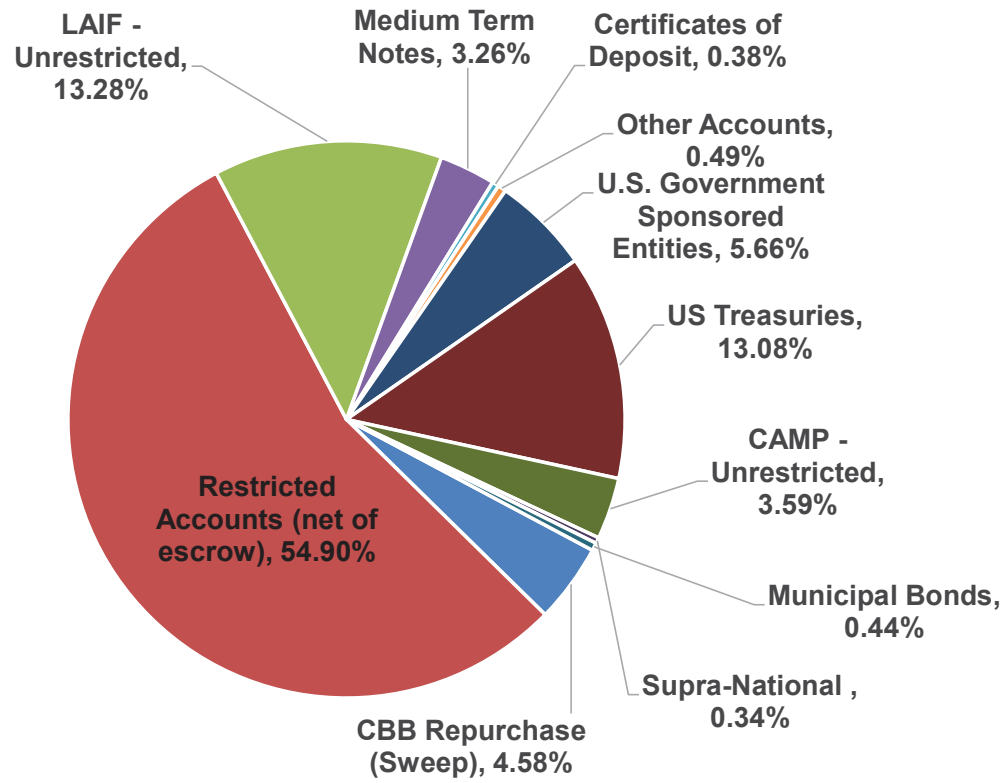
**July Investment Maturities, Calls & Sales**

No.	Date	Transaction	Investment Security	Type	Par Amount Matured/Sold	Investment Yield to Maturity
1	7/5/2022	Sale	Federal Home Loan Banks Notes	Federal Agency Note	\$1,280,000	1.44%
2	7/5/2022	Sale	US Treasury	Treasury Note	200,000	2.93%

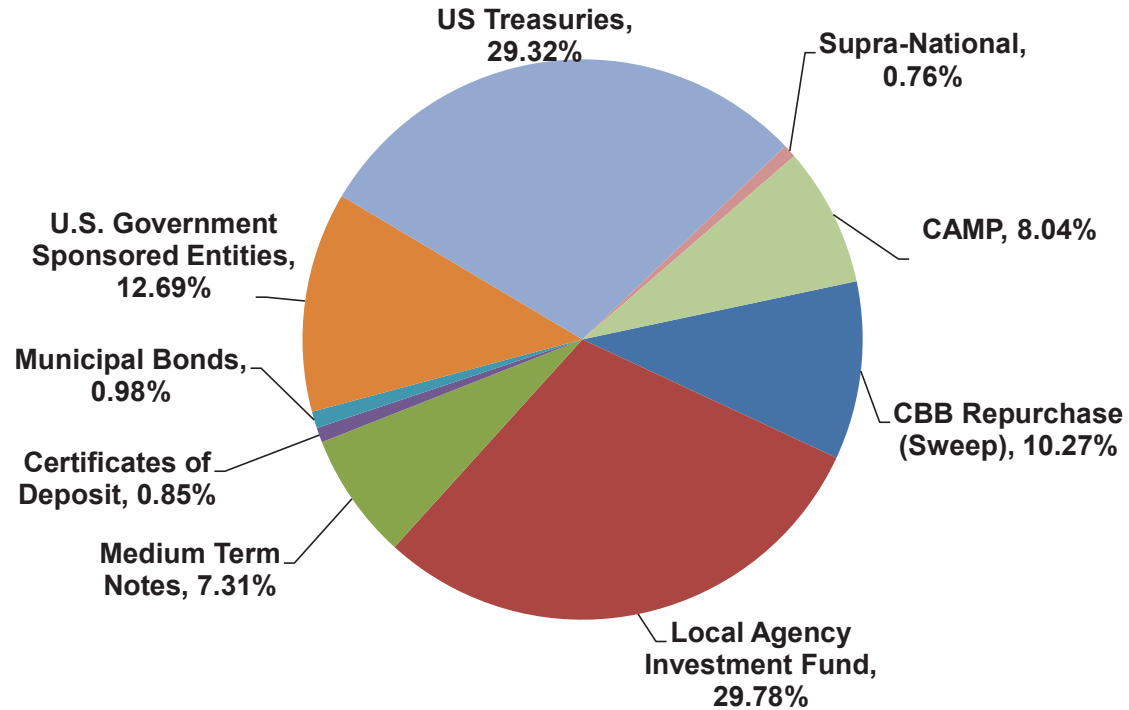
***Total Maturities, Calls & Sales***

**\$ 1,480,000**

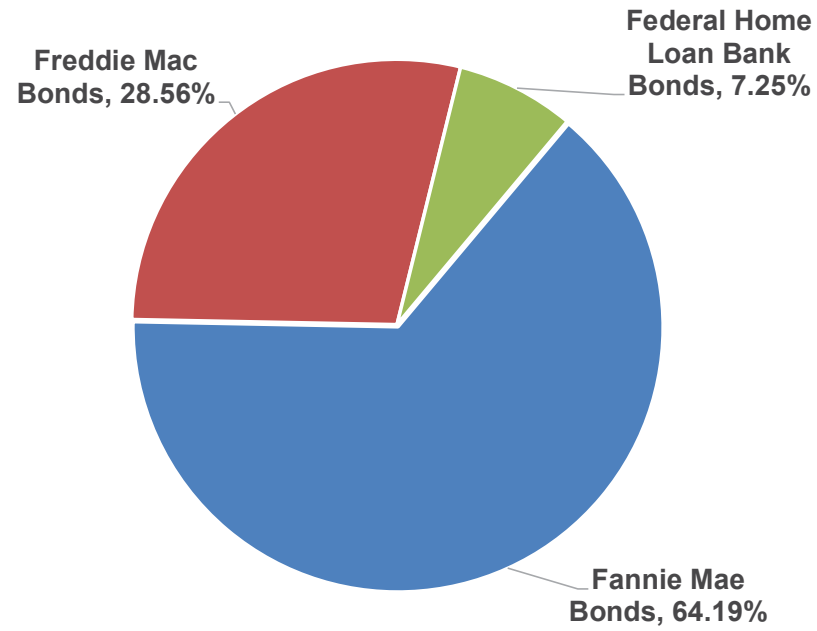
***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended July 31, 2022  
Agency Investment Portfolio (Net of Escrow Accounts)  
**\$490,891,299**



***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended July 31, 2022  
Unrestricted Agency Investment Portfolio  
\$218,995,214

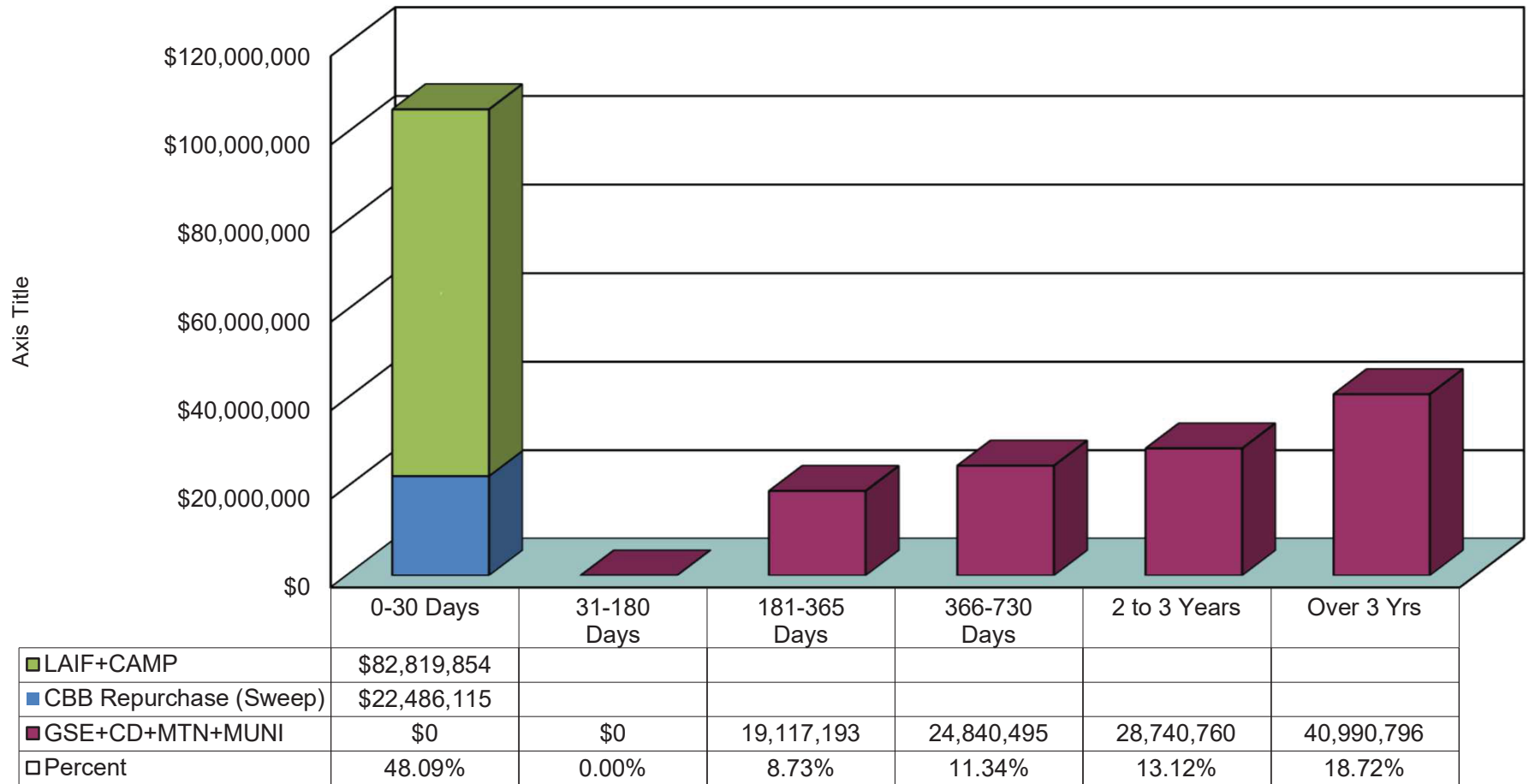


***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended July 31, 2022  
U.S. Government Sponsored Entities Portfolio  
**\$27,784,743**





***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
**Month Ended July 31, 2022**  
***Agency Investment Portfolio Maturity Distribution (Unrestricted)***  
**\$218,995,214**



**Inland Empire Utilities Agency**  
**Treasurer's Report of Financial Affairs**  
 Month Ended July 31, 2022  
**Agency Investment Portfolio Yield Comparison**

