



**AGENDA  
FINANCE AND ADMINISTRATION  
COMMITTEE MEETING  
OF THE BOARD OF DIRECTORS  
INLAND EMPIRE UTILITIES AGENCY\***

**WEDNESDAY, JUNE 8, 2022  
11:00 A.M.**

**AGENCY HEADQUARTERS  
BOARD ROOM  
6075 KIMBALL AVENUE, BUILDING A  
CHINO, CALIFORNIA 91708  
VIEW THE MEETING LIVE ONLINE AT IEUA.ORG  
TELEPHONE ACCESS: (415) 856-9169 / Conf Code: 809 178 499#**

PURSUANT TO AB361 AND RESOLUTION NO. 2022-5-6, ADOPTED BY THE IEUA BOARD OF DIRECTORS ON MAY 18, 2022, IEUA BOARD AND COMMITTEE MEETINGS WILL CONTINUE TO BE CONDUCTED THROUGH TELECONFERENCE. IN AN EFFORT TO PROTECT PUBLIC HEALTH AND PREVENT THE SPREAD OF COVID-19, THERE WILL BE NO PUBLIC LOCATION AVAILABLE FOR ATTENDING THE MEETING IN PERSON.

The public may participate and provide public comment during the meeting by dialing the number provided above. Comments may also be submitted by email to the Board Secretary/Office Manager Denise Garzaro at [dgarzaro@ieua.org](mailto:dgarzaro@ieua.org) prior to the completion of the Public Comment section of the meeting. Comments will be distributed to the Board of Directors.

**CALL TO ORDER**

**PUBLIC COMMENT**

Members of the public may address the Board on any item that is within the jurisdiction of the Board; however, no action may be taken on any item not appearing on the agenda unless the action is otherwise authorized by Subdivision (b) of Section 54954.2 of the Government Code. Those persons wishing to address the Board on any matter, whether or not it appears on the agenda, are requested to email the Board Secretary/Office Manager prior to the public comment section or request to address the Board during the public comments section of the meeting. Comments will be limited to three minutes per speaker. Thank you.

**ADDITIONS TO THE AGENDA**

In accordance with Section 54954.2 of the Government Code (Brown Act), additions to the agenda require two-thirds vote of the legislative body, or, if less than two-thirds of the members are present, a unanimous vote of those members present, that there is a need to take immediate action and that the need for action came to the attention of the local agency subsequent to the agenda being posted.

\*A Municipal Water District

1. **CONSENT ITEMS**

A. **MINUTES**

Approve Minutes of the May 11, 2022 Finance and Administration Committee meeting.

B. **REPORT ON GENERAL DISBURSEMENTS**

Staff recommends that the Committee/Board approve the total disbursements for the month of April 2022, in the amount of \$17,315,824.

C. **ADOPTION OF RESOLUTION NO. 2022-6-9, ESTABLISHING PLAN CHECK AND INSPECTION FEES**

Staff recommends that the Committee/Board adopt Resolution No. 2022-6-9, establishing the fee for IEUA's services for review of applications, plans and inspections of construction for development connections.

2. **ACTION ITEMS**

A. **PURCHASE OF AGENCY-WIDE INSURANCE FOR FISCAL YEAR 2022/23**

Staff recommends that the Committee/Board authorize the purchase of Agency-wide insurance policies providing coverage through Fiscal Year 2022/23, for the total not-to-exceed insurance budget amount of \$1,862,000 for the following policies:

- a. Excess General Liability insurance (Projected \$755,000);
- b. Property, Boiler & Machinery insurance (Projected \$930,000); and
- c. Excess Workers' Compensation insurance (Actual \$109,685).

B. **FISCAL YEAR 2022/23 PROPOSED BUDGET AMENDMENT AND RATE RESOLUTIONS**

Staff recommends that the Committee/Board:

- 1. Approve the amendments to the FY 2022/23 Adopted Budget; and
- 2. Adopt Rate Resolution Nos. 2022-6-1 through 2022-6-7.

C. **ADOPTION OF RESOLUTION NO. 2022-6-8, ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2022/23**

Staff recommends that the Committee/Board adopt Resolution No. 2022-6-8 establishing the appropriations limit for Fiscal Year 2022/23.

**3. INFORMATION ITEMS**

- A. FISCAL YEAR 2021/22 THIRD QUARTER BUDGET VARIANCE, PERFORMANCE UPDATES, AND BUDGET TRANSFERS (WRITTEN/POWERPOINT)**

**RECEIVE AND FILE INFORMATION ITEM**

- B. FISCAL YEAR 2022/23 ADOPTED BUDGET FOR THE INLAND EMPIRE REGIONAL COMPOSTING AUTHORITY (WRITTEN/POWERPOINT)**
- C. TREASURER'S REPORT OF FINANCIAL AFFAIRS (WRITTEN/POWERPOINT)**

**4. GENERAL MANAGER'S COMMENTS**

**5. COMMITTEE MEMBER COMMENTS**

**6. COMMITTEE MEMBER REQUESTED FUTURE AGENDA ITEMS**

**ADJOURN**

---

**DECLARATION OF POSTING**

I, Denise Garzaro, CMC, Board Secretary/Office Manager of the Inland Empire Utilities Agency\*, a Municipal Water District, hereby certify that, per Government Code Section 54954.2, a copy of this agenda has been posted at the Agency's main office, 6075 Kimball Avenue, Building A, Chino, CA and on the Agency's website at [www.ieua.org](http://www.ieua.org) at least seventy-two (72) hours prior to the meeting date and time above.

**In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Board Secretary at (909) 993-1736 or [dgarzaro@ieua.org](mailto:dgarzaro@ieua.org), 48 hours prior to the scheduled meeting so that IEUA can make reasonable arrangements to ensure accessibility.**

**CONSENT  
ITEM  
1A**





**MINUTES  
FINANCE AND ADMINISTRATION  
COMMITTEE MEETING  
INLAND EMPIRE UTILITIES AGENCY\*  
AGENCY HEADQUARTERS, CHINO, CA**

**WEDNESDAY, MAY 11, 2022  
11:00 A.M.**

**COMMITTEE MEMBERS PRESENT via Video/Teleconference**

Paul Hofer, Chair  
Marco Tule, Director

**STAFF PRESENT**

Shivaji Deshmukh, P.E., General Manager  
Christiana Daisy, P.E., Deputy General Manager  
Javier Chagoyen-Lazaro, Acting Assistant General Manager  
Jerry Burke, Director of Engineering & Construction Manager  
Denise Garzaro, Board Secretary/Office Manager  
Randy Lee, Director of Operations & Maintenance  
Eddie Lin, Senior Engineer  
Daniel Solorzano, Network Administrator  
Wilson To, Technology Specialist II

**STAFF PRESENT via Video/Teleconference**

Tony Arellano, Safety Officer  
Deborah Berry, Controller  
Pietro Cambiaso, Acting Director of Planning & Resources  
Lisa Dye, Director of Human Resources  
Don Hamlett, Director of Information Technology  
Warren Green, Manager of Contracts & Procurement  
Jennifer Hy-Luk, Administrative Assistant II  
Nolan King, Network Administrator  
Alex Lopez, Acting Budget Officer  
Jesse Pompa, Manager of Grants  
Sushmitha Reddy, Manager of Laboratories  
Jeanina Romero, Executive Assistant  
Ryan Ward, Associate Engineer  
Teresa Velarde, Manager of Internal Audit

**CALL TO ORDER**

Committee Chair Paul Hofer called the meeting to order at 11:00 a.m. He gave the public the opportunity to comment and provided instructions for unmuting the conference line.

There were no public comments received or additions to the agenda.

### **1A – 1B. CONSENT ITEMS**

The Committee:

- ◆ Approved Minutes of the April 13, 2022 Finance and Administration Committee meeting.
- ◆ Recommended that the Board approve the total disbursements for the month of March 2022, in the amount of \$25,677,180.30;

as a Consent Calendar item on the May 18, 2022 Board meeting agenda.

### **2A. ACTION ITEM**

The Committee:

- ◆ Recommended that the Board adopt Resolution Nos.
  1. 2022-5-2 Reimbursement Payment per EDU (Wastewater Connection Fee) for FY 2022/23;
  2. 2022-5-3 Establishing Service Rates for Improvement District C (Monthly Sewer Rate) for FY 2022/23;
  3. 2022-5-4 Extra-Territorial Sewer Service Charges for FY 2022/23; and
  4. 2022-5-5 Establishing Rates Covering the Sale of Recycled Water for FY 2022/23 through FY 2024/25;

as an Action item on the May 18, 2022 Board meeting agenda.

### **3A – 3B. INFORMATION ITEMS**

The following information items were presented or received and filed by the Committee:

- ◆ FY 2022/23 Proposed Budget Amendment for Administrative Services, Non-Reclaimable Wastewater, and Water Resources
- ◆ Treasurer's Report of Financial Affairs

### **4. GENERAL MANAGER'S COMMENTS**

General Manager Shivaji Deshmukh stated that Metropolitan Water District of Southern California (MWD) recently adopted an Emergency Water Conservation Program framework with two pathways to allocate water to its State Water Project (SWP)-dependent Member Agencies. The Agency is working closely with its customer agencies to allocate the water in their service areas to best ensure equity and that critical needs are met. As a SWP-dependent agency, it's important that we do our best to continue reducing our imported water usage to preserve these scarce supplies for this year, and so that there's water to allocate next year if conditions persist. Unfortunately, there is no one-size-fits-all in these situations, but together we can find the best solutions for our regional and local conditions. At the May 18 Board meeting, staff will recommend declaring a Water Shortage Emergency Condition, implementing the Agency's Water Shortage Contingency Plan at Level 3, and adopting an Emergency Water Conservation Program framework with the goal of achieving real water savings.

Chair Hofer asked if there are agencies more dependent on SWP water than others. General Manager Deshmukh stated each water agency is different and there are three main customers of imported water: Fontana Water Company, Cucamonga Valley and Water Facilities Authority.

Chair Hofer asked if an agency has their own groundwater access will they be able to elect to use it instead of SWP supplies. General Manager Deshmukh stated yes, it is the Agency's goal to not have restrictions placed on local supplies and to reduce imported water purchases.

Deputy General Manager Christiana Daisy added that MWD originally proposed watering one day per week. The Agency advocated for a different path which would inform the Agency of the available allotment and allow the Agency to work with customer agencies and evaluate Agency resources to allocate SWP usage.

#### **5. COMMITTEE MEMBER COMMENTS**

Chair Hofer and Director Tule stated their appreciation for staff's efforts and noted that the Agency has been a leading advocate to the region.

#### **6. COMMITTEE MEMBER REQUESTED FUTURE AGENDA ITEMS**

Chair Hofer requested the current MWD rate cost to be brought to the May 18, 2022 Board meeting.

#### **ADJOURNMENT**

With no further business, Committee Chair Hofer adjourned the meeting at 11:40 a.m.

Respectfully submitted,

Denise Garzaro  
Board Secretary/Office Manager

*\*A Municipal Water District*

**APPROVED: JUNE 8, 2022**

**CONSENT  
ITEM  
1B**

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*ADD*  
**From:** Shivaji Deshmukh, General Manager

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Report on General Disbursements

---

**Executive Summary:**

Total disbursements for the month of April 2022 were \$17,315,824.00. Disbursement activity included check payments of \$1,447,071.12 to vendors and \$10,703.06 for worker's compensation related costs. Electronic payments included the Automated Clearing House (ACH) of \$11,682,012.47 and wire transfers (excluding payroll) of \$2,384,905.75. The total payroll was \$1,783,468.85 for employees and \$7,662.75 for the Board of Directors.

---

**Staff's Recommendation:**

Approve the total disbursements for the month of April 2022 in the amount of \$17,315,824.00.

---

**Budget Impact** Budgeted (Y/N): ☐ Amendment (Y/N): ☐ Amount for Requested Approval:

Account/Project Name:

*Fiscal Impact (explain if not budgeted):*

**Prior Board Action:**

On May 18, 2022 the Board of Directors approved the March 2022 Report on General Disbursements totaling \$25,677,180.30.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The report on general disbursements is consistent with the Agency's Business Goal of Fiscal Responsibility in providing financial reporting that accounts for general disbursements associated with operating requirements.

---

**Attachments:**

Attachment 1 - Background  
Attachment 2 - Details of General Disbursements  
Attachment 3 - PowerPoint

## Background

Subject: Report on General Disbursements

Table 1 summarizes the disbursements detailed in each of the six attachments affixed to this letter. Table 2 lists the disbursements in excess of an aggregated \$500,000 per vendor and is presented in largest to smallest dollar value.

**Table 1: Disbursement Details**

Attachment	Payment Type	Amount
2A	Vendor Checks	\$ 1,447,071.12
2B	Workers' Comp Checks	\$ 10,703.06
2C	Vendor ACHs	\$ 11,682,012.47
2D	Vendor Wires (excludes Payroll)	\$ 2,384,905.75
2E	Payroll-Net Pay-Directors	\$ 7,662.75
2F	Payroll-Net Pay-Employees	\$ 1,783,468.85
<b>Total Disbursements</b>		<b>\$17,315,824.00</b>

**Table 2: Disbursements in Excess of \$500,000 per Vendor**

Vendor	Amount	Description
WM LYLES COMPANY	\$ 6,224,269.31	Professional Svc's for EN18006 RP-1 Flare Improvements; EN19001- RP-5 Expansion to 30 mgd.
PERS	\$ 1,129,632.29	04/22 Health Ins; P/R 05, 06, 07, 08 Def Comp; 2022 Replacement Benefit Contribution; 2014 Arrears Admin Fee
INTERNAL REVENUE SERVICE	\$ 773,024.73	P#07, #08, #107, #205; Dir PP# 04 Taxes
SO CALIF EDISON	\$ 675,292.96	01/31/22 – 03/30/22 Electricity
CHARLES KING COMPANY INC	\$ 602,339.74	Professional Svc's for EN19027 - NRW Pipeline Relining Along Cucamonga Creek
CAROLLO ENGINEERS	\$ 586,043.55	Professional Svc's for EN11039 - RP-1 Disinfection Pump Improvements; EN17110 - RP-4 Process Improvements; EN24001 - RP-1 Liquid Treatment Capacity Recovery; EN24002 - RP-1 Solids Treatment Expansion; Recycled Water System Cost of Service Study

# Attachment 2A

## Vendor Checks



Inland Empire Util.Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Disbursement Account -April '22

05/24/2022 / 17:09:37  
User: CCAMPBBL  
Page: 1

Bank	CBB	CITIZENS BUSINESS BANK			ONTARIO CA	917610000
Bank Key	122234149					
Acct number	CHECK	231167641				
Check						
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
235050	2200121006	04/05/2022	USD	800.02	MCFADDEN-DALE INDUSTRIAL HARDW	04/14/2022
235051	2200121076	04/07/2022	USD	743.77	APPLIED INDUSTRIAL TECHNOLOGIE	04/11/2022
235052	2200121081	04/07/2022	USD	1,477.68	CINTAS CORPORATION ONTARIO CA	04/13/2022
235053	2200121079	04/07/2022	USD	979.01	CINTAS FIRST AID & SAFETY LOCC	04/18/2022
235054	2200121086	04/07/2022	USD	12,943.80	DENALI WATER SOLUTIONS LLC SAN	04/15/2022
235055	2200121084	04/07/2022	USD	16,540.71	DXP ENTERPRISES INC DALLAS TX	04/12/2022
235056	2200121077	04/07/2022	USD	8,968.10	ENTENMANN-ROVIN CO LOS ANGELES	04/20/2022
235057	2200121089	04/07/2022	USD	81.50	FRANCHISE TAX BOARD SACRAMENTO	04/20/2022
235058	2200121078	04/07/2022	USD	1,334.00	IDEAL GLASS TINTING RANCHO CUCAM	04/18/2022
235059	2200121085	04/07/2022	USD	1,570.87	IDEXX DISTRIBUTION INC WESTBROOK	04/14/2022
235060	2200121080	04/07/2022	USD	4,609.18	JPR SYSTEMS INC BREA CA	04/14/2022
235061	2200121082	04/07/2022	USD	2,250.35	POWERFLO PRODUCTS INC CYPRESS	04/18/2022
235062	2200121087	04/07/2022	USD	6,325.50	POWERHOUSE COMBUSTION AND MECH	04/27/2022
235063	2200121088	04/07/2022	USD	7,349.58	ROCHESTER MAILBOXES INC SPENSER	04/21/2022
235064	2200121083	04/07/2022	USD	375.26	THERMO FISHER SCIENTIFIC LLC AS	04/13/2022
235065	2200121090	04/07/2022	USD	300.00	STATE OF CALIFORNIA SAN BERNARD	
235066	2200121117	04/11/2022	USD	1,410.00	ABSOLUTE STANDARDS INC HAMDEN	04/20/2022
235067	2200121119	04/11/2022	USD	188.02	AMERICAN HERITAGE LIFE INSURAN	04/19/2022
235068	2200121122	04/11/2022	USD	2,545.68	FIDELITY SECURITY LIFE INSURANC	04/19/2022
235069	2200121118	04/11/2022	USD	1,090.60	FRONTIER COMMUNICATIONS CORP	04/19/2022
235070	2200121116	04/11/2022	USD	465.01	HARINGA COMPRESSOR INC ONTARIO	04/15/2022
235071	2200121120	04/11/2022	USD	496.26	PERS LONG TERM CARE PROGRAM	04/15/2022
235072	2200121113	04/11/2022	USD	140.00	SAN BERNARDINO COUNTY RECORDERS	04/21/2022
235073	2200121114	04/11/2022	USD	23,216.05	U S BANK ST LOUIS MO	04/19/2022
235074	2200121112	04/11/2022	USD	10,878.51	VERIZON WIRELESS DALLAS TX	04/21/2022
235075	2200121121	04/11/2022	USD	25.00	WILCO LIFE INSURANCE COMPANY	04/26/2022
235076	2200121115	04/11/2022	USD	538.14	YRC INC PASADENA CA	04/14/2022
235077	2200121132	04/14/2022	USD	2,077.46	BRAX COMPANY INC VALLEY CENTER	04/20/2022
235078	2200121134	04/14/2022	USD	1,860.00	BRI COMMUNICATIONS LA QUINTA	05/05/2022
235079	2200121127	04/14/2022	USD	484.00	CALIF DEPT OF FISH AND WILDLIF	04/20/2022
235080	2200121131	04/14/2022	USD	233.09	CINTAS CORPORATION ONTARIO CA	04/21/2022
235081	2200121129	04/14/2022	USD	482,577.97	CITY OF FONTANA FONTANA CA	04/22/2022
235082	2200121135	04/14/2022	USD	1,942.50	CLIFTONLARSONALLEN LLP IRVINE	04/19/2022
235083	2200121137	04/14/2022	USD	1,944.92	CUCAMONGA VALLEY WATER DISTRIC	04/20/2022
235084	2200121130	04/14/2022	USD	190.94	ENVIRONMENTAL EXPRESS CHARLEST	04/20/2022
235085	2200121138	04/14/2022	USD	747.52	FONTANA WATER COMPANY FONTANA	04/21/2022
235086	2200121128	04/14/2022	USD	485.19	PHELPS INDUSTRIAL PRODUCTS INC	04/20/2022
235087	2200121136	04/14/2022	USD	46,764.43	POWERHOUSE COMBUSTION AND MECH	04/27/2022
235088	2200121133	04/14/2022	USD	360.00	VECTORUSA TORRANCE CA	04/18/2022
235089	2200121214	04/19/2022	USD	5,000.00	CALIF ASSOC OF SANITATION AGENS	
235090	2200121215	04/19/2022	USD	387.76	FONTANA HERALD NEWS FONTANA	04/26/2022
235091	2200121218	04/19/2022	USD	4,099.04	FRONTIER COMMUNICATIONS CORP	04/26/2022
235092	2200121217	04/19/2022	USD	40,000.00	LAW OFFICES OF MARK R MCKINNIS	05/17/2022
235093	2200121216	04/19/2022	USD	2,679.00	THE NEW HOME COMPANY IRVINE	04/22/2022

Inland Empire Util.Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Disbursement Account -April '22

05/24/2022 / 17:09:37  
User: CCAMPBRL  
Page: 2

Bank	CBB	CITIZENS BUSINESS BANK				ONTARIO CA 917610000
Bank Key	122234149					
Acct number	CHECK	231167641				
Check						
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
235094	2200121278	04/21/2022	USD	215.32	AIRGAS WEST INC PASADENA CA	04/25/2022
235095	2200121277	04/21/2022	USD	2,590.46	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	04/25/2022
235096	2200121280	04/21/2022	USD	1,131.50	CALIF DEPT OF FISH AND WILDLIFONTARIO CA	04/28/2022
235097	2200121284	04/21/2022	USD	2,254.20	CHINO HILLS FORD CHINO CA	04/27/2022
235098	2200121287	04/21/2022	USD	649.98	CINTAS CORPORATION ONTARIO CA	04/26/2022
235099	2200121282	04/21/2022	USD	1,686.82	CINTAS FIRST AID & SAFETY LOCCINCINNATI OH	04/28/2022
235100	2200121289	04/21/2022	USD	900.50	DXP ENTERPRISES INC DALLAS TX	04/27/2022
235101	2200121293	04/21/2022	USD	301.27	FRANCHISE TAX BOARD SACRAMENTO CA	05/11/2022
235102	2200121290	04/21/2022			voided by SHEATH - Lost Check	05/03/2022
235103	2200121279	04/21/2022	USD	330.70	INTERSTATE BATTERY SYSTEM ALTA LOMA CA	04/27/2022
235104	2200121288	04/21/2022	USD	148.00	LITTLE SISTER'S TRUCK WASH, INFONIANA CA	05/11/2022
235105	2200121292	04/21/2022	USD	13,609.74	ONTARIO MUNICIPAL UTILITIES COONTARIO CA	04/26/2022
235106	2200121291	04/21/2022	USD	849.94	QUINN COMPANY CITY OF INDUSIRY CA	04/27/2022
235107	2200121281	04/21/2022	USD	10,833.23	ROCKWELL ENGINEERING & EQUIPMETUSTIN CA	04/26/2022
235108	2200121286	04/21/2022	USD	455.00	SAN BERNARDINO COUNTY SAN BERNARDINO CA	05/02/2022
235109	2200121283	04/21/2022	USD	1,808.00	U S POSTAL SERVICE CHINO HILLS CA	04/28/2022
235110	2200121285	04/21/2022	USD	5,768.00	ZONES CORPORATE SOLUTIONS SEATTLE WA	04/26/2022
235111	2200121340	04/26/2022	USD	11,600.12	AIRGAS WEST INC PASADENA CA	04/29/2022
235112	2200121342	04/26/2022	USD	1,200.00	BEE REMOVERS WALNUT CA	05/09/2022
235113	2200121341	04/26/2022	USD	602,339.74	CHARLES KING COMPANY INC SIGNAL HILL CA	05/03/2022
235114	2200121344	04/26/2022	USD	3,027.42	CITY OF CHINO CHINO CA	05/03/2022
235115	2200121343	04/26/2022	USD	1,000.00	SPC SOLAR CLEANING ONTARIO CA	05/02/2022
235116	2200121571	04/28/2022	USD	452.11	APPLIED INDUSTRIAL TECHNOLOGIEPASADENA CA	05/04/2022
235117	2200121581	04/28/2022	USD	22,544.14	BANK OF AMERICA, N.A. CHARLOTTE NC	04/29/2022
235118	2200121577	04/28/2022	USD	7,500.00	BIA SOUTHERN CALIFORNIA IRVINE CA	05/06/2022
235119	2200121586	04/28/2022	USD	6,552.08	BURRTEC WASTE INDUSTRIES INC FONTANA CA	05/05/2022
235120	2200121572	04/28/2022	USD	1,040.00	CAPPO SOQUEL CA	05/20/2022
235121	2200121579	04/28/2022	USD	416.89	CINTAS CORPORATION ONTARIO CA	05/05/2022
235122	2200121588	04/28/2022	USD	100.00	Cuevas, Ayla Fontana	05/12/2022
235123	2200121582	04/28/2022	USD	1,786.72	DXP ENTERPRISES INC DALLAS TX	05/05/2022
235124	2200121574	04/28/2022	USD	400.00	FONTANA CHAMBER OF COMMERCE FONTANA CA	05/05/2022
235125	2200121587	04/28/2022	USD	2,599.56	FRONTIER COMMUNICATIONS CORP CINCINNATI OH	05/06/2022
235126	2200121584	04/28/2022	USD	15,000.00	KP PUBLIC AFFAIRS LLC SACRAMENTO CA	05/18/2022
235127	2200121589	04/28/2022	USD	100.00	Nordstrom, Scott Etiwanda	05/04/2022
235128	2200121576	04/28/2022	USD	15,000.00	SCAP ENCINITAS CA	05/05/2022
235129	2200121580	04/28/2022	USD	201.18	SPORT PINS INTERNATIONAL INC UPLAND CA	05/05/2022
235130	2200121583	04/28/2022	USD	5,800.00	STUMP FENCE CO GLENDORA CA	05/06/2022
235131	2200121585	04/28/2022	USD	465.93	VERIZON BUSINESS ALBANY NY	05/03/2022
235132	2200121575	04/28/2022	USD	289.17	VERIZON WIRELESS DALLAS TX	05/05/2022
235133	2200121573	04/28/2022	USD	4,147.17	WM CORPORATE SERVICES INC LOS ANGELES CA	05/03/2022
235134	2200121578	04/28/2022	USD	499.81	WORLDWIDE EXPRESS PASADENA CA	05/02/2022
* Payment method Check			USD	1,447,071.12		

Total of all entries

Check Register  
CEB Disbursement Account -April '22

05/24/2022 / 17:09:37  
User: CCAMPBEL  
Page: 3

Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
**			USD	1,447,071.12		

## Attachment 2B

### Workers' Comp Checks

Inland Empire Util. Agency  
Chino, CA  
Company code 1000

Check Register  
CBB Workers Compensation Account-Apr'22

05/24/2022 / 17:08:47  
User: CCAMPBEL  
Page: 1

Bank	CBB	CITIZENS BUSINESS BANK				ONTARIO CA	917610000
Bank Key	122234149						
Acct number	WCOM2	231159290					
Checks created manually							
Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void	
100047	2200121870	04/06/2022	USD	37.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/08/2022	
100048	2200121871	04/13/2022	USD	847.60	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/19/2022	
100049	2200121872	04/13/2022	USD	80.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/21/2022	
100050	2200121875	04/13/2022	USD	185.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/15/2022	
100051	2200121876	04/20/2022	USD	143.44	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100052	2200121877	04/20/2022	USD	183.36	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/26/2022	
100053	2200121878	04/20/2022	USD	133.61	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/26/2022	
100054	2200121879	04/20/2022	USD	1,034.25	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100055	2200121880	04/20/2022	USD	2,092.25	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100056	2200121881	04/20/2022	USD	1,178.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100057	2200121882	04/20/2022	USD	70.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100058	2200121883	04/20/2022	USD	424.20	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100059	2200121884	04/20/2022	USD	344.05	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/28/2022	
100060	2200121885	04/20/2022	USD	293.20	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100061	2200121886	04/20/2022	USD	203.05	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/27/2022	
100062	2200121887	04/20/2022	USD	92.50	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/22/2022	
100063	2200121888	04/27/2022	USD	1,908.50	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100064	2200121889	04/27/2022	USD	462.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100065	2200121890	04/27/2022	USD	420.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100066	2200121891	04/27/2022	USD	126.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100067	2200121892	04/27/2022	USD	168.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100068	2200121893	04/27/2022	USD	203.05	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN		
100069	2200121895	04/27/2022	USD	74.00	SEDGWICK CLAIMS MANAGEMENT SVCMEMPHIS TN	04/29/2022	
* Payment method Checks created manually			USD	10,703.06			

Total of all entries

Check Register  
CBS Workers Compensation Account-Apr'22

05/24/2022 / 17:08:47  
User: CCAMPBRL  
Page: 2

Check number from to	Payment	Pmnt date	Crcy	Amount paid (FC)	Recipient/void reason code	Enca./void
**			USD	10,703.06		

# Attachment 2C

## Vendor ACHs

Check	Payee / Description	Amount
ACH	HOME DEPOT CREDIT SERVICES	
	GWR-Vinyl Tubing, 5 Gal Buckets&Lids, Clam 6531393	46.99
	GWR-Cultivator, Flow Control, Concrete Mix 8010416	152.65
	GWR-Prybar, Wrench, 2 Gal Buckets&Lids, Cre 9522438	91.89
	GWR-Concrete Mix, Steel Wire Sheets, 5 Gal 8011430	86.19
	GWR-E-Deposit-Electric Cement Mixer 7902655	50.00
	GWR-Electric Cement Mixer Rental 7902705	8.92
		- - - - -
	HOME DEPOT CREDIT SERVICES \$	436.64
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	Installed Base Evaluation 6441-1039873	3,800.00
		- - - - -
	ROYAL INDUSTRIAL SOLUTIONS \$	3,800.00
ACH	GRAINGER INC	
	RP1Mnt-Blade Set, Wheel Brushes 9236348547	61.65
		- - - - -
	GRAINGER INC \$	61.65
ACH	ENVIRONMENTAL RESOURCES ASSOC	
	Lab Volatiles, Neutrals, Solids, Oil & Grea 995043	3,928.03
	Lab Semivolatiles, Pesticides 995868	2,152.00
		- - - - -
	ENVIRONMENTAL RESOURCES ASSOC \$	6,080.03
ACH	CAROLLO ENGINEERS	
	EN17110 Feb Prof. Serv. FB18607	5,143.41
	EN24001/EN24002 IEUA RP-1 Liquid/Solids FB19264	259,351.08
		- - - - -
	CAROLLO ENGINEERS \$	264,494.49
ACH	BABCOCK LABORATORIES, INC	
	Oil & Grease CC20458-2045	116.86
		- - - - -
	BABCOCK LABORATORIES, INC \$	116.86
ACH	HACH COMPANY	
	Nitrate, Ammonia, db Nitrate 12775420	1,194.04
	Equitransferrant PH7 Buffer 12776923	280.65
	DPD Free Refill Vial 12779691	309.94
	Sensor Cap Replacement 12791537	500.03
	Nitrate 12809224	3,364.77
		- - - - -
	HACH COMPANY \$	5,649.43
ACH	PFM FINANCIAL ADVISORS LLC	
	2022 WIFIA Loan Financial Advisory Svcs 119399	45,000.00
		- - - - -
	PFM FINANCIAL ADVISORS LLC \$	45,000.00
ACH	PFM ASSET MANAGEMENT LLC	
	2/1-2/28 Investment Portfolio Mgmt 13116024	6,755.50
		- - - - -
	PFM ASSET MANAGEMENT LLC \$	6,755.50
ACH	ALLIED UNIVERSAL SECURITY SERV	
	January 2022 Monthly Patrol Service 12113195	11,976.42



Check	Payee / Description	Amount
	RP1-Jan 2022 Monthly Patrol Svc 12339717	5,748.04
	March 2022 Monthly Patrol Svc 12365236	11,976.42
	ALLIED UNIVERSAL SECURITY SERV\$	29,700.88
ACH	THE SOLIS GROUP	
	EN18006.00 1/1-1/31/22 Prof Svcs 8342	1,893.00
	THE SOLIS GROUP \$	1,893.00
ACH	ACT, A DIVISION OF CCI CHEMICA	
	7/21 Water Treament Serv. Plant 1 2 5 0368442-IN	445.00
	ACT, A DIVISION OF CCI CHEMICA\$	445.00
ACH	B & K VALVES & EQUIPMENT INC	
	Swing Flex Check Valves 1554.1-1	6,397.72
	B & K VALVES & EQUIPMENT INC \$	6,397.72
ACH	SO CALIF EDISON	
	RP5/TP5/HQA/B-1/31-3/1 6075 Kimball Ave 8002326317 2/	135,809.19
	1630EPmpStn-2/16-3/17 7420 1/2 East 8000414223 3/	38,131.02
	MWDCB14/20-2/16-3/17 5752 East Ave/475 1 0478658163 3/	143.90
	MWDTrnt18-2/16-3/17 13400 Betsy Ross Ct 8000136547 3/	36.62
	VctrBsn/MWDCB11-2/17-3/20 Victoria St/Ba 0228789092 3/	127.80
	MntclSpltBx-2/16-3/17 11294 Roswell Ave 8000629815 3/	83.53
	RP2MntLnchRm-2/16-3/17 16400 El Prado Rd 8001015118 3/	4,066.55
	I/WLn-2/16-3/17 34 East End-Grand 8000031936 3/	21.39
	SO CALIF EDISON \$	178,420.00
ACH	AQUA BEN CORPORATION	
	DAFT-4,600 Lbs Hydrofloc 748E 44033	6,493.02
	AQUA BEN CORPORATION \$	6,493.02
ACH	J G TUCKER & SON INC	
	RP1-Cylinders-Hydrogen,Sulfide,Nitrogen 17211	436.90
	J G TUCKER & SON INC \$	436.90
ACH	PERKINELMER HEALTH SCIENCES IN	
	RF Load Coil Assembly 5304913466	910.77
	PERKINELMER HEALTH SCIENCES IN\$	910.77
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	RP-1 Florescent Lamp 6441-1049128	67.82
	Lamps 6441-1047338	32.00
	Connector,Fluorescent Lamp 6441-1049127	1,154.26
	ROYAL INDUSTRIAL SOLUTIONS \$	1,254.08
ACH	UNIVAR SOLUTIONS USA INC	
	TP1-8,335 Lbs Sodium Bisulfite 50091918	3,349.90
	UNIVAR SOLUTIONS USA INC \$	3,349.90

Check	Payee / Description	Amount
ACH	WAXIE SANITARY SUPPLY Clorox Bleach, Waxie t-paper 80735585	1,475.01
	WAXIE SANITARY SUPPLY \$	1,475.01
ACH	PETE'S ROAD SERVICE 2 Tires f/VQUI1802 567888-00	1,023.89
	PETE'S ROAD SERVICE \$	1,023.89
ACH	APPLEONE EMPLOYMENT SERVICES Accntng-Lankford, S-W /E 02/19/22 39.50 01-6214694 Accntng-Lankford, S-W /E 02/12/22 40 Ho 01-6207225 Accntng-Lankford, S-W /E 02/05/22 40 Ho 01-6198670 Accntng-Lankford, S-W /E 01/29/22 40 Ho 01-6191745 Accntng-Lankford, S-W /E 01/22/22 40 Ho 01-6182973 Accntng-Lankford, S-W /E 01/15/22 40 H 01-6177560 Accntng-Lankford, S-W /E 01/01/22 10 Ho 01-6163174	1,640.04 1,660.80 1,660.80 1,660.80 1,660.80 1,660.80 743.04
	APPLEONE EMPLOYMENT SERVICES \$	10,687.08
ACH	CDM SMITH INC EN19024-11/2021 Professional Services 90141434 EN17006-1/9-2/5 Prof Svcs 90144624	16,925.10 8,373.75
	CDM SMITH INC \$	25,298.85
ACH	DELL MARKETING L P RP1 Performance Dock 10536712099 RP1 Precision Workstation,Dock,Backpack 10535636051 RP1 Thunderbolt Dock 10559359621 RP1 24" Monitor 10557883075 RP1 Thunderbolt Dock 10558128785 RP1 Precision Workstation,Dock,Backpack 10544816945 20 Docks 10565612767 30 Power Adapters 65W 10567437274	616.69 4,515.46 8,168.85 5,175.89 5,631.66 4,515.46 6,551.20 1,454.63
	DELL MARKETING L P \$	36,629.84
ACH	CHINO BASIN WATER CONSERVATION WR21015-Residential Landscape Program Cl 434	250.00
	CHINO BASIN WATER CONSERVATION\$	250.00
ACH	E H WACHS CO RP1 Wall Charger,Vehicle Charger INV199618	195.82
	E H WACHS CO \$	195.82
ACH	KONICA MINOLTA BUSINESS SOLUTI 11/27-11/30/21 Lease Copier 9008248075	22.99
	KONICA MINOLTA BUSINESS SOLUTI\$	22.99
ACH	CAROLLO ENGINEERS EN24001-EN24002 Prof. Svcs - 01/31/22 FB20296	309,464.54
	CAROLLO ENGINEERS \$	309,464.54

Check	Payee / Description		Amount
ACH	MIDPOINT BEARING		
	RP1 598-2T	96507294	353.00
	80HO/L AME	96506000	9.05
	B48-BAN	96506071	48.40
		- - - - -	-
	MIDPOINT BEARING	\$	410.45
ACH	ATMAA INC		
	RP1-Analysis Reduced Sulfur Compounds	37540	220.00
	Analysis reduce sulfur	37268	220.00
		- - - - -	-
	ATMAA INC	\$	440.00
ACH	HACH COMPANY		
	Metalized Calibration Bags	12890030	169.32
	Door Assy Kit	12924928	1,526.63
	Fiber Wiper Process Vial (Seal)	12822250	72.81
	Nitrite	12812764	2,725.00
	50 MG/L Calibr Std Soln	12833037	199.90
	10 MG/L NH4-N Std Soln	12812719	93.51
	10 MG/L NH4-N Std Soln	12809372	187.01
	50 MG/L Calibr Std Soln	12829487	102.57
		- - - - -	-
	HACH COMPANY	\$	5,076.75
ACH	INNOVATIVE FEDERAL STRATEGIES		
	01/2021 Prof Svcs	022022	7,200.00
	3/2022 Prof Svcs	032022	7,200.00
		- - - - -	-
	INNOVATIVE FEDERAL STRATEGIES	\$	14,400.00
ACH	SHI INTERNATIONAL CORP		
	3/22-3/24 Sonic Wall Gold Support	B14882417	930.07
		- - - - -	-
	SHI INTERNATIONAL CORP	\$	930.07
ACH	RSD		
	Gripnotch Belt BX-55,AX-55	55355891-00	738.97
		- - - - -	-
	RSD	\$	738.97
ACH	OLIN CORP		
	TP1- Sodium Hypochlorite 4,814	3000083049	4,404.81
	TP1 4,820 Gals. Sodium Hypochlorite	3000083881	4,410.30
	Sodium Hypochlorite 4,878 LB	3000084368	4,463.37
	TP1- Sodium Hypochlorite 4,914	3000085094	4,496.31
	RP4 Sodium Hypochlorite 4,970	3000084370	4,547.55
		- - - - -	-
	OLIN CORP	\$	22,322.34
ACH	GK & ASSOCIATES		
	46-2849-1/22 Prof Svcs	22-002	44,494.00
	46-2849-1/22 Prof Svcs	22-001	14,280.00
		- - - - -	-
	GK & ASSOCIATES	\$	58,774.00
ACH	CRB SECURITY SOLUTIONS		
	RP1-Walnut Gate Camera Repair	17503	607.50
		- - - - -	-

Check	Payee / Description	Amount
	CRB SECURITY SOLUTIONS \$	607.50
ACH	JB'S POOLS & PONDS INC 2/22 Pond Maint Svc 2266760200	1,194.85
	JB'S POOLS & PONDS INC \$	1,194.85
ACH	ALLIED UNIVERSAL SECURITY SERV Feb 2022 Patrol Srvc 12247227	11,976.42
	ALLIED UNIVERSAL SECURITY SERV\$	11,976.42
ACH	SAP AMERICA INC BIS-2/28-3/4 Trng-GT-HR306 201800116380	4,090.00
	SAP AMERICA INC \$	4,090.00
ACH	CARRIER CORPORATION Lab-Motor Replace Svcs, Motor parts 90179624	2,295.00
	RP1-Compressor Repair Svcs 90179226	552.50
	RP5 PM Service for 7 Wall Pack Units 90182856	733.00
	RP5 HVAC Serv. Thech. Parts and Servic 90181034	2,178.72
	RP5-1/2022 PM Maintenance 90181026	2,115.00
	RP5 Ice Cube Station Repair 90174686	490.00
	CARRIER CORPORATION \$	8,364.22
ACH	ELECTRO-CHEMICAL DEVICES INC RP1 Electrode PH Gen Purpose Radel Two T 73096	2,855.14
	ELECTRO-CHEMICAL DEVICES INC \$	2,855.14
ACH	HARPER & ASSOCIATES ENGINEERIN EN17110.03-1/22 Prof Svcs ENG-7639	7,744.00
	HARPER & ASSOCIATES ENGINEERIN\$	7,744.00
ACH	MICROAGE Sophos Software Webserver Protection 2203059	945.19
	MICROAGE \$	945.19
ACH	THERMO ELECTRON NORTH AMERICA EGC 500 KOH Cartridge 9021203754	3,781.88
	Lab Guard Column 9021200541	548.32
	THERMO ELECTRON NORTH AMERICA \$	4,330.20
ACH	MANAGED MOBILE INC Repair Parts/Labor F-Veh 0713 IN00-0235965	1,055.88
	MANAGED MOBILE INC \$	1,055.88
ACH	ECOTECH SERVICES INC 2/22 Res. Home Pressure Reg. Prgm. 2222	19,981.59
	ECOTECH SERVICES INC \$	19,981.59
ACH	MWH CONSTRUCTORS INC	

Check	Payee / Description	Amount
	4600002851-1/1-1/29/22 Prof Svcs 2022-30505777	21,559.50
	MWH CONSTRUCTORS INC \$	21,559.50
ACH	AMAZON BUSINESS Measuring Spoons 1CKM-17QV-GNR	13.22
	AMAZON BUSINESS \$	13.22
ACH	THE SOLIS GROUP EN17082-7/1-7/31 Prof Svcs 7426	1,882.00
	THE SOLIS GROUP \$	1,882.00
ACH	TRAJAN SCIENTIFIC AMERICAS INC Syringes 10064948AA	62.28
	2 500UL Syringe 10064948AB	122.41
	Syringe 10064948	148.71
	TRAJAN SCIENTIFIC AMERICAS INC\$	333.40
ACH	CAPO PROJECTS GROUP LLC RW15003.06 Jurupa Prof. Svcs. 02/16 5483	435.00
	EN18006 Prof. Svcs. 02/09 02/11/22 5482	580.00
	CAPO PROJECTS GROUP LLC \$	1,015.00
ACH	STAPLES CONTRACT & COMMERCIAL Keyboard,Mouse,Post-its 3502488815	52.12
	Labels,Binder Clips, Pens,Notebooks,Note 3502488819	93.00
	Name Badges, Dater, Steno Book 3502488820	56.57
	Toner, Copy holders 3502488821	198.42
	STAPLES CONTRACT & COMMERCIAL \$	400.11
ACH	MULTIVISTA EN19001,EN19006 12/21-1/20/21 RP5 Expans 1827	3,507.36
	MULTIVISTA \$	3,507.36
ACH	LIBERTY LANDSCAPING INC RP1 Tree Trim/Removal 105889	2,880.00
	RP1 Installation/Removal Maintenance 105851	6,620.54
	LIBERTY LANDSCAPING INC \$	9,500.54
ACH	FLEETISTICS GEOTAB Solar asset Track Feb 2022 98126	2,873.46
	FLEETISTICS \$	2,873.46
ACH	CONSTRUCTION TESTING AND EN17110/EN17043 RP4 Process Improvements 24897	3,454.50
	East End Flow Meter Replacement (PW) 24903	2,928.00
	East End Flow Meter Replacement (PW) 24756	650.00
	CONSTRUCTION TESTING AND \$	7,032.50
ACH	ACT, A DIVISION OF CCI CHEMICA	



Check	Payee / Description	Amount
	2/2022 Wtr Treatment Svc f/RP1,RP2,RP5,C 0384934-IN	690.00
	12/2021 Wtr Treatment Svc f/RP5,RP2,RP1, 0379825-IN	445.00
	1/2022 Wtr Treatment Svcs-RP1/2/5/CCWRF 0382780-IN	690.00
		- - - - -
	ACT, A DIVISION OF CCI CHEMICA\$	1,825.00
ACH	HORIZONS CONSTRUCTION CO INT'L	
	RP1-Gate & Operator Repair,Parts 4500039299	1,755.10
		- - - - -
	HORIZONS CONSTRUCTION CO INT'L\$	1,755.10
ACH	SO CALIF EDISON	
	930RsvrPrjct-2/23-3/23 2950 Galloping Hi 8001775817 3/	153.97
	SnSvnRW-2/24-3/24 6000 Cherry Ave 8000141055 3/	52.23
		- - - - -
	SO CALIF EDISON \$	206.20
ACH	IEUA EMPLOYEES' ASSOCIATION	
	P/R DIR 4 4/8/22 Employee Ded HR 0105100	12.00
	P/R 7 4/8/22 Employee Ded HR 0105300	174.00
		- - - - -
	IEUA EMPLOYEES' ASSOCIATION \$	186.00
ACH	IEUA SUPERVISORS UNION ASSOCIA	
	P/R 7 4/8/22 Employee Ded HR 0105300	330.00
		- - - - -
	IEUA SUPERVISORS UNION ASSOCIA\$	330.00
ACH	IEUA GENERAL EMPLOYEES ASSOCIA	
	P/R 7 4/8/22 Employee Ded HR 0105300	981.60
		- - - - -
	IEUA GENERAL EMPLOYEES ASSOCIA\$	981.60
ACH	INLAND EMPIRE UNITED WAY	
	P/R 7 4/8/22 Employee Ded HR 0105300	21.00
		- - - - -
	INLAND EMPIRE UNITED WAY \$	21.00
ACH	IEUA PROFESSIONAL EMPLOYEES AS	
	P/R 7 4/8/22 Employee Ded HR 0105300	624.00
		- - - - -
	IEUA PROFESSIONAL EMPLOYEES AS\$	624.00
ACH	WEX HEALTH INC	
	P/R 7 4/8/22 Cafeteria Plan HR 0105300	4,634.53
		- - - - -
	WEX HEALTH INC \$	4,634.53
ACH	CITY EMPLOYEES ASSOCIATES	
	P/R 7 4/8/22 Employee Ded HR 0105300	342.00
		- - - - -
	CITY EMPLOYEES ASSOCIATES \$	342.00
ACH	NOEL, STEVE	
	MlgReim-1/22 Call Out-Noel,S MLG 1/22	29.25
	MlgReim-1/21 Call Out-Noel,S MLG 1/21	29.25
		- - - - -
	NOEL, STEVE \$	58.50

Check	Payee / Description	Amount
ACH	MCSHANE, JAMES	
	MlgReim-2/4 Call Out-McShane,J MLG 2/4	49.14
	MlgReim-12/3 Call Out-McShane,J MLG 12/3	47.04
		- - - -
	MCSHANE, JAMES \$	96.18
ACH	SIANPOUR, SIAMAK	
	MlgReim-2/16,18,23 Call Outs-Sianpour,S MLG 2/16,18,2	57.04
	MlgReim-1/8,9 Call Out-Sianpour,S MLG 1/8,9	59.92
		- - - -
	SIANPOUR, SIAMAK \$	116.96
ACH	MARTINEZ, ARNOLDO	
	MlgReim-11/24 Call Out-Martinez,A MLG 11/24	32.48
	MlgReim-10/25 Call Out-Martinez,A MLG 10/25	32.48
		- - - -
	MARTINEZ, ARNOLDO \$	64.96
ACH	ZAMORANO, JUAN	
	MlgReim-1/14 Call Out-Zamorano,J MLG 1/14	35.10
	MlgReim-1/15 Call Out-Zamorano,J MLG 1/15	35.10
		- - - -
	ZAMORANO, JUAN \$	70.20
ACH	SANTA ANA WATERSHED	
	November 2021 Truck Discharge 9997	17,872.38
	November 2021 Service 10003	75,573.31
	December 2021 Truck Discharge 10012	17,535.34
	December 2021 Service 10019	74,293.19
	January 2022 Truck Discharge 10025	18,036.42
	January 2022 Service 10032	71,622.02
	In-N-Out Chino Dist Ctr Permit Fee 10035	600.00
		- - - -
	SANTA ANA WATERSHED \$	275,532.66
ACH	SIGMA-ALDRICH INC	
	Perfluorooctanoic Acid,Heptafluorohexano 555563888	404.44
		- - - -
	SIGMA-ALDRICH INC \$	404.44
ACH	AGILENT TECHNOLOGIES	
	Base, Purgeable Standard 122793679	540.51
		- - - -
	AGILENT TECHNOLOGIES \$	540.51
ACH	LIEBERT CASSIDY WHITMORE	
	21/22 Personnel Policies Audit 214551	1,138.00
	2/22 General Legal 213652	151.00
	2/15-2/16 ADA Training 213529	3,700.00
		- - - -
	LIEBERT CASSIDY WHITMORE \$	4,989.00
ACH	MCCROMETER INC	
	Single Point Insertion Mag 558438 RI	6,443.04
		- - - -
	MCCROMETER INC \$	6,443.04
ACH	CASC ENGINEERING AND CONSULTIN	
	EN20040-1/22 Prof Svcs 0045734	10,209.62

Check	Payee / Description	Amount
	CASC ENGINEERING AND CONSULTIN\$	10,209.62
ACH	ATMAA INC Analysis Reduced Sulfur Compounds 37924	240.00
	ATMAA INC \$	240.00
ACH	GRISWOLD INDUSTRIES Rp-1 E&I Rebuild Kit 837024	1,962.53
	RP1 Rebuilt Main Valve and Pilot 832514	1,784.73
	GRISWOLD INDUSTRIES \$	3,747.26
ACH	CARRIER CORPORATION Service Agreement Maintenance 90178020	23,202.00
	CARRIER CORPORATION \$	23,202.00
ACH	CONSERV CONSTRUCTION INC WR22019/WR21019-2/2022 Prof Svcs-Smll St 1848	56,134.40
	CONSERV CONSTRUCTION INC \$	56,134.40
ACH	ATKINSON, ANDELSON, LOYA, 2/22 General Labor Advice 645862	102.00
	ATKINSON, ANDELSON, LOYA, \$	102.00
ACH	DORGAN LEGAL SERVICES LLP 1/22 & 2/22 General Labor Advice 594	8,619.12
	1/22 & 2/22 General Labor Advice 603	10,203.60
	1/22 & 2/22 General Labor Advice 602	660.00
	DORGAN LEGAL SERVICES LLP \$	19,482.72
ACH	AMAZON BUSINESS Cable Weights,Float Switch Weights 16FK-FRTK-4T1	276.44
	AMAZON BUSINESS \$	276.44
ACH	SHAW HR CONSULTING INC 1/3-2/23 EFJA Non-Industrial Consulting 002999	3,110.00
	5/27-12/16 General Consulting Svcs 002314	315.00
	12/7-12/23 EFJA Non-Industrial Consultin 002313	1,365.00
	12/15-12/23 EFJA Non-Industrial Consulti 002312	775.00
	11/8-11/23 EFJA Non-Industrial Consultin 002293	210.00
	SHAW HR CONSULTING INC \$	5,775.00
ACH	WOOD ENVIRONMENT & INFRASTRUCT 11/27-12/31/21 Project/Adm. Staff Svcs S49835039	15,130.00
	WOOD ENVIRONMENT & INFRASTRUCT\$	15,130.00
ACH	FLEETISTICS GEOTAB Materials 99273	2,873.46
	FLEETISTICS \$	2,873.46



Check Payee / Description	Amount
---------------------------	--------

ACH	SO CALIF EDISON			66,365.12
	CCWRP/TP/RWPS-2/28-3/28 14950 Telephone	8004814080 3/		
	Trnr3&4-3/1-3/29 916 Archibald Ave	8001265279 3/		59.26
	TrnrBsnRW-3/1-3/29 1063 Turner Ave	8004601423 3/		22.22
	8thStBsn-2/28-3/28 1180 8th St	8000035339 3/		66.92
	CCWRP/TP-2/28-3/28 14950 Telephone Av	8003543714 3/		70.20
	1630WPmpStn-2/28-3/28 1530 6th St	8004881955 3/		10,082.38
			- - - - -	
	SO CALIF EDISON	\$		76,666.10
ACH	WESTERN DENTAL PLAN			
	3/22 Agency Dental Plan	3/22		1,932.10
			- - - - -	
	WESTERN DENTAL PLAN	\$		1,932.10
ACH	COLONIAL LIFE & ACCIDENT INSUR			
	4/22 Disability,Cancer,Universal/Term Li 7274194040193			229.57
			- - - - -	
	COLONIAL LIFE & ACCIDENT INSUR\$			229.57
ACH	WEX HEALTH INC			
	February 2022 Admin Fees	0001485415-IN		280.25
			- - - - -	
	WEX HEALTH INC	\$		280.25
ACH	LEGALSHIELD			
	3/22 Employee Prepaid Legal Services	3/22		179.40
			- - - - -	
	LEGALSHIELD	\$		179.40
ACH	AQUA BEN CORPORATION			
	RP1-18,400 Lbs Hydrofloc 750A	44066		27,359.88
	DAFT-4,600 Lbs Hydrofloc 748E	44065		6,493.02
			- - - - -	
	AQUA BEN CORPORATION	\$		33,852.90
ACH	BROWN AND CALDWELL			
	1/28-2/24 Prof Svcs	12437557		22,719.13
			- - - - -	
	BROWN AND CALDWELL	\$		22,719.13
ACH	FISHER SCIENTIFIC			
	Lab-Sodium Salicylate Crystal	7202841		513.90
	PTFE/SI Septa	7130381		1,696.10
	Unitary Wash Bottles	1933817		159.94
	Gls Fibrt Filt,Syring Filt,Chloroform,So	8308371		5,582.40
	Eppendorf Pipette Tips	1395031		241.86
	Room TMP Rcrdng Chrt Ppr	9162771		565.00
	Eptps 200UL NS Bulk	7442639		403.57
			- - - - -	
	FISHER SCIENTIFIC	\$		9,162.77
ACH	HOME DEPOT CREDIT SERVICES			
	Straight and Angle Plugs , Blk & Wht Con	2615126		178.07
	Elbows, Coupleings, 120Ft. Stell Fish	4063186		79.64
	Nylon Outlet , Waterproff Assort Cable	4612573		120.11
	Tape, Scraper, Patch n Paint	9622194		25.57
	Couplings,Coper Elbows, Unions, Fem. Ada	0513019		345.89

Check	Payee / Description	Amount
	Globes, 40LB Pool Salt 3073255	57.39
	Flex Conduct, Husky Ratchet, 10 Ft, Blk 0513069	1,029.59
	Conduct. Connector and Blk and Wht Plug 1527105	431.53
	GWR-Concrete Mix-90 Lb Bags 7170878	20.59
	Maple Board,Luber Fee Angle Slt Zinc,Lop 1012550	200.12
	Rake,Head Lamp, Lumen Rechargeable 2130267	146.37
	Cleaner, Hand Wash,Rubber Strap, Wrench 7624034	607.79
	Yellow and Red string 500Ft each 2060360	152.28
	Flex Coupling 9614358	38.62
	Cupling Sheilded,Cap, Flex CPLGs, Cement 5511988	156.18
	Tool bag, Ratchet Wrench, Brush, Knifes 1513992	192.36
	Rebar Wire Diabale , Makita Diamond Blade 8613378	281.07
	Vinyl tubes 3627587	50.77
	Angel and Straigth Grinder and Disk 2527058	204.62
	Rapid set Cement 8023502	129.82
	40LBS Salt 1272281	27.40
	Nexgrill 5 Burner gas 3623156	300.62
	Brushes,SQ Box Cover 2515668	41.91
	Caster Rubber,washer,sovel,schotch Hvydt 6542747	121.63
	HOME DEPOT CREDIT SERVICES \$	4,939.94
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	RP1-Freq Drv,Remote 6441-1050141	3,409.78
	120V Photocontrol 6441-1049981	83.34
	ROYAL INDUSTRIAL SOLUTIONS \$	3,493.12
ACH	UNIVAR SOLUTIONS USA INC	
	PradoLS-12,180 Lbs Sodium Bisulfite 50080240	4,895.23
	TP1-12,345 Lbs Sodium Bisulfite 50076573	4,961.55
	UNIVAR SOLUTIONS USA INC \$	9,856.78
ACH	SHANLEY PUMP & EQUIPMENT INC	
	Bushings 0049746-IN	890.08
	SHANLEY PUMP & EQUIPMENT INC \$	890.08
ACH	GRAINGER INC	
	RP1-Filter 9247178008	1,228.27
	RP1Mnt-Fork Extns 9249100257	398.63
	RP1Mnt-Multimeters,Cases,Test Leads 9248564149	1,403.28
	RP1Mnt-Valve,Gloves 9248564156	187.20
	Abrasive Rolls,Smoke Candles 9238203005	2,116.57
	Liquid LVL Switch Vertical 9236120060	39.68
	RP1Mnt-Immersion Probes 9249684078	53.36
	Screw Extractor Set 9228749967	123.40
	RP1Mnt-Rope Clip & Thumble Kit,Cable 9248564131	160.24
	RP1Mnt-Tape,Glasses,Valves 9248648777	548.24
	RP1Mnt-Hydraulic Filter Element 9250213163	906.26
	GRAINGER INC \$	7,165.13
ACH	ENVIRONMENTAL RESOURCES ASSOC	
	Lab Base/Neutrals,Acids 997641	479.58
	Lab Per- & Polyfluoroalkyl Substa 993604	518.94
	Lab PFAS Ground Water & Surface W 992949	548.92
	PFAS Drinking Water 987950	505.07

Check	Payee / Description	Amount
	ENVIRONMENTAL RESOURCES ASSOC \$	2,052.51
ACH	APPLEONE EMPLOYMENT SERVICES	
	Gardner,J/Magalit,R-WE 02/19/22 01-6207226	2,665.81
	Gardner,J/Magalit,R-WE 01/15/22 01-6177561	2,886.32
	Magalit,R-WE 01/01/22 01-6163175	1,059.16
	Gardner,J/Magalit,R-WE 01/22/22 01-6182974	2,734.24
	Gardner,J/Magalit,R-WE 01/29/22 01-6191746	2,664.54
	Gardner,J/Magalit,R-WE 02/05/22 01-6198671	2,658.20
	Gardner,J/Lankford,S/Magalit,R-WE 12/18/ 01-6148925	4,884.96
	Gardner,J/Magalit,R-WE 02/19/22 01-6214695	2,658.20
	APPLEONE EMPLOYMENT SERVICES \$	22,211.43
ACH	CDM SMITH INC	
	EN17006-2/2022 Professional Services 90147192	28,870.70
	CDM SMITH INC \$	28,870.70
ACH	DELL MARKETING L P	
	Dell Workstation,Dock 10567438252	4,391.79
	DELL MARKETING L P \$	4,391.79
ACH	METTLER-TOLEDO	
	Preventive Maintenance, Jack & Grease 655043794	3,137.88
	METTLER-TOLEDO \$	3,137.88
ACH	CHINO BASIN WATER CONSERVATION	
	WR21022-2 Design-Landscape 438	225.50
	CHINO BASIN WATER CONSERVATION\$	225.50
ACH	CAROLLO ENGINEERS	
	IEUA Recycled Water System Cost of Servi FB21199	2,194.50
	CAROLLO ENGINEERS \$	2,194.50
ACH	INDUSTRIAL SUPPLY CO	
	Drill,Bits 6275	259.62
	INDUSTRIAL SUPPLY CO \$	259.62
ACH	TELEDYNE ISCO	
	Replacement Pump Assys S020526407	1,358.73
	TELEDYNE ISCO \$	1,358.73
ACH	MCR TECHNOLOGIES INC	
	RP1-Strainer Assembly 40595	124.99
	MCR TECHNOLOGIES INC \$	124.99
ACH	HACH COMPANY	
	Stablcal Vial Formazin Solns 12939918	948.94
	HACH COMPANY \$	948.94

Check	Payee / Description	Amount
ACH	INSIDE PLANTS INC Indor Plant Maint. March-22 88458	667.50
	INSIDE PLANTS INC \$	667.50
ACH	RSD RP1-Aerosol Spray,Sealant,Paint Brush 6272593-00	181.20
	Condenser Pad,Regulator,Spray,Pump 55361949-00	469.66
	Cartridge Filters,Single Filters 55362067-00	432.66
	RSD \$	1,083.52
ACH	ZASIO ENTERPRISES INC 5/1-4/30 Versatile Retention Support&Cit 20098672	2,485.00
	ZASIO ENTERPRISES INC \$	2,485.00
ACH	ABATIX CORPORATION Coverall ChemMax 8236934	533.80
	ABATIX CORPORATION \$	533.80
ACH	CONSERV CONSTRUCTION INC WR21006-3/22 Prof Svcs - Lrg Lndscp Rtrf 1847	13,309.38
	WR21025-3/2022 Prof Svcs-Tune-up Program 1849	49,430.22
	CONSERV CONSTRUCTION INC \$	62,739.60
ACH	EUROFINS EATON ANALYTICAL LLC 2/15/22 Recycle Water From RP1/RP4 L0617921	400.00
	2/07/22 Water Sample Analysis L0617908	1,500.00
	2/8 Water Sample Analysis L0617003	200.00
	EUROFINS EATON ANALYTICAL LLC \$	2,100.00
ACH	ELECTRO-CHEMICAL DEVICES INC RP1 Simulation Resistor 73073	225.37
	RP1 Electrolyte Refill Kit 73092	365.45
	ELECTRO-CHEMICAL DEVICES INC \$	590.82
ACH	POWER ENGINEERING SERVICES INC EN22040 1/29/22 Arc Flash Study 11554	3,040.00
	EN22040 1/29/22 Arc Flash Study 11555	1,705.00
	POWER ENGINEERING SERVICES INC\$	4,745.00
ACH	CALIFORNIA WATER TECHNOLOGIES RP1-16,683 Lbs Ferric Chloride Solution 41542	5,622.98
	RP2-17,876.52 Lbs Ferric Chloride Soluti 41581	6,025.26
	CALIFORNIA WATER TECHNOLOGIES \$	11,648.24
ACH	V3IT CONSULTING INC SAP BASIS JAN 2021 Support V3IT2022IEUA0	6,184.00
	V3IT CONSULTING INC \$	6,184.00

Check	Payee / Description	Amount
ACH	EVOQUA WATER TECHNOLOGIES LLC PM Contract 2/1/22-4/30/22	905237728 2,139.70
	EVOQUA WATER TECHNOLOGIES LLC \$	2,139.70
ACH	JEREMY HARRIS CONSTRUCTION, IN SnSvnBsn-Weed Cleaning	3270 4,690.00
	JEREMY HARRIS CONSTRUCTION, IN\$	4,690.00
ACH	MANAGED MOBILE INC Repair/Labor Veh 0810	IN00-0238668 567.34
	MANAGED MOBILE INC \$	567.34
ACH	JC LAW FIRM 2/22 Regional Contract	1061 7,140.00
	2/22 Romero vs IEUA	1065 2,400.00
	2/22 General Legal	1066 21,450.00
	2/22 RCA Legal	1060 3,120.00
	2/22 Ortiz vs IEUA	1064 150.00
	2/22 Kaiser vs CBWCD (Ely Basin)	1063 1,170.00
	2/22 Watermaster	1062 13,050.00
	JC LAW FIRM \$	48,480.00
ACH	AMAZON BUSINESS Wrench & Plier Sets, Slotted Sets, Tool Ki	1D9R-VHXH-TYJ 3,525.15
	Hardhats	1WQY-1376-4TR 411.94
	AMAZON BUSINESS \$	3,937.09
ACH	WATER SYSTEMS CONSULTING INC RP4 EN22042 Prof Svcs 11/1/21-12/31/21	6365 38,260.00
	RP4 EN22042-1/22 Prof Svcs	6459 6,945.00
	WATER SYSTEMS CONSULTING INC \$	45,205.00
ACH	TRAJAN SCIENTIFIC AMERICAS INC Syringes	10064948AC 112.48
	TRAJAN SCIENTIFIC AMERICAS INC\$	112.48
ACH	MSA SAFETY SALES LLC 1 A-ULTX-SENS 38-2-0	962324429 1,882.90
	MSA SAFETY SALES LLC \$	1,882.90
ACH	STAPLES CONTRACT & COMMERCIAL Copy Paper	3502958877 46.87
	Pens, Keyboards, Mouses	3502958879 98.91
	STAPLES CONTRACT & COMMERCIAL \$	145.78
ACH	LIBERTY LANDSCAPING INC Clean-up homeless encampment	105925 392.77
	LIBERTY LANDSCAPING INC \$	392.77



Check	Payee / Description	Amount
ACH	ACT, A DIVISION OF CCI CHEMICA 3/2022 Wtr Treatment Svc f/RP5,RP2,RP1,C 0386800-IN	690.00
	ACT, A DIVISION OF CCI CHEMICA\$	690.00
ACH	ADAM'S FALCONRY SERVICE LLC 2/22 Bird Control Svcs 16614	2,860.00
	Prof. Svcs for Feb 16- Feb 28 16651	3,380.00
	3/2022 Bird Control Services 16687	3,900.00
	ADAM'S FALCONRY SERVICE LLC \$	10,140.00
ACH	PHENOMENEX INC 3 Strata PFAS CIUS-22018993	1,227.14
	PHENOMENEX INC \$	1,227.14
ACH	CLAREMONT GRADUATE UNIVERSITY Leadership Training Prog. HIML-111021	3,000.00
	CLAREMONT GRADUATE UNIVERSITY \$	3,000.00
ACH	SHELL ENERGY NORTH AMERICA LP RP1/RP2/RP5/CCWRP-2/1-2/28 Power Usage 202202	197,101.27
	SHELL ENERGY NORTH AMERICA LP \$	197,101.27
ACH	COUNTY SANITATION DISTRICTS OF 20/21 Wastewater Flow Charges-Etiwanda L 35168	7,305.41
	COUNTY SANITATION DISTRICTS OF\$	7,305.41
ACH	STANDARD & POOR'S CBRFA-Analytical Svcs WIFIA Loan 2022 11432850	61,250.00
	STANDARD & POOR'S \$	61,250.00
ACH	ACCUSTANDARD INC Lab Acetone,Cold Pkg Material 956534	194.49
	ACCUSTANDARD INC \$	194.49
ACH	CAROLLO ENGINEERS EN11039 Prof Svcs FB21006	9,890.02
	CAROLLO ENGINEERS \$	9,890.02
ACH	CASC ENGINEERING AND CONSULTIN EN22027 RP1/TP1 10/21 Prof Svcs 0045127	4,710.10
	CASC ENGINEERING AND CONSULTIN\$	4,710.10
ACH	HACH COMPANY Turbidimeter 12930436	588.86
	HACH COMPANY \$	588.86
ACH	CS-AMSCO Actuator 17562	8,879.27

Check	Payee / Description	Amount
	CS-AMSCO \$	8,879.27
ACH	MAUREEN ERBEZNIK AND ASSOCIATE WR20026-8/1-2/28 Prof Svcs IEUA_FY2022_4	26,000.00
	MAUREEN ERBEZNIK AND ASSOCIATES\$	26,000.00
ACH	MICROSOFT CORPORATION 2/1-2/28 Microsoft Azure Standard G008822545	5,044.25
	MICROSOFT CORPORATION \$	5,044.25
ACH	DOWNS ENERGY RP1-Clear Diesel Fuel,Red Dyed Diesel Fuel 0294117-IN	9,659.10
	DOWNS ENERGY \$	9,659.10
ACH	AUTOZONE PARTS INC Whse. Gloves L and XL 5618547074	3,317.62
	AUTOZONE PARTS INC \$	3,317.62
ACH	CONTROLWORKS INC Service of Energy Management System 1589-8	1,300.00
	CONTROLWORKS INC \$	1,300.00
ACH	NAVEX GLOBAL INC 4/22-4/23 US Hotline/Subscription Renewa INV-648028	1,671.72
	NAVEX GLOBAL INC \$	1,671.72
ACH	PRIORITY BUILDING SERVICES LLC HQ B November 2021 Day Porter Clnng & San 80058 Dec. 2021 Janitorial Services 80599	8,400.22 8,400.22
	PRIORITY BUILDING SERVICES LLC\$	16,800.44
ACH	VIRAMONTES EXPRESS INC RP1-6/14/21-6/18/21 122753 RP1 Biosolids Hauling to IERCF 6/28/21-6 123105	5,691.67 2,944.34
	VIRAMONTES EXPRESS INC \$	8,636.01
ACH	REDWOOD ENERGY STORAGE LLC 2/22 RP1/RP5/CCWRP Energy Storage System 1020	10,458.33
	REDWOOD ENERGY STORAGE LLC \$	10,458.33
ACH	REDWOOD ENERGY STORAGE II LLC 2/22 RP4 Energy Storage System Mgmt 2020	27,708.33
	REDWOOD ENERGY STORAGE II LLC \$	27,708.33
ACH	CAPO PROJECTS GROUP LLC EN17110 RP4 Prof. Svcs. 02/16 5481 EN17110.00-12/21 Prof Svcs 5389	145.00 435.00

Check	Payee / Description	Amount
	CAPO PROJECTS GROUP LLC \$	580.00
ACH	SO CALIF EDISON	
	PrdLS-3/2-3/30 34 Johnson-Pine 8000032094 3/	77.23
	RP1StLts-3/1-3/31 34 Phila 8000340637 3/	24.17
	ZnRsvr-3/8-4/5 12749 6th St 8002740158 3/	171.06
	RP1/RP5/8thStBsn-3/3-3/31 8865 Kimball/1 0389324092 3/	71.23
	DclzBsn-3/4-4/3 13978 Phila 8002283946 3/	29.09
	RP2MntLnchRm-3/1-3/31 16400 El Prado Rd 8000703247 3/	263.84
	RP1-3/1-3/31 2450 Phila St 8000389509 3/	112.98
	PrdDchlStn-3/2-3/30 34 Johnson-Pine 8000932049 3/	839.33
	RP4-3/8-4/5 12811 6th St 8000598564 3/	314.42
	RP2MntLnchRm-3/1-3/31 16400 El Prado Rd 8005078295 3/	14,031.70
	CllgHgts/LwrDy/RP3Bsn/TrnrBsn1-3/2-3/30 0297941406 3/	272.66
	SO CALIF EDISON \$	16,207.71
ACH	HOLGUIN, GABRIEL	
	Reim-Home Depot and Sam's Club Purchases 10/5 CK REQ 1	145.11
	HOLGUIN, GABRIEL \$	145.11
ACH	ALVARADO, NICOLAS F DEPIEROLA	
	Depierola Alverado,N-OT Meal Reim 8/15/2 10/12/21 OT M	9.79
	Depierola Alverado,N-OT Meal Reim 10/12/ 10/12/21 OT M	10.00
	ALVARADO, NICOLAS F DEPIEROLA \$	19.79
ACH	AQUA BEN CORPORATION	
	RP1-18,400 Lbs Hydrofloc 750A 44101	27,359.88
	DAFT-4,600 Lbs Hydrofloc 748E 44100	6,493.02
	AQUA BEN CORPORATION \$	33,852.90
ACH	FISHER SCIENTIFIC	
	Keck Clips 0284896	42.56
	Maxi Pipet Tips 2832436	461.04
	Precision Balance 4716862	876.38
	N-Hexane,Gls Fibr Filters,Gloves,Acetoni 4944024	8,078.56
	Flask Filteing,Syringe Fliters 9755874	2,197.34
	Water Sample,Pot Sulfate,Sulvuric Acid,P 6964892	2,077.59
	MS Snoop 1 Gal 5335732	98.61
	Earplugs 7442638	466.33
	Nitile Gloves 0284894	625.17
	FISHER SCIENTIFIC \$	14,923.58
ACH	HOME DEPOT CREDIT SERVICES	
	Grabel 9013381	29.09
	Concrete, Glue,Flashligh, Cables, Levera 9513845	168.80
	HOME DEPOT CREDIT SERVICES \$	197.89
ACH	NAPA GENUINE PARTS COMPANY	
	Air Filters 4584-364116	101.51
	NAPA GENUINE PARTS COMPANY \$	101.51
ACH	PATTON SALES CORP	



Check	Payee / Description	Amount
	Flats, Flat Bars 4380767	106.94
	PATTON SALES CORP \$	106.94
ACH	ROYAL INDUSTRIAL SOLUTIONS	
	Control Mod 6441-1043414	411.04
	Panel, Door, Hub, Clamp, Galv Steel 6441-1050787	1,464.83
	Coil, Heater 6441-1050455	493.35
	RP1-LED Twin Head 6441-1050454	293.08
	Led Driver 6441-1049471	159.47
	OT Punch 6441-1048632	181.40
	ROYAL INDUSTRIAL SOLUTIONS \$	3,003.17
ACH	UNIVAR SOLUTIONS USA INC	
	RP5-12,500 Lbs Sodium Bisulfite 50099223	5,023.84
	UNIVAR SOLUTIONS USA INC \$	5,023.84
ACH	PETE'S ROAD SERVICE	
	Flat Repair f/Veh 1914 569000-00	187.54
	PETE'S ROAD SERVICE \$	187.54
ACH	GRAINGER INC	
	Half Mask Respirator, Ear Plugs 9238143227	754.77
	Hydraulic Filter Element 9258070276	1,103.84
	RP1Mnt-Liquid Operated Maintenance 9253096144	3,556.94
	General Purpose Relay 9253498175	48.01
	Return Batteries - Inv#9177482115 9198191737	565.04
	Battery, Garden Hose Adapter, Coin Battery 9177482115	677.27
	GRAINGER INC \$	5,575.79
ACH	DELL MARKETING L P	
	3 Backpacks, Workstation 10572006015	4,197.51
	DELL MARKETING L P \$	4,197.51
ACH	O RINGS & THINGS	
	Bernell Repaired Cylinder 124389	1,182.63
	O RINGS & THINGS \$	1,182.63
ACH	GENESIS CONSTRUCTION	
	EN22015-3/22 Pay Est 1 PE 1-EN22015	59,470.00
	EN22014-3/22 Pay Est 1 PE 1-EN22014	18,833.75
	GENESIS CONSTRUCTION \$	78,303.75
ACH	MCMASTER-CARR SUPPLY CO	
	Tube Fitting 75397613	115.77
	Pliers Set 75296335	155.71
	RP1 V-Belt 75562084	480.81
	MCMASTER-CARR SUPPLY CO \$	752.29
ACH	MIDPOINT BEARING	
	RP1-Bearings 96517066	418.22

Check	Payee / Description	Amount
	MIDPOINT BEARING \$	418.22
ACH	INDUSTRIAL SUPPLY CO Screwdriver 6282	28.49
	INDUSTRIAL SUPPLY CO \$	28.49
ACH	JDV EQUIPMENT CORP RP1-Wear Liners 4887-SP	3,110.00
	JDV EQUIPMENT CORP \$	3,110.00
ACH	W A RASIC CONSTRUCTION CO INC EN20040-3/22 Pay Est 2 PE 2-EN20040	36,976.85
	EN20008-3/22 Pay Est 2 PE 2-EN20008	181,577.77
	W A RASIC CONSTRUCTION CO INC \$	218,554.62
ACH	PONTON INDUSTRIES INC Flow Meter 24241-44628	1,986.34
	PONTON INDUSTRIES INC \$	1,986.34
ACH	PARSONS WATER & INFRASTRUCTURE EN19001/EN19006 1/29-2/25 Prof Svcs 2203A197	341,044.40
	PARSONS WATER & INFRASTRUCTURE\$	341,044.40
ACH	HACH COMPANY StablCal Verf Soln Vials 12944077	829.44
	HACH COMPANY \$	829.44
ACH	O S T S INC 3/15 CPR/First Aid/AED/BBP Oxygen Trng f 56516	1,200.00
	3/24 CPR/First Aid/AED/BBP Oxygen Trng f 56517	1,200.00
	3/14 RCRA Trng f/2 56762	300.00
	O S T S INC \$	2,700.00
ACH	W M LYLES COMPANY EN19001-3/22 Pay Est 17 PE 17-EN19001	2,213,110.44
	EN19006-3/22 Pay Est 17 PE 17-EN19006	3,712,332.57
	EN17110-3/22 Pay Est 24 PE 24-EN17110	223,280.40
	W M LYLES COMPANY \$	6,148,723.41
ACH	RSD Pleated Filters 55361956-00	912.33
	Meter Bag,Mol. Transformer Sub Cooler 55359740-00	59.21
	Mol.Transformer Sub Cooler,Duct Tape 55359740-01	202.54
	RSD \$	1,174.08
ACH	PEST OPTIONS INC Weed Control March 2022 396439	4,098.18
	PEST OPTIONS INC \$	4,098.18

Check	Payee / Description	Amount
ACH	GEI CONSULTANTS INC PL19005-1/29-2/25 Prof Svcs 3106998	26,751.00
	GEI CONSULTANTS INC \$	26,751.00
ACH	QED ENVIRONMENTAL SYSTEMS INC Controller Repair Parts/Labor 0000295546	1,138.45
	QED ENVIRONMENTAL SYSTEMS INC \$	1,138.45
ACH	OLIN CORP 4,810 Gals. Sodium Hypochlorite 3000072810	4,401.15
	RP5 4,904 Sodium Hypochlorite 3000088324	4,487.16
	CCWW-4,942 Gals Sodium Hypochlorite 3000086759	4,521.93
	RP5-4,892 Gals Sodium Hypochlorite 3000086390	4,476.18
	RP5 4,882 Gals. Sodium Hypochlorite 3000085972	4,467.03
	CCWRP-3988 Gals Sodium Hypochlorite 3000083048	3,884.31
	CCWW-3,956 Gals Sodium Hypochlorite 3000085512	3,853.14
	TP1 4,840 Gals. Sodium Hypochlorite 3000089907	4,428.60
	TP1-4,922 Gals Sodium Hypochlorite 3000089635	4,503.63
	TP1-4,900 Gals Sodium Hypochlorite 3000089315	4,483.50
	TP1-4,936 Gals Sodium Hypochlorite 3000088784	4,516.44
	TP1 4,910 Gals. Sodium Hypochlorite 3000088325	4,492.65
	TP1-4,800 Gals Sodium Hypochlorite 3000087103	4,675.20
	TP1-4,868 Gals Sodium Hypochlorite 3000087024	4,454.22
	TP1-4,816 Gals Sodium Hypochlorite 3000086389	4,406.64
	TP1 4,838 Gals. Sodium Hypochlorite 3000085973	4,426.77
	RP4 4,842 Gals. Sodium Hypochlorite 3000085974	4,430.43
	TP1-4,816 Gals Sodium Hypochlorite 3000085511	4,406.64
	RP5 4,844 Gals. Sodium Hypochlorite 3000074229	4,432.26
	OLIN CORP \$	83,747.88
ACH	DOWNS ENERGY RP2-500.1 Gals Red Dyed Diesel Fuel 0294317-IN	2,766.49
	DOWNS ENERGY \$	2,766.49
ACH	TRICO CORPORATION Watchdog Desiccant Breathers 201107	966.50
	TRICO CORPORATION \$	966.50
ACH	ENVIRONMENTAL SCIENCE ASSOCIAT D202000275.03-1/1-1/31 Prof Svcs 172049	290.97
	ENVIRONMENTAL SCIENCE ASSOCIAT\$	290.97
ACH	CALIFORNIA WATER TECHNOLOGIES RP1-41,560 lbs Ferric Chloride Solution 41368	5,841.22
	Phills-18,029.44 lbs Ferric Chloride 41585	6,076.81
	Phills-17371.90Lbs Ferric Chloride Solut 41546	5,855.18
	Phills-16,858.66 lbs Ferric Chloride 41486	5,682.19
	Phills-18,241.40 lbs Ferric Chloride Sol 41438	6,148.24
	Phills-17,230.36 lbs Ferric Chloride Sol 41398	5,807.48
	17,449.60 Lbs Ferric Chloride Solution 41320	5,881.36
	17,449.60 Lbs Ferric Chloride Solution 41290	5,881.36
	16,544.44 Lbs Ferric Chloride Solution 41247	5,576.28

Check	Payee / Description	Amount
	17,338.64 Lbs Ferric Chloride Solution 41195	5,843.96
	RP2-17,288.18 DP Ferric Chloride 41358	5,826.96
	RP2-41,880 lbs Ferric Chloride Solution 41381	5,914.44
	RP1-43,860 lbs Ferric Chloride 41331	6,208.84
	CALIFORNIA WATER TECHNOLOGIES \$	76,544.32
ACH	THERMO ELECTRON NORTH AMERICA RP1 KOH Cartridges 9021210106	3,703.50
	THERMO ELECTRON NORTH AMERICA \$	3,703.50
ACH	MANAGED MOBILE INC Repair Parts/Labor F/Veh 1102 IN00-0239457	775.29
	Repair Parts/Labor F/Veh 0817 IN00-0239458	625.09
	MANAGED MOBILE INC \$	1,400.38
ACH	STOTZ EQUIPMENT 175HP Tracto W27420	589.64
	STOTZ EQUIPMENT \$	589.64
ACH	THE SOLIS GROUP EN20056.00-2/1-2/28 Prof Svcs 8490	1,500.00
	THE SOLIS GROUP \$	1,500.00
ACH	BUCKNAM INFRASTRUCTURE GROUP I RP-1 Pavement Rehabilitation Design Svcs 358.04.02	1,574.48
	BUCKNAM INFRASTRUCTURE GROUP I\$	1,574.48
ACH	LUTZ JESCO AMERICA CORPORATION Metering Pump 1/3 HP 15026069	4,738.30
	LUTZ JESCO AMERICA CORPORATION\$	4,738.30
ACH	STAPLES CONTRACT & COMMERCIAL Cubicle Hooks 3503499441	2.26
	Calculators, Laptop Risers 3503499436	245.10
	STAPLES CONTRACT & COMMERCIAL \$	247.36
ACH	MULTIVISTA EN19001-3/22 Professional Services 1829	3,507.36
	MULTIVISTA \$	3,507.36
ACH	SO CALIF GAS CCWRP/TP-2/2-3/4 14950 Telephone Ave 14959861 2/22	38.54
	RP4-2/18-3/22 12811 6th St 10605111 3/22	39.53
	TP5-3/2-3/31 6075 Kimball Ave 15579076 3/22	22.61
	RP1Cmplx-1/31-3/3 2450 Phila St 12140888 2/22	52.20
	RP1Cmplx-3/3-4/1 2450 Phila St 12140888 3/22	47.53
	RP2Dg-3/1-4/1 16400 El Prado Rd 14944655 3/22	291.02
	RP2Dg-2/1-3/1 16400 El Prado Rd 14944655 2/22	245.31
	MntBldg/Whs-2/22-3/23 2604 Walnut St 13484545 3/22	528.08
	TP1-2/22-3/23 2564 Walnut St 06576432 3/22	59.77

Check	Payee / Description	Amount
	RP1-3/1-4/1 2450 Phila St	11336197 3/22 50.35
	RP1-2/1-3/1 2450 Phila St	11336197 2/22 50.00
	RP1-3/1-4/1 2450 Phila St	5300510 3/22 3,783.61
	RP1-2/1-3/1 2450 Phila St	5300510 2/22 3,434.43
	TP5-1/31-3/2 6075 Kimball Ave	15579076 2/22 24.31
	RP5-3/2-3/31- 6075 Kimball Ave	13619305 3/22 2,689.89
	RP5-1/31-3/2 6075 Kimball Ave	13619305 2/22 2,986.29
	Lab-3/3-4/1 2450 Phila St	15577783 3/22 14.30
	Lab-2/1-3/3 2450 Phila St	15577783 2/22 14.79
	Lab-12/31-2/1 2450 Phila St	15577783 1/22 15.78
	HQA/B-3/2-3/31 6075 Kimball Ave	15729783 3/22 134.20
	HQA/B-1/31-3/2 6075 Kimball Ave	15729783 2/22 132.67
	CCWRP/TP-3/4-4/4 14950 Telephone Ave	14959861 3/22 21.49
		- - - - -
	SO CALIF GAS	\$ 14,676.70
ACH	IEUA EMPLOYEES' ASSOCIATION	
	P/R 8 4/21/22 Employee Ded	HR 0105400 174.00
		- - - - -
	IEUA EMPLOYEES' ASSOCIATION	\$ 174.00
ACH	IEUA SUPERVISORS UNION ASSOCIA	
	P/R 8 4/21/22 Employee Ded	HR 0105400 330.00
		- - - - -
	IEUA SUPERVISORS UNION ASSOCIA	\$ 330.00
ACH	IEUA GENERAL EMPLOYEES ASSOCIA	
	P/R 8 4/21/22 Employee Ded	HR 0105400 981.60
		- - - - -
	IEUA GENERAL EMPLOYEES ASSOCIA	\$ 981.60
ACH	INLAND EMPIRE UNITED WAY	
	P/R 8 4/21/22 Employee Ded	HR 0105400 21.00
		- - - - -
	INLAND EMPIRE UNITED WAY	\$ 21.00
ACH	IEUA PROFESSIONAL EMPLOYEES AS	
	P/R 8 4/21/22 Employee Ded	HR 0105400 624.00
		- - - - -
	IEUA PROFESSIONAL EMPLOYEES AS	\$ 624.00
ACH	WEX HEALTH INC	
	P/R 8 4/21/22 Cafeteria Plan	HR 0105400 4,634.53
		- - - - -
	WEX HEALTH INC	\$ 4,634.53
ACH	CITY EMPLOYEES ASSOCIATES	
	P/R 8 4/21/22 Employee Ded	HR 0105400 342.00
		- - - - -
	CITY EMPLOYEES ASSOCIATES	\$ 342.00
ACH	PETE'S ROAD SERVICE	
	4 Tires f/Veh JD CV3R99	571956-00 7,638.64
		- - - - -
	PETE'S ROAD SERVICE	\$ 7,638.64
ACH	PALM AUTO DETAIL INC	
	3/22 Carwash Svcs f/Agency Fleet Vehicle 22399-2	2,405.00
		- - - - -



Check	Payee / Description	Amount
	PALM AUTO DETAIL INC \$	2,405.00
ACH	PEST OPTIONS INC	
	3/22 Agency Wide Weed Control 396495	9,055.11
	February 2021 GWR Weed Control Svcs 394595	9,055.11
	Jan 2022 Weed Abatement Services 392678	9,055.11
	PEST OPTIONS INC \$	27,165.33
ACH	SO CALIF EDISON	
	HckryDm-3/9-4/6 13400 Whittram Ave 8000257085 3/	95.57
	RP5/TP5/HQA/B-3/2-3/30 6075 Kimball Ave 8002326317 3/	151,470.66
	JrpBsn-3/9-4/6 13450 Jurupa 8000401711 3/	2,463.87
	RP4/TP4/RCA-3/8-4/5 12811 6th St 8000036690 3/	240,608.75
	MntclLS-3/11-4/10 34 Palmetto-Phila 8000031789 3/	1,393.50
	Phills-3/9-4/6 1818 Phila St 8000031143 3/	7,754.39
	ElyBsn-3/9-4/6 1665 Phila Ave 8000057558 3/	6.21
	SO CALIF EDISON \$	403,792.95
ACH	CITY RENTALS INC	
	RP1 10/14/21 Cut-off Saw,Concrete-saw-bl 90631	461.50
	CITY RENTALS INC \$	461.50
ACH	HOME DEPOT CREDIT SERVICES	
	Lighthtr, Amerigas Fuel and Tank Combo. 3060905	144.28
	6pK of Copper and Black Batteries. 1063200	22.62
	Hollow Poly,Compact Lsr Level, Lithium P 5083879	133.07
	Inflator, Coupler,Hose Hanger,TotesPlug, 9081974	424.75
	Hand Seamer 7544900	37.68
	LightsCordsStencils,Extention Cord,saw, 2080926	232.76
	Swiffer Sweeper and Replacements 1070840	81.19
	Gloves,Ball Hldr,Bile Hook.Tool Holders, 9545494	274.86
	HOME DEPOT CREDIT SERVICES \$	1,351.21
ACH	SHANLEY PUMP & EQUIPMENT INC	
	Progressive Cavity Pump 0049915-IN	23,895.00
	SHANLEY PUMP & EQUIPMENT INC \$	23,895.00
ACH	GENESIS CONSTRUCTION	
	EN17110.03-3/22 Pay Est 20 PE 20-EN17110	271,405.50
	GENESIS CONSTRUCTION \$	271,405.50
ACH	J F SHEA CONSTRUCTION INC	
	PA17006.03-3/22 Pay Est 6 PE 6-PA17006.	212,093.20
	J F SHEA CONSTRUCTION INC \$	212,093.20
ACH	ASSOC SAN BERNARDINO CNTY SPEC	
	Hall,J-4/18/22 Special District Mbrshp M 4/18 ASBCSD M	40.00
	ASSOC SAN BERNARDINO CNTY SPEC\$	40.00
ACH	W M LYLES COMPANY	
	EN18006-3/22 Pay Est 20 PE 20-EN18006	75,545.90

Check	Payee / Description	Amount
	W M LYLES COMPANY \$	75,545.90
ACH	SOUTHWEST VALVE & EQUIPMENT RP1 Pratt Butterfly Valve Refurbishing, P 7932	4,716.21
	SOUTHWEST VALVE & EQUIPMENT \$	4,716.21
ACH	MNR CONSTRUCTION INC RW15003.06-3/22 Pay Est 8 PE 8-RW15003.	371,841.40
	MNR CONSTRUCTION INC \$	371,841.40
ACH	CALIFORNIA WATER TECHNOLOGIES 17,904.64 Lbs Ferric Chloride Solution 41646 RP1-17,766 lbs Ferric Chloride 41625 RP1-17,750.32 lbs Ferric Chloride Soluti 41591 PhillfStn-17,139.20 Lbs Ferric Chloride 41624 17,142.84 Lbs Ferric Chloride Solution 41640	6,034.74 5,988.01 5,982.72 5,776.75 5,777.98
	CALIFORNIA WATER TECHNOLOGIES \$	29,560.20
ACH	FRESNO FIRST BANK EN18006-3/22 Pay Est 20 PE 20-EN18006	3,976.10
	FRESNO FIRST BANK \$	3,976.10
ACH	FERREIRA COASTAL CONSTRUCTION EN20065-3/22 Pay Est 11 PE 11-EN20065	20,167.13
	FERREIRA COASTAL CONSTRUCTION \$	20,167.13
ACH	THE SOLIS GROUP EN19027-2/1-2/28 Prof Svcs 8491	1,677.00
	THE SOLIS GROUP \$	1,677.00
ACH	BANNER BANK EN17110.03-3/22 Pay Est 20 PE 20-EN17110	14,284.50
	BANNER BANK \$	14,284.50
ACH	METRO BUILDERS & ENGINEERS GRP RW15003.05-3/22 Pay Est 7 PE 7-RW15003.	9,238.75
	METRO BUILDERS & ENGINEERS GRP\$	9,238.75
ACH	LOGO JOE'S Dry Fit Polos With Logo 33317	1,380.64
	LOGO JOE'S \$	1,380.64
ACH	SCHWING BIOSET INC EN22019.02-1/24-1/27 Vertical Conveyor R 61428320 EN22019.02-1/24-1/27 Vertical Conveyor R 61428284 EN22019.02-1/26 Vertical Conveyor Repair 61428368 EN22019.02-Centering Shaft Replacement P 61428275 EN22019.02-Centering Shaft Replacement P 64128230 EN22019.02-3/7-3/10 Vertical Conveyor Re 61428713	6,532.98 7,696.20 1,205.00 1,414.97 1,425.89 5,154.60

Check	Payee / Description	Amount
	EN22019.02-3/7-3/10 Vertical Conveyor Re 61428735	5,154.60
	SCHWING BIOSET INC	\$ 28,584.24
ACH	LEVEL 3 COMMUNICATIONS LLC 4/2022 993-1600	936.62
	LEVEL 3 COMMUNICATIONS LLC	\$ 936.62
ACH	GARCIA, CHRISTOPHER Reim-12/7 Wtr Use Efficiency Program Ref REIM CKREQ# 2	12.95
	GARCIA, CHRISTOPHER	\$ 12.95
ACH	CHINO BASIN WATERMASTER 50% Cost Sharing-Model Meetings, Technic 2022-01-A 100% Split for IEUA-WEI Inv# 2048175 2022-01-D 50% Cost Sharing -PBHSP WEI Inv# 2048177 2022-01-F 50% Cost Sharing-Model Meetings, Technic 2022-02-A 50% Cost Sharing - PBHSP 2022-02-B 67% Cost Sharing-WEI Inv# 2048515 2022-02-C 100% Split for IEUA-WEI Inv# 2048517 2022-02-D 50% Cost Sharing - PBHSP WEI Inv# 20485 2022-02-F 67% Cost Sharing-WEI Inv# 2048173 2022-01-C 50% Cost Sharing-Model Meetings, Technic 2021-11-A 50% Cost Sharing - PBHSP 2021-11-B 67% Cost Sharing-WEI Invoice 2047064 2021-11-C 67% Cost Sharing-WEI Inv# 2047480 2021-12-C1 100% Split for IEUA-WEI Invoice 2047482 2021-11-D 50% Cost Sharing - PBHSP 2022-01-B	100.87 5,884.25 7,400.88 1,779.75 7,389.63 248.67 4,982.25 8,316.63 8,106.59 338.00 1,261.88 12,715.85 2,695.70 13,884.50 4,913.00
	CHINO BASIN WATERMASTER	\$ 80,018.45
ACH	BREIG, ANNA Reim Monthly Health Prem	HEALTH PREM 153.53
	BREIG, ANNA	\$ 153.53
ACH	ESTRADA, JIMMIE J Reim Monthly Health Prem	HEALTH PREM 456.06
	ESTRADA, JIMMIE J	\$ 456.06
ACH	HORNE, WILLIAM Reim Monthly Health Prem	HEALTH PREM 456.06
	HORNE, WILLIAM	\$ 456.06
ACH	LICHTI, ALICE Reim Monthly Health Prem	HEALTH PREM 153.53
	LICHTI, ALICE	\$ 153.53
ACH	NOWAK, THEO T Reim Monthly Health Prem	HEALTH PREM 442.04
	NOWAK, THEO T	\$ 442.04
ACH	DYKSTRA, BETTY	



Check	Payee / Description	Amount
	Reim Monthly Health Prem HEALTH PREM	153.53
	DYKSTRA, BETTY \$	153.53
ACH	MUELLER, CAROLYN Reim Monthly Health Prem HEALTH PREM	153.53
	MUELLER, CAROLYN \$	153.53
ACH	CANADA, ANGELA Reim Monthly Health Prem HEALTH PREM	153.53
	CANADA, ANGELA \$	153.53
ACH	CUPERSMITH, LEIZAR Reim Monthly Health Prem HEALTH PREM	153.53
	CUPERSMITH, LEIZAR \$	153.53
ACH	DELGADO-ORAMAS JR, JOSE Reim Monthly Health Prem HEALTH PREM	302.53
	DELGADO-ORAMAS JR, JOSE \$	302.53
ACH	GRANGER, BRANDON Reim Monthly Health Prem HEALTH PREM	147.76
	GRANGER, BRANDON \$	147.76
ACH	GADDY, CHARLES L Reim Monthly Health Prem HEALTH PREM	147.76
	GADDY, CHARLES L \$	147.76
ACH	WEBB, DANNY C Reim Monthly Health Prem HEALTH PREM	149.00
	WEBB, DANNY C \$	149.00
ACH	HUMPHREYS, DEBORAH E Reim Monthly Health Prem HEALTH PREM	151.27
	HUMPHREYS, DEBORAH E \$	151.27
ACH	MOUAT, FREDERICK W Reim Monthly Health Prem HEALTH PREM	151.27
	MOUAT, FREDERICK W \$	151.27
ACH	MORGAN, GARTH W Reim Monthly Health Prem HEALTH PREM	149.00
	MORGAN, GARTH W \$	149.00
ACH	ALLINGHAM, JACK Reim Monthly Health Prem HEALTH PREM	2.27
	ALLINGHAM, JACK \$	2.27

Check	Payee / Description	Amount
ACH	MAZUR, JOHN Reim Monthly Health Prem	HEALTH PREM 511.16
	MAZUR, JOHN	\$ 511.16
ACH	HAMILTON, MARIA Reim Monthly Health Prem	HEALTH PREM 149.00
	HAMILTON, MARIA	\$ 149.00
ACH	RAMOS, CAROL Reim Monthly Health Prem	HEALTH PREM 2.27
	RAMOS, CAROL	\$ 2.27
ACH	FISHER, JAY Reim Monthly Health Prem	HEALTH PREM 149.00
	FISHER, JAY	\$ 149.00
ACH	KING, PATRICK Reim Monthly Health Prem	HEALTH PREM 2.27
	KING, PATRICK	\$ 2.27
ACH	DIETZ, JUDY Reim Monthly Health Prem	HEALTH PREM 149.00
	DIETZ, JUDY	\$ 149.00
ACH	MONZAVI, TAGHI Reim Monthly Health Prem	HEALTH PREM 2.27
	MONZAVI, TAGHI	\$ 2.27
ACH	PETERSEN, KENNETH Reim Monthly Health Prem	HEALTH PREM 153.53
	PETERSEN, KENNETH	\$ 153.53
ACH	TRAUTERMAN, HELEN Reim Monthly Health Prem	HEALTH PREM 153.53
	TRAUTERMAN, HELEN	\$ 153.53
ACH	TIEGS, KATHLEEN Reim Monthly Health Prem	HEALTH PREM 456.06
	TIEGS, KATHLEEN	\$ 456.06
ACH	DIGGS, GEORGE Reim Monthly Health Prem	HEALTH PREM 456.06
	DIGGS, GEORGE	\$ 456.06
ACH	HAYES, KENNETH Reim Monthly Health Prem	HEALTH PREM 456.06
	HAYES, KENNETH	\$ 456.06

Check	Payee / Description	Amount
ACH	RODRIGUEZ, LOUIS Reim Monthly Health Prem	HEALTH PREM 151.27
	RODRIGUEZ, LOUIS	\$ 151.27
ACH	VARBEL, VAN Reim Monthly Health Prem	HEALTH PREM 302.53
	VARBEL, VAN	\$ 302.53
ACH	CLIFTON, NEIL Reim Monthly Health Prem	HEALTH PREM 302.53
	CLIFTON, NEIL	\$ 302.53
ACH	WELLMAN, JOHN THOMAS Reim Monthly Health Prem	HEALTH PREM 302.53
	WELLMAN, JOHN THOMAS	\$ 302.53
ACH	TROXEL, WYATT Reim Monthly Health Prem	HEALTH PREM 153.53
	TROXEL, WYATT	\$ 153.53
ACH	CORLEY, WILLIAM Reim Monthly Health Prem	HEALTH PREM 302.53
	CORLEY, WILLIAM	\$ 302.53
ACH	LESNIAKOWSKI, NORBERT Reim Monthly Health Prem	HEALTH PREM 146.52
	LESNIAKOWSKI, NORBERT	\$ 146.52
ACH	VER STEEG, ALLEN J Reim Monthly Health Prem	HEALTH PREM 147.76
	VER STEEG, ALLEN J	\$ 147.76
ACH	HACKNEY, GARY Reim Monthly Health Prem	HEALTH PREM 511.16
	HACKNEY, GARY	\$ 511.16
ACH	TOL, HAROLD Reim Monthly Health Prem	HEALTH PREM 153.53
	TOL, HAROLD	\$ 153.53
ACH	BANKSTON, GARY Reim Monthly Health Prem	HEALTH PREM 153.53
	BANKSTON, GARY	\$ 153.53
ACH	ATWATER, RICHARD Reim Monthly Health Prem	HEALTH PREM 149.00

Check	Payee / Description	Amount
	ATWATER, RICHARD	\$ 149.00
ACH	FIESTA, PATRICIA Reim Monthly Health Prem	HEALTH PREM 302.53
	FIESTA, PATRICIA	\$ 302.53
ACH	CARAZA, TERESA Reim Monthly Health Prem	HEALTH PREM 2.27
	CARAZA, TERESA	\$ 2.27
ACH	ANDERSON, JOHN L Reim Monthly Health Prem	HEALTH PREM 456.06
	ANDERSON, JOHN L	\$ 456.06
ACH	SANTA CRUZ, JACQUELYN Reim Monthly Health Prem	HEALTH PREM 727.09
	SANTA CRUZ, JACQUELYN	\$ 727.09
ACH	HECK, ROSELYN Reim Monthly Health Prem	HEALTH PREM 2.27
	HECK, ROSELYN	\$ 2.27
ACH	SOPICKI, LEO Reim Monthly Health Prem	HEALTH PREM 295.52
	SOPICKI, LEO	\$ 295.52
ACH	GOSE, ROSEMARY Reim Monthly Health Prem	HEALTH PREM 149.00
	GOSE, ROSEMARY	\$ 149.00
ACH	KEHL, BARRETT Reim Monthly Health Prem	HEALTH PREM 149.00
	KEHL, BARRETT	\$ 149.00
ACH	RITCHIE, JANN Reim Monthly Health Prem	HEALTH PREM 149.00
	RITCHIE, JANN	\$ 149.00
ACH	LONG, ROCKWELL DEE Reim Monthly Health Prem	HEALTH PREM 362.16
	LONG, ROCKWELL DEE	\$ 362.16
ACH	FATTAHI, MIR Reim Monthly Health Prem	HEALTH PREM 149.00
	FATTAHI, MIR	\$ 149.00
ACH	VERGARA, FLORENTINO Reim Monthly Health Prem	HEALTH PREM 302.53

Check	Payee / Description	Amount
	VERGARA, FLORENTINO	\$ 302.53
ACH	WALL, DAVID Reim Monthly Health Prem	HEALTH PREM 359.89
	WALL, DAVID	\$ 359.89
ACH	CHUNG, MICHAEL Reim Monthly Health Prem	HEALTH PREM 151.27
	CHUNG, MICHAEL	\$ 151.27
ACH	ADAMS, PAMELA Reim Monthly Health Prem	HEALTH PREM 2.27
	ADAMS, PAMELA	\$ 2.27
ACH	BLASINGAME, MARY Reim Monthly Health Prem	HEALTH PREM 570.78
	BLASINGAME, MARY	\$ 570.78
ACH	ANDERSON, KENNETH Reim Monthly Health Prem	HEALTH PREM 151.27
	ANDERSON, KENNETH	\$ 151.27
ACH	MOE, JAMES Reim Monthly Health Prem	HEALTH PREM 2.27
	MOE, JAMES	\$ 2.27
ACH	POLACEK, KEVIN Reim Monthly Health Prem	HEALTH PREM 719.78
	POLACEK, KEVIN	\$ 719.78
ACH	ELROD, SONDRAL Reim Monthly Health Prem	HEALTH PREM 151.27
	ELROD, SONDRAL	\$ 151.27
ACH	FRAZIER, JACK Reim Monthly Health Prem	HEALTH PREM 2.27
	FRAZIER, JACK	\$ 2.27
ACH	HOAK, JAMES Reim Monthly Health Prem	HEALTH PREM 149.00
	HOAK, JAMES	\$ 149.00
ACH	DEZHAM, PARIVASH Reim Monthly Health Prem	HEALTH PREM 2.27
	DEZHAM, PARIVASH	\$ 2.27
ACH	FOLEY III, DANIEL J.	

Check	Payee / Description	Amount
	Reim Monthly Health Prem HEALTH PREM	210.89
	FOLEY III, DANIEL J. \$	210.89
ACH	CLEVELAND, JAMES Reim Monthly Health Prem HEALTH PREM	149.00
	CLEVELAND, JAMES \$	149.00
ACH	LANGNER, CAMERON Reim Monthly Health Prem HEALTH PREM	708.06
	LANGNER, CAMERON \$	708.06
ACH	HAMILTON, LEANNE Reim Monthly Health Prem HEALTH PREM	2.27
	HAMILTON, LEANNE \$	2.27
ACH	HOOSHMAND, RAY Reim Monthly Health Prem HEALTH PREM	149.00
	HOOSHMAND, RAY \$	149.00
ACH	SCHLAPKOHL, JACK Reim Monthly Health Prem HEALTH PREM	149.00
	SCHLAPKOHL, JACK \$	149.00
ACH	POOLE, PHILLIP Reim Monthly Health Prem HEALTH PREM	210.89
	POOLE, PHILLIP \$	210.89
ACH	ADAMS, BARBARA Reim Monthly Health Prem HEALTH PREM	147.76
	ADAMS, BARBARA \$	147.76
ACH	RUESCH, GENECE Reim Monthly Health Prem HEALTH PREM	153.53
	RUESCH, GENECE \$	153.53
ACH	VANDERPOOL, LARRY Reim Monthly Health Prem HEALTH PREM	568.24
	VANDERPOOL, LARRY \$	568.24
ACH	AMBROSE, JEFFREY Reim Monthly Health Prem HEALTH PREM	302.53
	AMBROSE, JEFFREY \$	302.53
ACH	MERRILL, DIANE Reim Monthly Health Prem HEALTH PREM	569.48
	MERRILL, DIANE \$	569.48

Check	Payee / Description	Amount
ACH	HOUSER, ROD Reim Monthly Health Prem	HEALTH PREM 717.24
	HOUSER, ROD	\$ 717.24
ACH	RUSO, VICKI Reim Monthly Health Prem	HEALTH PREM 210.89
	RUSO, VICKI	\$ 210.89
ACH	HUSS, KERRY Reim Monthly Health Prem	HEALTH PREM 989.95
	HUSS, KERRY	\$ 989.95
ACH	BINGHAM, GREGG Reim Monthly Health Prem	HEALTH PREM 362.16
	BINGHAM, GREGG	\$ 362.16
ACH	CHARLES, DAVID Reim Monthly Health Prem	HEALTH PREM 149.00
	CHARLES, DAVID	\$ 149.00
ACH	YEBOAH, ERNEST Reim Monthly Health Prem	HEALTH PREM 149.00
	YEBOAH, ERNEST	\$ 149.00
ACH	ALVARADO, ROSEMARY Reim Monthly Health Prem	HEALTH PREM 153.53
	ALVARADO, ROSEMARY	\$ 153.53
ACH	BARELA, GEORGE Reim Monthly Health Prem	HEALTH PREM 149.00
	BARELA, GEORGE	\$ 149.00
ACH	FETZER, ROBERT Reim Monthly Health Prem	HEALTH PREM 719.78
	FETZER, ROBERT	\$ 719.78
ACH	SPAETH, ERIC Reim Monthly Health Prem	HEALTH PREM 2.27
	SPAETH, ERIC	\$ 2.27
ACH	DAVIS, MARTHA Reim Monthly Health Prem	HEALTH PREM 2.27
	DAVIS, MARTHA	\$ 2.27
ACH	BRULE, CHRISTOPHER Reim Monthly Health Prem	HEALTH PREM 210.89
	BRULE, CHRISTOPHER	\$ 210.89



Check	Payee / Description	Amount
ACH	ROOS, JAMES Reim Monthly Health Prem	HEALTH PREM 362.16
	ROOS, JAMES	\$ 362.16
ACH	MULLANEY, JOHN Reim Monthly Health Prem	HEALTH PREM 359.89
	MULLANEY, JOHN	\$ 359.89
ACH	VALENZUELA, DANIEL Reim Monthly Health Prem	HEALTH PREM 570.78
	VALENZUELA, DANIEL	\$ 570.78
ACH	PACE, BRIAN Reim Monthly Health Prem	HEALTH PREM 570.78
	PACE, BRIAN	\$ 570.78
ACH	KING, JOSEPH Reim Monthly Health Prem	HEALTH PREM 149.00
	KING, JOSEPH	\$ 149.00
ACH	VILLALOBOS, HECTOR Reim Monthly Health Prem	HEALTH PREM 210.89
	VILLALOBOS, HECTOR	\$ 210.89
ACH	BAXTER, KATHLEEN Reim Monthly Health Prem	HEALTH PREM 210.89
	BAXTER, KATHLEEN	\$ 210.89
ACH	PENMAN, DAVID Reim Monthly Health Prem	HEALTH PREM 570.78
	PENMAN, DAVID	\$ 570.78
ACH	ANGIER, RICHARD Reim Monthly Health Prem	HEALTH PREM 570.78
	ANGIER, RICHARD	\$ 570.78
ACH	MERRILL, DEBORAH Reim Monthly Health Prem	HEALTH PREM 153.53
	MERRILL, DEBORAH	\$ 153.53
ACH	O'DEA, KRISTINE Reim Monthly Health Prem	HEALTH PREM 151.27
	O'DEA, KRISTINE	\$ 151.27
ACH	OAKDEN, LISA Reim Monthly Health Prem	HEALTH PREM 935.72



Check	Payee / Description	Amount
	OAKDEN, LISA	\$ 935.72
ACH	LAUGHLIN, JOHN Reim Monthly Health Prem	HEALTH PREM 149.00
	LAUGHLIN, JOHN	\$ 149.00
ACH	HUGHBANKS, ROGER Reim Monthly Health Prem	HEALTH PREM 210.89
	HUGHBANKS, ROGER	\$ 210.89
ACH	SPENDLOVE, DANNY Reim Monthly Health Prem	HEALTH PREM 151.27
	SPENDLOVE, DANNY	\$ 151.27
ACH	HOULIHAN, JESSE Reim Monthly Health Prem	HEALTH PREM 210.89
	HOULIHAN, JESSE	\$ 210.89
ACH	WARMAN, EVELYN Reim Monthly Health Prem	HEALTH PREM 2.27
	WARMAN, EVELYN	\$ 2.27
ACH	HERNANDEZ, DELIA Reim Monthly Health Prem	HEALTH PREM 210.89
	HERNANDEZ, DELIA	\$ 210.89
ACH	GUARDIANO, GARY Reim Monthly Health Prem	HEALTH PREM 151.27
	GUARDIANO, GARY	\$ 151.27
ACH	POMERLEAU, THOMAS Reim Monthly Health Prem	HEALTH PREM 2.27
	POMERLEAU, THOMAS	\$ 2.27
ACH	BARRER, SATURNINO Reim Monthly Health Prem	HEALTH PREM 359.89
	BARRER, SATURNINO	\$ 359.89
ACH	LACEY, STEVEN Reim Monthly Health Prem	HEALTH PREM 786.72
	LACEY, STEVEN	\$ 786.72
ACH	MILLS, JOHN Reim Monthly Health Prem	HEALTH PREM 2.27
	MILLS, JOHN	\$ 2.27
ACH	REED, RANDALL Reim Monthly Health Prem	HEALTH PREM 719.78

Check	Payee / Description	Amount
	REED, RANDALL	\$ 719.78
ACH	RAMIREZ, REBECCA Reim Monthly Health Prem	HEALTH PREM 359.89
	RAMIREZ, REBECCA	\$ 359.89
ACH	RAZAK, HALLA Reim Monthly Health Prem	HEALTH PREM 149.00
	RAZAK, HALLA	\$ 149.00
ACH	OSBORN, CINDY L Reim Monthly Health Prem	HEALTH PREM 359.89
	OSBORN, CINDY L	\$ 359.89
ACH	FESTA, GARY Reim Monthly Health Prem	HEALTH PREM 279.53
	FESTA, GARY	\$ 279.53
ACH	MENDEZ, DAVID G Reim Monthly Health Prem	HEALTH PREM 362.16
	MENDEZ, DAVID G	\$ 362.16
ACH	DELGADO, FLOR MARIA Reim Monthly Health Prem	HEALTH PREM 149.00
	DELGADO, FLOR MARIA	\$ 149.00
ACH	GROENVELD, NELLETJE Reim Monthly Health Prem	HEALTH PREM 210.89
	GROENVELD, NELLETJE	\$ 210.89
ACH	BATONGMALAQUE, CHARLIE L Reim Monthly Health Prem	HEALTH PREM 362.16
	BATONGMALAQUE, CHARLIE L	\$ 362.16
ACH	BOBBITT, JOHN Reim Monthly Health Prem	HEALTH PREM 149.00
	BOBBITT, JOHN	\$ 149.00
ACH	NEIGHBORS, CLAUDIA Reim Monthly Health Prem	HEALTH PREM 210.89
	NEIGHBORS, CLAUDIA	\$ 210.89
ACH	CHENG, TINA Y Reim Monthly Health Prem	HEALTH PREM 153.53
	CHENG, TINA Y	\$ 153.53
ACH	JACKSON, PATRICIA M	

Check	Payee / Description	Amount
	Reim Monthly Health Prem	HEALTH PREM 151.27
	JACKSON, PATRICIA M	\$ 151.27
ACH	GIBSON, CONSTANCE A	
	Reim Monthly Health Prem	HEALTH PREM 149.00
	GIBSON, CONSTANCE A	\$ 149.00
ACH	GU, JASON	
	Reim Monthly Health Prem	HEALTH PREM 151.27
	GU, JASON	\$ 151.27
ACH	KOPP, LINDA L	
	Reim Monthly Health Prem	HEALTH PREM 2.27
	KOPP, LINDA L	\$ 2.27
ACH	SCHERCK, JOHN	
	Reim Monthly Health Prem	HEALTH PREM 359.89
	SCHERCK, JOHN	\$ 359.89
ACH	WOODRUFF, APRIL F	
	Reim Monthly Health Prem	HEALTH PREM 210.89
	WOODRUFF, APRIL F	\$ 210.89
ACH	ELEBY, CRYSTAL	
	Reim Monthly Health Prem	HEALTH PREM 420.48
	ELEBY, CRYSTAL	\$ 420.48
ACH	BUCHANAN, JAMES S	
	Reim Monthly Health Prem	HEALTH PREM 149.00
	BUCHANAN, JAMES S	\$ 149.00
ACH	LUCAS, LARRY	
	Reim Monthly Health Prem	HEALTH PREM 149.00
	LUCAS, LARRY	\$ 149.00
ACH	LOPEZ, MARK A	
	Reim Monthly Health Prem	HEALTH PREM 359.89
	LOPEZ, MARK A	\$ 359.89
ACH	SANTA CRUZ, VICTOR	
	Reim Monthly Health Prem	HEALTH PREM 578.09
	SANTA CRUZ, VICTOR	\$ 578.09
ACH	TRAUGOTT, JEFFREY P	
	Reim Monthly Health Prem	HEALTH PREM 359.89
	TRAUGOTT, JEFFREY P	\$ 359.89

Check	Payee / Description	Amount
ACH	RIVERA, VINCENT J Reim Monthly Health Prem	HEALTH PREM 719.78
	RIVERA, VINCENT J	\$ 719.78
ACH	DOAN, KHANH V Reim Monthly Health Prem	HEALTH PREM 719.78
	DOAN, KHANH V	\$ 719.78
ACH	ARGUELLES, ALEX Reim Monthly Health Prem	HEALTH PREM 786.72
	ARGUELLES, ALEX	\$ 786.72
ACH	PROCTOR, CRAIG Reim Monthly Health Prem	HEALTH PREM 786.72
	PROCTOR, CRAIG	\$ 786.72
ACH	STONE, VICTORIA L Reim Monthly Health Prem	HEALTH PREM 570.78
	STONE, VICTORIA L	\$ 570.78
ACH	KREIMEYER, CARL L Reim Monthly Health Prem	HEALTH PREM 359.89
	KREIMEYER, CARL L	\$ 359.89
ACH	CHAVEZ, NESTOR Reim Monthly Health Prem	HEALTH PREM 359.89
	CHAVEZ, NESTOR	\$ 359.89
ACH	CUNNINGHAM, RICHARD A Reim Monthly Health Prem	HEALTH PREM 151.27
	CUNNINGHAM, RICHARD A	\$ 151.27
ACH	MCCHRISTY, KAREN Reim Monthly Health Prem	HEALTH PREM 151.27
	MCCHRISTY, KAREN	\$ 151.27
ACH	ROSALES, TIMOTEO P Reim Monthly Health Prem	HEALTH PREM 719.78
	ROSALES, TIMOTEO P	\$ 719.78
ACH	PELLY, GARY Reim Monthly Health Prem	HEALTH PREM 569.48
	PELLY, GARY	\$ 569.48
ACH	GUTIERREZ, MICHAEL C Reim Monthly Health Prem	HEALTH PREM 153.53
	GUTIERREZ, MICHAEL C	\$ 153.53

Check	Payee / Description	Amount
ACH	ROBISON, JOHN Reim Monthly Health Prem	HEALTH PREM 149.00
	ROBISON, JOHN	\$ 149.00
ACH	DELZER, HARLAN D Reim Monthly Health Prem	HEALTH PREM 302.53
	DELZER, HARLAN D	\$ 302.53
ACH	OAKDEN, SCOTT A Reim Monthly Health Prem	HEALTH PREM 786.72
	OAKDEN, SCOTT A	\$ 786.72
ACH	HEIN, DAVID J Reim Monthly Health Prem	HEALTH PREM 210.89
	HEIN, DAVID J	\$ 210.89
ACH	VALENCIA, CHRISTINA Reim Monthly Health Prem	HEALTH PREM 210.89
	VALENCIA, CHRISTINA	\$ 210.89
ACH	FRESQUEZ, ADRIAN Reim Monthly Health Prem	HEALTH PREM 359.89
	FRESQUEZ, ADRIAN	\$ 359.89
ACH	MALDONADO, ARTHUR Reim Monthly Health Prem	HEALTH PREM 2.27
	MALDONADO, ARTHUR	\$ 2.27
ACH	SARMIENTO, JESSICA Reim Monthly Health Prem	HEALTH PREM 210.89
	SARMIENTO, JESSICA	\$ 210.89
ACH	VANBREUKELEN, ALBERT Reim Monthly Health Prem	HEALTH PREM 149.00
	VANBREUKELEN, ALBERT	\$ 149.00
ACH	O'BRIEN, MICHELLE Reim Monthly Health Prem	HEALTH PREM 204.01
	O'BRIEN, MICHELLE	\$ 204.01
ACH	AVILA, GLORIA Reim Monthly Health Prem	HEALTH PREM 1,439.56
	AVILA, GLORIA	\$ 1,439.56
ACH	HOBBS, GARY B Reim Monthly Health Prem	HEALTH PREM 460.59

Check	Payee / Description	Amount
	HOBBS, GARY B	\$ 460.59
ACH	AQUA BEN CORPORATION DAFT-4,600 Lbs Hydrofloc 748E 44123	6,493.02
	AQUA BEN CORPORATION	\$ 6,493.02
ACH	CITY RENTALS INC Inv-Bal of Inv Due-Equip. Rental 460-276 90324-A	0.33
	Late Fee on Invoice 5775 F5775	60.55
	Late Fee on Invoice 5674 F5674	31.78
	Late Fee on Invoice 5731 F5731	60.55
	CITY RENTALS INC	\$ 153.21
ACH	J G TUCKER & SON INC RP1Mnt-Cylinders-Aluminum,Valve Assy 17489	1,364.12
	J G TUCKER & SON INC	\$ 1,364.12
ACH	JENSEN INSTRUMENT CO Thermometer 14398	368.13
	JENSEN INSTRUMENT CO	\$ 368.13
ACH	SOUTHWEST ALARM SERVICE 3/22 Agency-Wide Monthly Monitoring Serv 076355	4,852.00
	RP1 Oct,Nov,Dec 2021 Alarm Service Charg 075943	3,096.93
	4/22 Agency-Wide Monthly Monitoring Serv 076646	4,852.00
	1/22 Agency Wide Alarm Svc Calls 076531	654.00
	2/22 Agency Wide Alarm Svc Calls 076532	1,570.66
	3/22 Agency Wide Alarm Svc Calls 076820	2,542.10
	RP5 Office Trlr 3/22 Monthly Monitoring 076524	50.00
	RP5 Office Trlr 4/22 Monthly Monitoring 076813	50.00
	SOUTHWEST ALARM SERVICE	\$ 17,667.69
ACH	UNIVAR SOLUTIONS USA INC CCWRP-12,305 Lbs Sodium Bisulfite 50068639	4,945.48
	TP1-12,615 Lbs Sodium Bisulfite 50060988	5,069.90
	TP1-12,385 Lbs Sodium Bisulfite 50032595	4,977.63
	UNIVAR SOLUTIONS USA INC	\$ 14,993.01
ACH	WAXIE SANITARY SUPPLY Bar-Top Furniture Polish 80800076	48.08
	WAXIE SANITARY SUPPLY	\$ 48.08
ACH	PETE'S ROAD SERVICE Replace 4 Tires f/Veh 1010 576255-00	1,211.41
	PETE'S ROAD SERVICE	\$ 1,211.41
ACH	GRAINGER INC Screw Extractor Set 9265544958	79.18
	RP1 Pin & Sleeve Plug 9267067594	348.42
	RP1-Faceshields,Gloves 9264301152	193.63
	RP1Mnt-Tool Case 9260994646	213.53



Check	Payee / Description	Amount
	RP1Mnt-Rubber Hose 9260994638	43.10
	RP1Mnt-Fuses 9260994620	33.16
	RP1Mnt-Glass Fuses 9261312764	50.28
		- - - - -
	GRAINGER INC \$	961.30
ACH	CHINO BASIN WATER CONSERVATION	
	WR21002-2 SFR Audits,3 CII Audits 437	714.00
		- - - - -
	CHINO BASIN WATER CONSERVATION\$	714.00
ACH	AGILENT TECHNOLOGIES	
	Internal Standard,Toxaphene 123074397	372.81
	EPA Standard 123074398	64.05
	Tert-Butanol Std 123115462	420.23
	Custom Inorganic Standard 123133733	1,349.57
	Quality Control Standard 123115463	293.08
	Poroshell, UHPLC 122562561	1,841.45
		- - - - -
	AGILENT TECHNOLOGIES \$	4,341.19
ACH	AMERICAN WATER WORKS ASSOC	
	3/22/22-3/31/23 Agency Wide Membership 7002010568	23,203.00
		- - - - -
	AMERICAN WATER WORKS ASSOC \$	23,203.00
ACH	MCMASTER-CARR SUPPLY CO	
	RP1 Boxes,Shelves 75827654	2,275.81
	Rain Jackets 75468926	310.25
	RP1-Rain Jacket 75539336	494.37
		- - - - -
	MCMASTER-CARR SUPPLY CO \$	3,080.43
ACH	STATE WATER RESOURCES CNTRL BR	
	LwrDyBsn-4/22-3/23 Annual Permit Fees SW-0240137	912.00
	MntclrBsn-4/22-3/23 Annual Permit Fees SW-0240141	756.00
	Wnvl1&JrpBsns-4/22-3/23 Annual Permit Fe SW-0240148	5,020.00
		- - - - -
	STATE WATER RESOURCES CNTRL BR\$	6,688.00
ACH	INDUSTRIAL SUPPLY CO	
	Anchor 6340	348.03
	Drill Bits 6290	88.94
		- - - - -
	INDUSTRIAL SUPPLY CO \$	436.97
ACH	TELEDYNE ISCO	
	Replacement Refrigeration Assys S020529082	3,436.15
		- - - - -
	TELEDYNE ISCO \$	3,436.15
ACH	INLAND EMPIRE REGIONAL	
	RCA Redwood Energy Rebate Refund-RES I/I RES I/II 2/15	96,627.93
		- - - - -
	INLAND EMPIRE REGIONAL \$	96,627.93
ACH	O S T S INC	
	3/30 Yard Hostler Training f/6 56334	2,160.00
		- - - - -

Check	Payee / Description	Amount
	O S T S INC	\$ 2,160.00
ACH	INSIDE PLANTS INC	
	FcltyMgt/Lab-4/22 Indoor Plant Care 88864	673.50
	INSIDE PLANTS INC	\$ 673.50
ACH	NATIONAL CONSTRUCTION RENTALS	
	2/18/22-3/17/22 Potty/Handicap Potty/Sin 6454725	994.80
	GWR 3/7/22 Potty Rental 6474829	161.63
	3/30-4/26 Holding Tank Rental 6500759	290.78
	3/1-3/29 Holding Tank Rental 6467036	376.98
	3/18/22-4/14/22 Potty/Handicap Potty/Sin 6487183	994.80
	NATIONAL CONSTRUCTION RENTALS \$	2,818.99
ACH	RSD	
	Pleated Filters 55357720-00	912.33
	Actuator,Worklight,Headlamp 55354671-00	188.14
	RSD	\$ 1,100.47
ACH	ROGERS, PETER J	
	4/5/22 Policy Cmmtt Fee-Rogers,P RPC-4/5/22	100.00
	ROGERS, PETER J	\$ 100.00
ACH	OLIN CORP	
	TP1-4,818 Gals Sodium Hypochlorite 3000083475	4,408.47
	TP1-4,734 Gals Sodium Hypochlorite 3000092344	4,610.92
	TP1-4,942 Gals Sodium Hypochlorite 3000092467	4,521.93
	CCWWRP-4,002 Gals Sodium Hypochlorite 3000087852	3,897.95
	CCWRP-4,938 Gals Sodium Hypochlorite 3000090428	4,518.27
	RP4 4,940 Gals. Sodium Hypochlorite 3000092158	4,520.10
	RP5-4,896 Gals Sodium Hypochlorite 3000091668	4,479.84
	RP5 Sodium Hypochlorite 4,840 3000090935	4,428.60
	OLIN CORP	\$ 35,386.08
ACH	REED, RANDALL J	
	4/5/22 Policy Cmmtt Fee-Reed,R RPC-4/5/22	100.00
	REED, RANDALL J	\$ 100.00
ACH	INDUSTRIAL RUBBER & SUPPLY INC	
	Water Suction Hose 53670	1,502.93
	INDUSTRIAL RUBBER & SUPPLY INC\$	1,502.93
ACH	BIOTAGE LLC	
	Hydrophilic Solution,Atlantic Fast Flow 155970	614.36
	BIOTAGE LLC	\$ 614.36
ACH	ULLOA, EUNICE M	
	4/5/22 Policy Cmmtt Fee-Ulloa,E RPC-4/5/22	100.00
	ULLOA, EUNICE M	\$ 100.00



Check	Payee / Description	Amount
ACH	DORST-PORADA, DEBRA 4/5/22 Policy Cmmtt Fee-Dorst-Porada,D RPC-4/5/22	100.00
	DORST-PORADA, DEBRA \$	100.00
ACH	SIEMENS INDUSTRY INC RP1 Sensor 5606818724	1,838.22
	RP1 Transmitter 5606822973	2,111.90
	SIEMENS INDUSTRY INC \$	3,950.12
ACH	ABATIX CORPORATION Hooded MicroMax Cool Suits 8240675	452.30
	ABATIX CORPORATION \$	452.30
ACH	TRICO CORPORATION Re-Circulation Kits,Filters,Adaptors 201357	2,543.52
	Oil Analysis P62020	608.00
	Oil Analysis P62022	96.00
	Oil Analysis P61999	288.00
	Oil Analysis P61992	960.00
	TRICO CORPORATION \$	4,495.52
ACH	MICROAGE 2 Thin Client 2206720	1,585.68
	MICROAGE \$	1,585.68
ACH	POWER ENGINEERING SERVICES INC EN22040 Jan 30-Mar 26 2022 Prof Svcs 11580	5,005.00
	EN22040 Jan 30-Mar 26 2022 Prof Svcs 11579	7,700.00
	EN22040 Jan 30-Mar 26 2022 11578	570.00
	POWER ENGINEERING SERVICES INC\$	13,275.00
ACH	D & H WATER SYSTEMS INC Peristaltic Pump I2022-0472	577.08
	D & H WATER SYSTEMS INC \$	577.08
ACH	WEST COAST ADVISORS Prof. Servs for April 2022 13253	9,500.00
	WEST COAST ADVISORS \$	9,500.00
ACH	PACIFIC COURIERS INC March 2022 Courier Service 22-03-2007	2,813.25
	Feb Courier Service 22-03-2008	3,096.41
	PACIFIC COURIERS INC \$	5,909.66
ACH	PRIORITY BUILDING SERVICES LLC Mar 2022 Janitorial Svcs 82302	21,404.23
	PRIORITY BUILDING SERVICES LLC\$	21,404.23
ACH	ECOTECH SERVICES INC	

Check	Payee / Description	Amount
	3/22 Res. Home Pressure Reg. Prog. Prof. 2252	22,175.98
	ECOTECH SERVICES INC \$	22,175.98
ACH	YORKE ENGINEERING LLC EC-11/21-12/21 Air Quality-Source Test S 24441	3,045.00
	YORKE ENGINEERING LLC \$	3,045.00
ACH	U S BANK - PAYMENT PLUS 100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200121228 104896 WESTERN WATER WORKS SUPPLY CO 2200121229	8,584.25 7,780.95
	U S BANK - PAYMENT PLUS \$	16,365.20
ACH	PRO-CRAFT CONSTRUCTION INC RP1 Men's Shower Rehab 21163-1	13,589.03
	PRO-CRAFT CONSTRUCTION INC \$	13,589.03
ACH	MEANS CONSULTING LLC PL19005- 3/22 Prof. Svcs IE-5644	6,480.00
	MEANS CONSULTING LLC \$	6,480.00
ACH	TRAJAN SCIENTIFIC AMERICAS INC Syringe 10064948AE Syringes 10064948AD	114.64 62.28
	TRAJAN SCIENTIFIC AMERICAS INC\$	176.92
ACH	SMARTCOVER SYSTEMS 2/9/22 Repair E-Dot Antenna 21423 3/16/22 "E-Box" System control for satel 21424	290.00 330.00
	SMARTCOVER SYSTEMS \$	620.00
ACH	COTHRAN JR, PHILLIP WAYNE 4/5/22 Policy Cmmtt Fee-Cothran,P RPC-4/5/22	100.00
	COTHRAN JR, PHILLIP WAYNE \$	100.00
ACH	RADAR ENVIRONMENTAL INC March 2022 HazMat Disposal Svcs AgencyWi 1577	833.59
	RADAR ENVIRONMENTAL INC \$	833.59
ACH	CASAMAR GROUP LLC EN19001/EN19006 RP5 Prof Svcs 3/22 13024	9,761.75
	CASAMAR GROUP LLC \$	9,761.75
ACH	DUTREY, JAVIER J 4/5/22 Policy Cmmtt Fee-Dutrey,J RPC-4/5/22	100.00
	DUTREY, JAVIER J \$	100.00
ACH	ADAM'S FALCONRY SERVICE LLC 3/2022 Bird Control Services 16728	4,160.00

Check	Payee / Description	Amount
	ADAM'S FALCONRY SERVICE LLC \$	4,160.00
ACH	VELTO, BILL 4/5/22 Policy Cmmtt Fee-Velto,B RPC-4/5/22	100.00
	VELTO, BILL \$	100.00
ACH	HORIZONS CONSTRUCTION CO INT'L CCWRP-Mnt Bldg Restroom Sewer Repair 12212021 - IE	15,056.35
	HORIZONS CONSTRUCTION CO INT'L\$	15,056.35
ACH	FRESQUEZ, ADRIAN Reim-9/18/21 OT Meal 9/18/21 OT ME	10.00
	Reim-11/11 & 11/13 OT Meals 11/11,11/13 O	20.00
	FRESQUEZ, ADRIAN \$	30.00
ACH	SWEZEY, TOM Swezey,T-ExpEpt-2/21-25 Lone Star Repair 2/21-25 LONES	87.33
	SWEZEY, TOM \$	87.33
ACH	GREEN, WARREN Reim 3/29,31 CAP Natl Procurement Lunch 3/29,31 LNCH	135.65
	GREEN, WARREN \$	135.65
ACH	LENING, SCOTT Reim-Viscosity Test Unit CK REQ # 2114	167.01
	Reim-Staff Lunch RP4-Reducing Sdm Hypchl CK REQ # 2156	108.73
	LENING, SCOTT \$	275.74
ACH	CAMPOS, JESSE MlgReim-10/18 Call Out-Campos,J MLG 10/18	17.92
	MlgReim-1/9 Call Out-Campos,J MLG 1/9	18.72
	MlgReim-1/8 Call Out-Campos,J MLG 1/8	18.72
	MlgReim-1/7 Call Out Campos,J MLG 1/7	18.72
	MlgReim-11/14 Call Out-Campos,J MLG 11/14	17.92
	MlgReim-11/13 Call Out-Campos,J MLG 11/13	17.92
	CAMPOS, JESSE \$	109.92
ACH	CAMACHO, MICHAEL Camacho,M-ExpRpt-4/7-4/8 P3 Water Summit 4/7-8 P3 WTR	557.83
	Camacho,M-ExpRpt-12/14-12/16 CRUWA 2021 12/14-16 CRUW	725.34
	CAMACHO, MICHAEL \$	1,283.17
ACH	POMPA, JESSE Pompa,J-ExpRpt-3/6-3/9 WateReuse Sym 3/6-3/9 WTRS	793.89
	POMPA, JESSE \$	793.89
ACH	ALVARADO, NICOLAS F DEPIEROLA Reim-12/27/2021 Overtime Meal 12/27/21 OT M	10.00

Check	Payee / Description	Amount
	ALVARADO, NICOLAS F DEPIEROLA \$	10.00
ACH	FRANCIS, SCOTT Reim-OT Meal 1/3/22	1/3/22 OT MEA 9.05
	FRANCIS, SCOTT \$	9.05
ACH	DESHMUKH, SHIVAJI Reim 3/31 Dinner Mtg w/Directors Tule & 3/31 DNNR DRC	125.00
	DESHMUKH, SHIVAJI \$	125.00
ACH	REDDY, SUSHMITHA Reddy,S-ExpRpt-1/17-1/20 NELAC Forum	1/17-20 NELAC 1,121.86
	REDDY, SUSHMITHA \$	1,121.86
ACH	U S BANK - PAYMENT PLUS 104896 WESTERN WATER WORKS SUPPLY CO 2200120990	3,679.67
	107780 SUPERIOR ELECTRIC MOTOR SERVICE I 2200120991	1,707.73
	100150 HARRINGTON INDUSTRIAL PLASTICS LL 2200121123	4,142.01
	U S BANK - PAYMENT PLUS \$	9,529.41
ACH	EMPOWER RETIREMENT P/R 7 4/8/22 Deferred Comp	HR 0105300 81,901.85
	EMPOWER RETIREMENT \$	81,901.85

**Grand Total Payment Amount: \$ 11,682,012.47**

## Attachment 2D

Vendor Wires  
(excludes Payroll)

Check Payee / Description	Amount
---------------------------	--------

Wire	PUBLIC EMPLOYEES RETIREMENT SY		
	P/R 5 3/11 PERS Adj	P/R 5 3/11 PE	0.01-
	P/R 105 3/10/22 Deferred Comp	HR 0104200	1,501.42
	P/R 5 3/11/22 PERS	HR 0104500	203,413.45
			- - - - -
	PUBLIC EMPLOYEES RETIREMENT SY\$		204,914.86

Wire	STATE BOARD OF EQUALIZATION		
	3/22 Sales Tax Deposit	23784561 3/22	10,584.00
			- - - - -
	STATE BOARD OF EQUALIZATION \$		10,584.00

Wire	PUBLIC EMPLOYEES RETIREMENT SY		
	P/R 6 3/25 PERS Adj	PR 6 3/25 ADJ	0.01-
	P/R 6 3/25/22 PERS	HR 0104600	202,343.22
			- - - - -
	PUBLIC EMPLOYEES RETIREMENT SY\$		202,343.21

Wire	STATE DISBURSEMENT UNIT		
	P/R 7 4/8/22	HR 0105300	2,360.81
			- - - - -
	STATE DISBURSEMENT UNIT \$		2,360.81

Wire	EMPLOYMENT DEVELOPMENT DEPARTM		
	P/R 7 4/8/22 Taxes	HR 0105300	15,515.00
	P/R DIR 4 4/8/22 Taxes	HR 0105100	451.31
	P/R 7 4/8/22 Taxes	HR 0105300	71,221.65
	P/R 107 4/8/22 Vac Buy Back Taxes	HR 0105200	1,632.16
	P/R 107 4/8/22 Vac Buy Back Taxes	HR 0105200	8,226.48
			- - - - -
	EMPLOYMENT DEVELOPMENT DEPARTM\$		97,046.60

Wire	INTERNAL REVENUE SERVICE		
	P/R 107 4/8/22 Vac Buy Back Taxes	HR 0105200	44,791.07
	P/R 7 4/8/22 Taxes	HR 0105300	385,936.93
	P/R DIR 4 4/8/22 Taxes	HR 0105100	2,973.34
			- - - - -
	INTERNAL REVENUE SERVICE \$		433,701.34

Wire	PUBLIC EMPLOYEES RETIREMENT SY		
	P/R 7 4/8 PERS Adj	PR 7 4/8 ADJ	0.08-
	P/R 7 4/8/22 PERS	HR 0105300	202,769.66
			- - - - -
	PUBLIC EMPLOYEES RETIREMENT SY\$		202,769.58

Wire	PUBLIC EMPLOYEES' RETIREMENT S		
	1/14/14-6/7/14 20283 Admin Fee (Arrears-	16750984	500.00
	2022 Replacement Benefit Contribution	16757014	5,494.41
	4/22 Health Ins-Board	16746191 4/22	5,713.59
	4/22 Health Ins-Retirees, Employees	16746187 4/22	305,378.42
			- - - - -
	PUBLIC EMPLOYEES' RETIREMENT S\$		317,086.42

Wire	METROPOLITAN WATER DISTRICT		
	February 2022 Water Purchase	10699	214,068.90
			- - - - -
	METROPOLITAN WATER DISTRICT \$		214,068.90

Check	Payee / Description			Amount
Wire	EMPLOYMENT DEVELOPMENT DEPARTM			
	P/R 8 4/21/22 Taxes	HR	0105400	60,127.26
	P/R 8 4/21/22 Taxes	HR	0105400	14,180.78
				- - - - -
	EMPLOYMENT DEVELOPMENT DEPARTM\$			74,308.04
Wire	INTERNAL REVENUE SERVICE			
	P/R 8 4/21/22 Taxes	HR	0105400	339,323.39
				- - - - -
	INTERNAL REVENUE SERVICE		\$	339,323.39
Wire	STATE DISBURSEMENT UNIT			
	P/R 8 4/21/22	HR	0105400	2,360.81
				- - - - -
	STATE DISBURSEMENT UNIT		\$	2,360.81
Wire	PUBLIC EMPLOYEES RETIREMENT SY			
	P/R 8 4/22 Emp (er)	PR 8 4/22 ADJ		0.02-
	P/R 8 4/21/22 PERS	HR	0105400	202,518.24
				- - - - -
	PUBLIC EMPLOYEES RETIREMENT SY\$			202,518.22
Wire	EMPOWER RETIREMENT			
	P/R 8 4/21/22 Deferred Comp	HR	0105400	81,519.57
				- - - - -
	EMPOWER RETIREMENT		\$	81,519.57

**Grand Total Payment Amount: \$ 2,384,905.75**



## Attachment 2E

### Payroll-Net Pay-Directors

# INLAND EMPIRE UTILITIES AGENCY

## Ratification of Board of Directors

Payroll for April 8 ,2022  
Presented at Board Meeting on June 15, 2022

DIRECTOR NAME	GROSS PAYROLL	NET PAYROLL
Jasmin Hall	\$3,368.71	\$2,103.63
Marco A. Tule	\$3,512.30	\$2,188.01
Michael Camacho	\$4,652.76	\$1,695.10
Steven J. Elie	\$4,277.79	\$1,676.01
Paul Hofer	\$0.00	\$0.00
<b>TOTALS</b>	\$15,811.56	\$7,662.75

	Count	Amount
TOTAL EFTS PROCESSED	4	\$7,662.75
TOTAL CHECKS PROCESSED	0	\$0.00
CHECK NUMBERS USED	N/A	

**DIRECTOR PAYSHEET**  
**IEUA/MWD**  
**SAWPA (alternate)**  
**1 of 2**

MICHAEL CAMACHO  
 EMPLOYEE NO.: 1140  
 ACCOUNT NO.: 10200-120100-100000-501010

**MARCH 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
3/2/2022	IEUA - IEUA Board Workshop via MS Teams	Yes	\$260.00
3/3/2022	IEUA-Southern Coalition/Inland Caucus Mtg Conference Call	Yes	\$260.00
3/7/2022	MWD - Committee Meetings via Zoom	Yes	\$260.00
3/8/2022	MWD - Committee Meetings & Board Meeting via Zoom	Yes	\$260.00
3/9/2022	IEUA- IEUA Community & Legislative Affairs Committee & Eng. Ops, & Water Resources Committee Meetings In-person	Yes	\$260.00
3/14/2022	IEUA – CBP Ad Hoc Committee Meeting via MS Teams	Yes	\$260.00
3/16/2022	IEUA – IEUA & CBRFA Board Meetings via MS Teams	Yes	\$260.00
3/21/2022	IEUA - Association of San Bernardino County Special Districts Dinner in Chino	Yes	\$260.00
3/22/2022	MWD - Committee and Special Board Meetings via Zoom	Yes	\$260.00
3/22/2022	IEUA - Meeting w/Redistricting Partners, Board Secretary Garzaro, and Business Analyst Gary Te re Agency Redistricting effort at IEUA Headquarters	Yes (same day)	\$0.00
3/29/2022	MWD - Special Board Meeting via Zoom	Yes	\$260.00
3/29/2022	IEUA - Upland State of the City	Yes (same day)	\$0.00

**TOTAL REIMBURSEMENT** \$2,600.00  
**TOTAL MEETINGS ATTENDED** 12  
**TOTAL MEETINGS PAID** 10

Director's Signature



Michael Camacho, Vice President



Approved by: Shivaji Deshmukh

**DIRECTOR PAYSHEET**

**IEUA/MWD**

**SAWPA (alternate)**

**2 of 2**

**NOTE:**

**IEUA/MWD/IERCA**

*Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.*

**SAWPA**

*Up to 10 days of service per month per Ordinance No. 107 (i.e., \$20.00 – difference between SAWPA (\$240.00 (eff. 2/2022) and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. SAWPA pays both primary and alternate for attendance, including mileage.*

**DIRECTOR PAYSHEET**  
**IEUA/CBWM/CBWB**  
**CDA/Regional Policy Cte (alternate)**  
**1 of 2**

STEVEN J. ELIE  
 EMPLOYEE NO.: 1175  
 ACCOUNT NO.: 10200-120100-100000-501010

**MARCH 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
3/1/2022	IEUA - WNA Leadership Council Meeting via Zoom	Yes	\$260.00
3/1/2022	IEUA - Meeting w/Zeb Wellborn of Chino Valley Chamber of Commerce	Yes (same day)	\$0.00
3/2/2022	IEUA - IEUA Board Workshop In-Person	Yes	\$260.00
3/7/2022	IEUA - IEUA Audit Committee meeting via MS Teams	Yes	\$260.00
3/8/2022	IEUA - NWRI Officer's Meeting via MS Teams	Yes	\$260.00
3/9/2022	IEUA- IEUA Community & Legislative Affairs Committee Meeting via MS Teams	Yes	\$260.00
3/11/2022	IEUA - Board Meeting Agenda Review with GM Deshmukh	Yes (staff)	\$0.00
3/14/2022	IEUA- CBP Ad Hoc Committee Meeting via MS Teams	Yes	\$260.00
3/15/2022	IEUA - NWRI Board Meeting via MS Teams	Yes (same day)	\$0.00
3/15/2022	IEUA – Presentation re IEUA and drought to Rancho Del Chino Rotary Club	Yes	\$260.00
3/16/2022	IEUA – IEUA Board Meeting In-person	Yes	\$260.00
3/16/2022	IEUA – Ontario State of the City	Yes (same day)	\$0.00
3/21/2022	IEUA - Association of San Bernardino County Special Districts Dinner in Chino	Yes	\$260.00
3/23/2022	IEUA - Chino Valley Chamber Salute to Public Safety - presented recognitions on behalf of IEUA	Yes	\$260.00
3/24/2022	IEUA - Swearing in Ceremony for Chino Valley Fire Chief Dave Williams - presented recognition on behalf of IEUA	Yes (10 mtg max)	\$0.00
3/24/2022	CBWM - Chino Basin WaterMaster Meeting In-Person	Yes (decline payment)	\$0.00
3/29/2022	IEUA - Meeting w/City of Montclair Mayor Dutrey and City of Ontario Councilmember Porada	Yes (10 mtg max)	\$0.00

**DIRECTOR PAYSHEET**  
**IEUA/CBWM/CBWB**  
**CDA/Regional Policy Cte (alternate)**  
**2 of 2**

3/31/2022	IEUA - Meeting w/Director Tule and GM Deshmukh	Yes (staff)	\$0.00
-----------	--	-------------	--------

**TOTAL REIMBURSEMENT** \$2,600.00

**TOTAL MEETINGS ATTENDED** 18

**TOTAL MEETINGS PAID** 10

Director's Signature



Steven J. Elie, President



Approved by: Shivaji Deshmukh

**NOTE:**

**IEUA**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.

**CBWM**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 7/01/19). IEUA pays both primary and alternate for attendance. (i.e., \$135.00 - difference between Watermaster \$125.00 and Agency meetings \$260.00 (eff. 7/01/19). Chino Basin Watermaster does not compensate an alternate Director unless the alternate Director is attending on behalf of an absent primary Director. In accordance to Ordinance No. 98, Section 1, (i) Attendance at any meeting provided for under Sections 1.b,c,e, and f, shall also include payment to both the primary representative and the alternate representative to said body if they both attend said meeting. Record full amount on timesheet for attendance by alternates.

**CDA**

Up to 10 days of service per month per Ordinance No. 107, (i.e., \$120.00 - difference between CDA (\$150 and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. CDA pays directly to IEUA. Record full amount on timesheet. CDA pays both primary and alternate for attendance.

**CBWB**

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$160.00 - difference between CBWB (\$100.00 and Agency meetings \$260.00 (eff. 7/01/19)), including MWD meetings. CBWB pays directly to IEUA. Record full amount on timesheet.

**Regional Policy Committee**

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19.) IEUA pays Regional Policy Committee members (total amount of \$260.00, should reflect on timesheet).

**\*Decline IEUA portion of CBWM**

**IEUA DIRECTOR PAYSHEET**  
**IEUA\IERCA**  
**CBWB (alternate)**  
**1 of 2**

JASMIN A. HALL  
EMPLOYEE NO.: 1256  
ACCOUNT NO.: 10200-120100-100000-501010

**MARCH 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
3/1/2022	IEUA - CASA Washington D.C. Forum In-person	Yes	\$260.00
3/1/2022	IEUA - IEWorks Leadership Meeting via Zoom	Yes (same day)	\$0.00
3/3/2022	IEUA - Building Inclusive Workplaces: Cultivating a Culture of Care via Zoom	Yes	\$260.00
3/3/2022	IEUA - Meeting w/Rick Callender, Valley Water re Followup to Board Meeting	Yes (same day)	\$0.00
3/7/2022	IEUA - Biosolids 101 - Regulations and Their Basis via Zoom	Yes (same day)	\$0.00
3/7/2022	IEUA - IERCA Special Board Meeting via Zoom	Yes	\$260.00
3/7/2022	IEUA - CASA Board Meeting Agenda Review Meeting w/Adam Link	Yes (same day)	\$0.00
3/10/2022	IEUA - ACWA 2022 Virtual Legislative Symposium via Zoom	Yes	\$260.00
3/10/2022	IEUA - CASA Board of Directors meeting via Zoom	Yes (same day)	\$0.00
3/15/2022	IEUA - IEWorks Leadership Meeting via Zoom	Yes	\$260.00
3/15/2022	IEUA - Meeting w/GM Deshmukh re IE Works	Yes (staff)	\$0.00
3/16/2022	IEUA - CBRFA Commission Meeting via MS Teams	Yes (same day)	\$0.00
3/16/2022	IEUA - IEUA Board Meeting via MS Teams	Yes	\$260.00
3/21/2022	IEUA - SCWC Legislative Task Force Meeting via MS Teams	Yes	\$260.00
3/22/2022	IEUA - CAAWEF Successful Operations Discussion via Zoom	Yes	\$260.00
3/22/2022	IEUA - AWWWE World Water Day: Water Equity in CA via Zoom	Yes (same day)	\$0.00
3/23/2022	IEUA - Meeting w/City of Ontario CM Dorst-Porada, GM Scott Burton and Director Hofer via MS Teams	Yes	\$260.00
3/24/2022	CASA – CASA Air Quality, Climate Change, & Energy (ACE) Workgroup via Zoom	Yes	\$260.00



**IEUA DIRECTOR PAYSHEET**  
**IEUA\IERCA**  
**CBWB (alternate)**  
**2 of 2**

3/24/2022	IEUA - IEWorks Board Meeting via Zoom	Yes (same day)	\$0.00
3/29/2022	IEUA - Insights on State and Federal Funding Opportunities for Wastewater Agencies via Zoom	Yes (10 mtgs max)	\$0.00
3/29/2022	IEUA - IEWorks Leadership Meeting via Zoom	Yes (10 mtgs max)	\$0.00
3/30/2022	IEUA - CAAWEF Board Meeting via Zoom	Yes (10 mtgs max)	\$0.00

**TOTAL REIMBURSEMENT** \$2,600.00  
**TOTAL MEETINGS ATTENDED** 22  
**TOTAL MEETINGS PAID** 10

Director's Signature



Jasmin A. Hall, Director



Approved by: Shivaji Deshmukh, General Manager

**NOTE:**

IEUA/IERCA

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.

CBWB

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$160.00 - difference between CBWB (\$100.00 and Agency meetings \$260.00 (eff. 7/01/19)), including MWD meetings. CBWB pays directly to IEUA. Record full amount on timesheet.

**DIRECTOR PAYSHEET****IEUA/IERCA****1 of 1**

PAUL HOFER

EMPLOYEE NO.: 1349

ACCOUNT NO.: 10200-120100-100000-501010

**MARCH 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
3/2/2022	IEUA - IEUA Board Workshop via MS Teams	Yes	\$0.00
3/7/2022	IEUA - IEUA Audit Committee Meeting via MS Teams	Yes	\$0.00
3/7/2022	IERCA - IERCA Special Board Meeting via MS Teams	Yes (same day)	\$0.00
3/9/2022	IEUA - IEUA Finance & Administration Committee Meeting via MS Teams	Yes	\$0.00
3/16/2022	IEUA - CBRFA Commission Meeting via MS Teams	Yes	\$0.00
3/16/2022	IEUA - IEUA Board Meeting via MS Teams	Yes (same day)	\$0.00
3/23/2022	IEUA - Meeting w/City of Ontario - Councilmember Porada, GM Scott Burton and Director Hall via MS Teams	Yes	\$0.00
TOTAL REIMBURSEMENT			\$0.00
TOTAL MEETINGS ATTENDED			7
TOTAL MEETINGS PAID			0

**NOTE:**

IEUA/IERCA

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19).

IEUA pays both primary and alternate for attendance.

*Director Hofer has waived all stipend payments.*

Director's Signature



Paul Hofer, Director

  
#1458

Approved by:

**DIRECTOR PAYSHEET**  
**IEUA/CDA/SAWPA/Regional Policy Cte**  
**IERCA/CBWM (alternate)**  
**1 of 2**

MARCO TULE

EMPLOYEE NO.: 1520

ACCOUNT NO.: 10200-120100-100000-501010

**MARCH 2022**

DATE	TYPE OF MEETING	ATTENDANCE	TOTAL COMPENSATION
3/1/2022	<b>SAWPA</b> - SAWPA Commission Workshop via Zoom	Yes (decline payment)	\$0.00
3/1/2022	<b>IEUA</b> - IEWorks Leadership Meeting via Zoom	Yes (same day)	\$0.00
3/1/2022	<b>IEUA</b> - Follow-up Meeting w/City of Ontario CM Porada, GM Burton via Zoom	Yes	\$260.00
3/2/2022	<b>IEUA</b> - IEUA Board Workshop In-Person	Yes	\$260.00
3/3/2022	<b>IEUA</b> - Regional Sewerage Program Policy Committee Meeting via MS Teams	Yes	\$260.00
3/8/2022	<b>IEUA</b> - Meeting w/President Elie and GM Deshmukh	Yes	\$260.00
3/9/2022	<b>IEUA</b> - IEUA Engineering, Operations & Water Resources Committee Meeting via MS Teams	Yes	\$260.00
3/14/2022	<b>IEUA</b> - SAWPA Meeting Prep w/Senior Policy Advisor Cathleen Pieroni via MS Teams	Yes (staff)	\$0.00
3/14/2022	<b>IEUA</b> - Monthly Meeting w/City of Ontario Councilmember Porada and GM Burton via Zoom	Yes	\$260.00
3/15/2022	<b>SAWPA</b> - SAWPA Commission Meeting via Zoom	Yes (decline payment)	\$0.00
3/15/2022	<b>IEUA</b> - IEWorks Leadership Meeting via Zoom	Yes (decline payment)	\$0.00
3/16/2022	<b>IEUA</b> - CBRFA Commission Meeting In-Person	Yes (same day)	\$0.00
3/16/2022	<b>IEUA</b> - IEUA Board Meeting In-Person	Yes	\$260.00
3/21/2022	<b>IEUA</b> - Meeting w/Chino Mayor Ulloa	Yes (same day)	\$0.00
3/21/2022	<b>IEUA</b> - Association of San Bernardino County Special Districts Dinner in Chino	Yes	\$260.00
3/25/2022	<b>IEUA</b> - Meeting w/Peter Kavounas at CBWM	Yes	\$260.00
3/29/2022	<b>IEUA</b> - Meeting w/City of Ontario CM Porada, GM Burton, City Mgr Ochoa and GM Deshmukh via Zoom	Yes	\$260.00
3/30/2022	<b>IEUA</b> - Meet w/Montclair Mayor J. Dutrey in Montclair	Yes (10 mtgs max)	\$0.00

**DIRECTOR PAYSHEET**  
**IEUA/CDA/SAWPA/Regional Policy Cte**  
**IERCA/CBWM (alternate)**  
**2 of 2**

3/31/2022	IEUA - Meet w/President Elie and GM Deshmukh in Chino	Yes (staff)	\$0.00
-----------	---	-------------	--------

**TOTAL REIMBURSEMENT** \$2,600.00

**TOTAL MEETINGS ATTENDED** 19

**TOTAL MEETINGS PAID** 10

Director's Signature



Marco Tule, Director



Approved by:

Shivaji Deshmukh, General Manager

**NOTE:**

**IEUA/IERCA**

*Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19). IEUA pays both primary and alternate for attendance.*

Regional Policy Committee

Up to 10 days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 07/01/19.) IEUA pays Regional Policy Committee members (total amount of \$260.00, should reflect on timesheet).

**CDA**

Up to 10 days of service per month per Ordinance No. 107, (i.e., \$120.00 - difference between CDA (\$150 and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. CDA pays directly to IEUA. Record full amount on timesheet. CDA pays both primary and alternate for attendance

**SAWPA**

Up to 10 days of service per month per Ordinance No. 107 (i.e., \$20.00 – difference between SAWPA (\$240.00 (eff. 2/2022) and Agency meetings \$260.00 (eff. 7/01/19), including MWD meetings. SAWPA pays both primary and alternate for attendance, including mileage.

**CBWM**

Up to 10

days of service per month per Ordinance No. 107, including MWD meetings at \$260.00 (eff. 7/01/19). IEUA pays both primary and alternate for attendance. (i.e., \$135.00 - difference between Watermaster \$125.00 and Agency meetings \$260.00 (eff. 7/01/19). Chino Basin Watermaster does not compensate an alternate Director unless the alternate Director is attending on behalf of an absent primary Director. In accordance to Ordinance No. 107, Section 1, (i) Attendance at any meeting provided for under Sections 1.b,c,e, and f, shall also include payment to both the primary representative and the alternate representative to said body if they both attend said meeting. Record full amount on timesheet for attendance by alternates.

## Attachment 2F

Payroll-Net Pay-Employees

Non-Board Members	PP 7 Checks	PP 7 EFTs	PP 8 Checks	PP 8 EFTs	April
NET PAY TO EE	\$0.00	\$979,861.28	\$0.00	\$803,607.57	\$1,783,468.85

# INLAND EMPIRE UTILITIES AGENCY

Payroll for April 8, 2022

Presented at Board Meeting on June 15, 2022

GROSS PAYROLL COSTS			\$1,720,034.60
DEDUCTIONS			(\$740,173.32)
NET PAYROLL			979,861.28
NET PAYROLL BREAKDOWN	CHECKS	EFT	TOTAL
CHECKS USED			
TRANSACTION PROCESSED	0	409	409
AMOUNT	\$0.00	\$979,861.28	<u>\$979,861.28</u>



# INLAND EMPIRE UTILITIES AGENCY

Payroll for April 22, 2022

Presented at Board Meeting on June 15, 2022

GROSS PAYROLL COSTS			\$1,450,360.48
DEDUCTIONS			(\$646,752.91)
NET PAYROLL			803,607.57
<b>NET PAYROLL BREAKDOWN</b>	<b>CHECKS</b>	<b>EFT</b>	<b>TOTAL</b>
CHECKS USED			
TRANSACTION PROCESSED	0	378	378
AMOUNT	\$0.00	\$803,607.57	<u>\$803,607.57</u>



# Report on General Disbursements

Deborah Berry  
Controller  
June 2022

# Staff's Recommendation



- Approve the total disbursements for the month of April 2022 in the amount of \$17,315,824.00.

The Report on General Disbursements is consistent with ***IEUA's Business Goal under Fiscal Responsibility***, specifically safeguarding the Agency's fiscal health to effectively support short-term and long-term needs, while providing the best value for our customers.

**CONSENT  
ITEM  
1C**

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

*SD*  
**From:** Shivaji Deshmukh, General Manager

**Committee:** Engineering, Operations & Water Resources

06/08/22

Finance & Administration

06/08/22

**Executive Contact:** Christiana Daisy, Deputy General Manager

**Subject:** Adoption of Resolution No. 2022-6-9, Establishing Plan Check and Inspection Fees

---

**Executive Summary:**

Staff currently receives plans for proposed developments that will connect to Inland Empire Utilities Agency (IEUA) facilities. The plans are reviewed for conformance to IEUA standards. After final acceptance of the plans, an IEUA inspection is provided during the connection to IEUA facilities.

In August 2018, the Board implemented a plan check and inspection fee of \$2,214 to recover the costs for staff to perform plan reviews and inspections. The current fee amount was established based on the average number of hours spent on previous development projects from 2013 to 2018. Based on the current rates, staff recommends the fee be increased to an estimated value of \$3,715 per connection and per location. The estimate considered the average number of hours spent by the office engineer to review up to five sheets, the average hours needed by the construction inspector to oversee the connection in the field, and the administrative costs based on the FY 2022/23 staff burden rates.

The resolution will also establish prorating plan checks above five sheets and require an additional \$2,500 for plan checks that require more than three reviews.

---

**Staff's Recommendation:**

1. Adopt Resolution No. 2022-6-9, establishing the fee for IEUA's services for review of applications, plans, and inspections of construction for development connections.

---

**Budget Impact** *Budgeted (Y/N):* Y *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

None.

*Fiscal Impact (explain if not budgeted):*

The fees collected will reimburse the staff time charged to various funds.

**Prior Board Action:**

On August 15, 2018, the Board of Directors adopted Resolution No. 2018-8-1, establishing a fee covering IEUA's services for review of applications, plans, and inspections of construction for development

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

Resolution No. 2022-6-9 is consistent with the IEUA's Business Goals of Business Practices and Fiscal Responsibility where IEUA will be ethical, cost-effective, and apply environmentally sustainable regional planning principles in all aspects of business and public service, and will fund operations and capital investments by maintaining reasonable service rates and fees that fully support the costs of service.

---

**Attachments:**

Attachment 1 - Comparable Fees Calculations

Attachment 2 - PowerPoint

Attachment 3 - Resolution No. 2022-6-9

# **Attachment 1**



## Background

Subject: Adoption of Resolution No. 2022-6-9, Establishing Plan Check and Inspection Fees

Below is the comparison of the plan check and inspection fees for Inland Empire Utilities Agency (IEUA) and member agencies.

#	Agency/City	Inspection	Plan Check	Total	Notes
1	City of Rancho Cucamonga	\$1,852	\$3,159	\$5,011	<p><b>Inspection:</b> Hourly inspection need at the rate of \$110.23 per hour + 7% Technology Fee. On Avg our Inspector does 15.70 hours per inspection  <math>(\\$110.23 \times 15.70) \times 7\% \text{ Tech Fee} = \\$1,851.75</math></p> <p><b>Plan Check:</b> Flat Fee \$3,159</p>
2	City of Chino	\$1,799	\$3,146	\$4,945	<p><b>Inspection:</b> Minimum Fee \$599, + 4.8% of the Estimated Value of Construction. (IEUA average construction cost is \$25k <math>\times 4.8\% = \\$1,200</math>)</p> <p><b>Plan Check:</b> Minimum Fee of \$1,991, Plus 7.7% of the Amount Greater than \$10,000; used \$15k IEUA average construction costs is \$25k <math>\times 7.7\% = \\$1,155</math>)</p>
3	City of Ontario	\$1,657	\$2,871	\$4,528	<p><b>Inspection:</b> Base fee \$164 + 5.97% for construction cost between \$1-\$50k (IEUA average construction costs is \$25k <math>\times 5.97 = \\$1,492.50</math>)</p> <p><b>Plan Check:</b> Base fee \$1,371 + 6% for construction costs between \$1-\$50k (IEUA average construction cost is \$25k <math>\times 6\% = \\$1,500</math>)</p>
4	IEUA	\$1,917	\$1,795	\$3,715	<p><b>Inspection:</b> See slide 3 for breakdown of costs Includes administrative fee.</p> <p><b>Plan Check:</b> See slide 3 for breakdown of costs Includes administrative fee. Includes Plan Check and Inspection up to 5 sheets;</p>
5	CVWD	\$500	\$690	\$1,190	<p><b>Inspection:</b> \$500 or 2% of improvement cost*; IEUA avg improvement costs \$25k</p> <p><b>Plan Check:</b> \$240 for title sheet and first plan sheet, \$150 for each additional sheet</p>

# **Attachment 2**



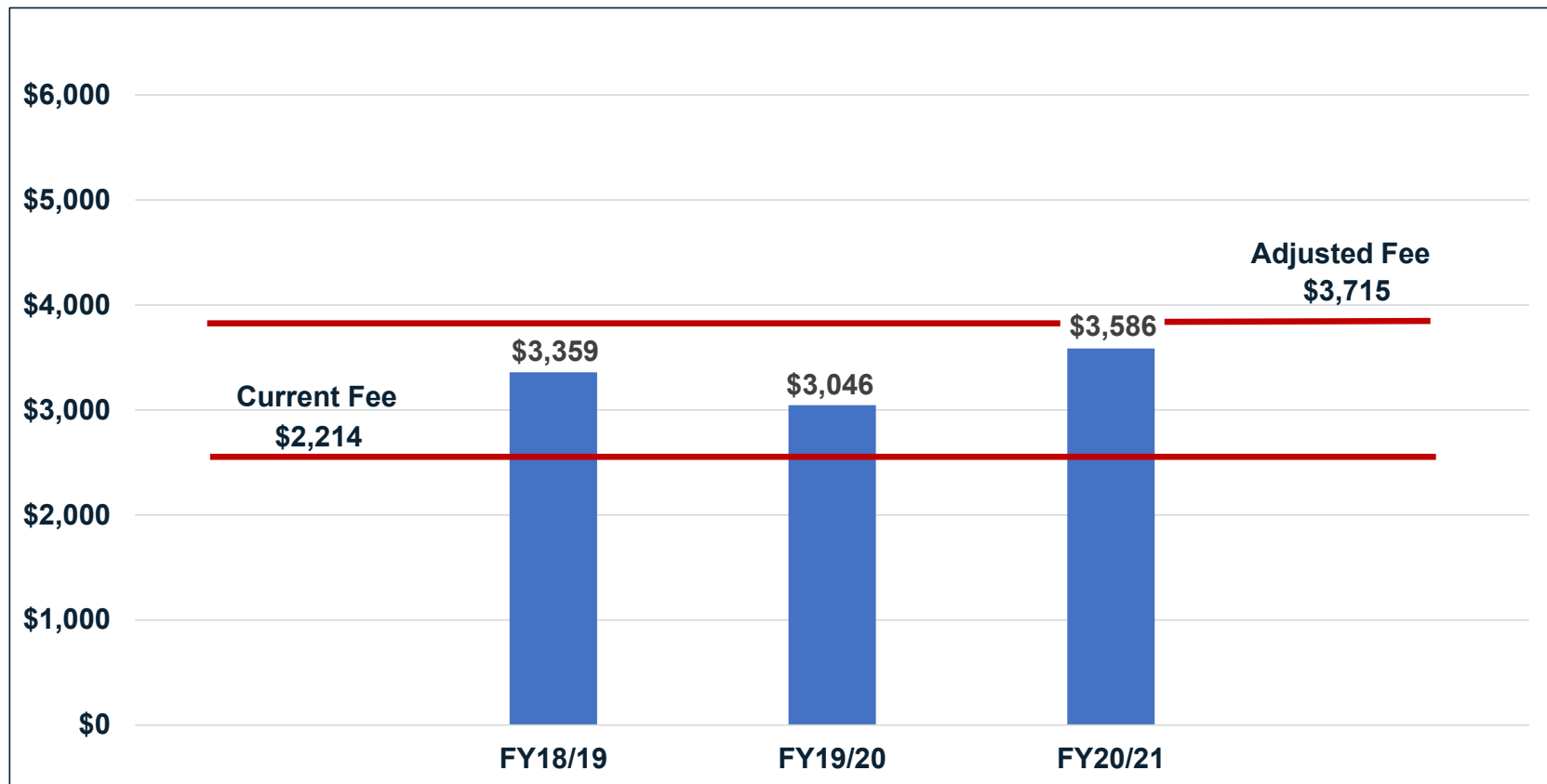
# Adoption of Resolution No. 2022-6-9, Establishing Plan Check and Inspection Fees

Adham Almasri, P.E., PMP

Principal Engineer, Engineering & CM

June 2022

# Plan Check/Inspection Cost Trend



# Proposed Fee Breakdown for Five Sheets

FY22/23 Plan Check and Inspection Costs					
	# of projects	Hours	Avg Hours Per Project	Fully Burdened Rate (FY22/23)	Avg \$ per project
Inspector	10	157	15.70	\$111	\$1,743
Senior Engineer	19	200	10.53	\$155	\$1,632
Plan Check and Inspection Costs					\$3,375
Administrative and Accounting Staff Costs @ 10%					\$340
<b>Total Costs</b>					<b>\$3,715</b>

- For plan checks above 5 sheets, prorate the costs accordingly.
- If the Plan Check requires more than 3 reviews, the plan check will require additional fees of \$2,500.

# Comparison of Fees

#	Agency/City	Inspection	Plan Check	Total
1	City of Rancho Cucamonga	\$1,852	\$3,159	\$5,011
2	City of Chino	\$1,799	\$3,146	\$4,945
3	City of Ontario	\$1,657	\$2,871	\$4,528
4	IEUA	\$1,917	\$1,795	\$3,715
5	CVWD	\$500	\$690	\$1,190

# Recommendation

- Adopt Resolution No. 2022-6-9, establishing the fee for IEUA's services for review of applications, plans, and inspections of construction for development connections.

Adopting Resolution No. 2022-6-9 is consistent with **IEUA's Business Goal of Business Practices and Fiscal Responsibility** where IEUA will fund operations and capital investments by maintaining reasonable service rates and fees that fully support the costs of service.

# **Attachment 3**



## **RESOLUTION NO. 2022-6-9**

### **RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY, A MUNICIPAL WATER DISTRICT, IN SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING THE FEE COVERING IEUA'S SERVICES FOR REVIEW OF APPLICATIONS, PLANS, AND INSPECTIONS OF CONSTRUCTION FOR DEVELOPMENT**

**WHEREAS**, Inland Empire Utilities Agency, a Municipal Water District ("Agency ") is a municipal water district established pursuant to Section 71000 et seq. of the California Water Code; and

**WHEREAS**, the Inland Empire Utilities Agency Board of Directors ("Board of Directors") has determined that it is necessary to establish a fee covering staff costs for processing applications, reviewing plans, and conducting inspections of development projects brought before the Agency; and

**WHEREAS**, the Board of Directors may impose these fees and charges as they are exempt from the voter approval requirements of articles XIII C and XIII D of the California Constitution; and

**WHEREAS**, staff has evaluated and researched the costs to the Agency associated with providing these services to potential development.

**NOW, THEREFORE**, the Board of Directors hereby resolves that:

#### **SECTION 1. ADOPTION OF FEE SCHEDULE**

The fees, charges and requirements set forth in the Inland Empire Utilities Agency fee schedule attached hereto as Exhibit A, and incorporated herein by reference, are hereby approved and adopted as the Agency's fee schedule to be imposed as set forth therein.

#### **SECTION 2. AUTHORIZATION**

The Board of Directors hereby finds and determines that the existing, new, or increased fees in this Resolution are in an amount reasonably necessary to recover the costs of providing the service, review, document, facility, or commodity for which such fee is levied or authorized to be levied.

#### **SECTION 3. EFFECTIVE DATE.**

The fees set forth in this Resolution shall become effective on July 1, 2022.

#### **SECTION 4. REFUNDS**

No refunds will be issued for fees paid to the Agency in accordance with this Resolution.

**SECTION 5.**

That upon the effective date of this Resolution, Resolution No. 2018-8-1 is hereby rescinded in its entirety.

**ADOPTED** this 15<sup>th</sup> day of June 2022

---

Steven J. Elie  
President of the Inland Empire Utilities Agency\* and of the Board  
of Directors thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

(SEAL)

\*A Municipal Water District

STATE OF CALIFORNIA        )  
COUNTY OF                    ) SS  
SAN BERNARDINO            )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO  
HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-9, was adopted at a regular  
Board Meeting on June 15, 2022, of said Agency by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

EXHIBIT A

INLAND EMPIRE UTILITIES AGENCY FEE SCHEDULE

**Engineering Department**

Application Processing, Plan Check, Inspection of Construction - Up to Five Plan Sheets	\$3,715*
Application Processing, Plan Check, Inspection of Construction - Greater than Five Plan Sheets	Prorated

\*This is a one-time fee for services to review a development project with a single connection to a single IEUA facility. An additional fee of \$2,500 will be assessed for plan checks that require more than three (3) reviews.

ACTION  
ITEM  
2A

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**From:** Shivaji Deshmukh, General Manager

**Committee:** Finance & Administration

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Purchase of Agency-wide Insurance for FY 2022/23

---

**Executive Summary:**

Each year, the Agency purchases excess insurance policies to protect the Agency and the public against potential liabilities related to General, Auto, Fraud, Errors & Omissions, Property, Boiler & Machinery, Cyber, Workers' Compensation, etc. Staff works closely with the Agency's insurance broker, Alliant Insurance Services, to evaluate the Agency's insurance programs and needs, the insurance market and various insurance programs available.

The process includes the completion of underwriter applications identifying the Agency's operations, exposures, operating budget, property and equipment values, loss history, as well as total wages. This information is compared against current market trends, industry losses and various insurance carriers interest in support of receiving renewal premiums or quotes. The insurance market continued to see significant changes in their programs. These market conditions, as well as increases in the Agency's payroll and operating budget reflect increases in premiums for the Agency.

In anticipation of the increases, staff adjusted the insurance budget in support of having sufficient funding for the upcoming premiums. There are no changes in the policy terms, conditions, self-insured retention or policy coverage limits.

---

**Staff's Recommendation:**

Authorize the purchase of Agency-wide insurance policies providing coverage through Fiscal Year 2022/23, for the total not-to-exceed insurance budget amount of \$1,862,000 for the following policies:

- a. Excess General Liability insurance (Projected \$755,000);
- b. Property, Boiler & Machinery insurance (Projected \$930,000) ; and
- c. Excess Workers' Compensation (Actual \$109,685).

---

**Budget Impact** Budgeted (Y/N): Y    Amendment (Y/N): ☒ N    Amount for Requested Approval:

Account/Project Name:

*Fiscal Impact (explain if not budgeted):*

---

**Prior Board Action:**

On July 21, 2021 the Board approved the ratification of the purchase of Agency-wide insurance policies for coverage during FY 2021/22 in the amounts of:

- a. Excess General Liability insurance in the amount of \$628,393;
- b. Property, Boiler & Machinery insurance in the amount of \$775,118;
- c. Excess Workers' Compensation insurance in the amount of \$104,933.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The purchase of Agency-wide insurance policies support the Agency's commitment to safeguarding the Agency's fiscal health and effectively support the short and long term needs, while providing the best value to our customers.

---

**Attachments:**

Attachment 1 - PowerPoint



# Purchase of Agency-wide Insurance

Warren T. Green  
Manager of Contracts & Procurement  
June 15, 2022



# Insurance Premiums

Insurance	Coverage Limits	Self-Insured Retention (SIR)	FY 2020/21 Premium	FY 2021/22 Premium	FY 2022/23 Budget
General Liability	\$20,000,000	\$1,000,000	\$419,506	\$628,393	\$932,000
Property, Boiler & Machinery	Schedule	\$25,000	\$500,076	\$775,118	\$800,000
Workers' Comp	\$25,000,000	\$1,000,000	\$86,929	\$104,933	\$130,000
Total Premiums			\$1,027,251	\$1,529,400	\$1,862,000

# Recommendation

- Authorize the purchase of Agency-wide insurance policies providing coverage through Fiscal Year 2022/23, for the total Not-to-Exceed insurance budget amount of \$1,862,000 for the following policies:
  - Excess General Liability insurance (Projected \$755,000)
  - Property, Boiler & Machinery insurance (Projected \$930,000)
  - Excess Workers' Compensation insurance (Actual \$109,685)

ACTION  
ITEM  
2B

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*ADD*  
**From:** Shivaji Deshmukh, General Manager

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Fiscal Year 2022/23 Proposed Budget Amendment and Rate Resolutions

---

**Executive Summary:**

On June 16, 2021 the Board of Directors approved the Agency's Biennial Budget for fiscal years (FYs) 2021/22 and 2022/23. As part of the biennial budget cycle, a review of the second budget year is done prior to the end of the first year to determine whether any adjustments are needed to meet changes in certain assumptions or conditions. The proposed budget amendments relate to all Agency programs. Amendments related to the Regional Wastewater program FY 2022/23 and Ten-Year Forecast (TYF) for the FYs 2023 – 2032, along with the corresponding regional rates and fees were reviewed by the Regional Committees and recommended for approval.

The proposed amendment represents an increase in Sources of Funds of \$90.8 million and an increase in Uses of Funds of \$18.7 million, with a net impact on Agency reserves of \$72.1 million for FY 2022/23. The proposed Rate Resolution Nos. 2022-6-1 through 2022-6-7 include various charges and fees for the Non-Reclaimable pass-through charges, Imported Water, Laboratory, and Equipment Rentals.

---

**Staff's Recommendation:**

1. Approve the amendments to the FY 2022/23 Adopted Budget; and
2. Adopt Rate Resolution Nos. 2022-6-1 through 2022-6-7

---

**Budget Impact** *Budgeted (Y/N): N    Amendment (Y/N): Y    Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

The proposed net increase of \$72.1 million to the FY 2022/23 Adopted Budget will increase total Agency fund reserves.

---

**Prior Board Action:**

On June 16, 2021, the Board of Directors approved the Agency's biennial budget for FYs 2021/22 and 2022/23.

On May 18, 2022, the Board of Directors approved the FY 2022/23 rate resolutions for Wastewater Connection Fee, Monthly EDU Sewer Rate, Recycled Water Rate and Extra-Territorial Sewer Service

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The proposed amendment to the FY 2022/23 Adopted Budget for the Agency's programs continues to demonstrate the IEUA Board and staff's steadfastness to deliver reliable, high quality, essential services to its customers in a regionally planned and cost-effective manner, consistent with the IEUA Business Goals of fiscal responsibility, work environment, water reliability, and wastewater management.

---

**Attachments:**

Attachment 1 - Background

Attachment 2 - Sources and Uses of Funds by Program Fund Report

Attachment 3 - PowerPoint

Attachment 4 - Resolution Nos. 2022-6-1 through 2022-6-4, Non-Reclaimable Wastewater Service Rates

Attachment 5 - Resolution No. 2022-6-5, Establishing Imported Water Rates

Attachment 6 - Resolution No. 2022-6-6, Equipment Rental Fees

Attachment 7 - Resolution No. 2022-6-7, Laboratory Fees

## Background

Subject: FY 2022/23 Proposed Budget Amendment and Rate Resolutions

On June 16, 2021, the Board of Directors approved the Agency's Biennial Budget for fiscal years (FYs) 2021/22 and 2022/23, and Ten-Year Capital Improvement Plan for FYs 2022-2031. As part of the biennial budget cycle, a review of the second budget year is done at the end of the first year to determine whether any adjustments are needed to meet changes in certain assumptions or conditions. The proposed budget amendments relate to all Agency programs. Amendments to the Regional Wastewater and Recycled Water programs and Ten-Year Forecast (TYF) for FYs 2023–2032, along with the corresponding rates and fees were reviewed and recommended for approval by the Regional Technical Committee and the Regional Policy Committee on May 6, 2022, and June 2, 2022, respectively.

The major changes in assumptions driving the proposed amendment for FY 2022/23 include:

### TOTAL SOURCES OF FUNDS:

- Upward adjustment of property tax receipts
- Additional loan proceeds consistent with proposed Ten-Year Forecast (TYF)
- Wastewater connection fee and monthly EDU Sewer rate adjustment of 3% over FY 2021/22
- New Recycled water rate: Fixed and Variable components
- Meter Equivalent Unit (MEU): \$1.10 or 2% increase over FY 2021/22

### TOTAL USES OF FUNDS

- Primary basis for the projects included in the proposed TYF include:
  - Expansion of facilities to support projected growth
  - Replacement, repair, and improvement of existing assets
- Inflationary chemical cost increase

Summarized below are the proposed amendments recommended for FY 2022/23 for all Agency programs.

**Table 1: FY 2022/23 Proposed Budget Amendment for All Agency Programs (\$Millions)**

FY 2022/23	Adopted	Proposed	Amendment Amount
<b>Total Sources of Funds</b>	\$331.5	\$422.3	<b>\$90.8</b>
<b>Total Uses of Funds</b>	(\$392.2)	(\$410.9)	<b>(\$18.7)</b>
<b>Increase (Decrease) in Net Position</b>	<b>(\$60.7)</b>	<b>\$11.4</b>	<b>\$72.1</b>

Total Sources of Funds increase of \$90.8 million is mainly due to higher than anticipated proceeds from federal loans, state loans, and grants secured after the adoption of the biennial budget and property tax receipts growth.

Total Uses of Funds increase of \$18.7 million is mainly due to increased capital and non-capital project spending consistent with the proposed TYF for FYs 2023-2032.

## ADOPTED RATES AND FEES

At the request of member agencies, and as unanimously recommended by the Regional Committees, the Board adopted the monthly Wastewater Equivalent Dwelling Unit (EDU) Rate of \$20.60 and \$21.22 for Fiscal Years 2020/21 and 2021/22, respectively on November 20, 2019.

Since then, the outbreak of the COVID-19 pandemic and the drastic measures undertaken at the federal, state, and local levels to contain the spread of the virus has significantly altered our lives, our communities, and our economy. In an effort to mitigate the fiscal impact to our ratepayers, and address concerns raised by some of our member agencies, on May 6, 2020 the Board approved the deferral of the increase to the monthly EDU sewer rate for FY 2020/21. Staff also provided an overview of the estimated fiscal impact of a 12-month deferral of the proposed adjustments to all other Agency rates and fees. Shown on Table 2 is staff's recommendation to maintain all the rates and fees unchanged for FY 2020/21 and the basis for the proposed FY 2020/21 Budget Amendment.

**Table 2: Adopted and Proposed Fees and Rates**

Fund	Wastewater Operation	Wastewater Capital	Recycled Water				Water Resources	
As of July 1	Monthly Sewer (EDU)	Wastewater Connection Fee (EDU)	Fixed Cost Recovery	Recycled Water Direct Use (AF)	Recycled Water Recharge (AF)	One Water Connection Fee (MEU)	Meter Equivalent Units (MEU)	RTS Recovery
FY 2020/21*	\$20.00	\$6,955	-	\$490	\$550	\$1,684	\$1.04	75%
FY 2021/22	\$21.22	\$7,379	-	\$520	\$580	\$1,787	\$1.08	90%
FY 2022/23	\$21.86	\$7,600	\$1.11M	\$516	\$616	\$1,841	\$1.10	100%
FY 2023/24	To be reviewed based on the sewer use evaluation results		\$2.36M	\$510	\$660	\$1,896	\$1.12	100%
FY 2024/25			\$4.96M	\$465	\$665	\$1,953	\$1.14	100%

*\*In November 2019, the monthly EDU rate of \$20.60 and \$21.22 were approved by the Board for FYs 2020/21 and 2021/22, respectively. On May 6, 2020, the Board approved to defer all the user rate increase for FY 2020/21 and maintain the rate unchanged.*

Pass-through rates for the NRW fund were established in 2005 to more equitably recover the cost from north and south customers, as well as provide a more sustainable financing structure for the fund. Staff's recommendation is to adopt the rates for FY 2022/23 for both the north and south systems based on the proposed rates from Santa Ana Watershed Project Authority (SAWPA) for

the south system, and the Los Angeles County Sanitation Districts (LACSD) rates for the north system. Final rate adoption for both SAWPA and LACSD is expected in June 2022. The proposed pass-through rates for the Non-Reclaimable Wastewater (NRW) program are shown below in Table 3.

**Table 3: FY 2022/23 Proposed North and South System Pass-Through Rates**

Rate Description	FY 2021/22	FY 2022/23	Change
<b>North System (NRWS)</b>			
<b>Capacity/CU<sup>(1)</sup></b>	13,362 CU	<b>CU</b>	
<b>Flow/mg</b>	\$957.25	<b>\$842.08</b>	(13.7%)
<b>COD/klb</b>	\$169.05	<b>\$168.63</b>	(0.3%)
<b>TSS/klb</b>	\$478.21	<b>\$402.50</b>	(18.8%)
<b>Peak Flow/gpm</b>	\$362.63	<b>\$330.07</b>	(9.9%)
<b>CU Purchase</b>	\$4,172	<b>\$4,172</b>	-
<b>CU Lease</b>	\$208.60/CU/Yr.	<b>\$208.60/CU/Yr.</b>	-
<b>EWL</b>			
<b>Capacity/CU<sup>(2)</sup></b>	\$80.00	<b>\$84.00</b>	5.0%
<b>Flow/mg</b>	\$762.33	<b>\$821.16</b>	7.72%
<b>COD/klb</b>	\$134.63	<b>\$145.05</b>	7.74%
<b>TSS/klb</b>	\$380.83	<b>\$410.31</b>	7.74%
<b>CU Purchase</b>	\$215,000/CU	<b>\$215,000/CU</b>	-
<b>South System (IEBL)</b>			
<b>Capacity/CU<sup>(2)</sup></b>	\$435.43	<b>\$435.43</b>	-
<b>Flow/mg</b>	\$1,018.00	<b>\$1,049.00</b>	3.0%
<b>BOD/klb</b>	\$329.00	<b>\$353.00</b>	7.3%
<b>TSS/klb</b>	\$460.00	<b>\$520.00</b>	13.0%

- (1) Capacity Unit – Total NRW Capacity Unit (NRWSCU) allocated to North NRW industrial users is determined by a formula using flow, COD, and TSS as defined by LACSD.
- (2) Capacity Units in the IEBL and EWL are defined as the maximum instantaneous peak flow not-to-exceed fifteen (15) gallons per minute.

## SOURCES OF FUNDS

The revised assumptions result in an increase of \$90.8 million of total Sources of Funds. The increase is primarily due to higher federal loan, state loan, and grant proceeds secured after the biennial budget adoption, and property tax receipt growth. The distribution by major category of Sources of Funds is shown below in Table 4.



**Table 4: FY 2022/23 Proposed Amendment to Total Sources of Funds (\$Millions)**

Sources of Funds	Adopted	Proposed	Amendment Amount
<b>User Charges</b>	\$97.8	\$99.5	<b>\$1.7</b>
<b>Federal and State Loans</b>	49.1	107.1	<b>58.0</b>
<b>Property Tax</b>	58.5	74.0	<b>15.5</b>
<b>MWD Water Sales</b>	49.8	50.0	<b>0.2</b>
<b>Connection Fees</b>	39.0	39.0	<b>0.0</b>
<b>Recycled Water Sales</b>	17.6	17.6	<b>0.0</b>
<b>Grants</b>	1.9	16.3	<b>14.4</b>
<b>JPA Reimbursements</b>	7.2	7.2	<b>0.0</b>
<b>Interfund Loan Repayment</b>	5.0	5.9	<b>0.9</b>
<b>*Other Sources</b>	5.6	5.7	<b>0.1</b>
<b>Total</b>	<b>\$331.5</b>	<b>\$422.3</b>	<b>\$90.8</b>

*\*Other Sources includes contract cost reimbursements, interest income, and miscellaneous revenue.*

**Federal and State Loans and Grants:** The \$58.0 million increase is the result of securing additional funding from the U.S. Environmental Protection Agency (EPA) and the State Water Resources Control Board (SWRCB). The Agency has secured through EPA a second Water Infrastructure Finance Innovation Act (WIFIA) loan to support the RP-5 Expansion and Solids Handling Facility and other projects in the Regional Wastewater program. Additional State Revolving Fund Loans for SWRCB will complete the funding for the RP-5 Expansion and Solids Handling Facility, Carbon Canyon Asset Management and Improvements, various recycled water projects, and RP-1 Thickening Building projects.

**Property Tax:** Projected property tax increases of \$15.5 million, is the result of updated growth assumptions and the revised methodology applied by San Bernardino County to allocate the property taxes associated with the dissolution of Redevelopment Agencies.

**Grants:** Projected grant proceed increase of \$14.4 million includes projected receipts for State Water Resource Control Board (SWRCB) grant for the Plume Clean Up and Recharge Master Plan Update (RMPU) projects, and California Water Commission (CWC) early funding grant for the Chino Basin Program project.

**User Charges:** The \$1.7 million increase in user charges is due to higher projected monthly EDUs and an escalation of the monthly EDU rate of 3%, also contributing to the increase is an 16% increase from Metropolitan Water District for pass-through Readiness to Serve (RTS) obligation.

## TOTAL USES OF FUNDS

The proposed increase of \$18.7 million is primarily due to an adjustment in capital and non-capital project expenditures due to current inflationary trends. The net adjustments with the proposed budget and amendments are shown in Table 5 below.

**Table 5: FY 2022/23 Proposed Amendments to Total Uses of Funds (\$Millions)**

Uses of Funds	Adopted	Proposed	Amendment Amount
<b>Capital Projects</b>	\$191.4	\$201.5	<b>\$10.1</b>
<b>Operations &amp; Administration</b>	126.2	134.2	<b>8.0</b>
<b>MWD Water Purchases</b>	49.8	50.0	<b>0.2</b>
<b>Debt Service</b>	24.8	25.2	<b>0.4</b>
<b>Total</b>	<b>\$392.2</b>	<b>\$410.9</b>	<b>\$18.7</b>

**Capital Projects:** The \$10.1 million increase is primarily due to changes in project scope and project execution timelines. Amendments to capital project costs are reflected at the latest Ten-Year Forecast (TYF) report.

**Operations & Administration:** An increase of expenditures for operations & administration is primarily due to non-capital project cost increases and inflationary increases for chemicals. The non-capital project increase can be attributed to continuing work on the TCE Plume Cleanup projects, basin and reservoir maintenance, and lift station improvement projects. Amendments to non-capital project costs are reflected at the latest Ten-Year Forecast (TYF) report.

## **FY 2022/23 Rate Resolutions**

The Agency establishes the following service rates for FY 2022/23 to support various types of services for different programs and for other local governmental agencies who may require the Agency's staff support or use of Agency's equipment. The highlights of the FY 2022/23 proposed resolutions are provided in the section below, and the respective resolution documents are presented in Attachment 4 through Attachment 12.

**Table 5: Proposed Rate Resolutions**

Resolution No.	Description
2022-6-1	Service Rates and Excessive Strength Charges for Regional or Industrial Wastewater Discharge
2022-6-2	Service Rates on Capacity, Volumetric, Strength, Capital Improvement, and Application Fees for the Etiwanda Wastewater Line (EWL)
2022-6-3	Service Rates on Capacity, Volumetric, Strength, and Application Fees for the Non-Reclaimable Wastewater System (NRWS)
2022-6-4	Service Rates on Capacity, Volumetric, Strength, Capital Improvement, and Application Fees for the Inland Empire Brine Line (IEBL)

2022-6-5	Imported Water Rates
2022-6-6	Equipment Rental Rates
2022-6-7	Laboratory Fees

**Resolution No. 2022-6-1, Service Rates for Wastewater Discharges to the Regional Wastewater System for Septage, Commercial or Industrial Wastewater, and Excessive Strength Charges**

This resolution establishes service rates for processing and issuing permits to domestic, commercial, or industrial wastewater dischargers and wastewater haulers permitted by IEUA, service rates for processing and treatment of sanitary, commercial or industrial wastewater deliveries to the Inland Empire Utilities Agency's (Agency) Regional Wastewater System; and service rates for application fees for processing and issuing of wastewater discharge permits to industrial wastewater generators who discharge directly through pipeline connections to the Regional Sewer System.

**Resolution No. 2022-6-2, Capacity Charges, Volumetric Charges, Strength Charges, Capital Improvement Project (CIP) Charges, IEUA Administrative Charges, and Application and Wastewater Discharge Permit Application Fees for the Etiwanda Wastewater Line (EWL)**

This resolution establishes a rate structure for the collection of costs associated for the sewerage service for the EWL under the Etiwanda Wastewater Line Disposal Agreement entered between Los Angeles County Sanitation Districts (LACSD) and Inland Empire Utilities Agency (Agency).

**Resolution No. 2022-6-3, Capacity Charges, Volumetric Charges, Strength Charges, Agency Program Charges and Application Fees for the Non-Reclaimable Wastewater System (NRWS)**

This resolution establishes a rate structure for the collection of costs associated for the sewerage service for the NRW north system under the NRWS *Wastewater Disposal Agreement No. 4830* entered between Los Angeles County Sanitation Districts (LACSD) and Inland Empire Utilities Agency (Agency).

**Resolution No. 2022-6-4, Capacity Charges, Volumetric Charges, Strength Charges, Capital Improvement Project (CIP) Charges, IEUA Administrative Charges, and Application and Wastewater Discharge Permit Application Fees for the Inland Empire Brine Line**

This resolution establishes initial and monthly capacity charges, volumetric flow charges, CIP charges, trucked wastewater delivery charges and excessive strength charges, application fees for processing applications for Capacity Right Agreements and Wastewater Discharge Permits for the use of the Inland Empire Utilities Agency's (Agency) Brine Line, NRW south system.

**Resolution No. 2022-6-5, Imported Water Rates**

This resolution establishes rates for delivery of imported water supplies; the rates are based on the approved and adopted rates by the Metropolitan Water District of Southern California (MWD)

Board on April 12, 2022. The rates of sales of imported water are a direct pass-through charged by Metropolitan for each class of water (Tier 1 and Tier 2) to the IEUA member agencies.

#### **Resolution No. 2022-6-6, Equipment Rental Fees**

This resolution provides rental equipment rates for local governmental agencies that may occasionally require the use of Agency equipment. The rates cover the Agency's labor cost, materials and supplies, and fuel costs. The cost for rental equipment in FY 2022/23 increases slightly to allow for increased fuel costs.

#### **Resolution No. 2022-6-7, Laboratory Rates**

This resolution establishes rates on a variety of laboratory analyses for local governmental agencies who enter into agreement with the Agency for laboratory analysis services. The rates support the laboratory staff time and supplies associated with laboratory analyses. The FY 2022/23 laboratory rates remain consistent with prior year rates.

#### **Conclusion**

The proposed amendment represents an increase in Sources of Funds of \$90.8 million and an increase in Uses of Funds of \$18.7 million, with a net impact on Agency reserves of \$72.1 million for FY 2022/23. Fund reserves support the Agency's operations, debt obligations, ten-year forecast, sinking funds needed for long term capital expenditures and unplanned expenditures. A key driver for the projected increase is additional loan proceeds secured after biennial budget adoption and an increase of property tax proceeds due to updated assumptions.

The proposed amendment to the FY 2022/23 Adopted Budget for the Agency's programs is consistent with the IEUA Business Goals of *Fiscal Responsibility, Water Reliability, Wastewater Management, Environmental Stewardship, and Business Practices*.

Attachment 2 – Sources and Uses of Funds by Program Fund Report

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**ALL FUNDS - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
User Charges	\$89,242	\$95,695	\$97,792	\$99,478
Property Tax - O&M	1,972	2,587	2,630	3,331
Cost Reimbursement from JPA	6,794	6,988	7,151	7,155
Contract Cost reimbursement	299	541	323	454
Interest Revenue	3,011	3,590	3,428	3,699
Recycled Water Sales	18,095	17,290	17,610	17,610
Water Sales	45,561	47,412	49,848	49,956
Gas Sales				
<b>TOTAL REVENUES</b>	<b>\$164,975</b>	<b>\$174,103</b>	<b>\$178,782</b>	<b>\$181,683</b>
<b>OTHER FINANCING SOURCES</b>				
Property Tax - Debt , Capital, Reserves	\$64,340	\$54,899	\$55,818	\$70,687
Connection Fees	42,432	37,913	39,052	39,052
Debt Proceeds	0	5,398	17,406	51,000
State Loans	0	7,975	31,731	56,120
Grants	11,969	15,339	1,872	16,249
Sale of Assets	0	0	0	0
Capital Contract Reimbursement	378	799	1,556	1,199
Other Revenues	968	308	308	383
Sale of Capacity	1,505	0	0	0
Loan Transfer from Internal Fund	4,933	3,000	5,000	5,933
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$126,526</b>	<b>\$125,631</b>	<b>\$152,743</b>	<b>\$240,623</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$291,501</b>	<b>\$299,734</b>	<b>\$331,525</b>	<b>\$422,306</b>
<b>EXPENSES</b>				
Employment Expense	\$50,781	\$54,521	\$56,781	\$56,781
Contract Work/Special Projects	11,232	17,523	8,528	13,282
Utilities	9,970	12,935	14,560	14,020
Operating Fees	11,351	13,154	13,397	13,976
Chemicals	5,527	6,590	6,328	8,432
Professional Fees and Services	8,070	15,486	13,829	14,543
Office and Administrative Expense	1,100	2,101	2,229	2,721
Biosolids Recycling	4,634	4,971	4,971	4,934
Materials & Supplies	2,719	2,833	2,618	2,757
Operation Contribution to IERCA	0	0	0	0
MWD Water Purchases	45,561	47,412	49,848	49,956
Other Expenses	1,421	2,919	2,894	2,788
<b>TOTAL EXPENSES</b>	<b>\$152,366</b>	<b>\$180,445</b>	<b>\$175,983</b>	<b>\$184,190</b>

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**ALL FUNDS - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
(Continued from previous page)				
<b>CAPITAL PROGRAM</b>				
CSDLAC 4Rs	\$0	\$0	\$0	\$0
IERCA investment	\$250	\$1,000	\$750	\$750
Capital Construction & Expansion (WIP)	110,698	264,098	190,683	200,825
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$110,948</b>	<b>\$265,098</b>	<b>\$191,433</b>	<b>\$201,575</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$1,360	\$37	\$36	\$38
Interest	13,985	7,169	6,629	6,533
Principal	16,376	12,246	13,177	12,674
Short Term Inter-Fund Loan	4,933	3,000	5,000	5,933
<b>TOTAL DEBT SERVICE</b>	<b>\$36,655</b>	<b>\$22,452</b>	<b>\$24,842</b>	<b>\$25,178</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	(\$0)	\$0	\$0	(\$0)
Operation support	0	(0)	0	(0)
Capital - Connection Fees Allocation	0	0	(0)	(0)
One Water	(0)	(0)	0	0
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>(\$0)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$0)</b>
<b>FUND BALANCE</b>				
Net Increase (Decrease)	(\$8,468)	(\$168,261)	(\$60,734)	\$11,363
Beginning Fund Balance July 01	486,613	478,145	301,807	309,884
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$478,145</b>	<b>\$309,884</b>	<b>\$241,073</b>	<b>\$321,247</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingency	\$37,197	\$45,979	\$44,721	\$46,602
Capital Construction	208,626	113,030	41,931	124,935
CCRA Capital Construction	91,465	35,979	32,567	35,479
Water Connection	19,472	21,854	22,137	21,184
Rehabilitation/Replacement	19,225	8,252	13,876	5,519
Water Resource Capital Reserve	21,443	16,526	16,334	18,849
Debt Service & Redemption	34,652	23,424	22,951	23,266
Self Insurance Program	3,582	3,000	4,141	3,000
Employee Retirement Benefit	6,000	5,724	6,000	6,000
Sinking Fund	36,482	36,116	36,415	36,415
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$478,145</b>	<b>\$309,884</b>	<b>\$241,073</b>	<b>\$321,247</b>

*\*Numbers may not total due to rounding*

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**REGIONAL WASTEWATER CAPITAL IMPROVEMENT FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
Interest Revenue	\$1,405	\$862	\$700	\$1,226
<b>TOTAL REVENUES</b>	<b>\$1,405</b>	<b>\$862</b>	<b>\$700</b>	<b>\$1,226</b>
<b>OTHER FINANCING SOURCES</b>				
Property Tax - Debt and Capital	\$43,638	\$37,366	\$37,991	\$48,111
Regional System Connection Fees	36,732	29,514	30,400	30,400
Debt Proceeds	0	0	13,807	32,000
State Loans	0	0	30,906	51,500
Other Revenues	57	1	1	1
Inter Fund Loan	0	0	2,000	2,000
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$80,427</b>	<b>\$66,881</b>	<b>\$115,105</b>	<b>\$164,012</b>
<b>EXPENSES</b>				
Employment Expenses	\$3,944	\$4,016	\$4,183	\$4,183
Contract Work/Special Projects	350	0	0	0
Operating Fees	270	281	289	289
Professional Fees and Services	300	675	546	549
Other Expenses	926	1,869	1,889	1,889
<b>TOTAL EXPENSES</b>	<b>\$5,790</b>	<b>\$6,841</b>	<b>\$6,907</b>	<b>\$6,909</b>
<b>CAPITAL PROGRAM</b>				
Work In Progress	\$70,210	\$201,954	\$153,927	\$134,179
IERCA investment	250	1,000	750	750
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$70,460</b>	<b>\$202,954</b>	<b>\$154,677</b>	<b>\$134,929</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$1,323	\$9	\$8	\$10
Interest	9,756	2,669	2,350	2,350
Principal	9,007	4,540	4,672	4,672
<b>TOTAL DEBT SERVICE</b>	<b>\$20,086</b>	<b>\$7,219</b>	<b>\$7,030</b>	<b>\$7,032</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	\$7,211	\$6,088	\$8,385	\$2,831
Debt Service	(3,118)	(3,138)	(3,136)	(3,148)
Capital - Connection Fees Allocation	(7,909)	(8,679)	(4,295)	(5,006)
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>(\$3,817)</b>	<b>(\$5,729)</b>	<b>\$954</b>	<b>(\$5,323)</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	(\$18,321)	(\$155,001)	(\$51,856)	\$11,045
Beginning Fund Balance July 01	310,512	292,191	123,392	137,190
<b>ENDING FUND BALANCE AT JUNE 30*</b>	<b>\$292,191</b>	<b>\$137,190</b>	<b>\$71,536</b>	<b>\$148,235</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingency	\$1,455	\$2,280	\$2,302	\$2,303
Capital Construction	\$176,870	\$88,763	\$26,437	\$100,171
CCRA Capital Construction	91,465	35,979	32,567	35,479
Debt Service & Redemption	22,401	10,168	10,229	10,281
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$292,191</b>	<b>\$137,190</b>	<b>\$71,536</b>	<b>\$148,235</b>

\*Numbers may not tie due to rounding



**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**REGIONAL WASTEWATER OPERATIONS & MAINTENANCE FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
User Charges	\$71,362	\$74,726	\$76,203	\$77,349
Cost Reimbursement JPA	4,175	4,461	4,595	4,595
Contract Cost Reimbursement	101	75	75	206
Interest Revenue	851	1,200	1,200	1,000
<b>TOTAL REVENUES</b>	<b>\$76,489</b>	<b>\$80,463</b>	<b>\$82,073</b>	<b>\$83,150</b>
<b>OTHER FINANCING SOURCES</b>				
Property Tax Revenues - Debt/Capital	\$8,726	\$13,222	\$13,443	\$17,024
Grants	0	5,793	283	6,109
Other Revenues	65	80	80	80
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$8,791</b>	<b>\$19,095</b>	<b>\$13,806</b>	<b>\$23,213</b>
<b>EXPENSES</b>				
Employment Expenses	\$34,664	\$35,662	\$37,142	\$37,142
Contract Work/Special Projects	7,668	10,861	4,220	7,567
Utilities	6,762	8,283	9,288	8,744
Operating Fees	1,193	2,404	2,497	2,541
Chemicals	5,402	6,450	6,184	8,274
Professional Fees and Services	2,881	5,015	4,463	5,131
Office and Administrative expenses	0	3	3	3
Biosolids Recycling	4,611	4,941	4,875	4,902
Materials & Supplies	1,840	2,212	2,048	2,058
Other Expenses	2,589	5,170	5,233	5,179
<b>TOTAL EXPENSES</b>	<b>\$67,612</b>	<b>\$81,003</b>	<b>\$75,954</b>	<b>\$81,541</b>
<b>CAPITAL PROGRAM</b>				
Work in Progress	\$27,212	\$18,504	\$9,610	\$22,669
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$27,212</b>	<b>\$18,504</b>	<b>\$9,610</b>	<b>\$22,669</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$4	\$1	\$0	\$0
Interest	674	614	591	591
Principal	761	784	806	806
<b>TOTAL DEBT SERVICE</b>	<b>\$1,440</b>	<b>\$1,398</b>	<b>\$1,398</b>	<b>\$1,398</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	(\$8,511)	(\$9,056)	(\$9,056)	(\$6,000)
Debt Service	124	114	114	114
Operation support	(52)	(1,452)	(744)	(209)
Capital - Connection Fees Allocation	6,448	4,769	2,291	3,059
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>(\$1,991)</b>	<b>(\$5,624)</b>	<b>(\$7,394)</b>	<b>(\$3,035)</b>
<b>FUND BALANCE</b>				
Net Increase (Decrease)	(\$12,974)	(\$6,971)	\$1,522	(\$2,280)
Beginning Fund Balance July 01	89,725	76,750	71,344	69,779
<b>ENDING FUND BALANCE AT JUNE 30</b>	<b>\$76,750</b>	<b>\$69,779</b>	<b>\$72,867</b>	<b>\$67,499</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingies	\$21,145	\$25,514	\$23,786	\$25,649
Rehabilitation/Replacement	17,725	6,752	12,376	4,019
Debt Service	1,398	1,398	1,417	1,417
Sinking Fund	36,482	36,116	36,415	36,415
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$76,750</b>	<b>\$69,779</b>	<b>\$73,995</b>	<b>\$67,499</b>

\* Numbers may not tie due to rounding



**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**RECYCLED WATER FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
Interest Revenue	\$222	\$533	\$540	\$564
Water Sales	18,095	17,290	17,610	17,610
<b>TOTAL REVENUES</b>	<b>\$18,316</b>	<b>\$17,823</b>	<b>\$18,150</b>	<b>\$18,174</b>
<b>OTHER FINANCING SOURCES</b>				
Property Tax - Debt/Capital	\$2,170	\$2,299	\$2,338	\$2,961
Connection Fees	5,700	8,399	8,653	8,653
Debt Proceeds	0	0	0	15,000
Grants	10,692	0	0	520
Capital Contract Reimbursement	0	92	93	93
Other Revenues	97	0	0	0
Loan Transfer from Internal Fund	0	0	0	933
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 18,660</b>	<b>\$ 10,790</b>	<b>\$ 11,084</b>	<b>\$ 28,160</b>
<b>EXPENSES</b>				
Employment Expenses	\$5,022	\$6,034	\$6,284	\$6,284
Contract Work/Special Projects	544	1,215	710	1,335
Utilities	2,474	3,554	4,086	4,046
Operating Fees	5	10	10	10
Professional Fees and Services	464	1,389	1,348	1,323
Office and Administrative expenses	1	38	39	39
Materials & Supplies	107	138	113	170
Other Expenses	731	1,382	1,404	1,415
<b>TOTAL EXPENSES</b>	<b>\$9,348</b>	<b>\$13,760</b>	<b>\$13,993</b>	<b>\$14,621</b>
<b>CAPITAL PROGRAM</b>				
Work In Progress	\$3,626	\$2,532	\$5,550	\$13,750
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$3,626</b>	<b>\$2,532</b>	<b>\$5,550</b>	<b>\$13,750</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$1	\$5	\$5	\$5
Interest	2,897	3,236	3,016	2,961
Principal	5,773	6,031	6,288	6,214
Short Term Inter-Fund Loan	4,933	3,000	5,000	5,000
<b>TOTAL DEBT SERVICE</b>	<b>\$13,604</b>	<b>\$12,273</b>	<b>\$14,309</b>	<b>\$14,180</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	(\$47)	(\$346)	(\$362)	(\$568)
Debt Service	2,539	2,546	2,546	2,546
Operation support	(413)	(1,226)	(1,137)	(1,018)
Water Connection Allocation	(789)	(1,802)	(1,655)	(1,717)
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>\$1,290</b>	<b>(\$829)</b>	<b>(\$608)</b>	<b>(\$756)</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	\$11,688	(\$780)	(\$5,226)	\$3,026
Beginning Fund Balance July 01	34,974	46,662	42,851	45,882
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$46,662</b>	<b>\$45,882</b>	<b>\$37,625</b>	<b>\$48,908</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingency	\$3,116	\$4,587	\$4,664	\$4,874
Capital Construction	13,265	8,632	146	12,172
Water Connection	19,472	21,854	22,137	21,184
Rehabilitation/Replacement (R&R)	1,500	1,500	1,500	1,500
Debt Service	9,309	9,309	9,178	9,178
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$46,662</b>	<b>\$45,882</b>	<b>\$37,625</b>	<b>\$48,908</b>

\* Numbers may not total due to rounding

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**WATER RESOURCES FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
User Charges	\$7,492	\$8,300	\$8,694	\$9,211
Contract Cost reimbursement	198	466	248	248
Interest Revenue	213	200	280	280
Water Sales	45,561	47,412	49,848	49,956
<b>TOTAL REVENUES</b>	<b>\$53,465</b>	<b>\$56,377</b>	<b>\$59,070</b>	<b>\$59,695</b>
<b>OTHER FINANCING SOURCES</b>				
Property Tax - Debt and Capital	\$9,806	\$2,012	\$2,046	\$2,591
Grants	122	10	10	5,053
Other Revenues	135	0	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$10,064</b>	<b>\$2,022</b>	<b>\$2,056</b>	<b>\$7,644</b>
<b>EXPENSES</b>				
Employment Expenses	\$2,823	\$3,214	\$3,347	\$3,347
Contract Work/Special Projects	2,279	3,117	2,395	3,416
Operating Fees	3,154	3,400	3,328	3,842
Professional Fees and Services	375	316	322	232
Office and Administrative expenses	3	4	4	4
MWD Water Purchases	45,561	47,412	49,848	49,956
Other Expenses	242	443	454	400
<b>TOTAL EXPENSES</b>	<b>\$54,438</b>	<b>\$57,905</b>	<b>\$59,698</b>	<b>\$61,198</b>
<b>CAPITAL PROGRAM</b>				
Capital Construction & Expansion	\$1,206	\$6,483	\$5,043	\$5,043
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$1,206</b>	<b>\$6,483</b>	<b>\$5,043</b>	<b>\$5,043</b>
<b>TRANSFERS IN (OUT)</b>				
Water Connections	\$748	\$1,678	\$1,520	\$1,526
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>\$748</b>	<b>\$1,678</b>	<b>\$1,520</b>	<b>\$1,526</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	\$8,633	(\$4,310)	(\$2,096)	\$2,624
Beginning Fund Balance July 01	18,449	27,081	24,675	22,771
<b>ENDING FUND BALANCE AT JUNE 30</b>	<b>\$27,081</b>	<b>\$22,771</b>	<b>\$22,579</b>	<b>\$25,396</b>
<b>RESERVE BALANCE SUMMARY</b>				
Capital / Operation Contingencies	\$5,638	\$6,245	\$6,245	\$6,547
Water Resources Capital	21,443	16,526	16,334	18,849
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$27,081</b>	<b>\$22,771</b>	<b>\$22,579</b>	<b>\$25,396</b>

\* Numbers may not total due to rounding

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**RECHARGE WATER FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/22	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
Cost Reimbursement from JPA	\$1,303	\$1,067	\$1,036	\$1,040
Interest Revenue	2	100	100	100
<b>TOTAL REVENUES</b>	<b>\$1,305</b>	<b>\$1,167</b>	<b>\$1,136</b>	<b>\$1,140</b>
<b>OTHER FINANCING SOURCES</b>				
State Loans	\$0	\$7,975	\$825	\$4,620
Grants	1,155	9,536	1,579	4,566
Capital Contract Reimbursement	378	707	1,463	1,106
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$2,466</b>	<b>\$18,219</b>	<b>\$3,867</b>	<b>\$10,292</b>
<b>EXPENSES</b>				
Employment Expenses	\$883	\$830	\$865	\$865
Contract Work/Special Projects	0	0	0	50
Utilities	62	85	88	85
Operating Fees	11	8	8	8
Professional Fees and Services	757	1,123	987	963
Office and Administrative expenses	14	16	16	16
Expense Allocation	0	64	65	0
Materials & Supplies	133	114	117	113
<b>TOTAL EXPENSES</b>	<b>\$1,859</b>	<b>\$2,240</b>	<b>\$2,147</b>	<b>\$2,100</b>
<b>CAPITAL PROGRAM</b>				
Capital Expansion/Construction	\$3,149	\$11,969	\$8,679	\$11,169
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$3,149</b>	<b>\$11,969</b>	<b>\$8,679</b>	<b>\$11,169</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$1	\$1	\$1	\$1
Interest	392	397	435	394
Principal	519	559	1,063	634
Short Term Inter-Fund Loan	0	0	0	933
<b>TOTAL DEBT SERVICE</b>	<b>\$912</b>	<b>\$957</b>	<b>\$1,499</b>	<b>\$1,962</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	\$0	\$238	\$338	\$452
Debt Service	456	478	475	487
Operation support	411	1,173	1,110	1,010
Water Connection	8	71	101	113
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>\$875</b>	<b>\$1,961</b>	<b>\$2,025</b>	<b>\$2,062</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	(\$1,274)	\$6,181	(\$5,296)	(\$1,737)
Beginning Fund Balance July 01	2,987	1,713	9,427	7,894
<b>ENDING FUND BALANCE AT JUNE 30*</b>	<b>\$1,713</b>	<b>\$7,894</b>	<b>\$4,131</b>	<b>\$6,158</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingencies	\$757	\$1,120	\$1,073	\$1,050
Capital Expansion / Construction	0	4,812	1,551	3,337
Debt Service & Redemption	957	1,962	1,507	1,770
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$1,713</b>	<b>\$7,894</b>	<b>\$4,131</b>	<b>\$6,158</b>

\* Numbers may not total due to rounding

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR 2022/23 MID-YEAR BUDGET**  
**NON-RECLAIMABLE WASTEWATER FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
User Charges	\$10,388	\$12,669	\$12,895	\$12,918
Interest Revenue	188	481	401	338
<b>TOTAL REVENUES</b>	<b>\$10,576</b>	<b>\$13,150</b>	<b>\$13,296</b>	<b>\$13,257</b>
<b>OTHER FINANCING SOURCES</b>				
Debt Proceeds	\$0	\$5,398	\$3,599	\$4,000
Other Revenues	580	225	225	300
Loan Transfer from Internal Fund	4,000	3,000	3,000	3,000
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$6,085</b>	<b>\$8,623</b>	<b>\$6,824</b>	<b>\$7,300</b>
<b>EXPENSES</b>				
Employment Expenses	\$1,800	\$3,185	\$3,318	\$3,318
Contract Work/Special Projects	314	685	100	630
Utilities	98	112	128	130
Operating Fees	6,702	7,015	7,226	7,249
Chemicals	125	140	144	158
Professional Fees and Services	48	406	345	367
Office and Administrative expenses	0	25	25	25
Biosolids Recycling	23	31	31	31
Materials & Supplies	62	78	77	141
Other Expenses	273	553	559	559
<b>TOTAL EXPENSES</b>	<b>\$9,444</b>	<b>\$12,232</b>	<b>\$11,953</b>	<b>\$12,607</b>
<b>CAPITAL PROGRAM</b>				
Capital Expansion/Construction	\$3,334	\$18,592	\$6,880	\$9,352
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$3,334</b>	<b>\$18,592</b>	<b>\$6,880</b>	<b>\$9,352</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$7	\$4	\$4	\$4
Interest	266	253	236	236
Principal	317	331	348	348
<b>TOTAL DEBT SERVICE</b>	<b>\$590</b>	<b>\$588</b>	<b>\$588</b>	<b>\$588</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	(\$47)	(\$108)	(\$24)	(\$116)
Operation support	(2)	(53)	(27)	(8)
Property Tax Transfer	909	3,062	1,458	702
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>\$860</b>	<b>\$2,900</b>	<b>\$1,407</b>	<b>\$578</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	\$4,153	(\$6,739)	\$2,106	(\$1,413)
Beginning Fund Balance July 01	18,074	22,227	16,295	15,488
<b>ENDING FUND BALANCE AT JUNE 30*</b>	<b>\$22,227</b>	<b>\$15,488</b>	<b>\$18,401</b>	<b>\$14,076</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingencies	\$3,148	\$4,077	\$3,984	\$4,202
Capital Construction	18,491	10,823	13,797	9,254
Debt Service	588	588	620	619
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$22,227</b>	<b>\$15,488</b>	<b>\$18,401</b>	<b>\$14,076</b>

\* Numbers may not total due to rounding

**INLAND EMPIRE UTILITIES AGENCY**  
**FISCAL YEAR FY 2022/23 MID-YEAR BUDGET**  
**ADMINISTRATIVE SERVICES FUND - SOURCES AND USES OF FUNDS (In Thousands)**

	2020/2021	2021/2022	2022/2023	2022/2023
	ACTUAL	AMENDED BUDGET	ADOPTED BUDGET	AMENDED MID YEAR
<b>REVENUES</b>				
Property Tax	\$1,972	\$2,587	\$2,630	\$3,331
Cost Reimbursement from JPA	1,316	1,459	1,520	1,520
Interest Revenue	130	215	207	191
<b>TOTAL REVENUES</b>	<b>\$3,418</b>	<b>\$4,261</b>	<b>\$4,357</b>	<b>\$5,042</b>
<b>OTHER FINANCING SOURCES</b>				
Other Revenues	\$34	\$2	\$2	\$2
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$34</b>	<b>\$2</b>	<b>\$2</b>	<b>\$2</b>
<b>EXPENSES</b>				
Employment Expenses	\$1,647	\$1,578	\$1,643	\$1,643
Contract Work/Special Projects	76	1,645	1,103	285
Utilities	574	902	971	1,016
Operating Fees	16	36	37	36
Professional Fees and Services	3,245	6,560	5,818	5,978
Office and Administrative expenses	1,083	2,016	2,142	2,634
Materials & Supplies	576	290	262	276
Other Expenses	(3,341)	(6,563)	(6,645)	(6,654)
<b>TOTAL EXPENSES</b>	<b>\$3,877</b>	<b>\$6,464</b>	<b>\$5,331</b>	<b>\$5,213</b>
<b>CAPITAL PROGRAM</b>				
Capital Expansion & Construction	\$1,960	\$4,065	\$995	\$4,664
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$1,960</b>	<b>\$4,065</b>	<b>\$995</b>	<b>\$4,664</b>
<b>DEBT SERVICE</b>				
Financial Expenses	\$24	\$18	\$18	\$18
<b>TOTAL DEBT SERVICE</b>	<b>\$24</b>	<b>\$18</b>	<b>\$18</b>	<b>\$18</b>
<b>TRANSFERS IN (OUT)</b>				
Capital Contribution	\$1,396	\$3,184	\$720	\$3,400
Operation support	56	1,558	798	224
Capital - Connection Fees Allocation	552	849	546	1,246
One Water	33	52	34	79
<b>TOTAL INTERFUND TRANSFERS IN (OUT)</b>	<b>\$2,036</b>	<b>\$5,642</b>	<b>\$2,098</b>	<b>\$4,948</b>
<b>FUND BALANCE</b>				
Net Income (Loss)	(\$372)	(\$641)	\$113	\$97
Beginning Fund Balance July 01	11,892	11,520	12,694	10,879
<b>ENDING FUND BALANCE AT JUNE 30*</b>	<b>\$11,520</b>	<b>\$10,879</b>	<b>\$12,807</b>	<b>\$10,976</b>
<b>RESERVE BALANCE SUMMARY</b>				
Operating Contingency	\$1,938	\$2,155	\$2,666	\$1,976
Self-Insurance Program	3,582	3,000	4,141	3,000
Employee Retirement Benefit	6,000	5,724	6,000	6,000
<b>ENDING BALANCE AT JUNE 30</b>	<b>\$11,520</b>	<b>\$10,879</b>	<b>\$12,807</b>	<b>\$10,976</b>

\*Numbers may not total due to rounding





# FY 2022/23 Proposed Budget Amendment, Rates, and Fees

Javier Chagoyen-Lazaro  
Acting Assistant General Manager  
June 2022

# Budget Amendment Assumptions

## Sources of funds:

- ❖ Additional loan proceeds consistent with proposed Ten-Year Forecast (TYF)
- ❖ Upward adjustment of property tax receipts
- ❖ Rate Increase:
  - Wastewater connection fee and monthly EDU Sewer rate adjustment of 3% over FY 2021/22
  - New Recycled water rate: Fixed and Variable components
  - Meter Equivalent Unit (MEU): \$1.10 or 2% increase over FY 2021/22
  - Non-Reclaimable Wastewater: 2% increase over FY 2021/22 – pending final SAWPA and LACSD rates

## Uses of funds:

- ❖ Proposed Ten Year Capital Improvement Plan (TYCIP) for FYs 2022/23 – 2031/32
  - Facility expansion based on projected growth
  - Asset Management: Replacement, Repair and Improvement
- ❖ Inflationary chemical cost increase

# Adopted and Proposed Fees and Rates

Fund	Wastewater Operations	Wastewater Capital	Recycled Water				Water Resources	
As of July, 1	Monthly Sewer (EDU)	Wastewater Connection Fee (EDU)	Fixed Cost Recovery ***	Recycled Water Direct Use (AF)	Recycled Water Recharge (AF)	One Water Connection Fee (MEU)**	Meter Equivalent Units (MEU)**	RTS Recovery
FY 2019/20	\$20.00	\$6,955	-	\$490	\$550	\$1,684	\$1.04	60%
FY 2020/21*	\$20.00	\$6,955	-	\$490	\$550	\$1,684	\$1.04	75%
FY 2021/22	\$21.22	\$7,379	-	\$520	\$580	\$1,787	\$1.08	90%
<b>FY 2022/23</b>	<b>\$21.86</b>	<b>\$7,600</b>	<b>\$1.11M</b>	<b>\$516</b>	<b>\$616</b>	<b>\$1,841</b>	<b>\$1.10</b>	<b>100%</b>
<b>FY 2023/24</b>	To be reviewed based on the sewer use evaluation results		\$2.36M	\$510	\$660	\$1,896	\$1.12	100%
<b>FY 2024/25</b>			\$4.96M	\$465	\$665	\$1,953	\$1.14	100%

\*On May 6, 2020, the Board approved to defer rate increases and maintain the rates unchanged for FY 2020/21

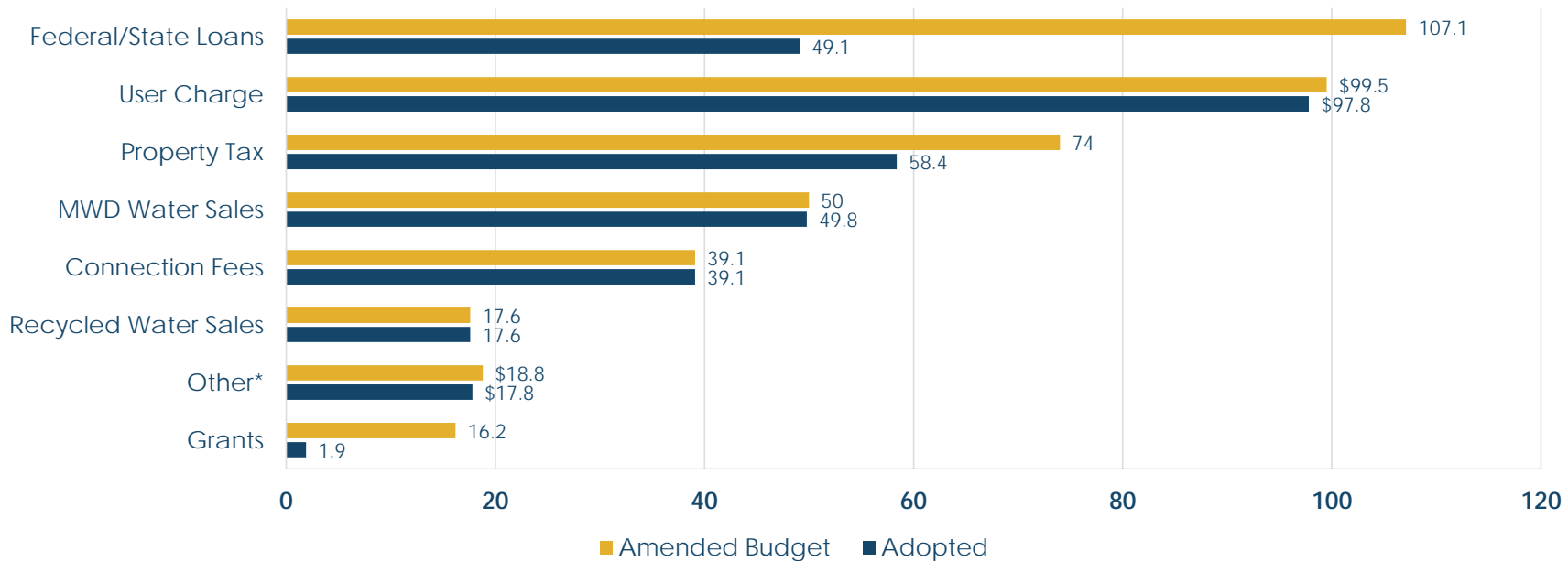
\*\*Rates for FYs 2020/21 through 2024/25 adopted in July 2020

\*\*\* Fixed cost recovery phased in over 3 years



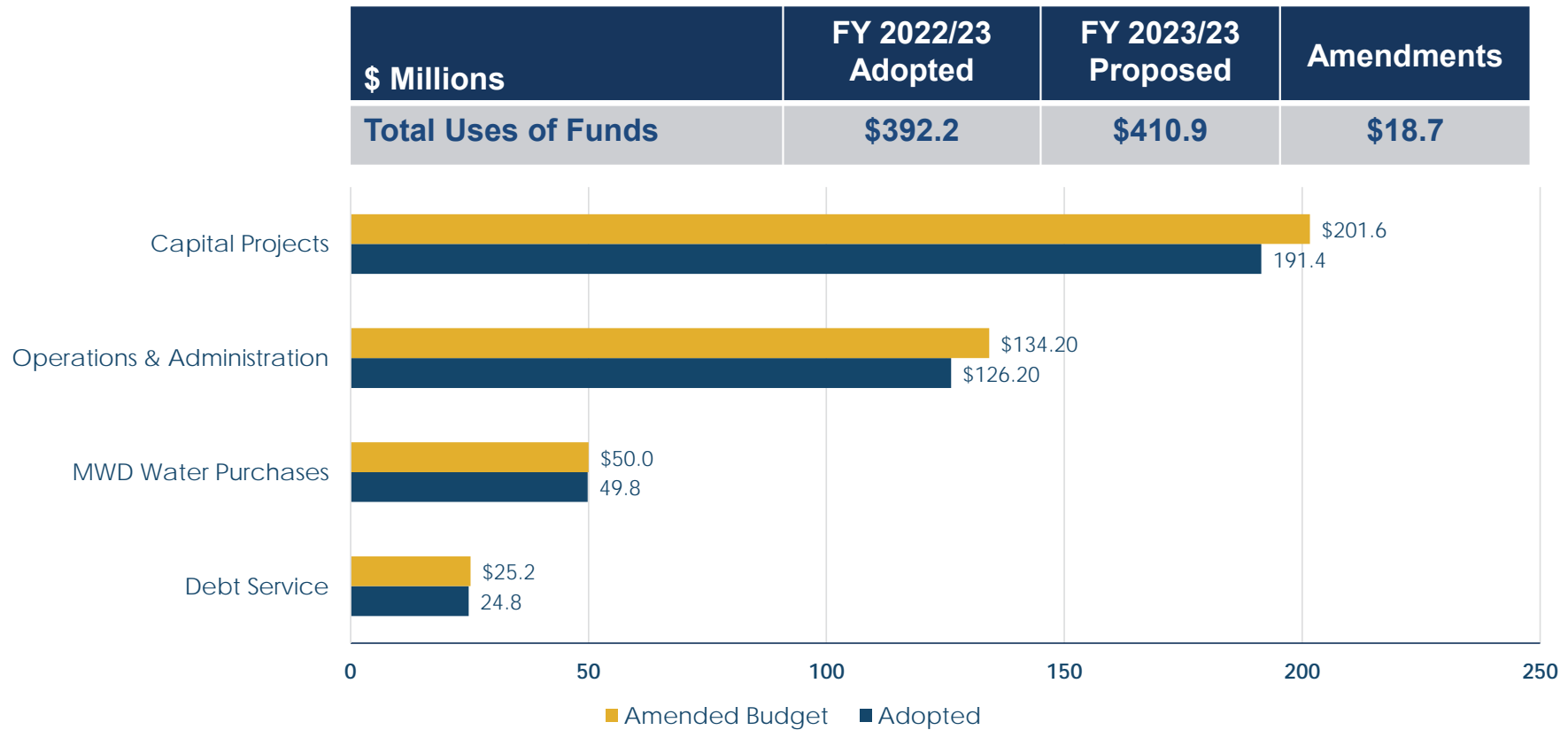
# Sources of Funds

\$ Millions	FY 2022/23 Adopted	FY 2020/21 Proposed	Amendments
<b>Total Sources of Funds</b>	<b>\$331.5</b>	<b>\$422.3</b>	<b>\$90.8</b>



\*Other Sources include contract reimbursements, JPA reimbursements, inter-fund loan repayment and interest earnings.

# Uses of Funds



# FY 2022/23 Proposed Budget Amendments (\$ Millions)

Consolidated FY 2020/21	Adopted	Proposed	Amendment Amount
Total Sources of Funds	\$331.5	\$ 422.3	\$90.8
Total Uses of Funds	(\$392.2)	(\$410.9)	(\$18.7)
Increase (Decrease) in Net Position	(\$60.7)	\$11.4	\$72.1

# Recommendation

- Approve amendments to the FY 2022/23 Adopted Budget; and
- Approve Rate Resolutions No. 2022-6-1 through 2022-6-7
  - 2022-6-1 Service Rates and Excessive Strength Charges for Regional or Industrial Wastewater Discharge
  - 2022-6-2 Service Rates on Capacity, Volumetric, Strength, Capital Improvement, and Application Fees for the Etiwanda Wastewater Line (EWL)
  - 2022-6-3\* Service Rates on Capacity, Volumetric, Strength, and Application Fees for the Non-Reclaimable Wastewater System (NRWS)
  - 2022-6-4 Service Rates on Capacity, Volumetric, Strength, Capital Improvement, and Application Fees for the Inland Empire Brine Line (IEBL)
  - 2022-6-5 Imported Water Rates
  - 2022-6-6 Equipment Rental Rates
  - 2022-6-7 Laboratory Fees

*\*Pending budget information from LACSD and SAWPA*

## RESOLUTION NO. 2022-6-1

### RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING SERVICE RATES FOR WASTEWATER DISCHARGERS TO THE REGIONAL WASTEWATER SYSTEM FOR SEPTAGE, COMMERCIAL OR INDUSTRIAL WASTEWATERS, AND EXCESSIVE STRENGTH CHARGES FOR FISCAL YEAR 2022/23.

**WHEREAS**, it is necessary to establish service rates for processing and issuing permits to domestic, commercial, or industrial wastewater dischargers and wastewater haulers permitted by IEUA, and service rates for processing and treatment of sanitary, commercial or industrial wastewater deliveries to the Inland Empire Utilities Agency (Agency)'s Regional Wastewater System;

**WHEREAS**, it is necessary to establish application fees for processing and issuing of wastewater discharge permits to industrial wastewater generators who discharge directly through pipeline connections to the Regional Sewer System;

**WHEREAS**, the Board of Directors of the Inland Empire Utilities Agency\*, pursuant to Ordinance No. 97, may establish said service rates by resolution.

NOW, THEREFORE, the Board of Directors hereby RESOLVES, DETERMINES, AND ORDERS the following to be effective July 1, 2022, and remain in effect until rescinded by a new resolution:

**Section 1** That Wastewater Permit Application for Domestic Wastewater Hauler fees is as follow:

Initial Permit Application Fee	\$250.00
Permit Renewal Fee	\$125.00

**Section 2** That wastewater volumetric fee for domestic and industrial wastewater hauler is as follow:

For each load up to 2,000 gallons	\$ 82.07
Loads in excess of 2,000 gallons	\$ 0.041 per one (1) gallon

**Section 3** That a rate schedule effective July 1, 2020, for delivery of domestic and industrial wastewater to regional plants with excessive biochemical oxygen demand and suspended solids is hereby established as follows:

<u>Quantity</u>	<u>Rate</u>
Biochemical Oxygen Demand (BOD) in excess of 395 mg/L	\$ 318.41 per 1,000 lb (dry weight)
Suspended Solids (SS) in excess of 402 mg/L	\$ 383.89 per 1,000 lb (dry weight)

**Section 4** A Non-Compliance fee of \$150.00 shall be assessed to reinstate elapsed or expired insurance requirements.

**Section 5** That Initial Wastewater Discharge Permit Application and Permit Renewal fees for wastewater generators who discharge directly through pipeline connection to the Regional Sewer System shall be:

**Initial Wastewater Discharge Permit Application Fees  
(Ownership Change with Process Changes included):**

Categorical Industrial User	\$4,375.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$3,188.00
Non-Categorical, Non-Significant Industrial User	\$2,625.00

**Permit Renewal Fees:**

Categorical Industrial User	\$3,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 6** That Initial Wastewater Discharge Permit Application, Ownership Change with Process Changes, and Permit Renewal fees for wastewater generators whose wastewater is hauled away, i.e., by a wastewater trucking company, and discharged into the NRWS sewer system shall be:

**Initial Wastewater Discharge Permit Application Fees:**

(Ownership Change with Process Changes included)

Categorical Industrial User	\$2,750.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$1,625.00
Non-Categorical, Non-Significant Industrial User	\$1,063.00

**Permit Renewal Fees:**

Categorical Industrial User	\$2,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 7** That Permit Revision or Facility Expansion fees shall be: \$1,625.00

Permit Revisions shall be required if the modification affects the quantity/quality of the wastewater discharge to deviate from the conditions in the current permit by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Process Changes, etc.

**Section 8** That for change of business name with no process changes shall be: \$250.00

That Permit Addendum fees shall be: \$813.00

Permit Addendum shall be required if the addition or modification does not affect the existing wastewater quantity/quality by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Ownership Change without Process Changes, etc.

**Section 9** That IEUA will pass on to wastewater permit holder any other charges, such as, but not limited to, excessive strength charges, laboratory analysis charges,

inspection activity charges, etc.

**Section 10** Miscellaneous processing fees that do not fall under any of the above sections shall be charged based on time and material of staff(s) evaluating such process using adopted labor rates for the current fiscal year.

**Section 11** That all provisions of the Regional Wastewater Ordinance and any amendments thereto are hereby applicable and will remain in full force and effect.

**Section 12** That upon the effective date of this Resolution, Resolution No. 2021-6-1 is hereby rescinded in its entirety.

\* \* \*

ADOPTED this 15<sup>th</sup> day of June 2022

---

Steven J. Elie  
President of the Inland Empire Utilities  
Agency\* and of the Board of Directors  
thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*A Municipal Water District



STATE OF CALIFORNIA                     )  
  )SS  
COUNTY OF SAN BERNARDINO        )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*,  
DO HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-1 as adopted at  
a regular Board meeting on June 15, 2022, of said Agency\* by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District

**RESOLUTION NO. 2022-6-2**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING CAPACITY CHARGES, VOLUMETRIC CHARGES, STRENGTH CHARGES, CAPITAL IMPROVEMENT PROJECT (CIP) CHARGES, IEUA ADMINISTRATIVE CHARGES, APPLICATION AND WASTEWATER DISCHARGE PERMIT APPLICATION FEES FOR THE ETIWANDA WASTEWATER LINE (EWL) FOR FISCAL YEAR (FY) 2022/23.**

**WHEREAS**, *Etiwanda Wastewater Line Disposal Agreement* (Agreement) was entered between County Sanitation Districts of Los Angeles County (CSDLAC) and Inland Empire Utilities Agency (Agency);

**WHEREAS**, it is necessary to establish a rate structure for the collection of costs associated for the sewerage service under this Agreement;

**WHEREAS**, it is necessary to allocate industries with Etiwanda Wastewater Line Capacity Unit (EWLCU), in order to collect such charges;

**WHEREAS**, one EWLCU for the EWL is defined as an equalized discharge not to exceed a flow rate of 15 gallons per minute;

**WHEREAS**, it is necessary to establish application fees for processing applications for Capacity Right Agreements and Wastewater Discharge Permits for the use of the Agency's EWL;

**WHEREAS**, under Section 13550, et seq., of the California Water Code, a Public Agency may require industries to use recycled water for certain purposes, where it is available and at reasonable cost;

**WHEREAS**, the Board of Directors of the Agency, pursuant to Ordinance No. 99, may establish said fees and charges by Resolution;

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES, AND ORDERS the following to be effective July 1, 2022, and remain in effect until rescinded by a new resolution:

**Section 1** That the acquisition of capacity rights shall be as follows:

(A) CAPACITY RIGHT ACQUISITION RATE

That the purchase rate for the right to discharge one (1) EWLCU for the EWL shall be \$215,000.00 per an equalized flow rate not to exceed 15 gallons per minute. This charge shall be paid in full upon the execution of the Capacity Right Agreement.

**Section 2** That the monthly charges for discharge to the EWL are as follows:

(A) CAPACITY CHARGES

For discharge to the EWL, which reaches the jurisdiction of the CSDLAC, the monthly Capacity Charge is \$84.00 per month per each EWLCU.

(B) CAPITAL IMPROVEMENTS PROGRAM CHARGES:

The monthly Capital Improvements Program (CIP) charge for EWL is \$90.00 per month per each EWLCU.

(C) VOLUMETRIC CHARGES

The Volumetric Charge for EWL is \$821.16 per Million Gallons. The minimum Volumetric Charge for discharge of 100,000 gallons or less per each EWLCU per month is \$82.12 per month per each EWLCU.

(D) STRENGTH CHARGES

That Strength Charges are for excessive Chemical Oxygen Demand (COD) and Total Suspended Solids (TSS) and are applicable to all discharges to the EWL. The rates are as follows:

<u>PARAMETER</u>	<u>RATE</u>
COD	\$145.05 per 1,000 pounds (dry weight)
TSS	\$410.31 per 1,000 pounds (dry weight)

Strength charges for the EWL discharges are calculated from the average of all the samples collected during the calendar month and invoiced on a quarterly basis. If there is no sample data for a given month, strength charges for that month shall be determined by using the average value of all available data from the previous 12 months.

(E) AGENCY CIP AND O&M CHARGES

Agency CIP and O&M Charges of 50% shall be added to the charges of Section 2(A), 2(C), and 2(D).

(F) RECYCLED WATER USAGE CREDIT

This program is for recycled water (RW) Users and shall end when funding is exhausted or not later than June 30, 2024, whichever comes first. New Users who qualify for this program shall be given the recycled water credit in effect at the time of connection to the recycled water system.

Recycled Water Users, including contracting agencies, shall be given a monetary credit based on the actual amount of RW used. The RW credit shall start at 50% of the IEUA's FY 2014/15 recycled water direct sale rate and shall decline at 5% intervals per year through FY 2023/2024.

For Fiscal Year 2022/23, the Recycled Water Usage Credit is \$89.00 per million gallons of recycled water used.

**Section 3** OTHER CHARGES

IEUA will pass on any other charges from CSDLAC invoiced to the Agency to dischargers to the EWL, such as, but not limited to, flow and strength imbalances charges, permit fees, inspection fees, analytical fees, etc.

**Section 4** That Application fees for an EWL Capacity Right Agreement shall be: \$250.00

**Section 5** That Initial Wastewater Discharge Permit Application, Ownership Change with Process Changes, and Permit Renewal fees for wastewater generators who discharge directly through pipeline connection to the EWL sewer system shall be:

**Initial Wastewater Discharge Permit Application Fees:**  
(Ownership Change with Process Changes included)

Categorical Industrial User	\$4,375.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$3,188.00
Non-Categorical, Non-Significant Industrial User	\$2,625.00

**Permit Renewal Fees:**

Categorical Industrial User	\$3,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 6** That Permit Revision or Facility Expansion fees shall be: \$1,625.00

Permit Revisions shall be required if the modification affects the quantity/quality of the wastewater discharge to deviate from the conditions in the current permit by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Process Changes, etc.

**Section 7** That for change of business name with no process changes shall be: \$250.00

That Permit Addendum fees shall be: \$813.00

Permit Addendum shall be required if the addition or modification does not affect the existing wastewater quantity/quality by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Ownership Change without Process Changes, etc.

**Section 8** Toxic Organic Management Plan (TOMP) Processing No Charge

**Section 9** Miscellaneous processing fees that do not fall under any of the above sections shall be charged based on time and material of staff(s) evaluating such process using adopted labor rates for the current fiscal year.

**Section 10** That all provisions of the Etiwanda Wastewater Line Ordinance and any amendments thereto are hereby applicable and will remain in full force and effect.

**Section 11** That upon the effective date of this Resolution, the Resolution No. 2021-6-2 pertaining to the EWL is hereby rescinded in its entirety.

Resolution No. 2022-6-2

EWL Rates

Page 5 of 6

ADOPTED this 15<sup>th</sup> day of June 2022

---

Steven J. Elie

President of the Inland Empire Utilities  
Agency\* and of the Board of Directors  
thereof

ATTEST:

---

Marco Tule

Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*A Municipal Water District

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*,  
DO HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-2 as adopted at  
a regular Board meeting on June 15, 2022, of said Agency\* by the following vote:

ABSENT:

(SEAL)

\* A Municipal Water District

**RESOLUTION NO. 2022-6-3**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING CAPACITY CHARGES, VOLUMETRIC CHARGES, STRENGTH CHARGES, AGENCY PROGRAM CHARGES, AND APPLICATION FEES FOR THE NON-RECLAIMABLE WASTEWATER SYSTEM (NRWS) FOR FISCAL YEAR (FY) 2022/23**

**WHEREAS**, NRWS *Wastewater Disposal Agreement No. 4830* (Agreement) has been adopted between County Sanitation Districts of Los Angeles County (CSDLAC) and Inland Empire Utilities Agency (Agency);

**WHEREAS**, it is necessary to establish a rate structure for the collection of costs associated for the sewerage service under this Agreement;

**WHEREAS**, it is necessary to allocate User with Non Reclaimable Wastewater System Capacity Unit (NRWSCU), in order to collect such charges;

**WHEREAS**, it is necessary to allocate individual Users their fractional contribution of the Solids Discrepancy at East End ( $SD_{EE}$ ) monitoring facility determined by the *Fractional Solids Discrepancy* ( $FSD_i$ ) formula;

**WHEREAS**, it is necessary to allocate individual Users their fractional contribution of the Volumetric, Chemical Oxygen Demand (COD), and NRWSCU discrepancies at East End monitoring facility as determined by the preceding fiscal year's monitoring data;

**WHEREAS**, it is necessary to establish application fees for processing applications for NRWSCU Allocations and Wastewater Discharge Permits for the use of the Inland Empire Utilities Agency (Agency)'s NRWS;

**WHEREAS**, under Section 13550, et seq., of the California Water Code, a Public Agency may require industries to use recycled water for certain purposes, where it is available and at reasonable cost;

**WHEREAS**, the Board of Directors of the Agency, pursuant to Ordinance No. 99, may establish said fees and charges by Resolution;

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES, AND ORDERS the following to be effective July 1, 2022, and remain in effect until rescinded by a new resolution:



**Section 1** That the acquisition of wastewater discharge right shall be as follows:

(A) NRWSCU ACQUISITION RATES

1. A NRWSCU for the NRWS is determined by the following formula:

$$NRWSCU = \left( 0.6513 \times \frac{Flow_{gpd}}{260} \right) + \left( 0.1325 \times \frac{COD_{ppd}}{1.22} \right) + \left( 0.2162 \times \frac{TSS_{ppd}}{0.59} \right)$$

***Where:***

*gpd* = gallons per day

*ppd* = pounds per day

2. The minimum number of NRWSCU shall be 25 NRWSCU.
3. The **purchase rate** for the right to discharge one (1) NRWSCU shall be as established by CSDLAC or \$4,172.00 per NRWSCU.
4. The optional **annual lease rate** for the right to discharge one (1) NRWSCU shall be 5% per year of the purchase rate, i.e., \$208.60 per NRWSCU per each year.

The above charges shall be paid in full upon the execution of the NRWSCU purchase or lease.

**Section 2** That the monthly charges for discharge to the NRWS are:

(A) VOLUMETRIC CHARGES

For discharge to the NRWS, the monthly volumetric charge is \$842.08 per million gallons of discharge.

(B) PEAK FLOW CHARGES

For discharge to the NRWS, the monthly Peak Flow (PF) Charge shall be \$330.07 per million gallons of volumetric discharge.

(C) STRENGTH CHARGES

That Strength Charges are for excessive Chemical Oxygen Demand (COD) and Total Suspended Solids (TSS) and are applicable to all discharges to the NRWS. The rates are as follows:

<u>PARAMETER</u>	<u>RATE</u>
COD	\$168.63 per 1,000 pounds (dry weight)
TSS	\$402.50 per 1,000 pounds (dry weight)

Strength charges for the NRWS discharges are calculated from the average of all the samples collected during the calendar month and invoiced on a quarterly basis. If there is no sample data for a given month, strength charges for that month shall be determined by using the average value of all available data from the previous 12 months.

(D) AGENCY O&M Charge

The Agency's O&M charge shall be \$22.52 per NRWSCU per month.

(E) AGENCY CIP CHARGE

The Agency's capital improvement program charge shall be \$9.01 per NRWSCU per month.

(F) RECYCLED WATER USAGE CREDIT

This program is for recycled water (RW) Users and shall end when funding is exhausted or not later than June 30, 2024, whichever comes first. New Users who qualify for this program shall be given the recycled water credit in effect at the time of connection to the recycled water system.

Recycled Water Users, including contracting agencies, shall be given a monetary credit based on the actual amount of RW used. The RW credit shall start at 50% of the IEUA's FY 2014/15 recycled water direct sale rate and shall decline at 5% intervals per year through FY 2023/2024.

For Fiscal Year 2022/23, the Recycled Water Usage Credit is \$89.00 per million gallons of recycled water used.

**Section 3** IMBALANCE CHARGES

(A) SOLIDS DISCREPANCY CHARGES for NRWS

Solids Discrepancy Charge for an industry ( $SDC_i$ ) shall be calculated on a monthly basis and invoiced on a quarterly basis. The charge shall be

calculated by multiplying the individual industry's *Fractional Solids Discrepancy* ( $FSD_i$ ) by the Total Solids Discrepancy at East End monitoring facility ( $TSD_{EE}$ ) and by TSS rate:

$$SDC_i = (FSD_i) \times (TSD_{EE}) \times (TSS \text{ rate})$$

Individual industry's  $FSD_i$  for the NRWS is determined by the  $FSD_i$  formula to allocate the individual industry's solids contribution to the total solids discrepancy, based on their contribution to the overall loading of Alkalinity, Biological Oxygen Demand (BOD), Dissolved Calcium, and Flow.

$$FSD_i = 0.090 \times \left[ \frac{Alk_i}{Alk_T} \right] + 0.589 \times \left[ \frac{BOD_i}{BOD_T} \right] + 0.060 \times \left[ \frac{Ca_i}{Ca_T} \right] + 0.261 \times \left[ \frac{Flow_i}{Flow_T} \right]$$

**Where:**

$FSD_i$  = Fractional Solids Discrepancy for individual discharger ( $i$ )

$Alk_i$  = Individual dissolved alkalinity loading to the NRWS for discharger ( $i$ )

$Alk_T$  = Combined dissolved alkalinity loading from all dischargers to the NRWS

$BOD_i$  = Individual BOD<sub>5</sub> loading to the NRWS for discharger ( $i$ )

$BOD_T$  = Combined BOD<sub>5</sub> loading from all dischargers to the NRWS

$Ca_i$  = Individual dissolved calcium loading to the NRWS for discharger ( $i$ )

$Ca_T$  = Combine dissolved calcium loading from all dischargers to the NRWS

$Flow_i$  = Individual flow contribution to the NRWS from discharger ( $i$ )

$Flow_T$  = Combined flow from all dischargers to the NRWS

## (B) OTHER IMBALANCE CHARGES

IEUA will pass to NRWS dischargers any other charges from CSDLAC invoiced to the Agency as a result of imbalance in the NRWS, including volumetric, COD, and NRWSCU imbalance charges. The charges shall be calculated on pro rata share for each component and invoiced on a quarterly basis.

### **Section 4** OTHER CHARGES

IEUA will pass on any other charges from CSDLAC invoiced to the Agency to dischargers to the NRWS, such as, but not limited to, permit fees, inspection fees, analytical fees, etc.

**Section 5** That Application fee for a NRWS Capacity Unit Purchase or Annual Lease shall be: \$250.00

**Section 6** That Initial Wastewater Discharge Permit Application, Ownership Change with Process Changes, and Permit Renewal fees for wastewater generators who discharge directly through pipeline connection to the NRWS sewer system shall be:

**Initial Wastewater Discharge Permit Application Fees:**

(Ownership Change with Process Changes included)

Categorical Industrial User	\$4,375.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$3,188.00
Non-Categorical, Non-Significant Industrial User	\$2,625.00

**Permit Renewal Fees:**

Categorical Industrial User	\$3,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 7** That Permit Revision or Facility Expansion fees shall be: \$1,625.00

Permit Revisions shall be required if the modification affects the quantity/quality of the wastewater discharge to deviate from the conditions in the current permit by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Process Changes, etc.

**Section 8** That for change of business name with no process changes shall be: \$250.00

That Permit Addendum fees shall be: \$813.00

Permit Addendum shall be required if the addition or modification does not affect the existing wastewater quantity/quality by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Ownership Change without Process Changes, etc.

**Section 9** Toxic Organic Management Plan (TOMP) Processing No Charge

**Section 10** Miscellaneous processing fees that do not fall under any of the above sections shall be charged based on time and material of staff(s) evaluating such process using adopted labor rates for the current fiscal year.

**Section 11** That all provisions of the Non-Reclaimable Wastewater Ordinance and any amendments thereto are hereby applicable and will remain in full force and effect.

**Section 12** That upon the effective date of this Resolution, the Resolution No. 2021-6-3 pertaining to the NRWS is hereby rescinded in its entirety.

ADOPTED this 15<sup>th</sup> day of June 2022.

---

Steven J. Elie  
President of the Inland Empire Utilities  
Agency\* and of the Board of Directors  
thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*A Municipal Water District

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*,  
DO HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-3 as adopted at  
a regular Board meeting on June 15, 2022, of said Agency\* by the following vote:

ABSENT:

(SEAL)

\* A Municipal Water District

## RESOLUTION NO. 2022-6-4

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING INITIAL AND MONTHLY CAPACITY CHARGES, VOLUMETRIC CHARGES, EXCESS STRENGTH CHARGES, CAPITAL IMPROVEMENT PROJECT (CIP) CHARGES, IEUA ADMINISTRATIVE CHARGES, APPLICATION AND WASTEWATER DISCHARGE PERMIT APPLICATION FEES FOR THE INLAND EMPIRE BRINE LINE (BRINE LINE) FOR FISCAL YEAR (FY) 2022/23.**

**WHEREAS**, it is necessary to establish initial and monthly capacity charges, volumetric flow charges, CIP charges, trucked wastewater delivery charges and excessive strength charges;

**WHEREAS**, it is necessary to establish application fees for processing applications for Capacity Right Agreements and Wastewater Discharge Permits for the use of the Inland Empire Utilities Agency (Agency)'s Brine Line;

**WHEREAS**, one Agency Capacity Unit (CU) is defined as an equalized discharge at the flow rate of 15 gallons per minute (GPM);

**WHEREAS**, under Section 13550, et seq., of the California Water Code, a Public Agency may require industries to use recycled water for certain purposes, where it is available and at reasonable cost;

**WHEREAS**, the Board of Directors of the Agency, pursuant to Ordinance No. 106, may establish said fees and charges by Resolution;

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES, AND ORDERS the following to be effective July 1, 2022, and remain in effect until rescinded by a new resolution:

**Section 1** That the Initial Capacity Charge for the purchase of Agency Capacity Rights shall be set at \$215,000.00 per CU.

**Section 2** That the monthly charges for discharge to the Brine Line are as follows:

(A) CAPACITY CHARGES:

For discharge to the Brine Line, which reaches jurisdiction of the Santa Ana Watershed Project Authority (SAWPA), the monthly Capacity Charge is \$435.43 per CU.

(B) CAPITAL IMPROVEMENTS PROGRAM CHARGES:

The monthly Capital Improvements Program (CIP) charge for Brine Line is \$90.00 per CU per month.

(C) VOLUMETRIC CHARGES

For discharge to the Brine Line, the monthly Volumetric Charge is \$1,049.00 per Million Gallons of discharge. The minimum Volumetric Charge for discharge of 100,000 gallons or less per CU per month is \$104.90 per CU per month.

(D) STRENGTH CHARGES

That Strength Charges are applicable to all discharges to the Brine Line, via pipeline or hauled by truck, for excessive Biochemical Oxygen Demand (BOD), and Total Suspended Solids (TSS). The rates are as follows:

<u>QUANTITY</u>	<u>RATE</u>
BOD	\$353.00 per 1,000 pounds (dry weight)
TSS	\$520.00 per 1,000 pounds (dry weight)

Strength charges for the Brine Line discharges are calculated from the average of all the samples collected during the calendar month and invoiced on a monthly basis. If there is no sample data for a given month, strength charges for that month shall be determined by using the average value of all available data from the previous 12 months.

(E) AGENCY ADMINISTRATIVE CHARGES

Agency Administrative Charges of 50% shall be added to the charges of Section 2(A), 2(C), and 2(D).

(F) RECYCLED WATER USAGE CREDIT FOR BRINE LINE

This program is for recycled water (RW) Users and shall end when funding is exhausted or not later than June 30, 2024, whichever comes first. New Users who qualify for this program shall be given the recycled water credit in effect at the time of connection to the recycled water system.

Recycled Water Users, including contracting agencies, shall be given a monetary credit based on the actual amount of RW used. The RW credit shall start at 50% of the IEUA's FY 2014/15 recycled water direct sale rate and shall decline at 5% intervals per year through FY 2023/2024.



For FY 2022/23, the Recycled Water Usage Credit is \$89.00 per million gallons of recycled water used.

(G) Other Charges

IEUA will pass on any other charges from SAWPA invoiced to the Agency to dischargers to the Brine Line, such as, but not limited to, flow and strength imbalances charges, permit fees, inspection fees, analytical fees, etc.

**Section 3** For trucked discharges to the Brine Line, the wastewater discharge rate shall be based on the applicable Tiered Schedule as established by the higher concentration value for BOD or TSS. The Brine Line Tiered Rate Schedule for Trucks is shown in Table 1.

**Table 1 – Brine Line Tiered Rate Schedule for Trucks**

Tiered Schedule	BOD / TSS Concentration	Volumetric Charge Up to 5,000 gallons	Incremental Charge above 5,000 gallons, \$ per one (1) gallon	Concentrations over 100 mg/L	
				BOD Charge \$ per lb	TSS Charge \$ per lb
Brine	BOD and TSS Less than 100 mg/L	\$316.90	\$0.016		
Non-Brine	BOD or TSS 100 mg/L and higher	\$316.90	\$0.016	\$0.780	\$0.745

**Section 4** That Application fees for a Capacity Right Agreement shall be: \$250.00

**Section 5** That Initial Wastewater Discharge Permit Application and Permit Renewal fees for wastewater generators who discharge directly through pipeline connection to the NRWS sewer system shall be:

**Initial Wastewater Discharge Permit Application Fees**

(Ownership Change with Process Changes included):

Categorical Industrial User	\$4,375.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$3,188.00
Non-Categorical, Non-Significant Industrial User	\$2,625.00

**Permit Renewal Fees:**

Categorical Industrial User	\$3,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 6** That Initial Wastewater Discharge Permit Application and Permit Renewal fees for wastewater generators whose wastewater is hauled away, i.e., by a wastewater trucking company, and discharged into the NRWS sewer system shall be:

**Initial Wastewater Discharge Permit Application Fees:**

(Ownership Change with Process Changes included)

Categorical Industrial User	\$2,750.00
with Combined Waste Stream Formula, add	\$1,063.00
with Production Based Standards, add	\$563.00
with Multiple Categories, add	\$2,125.00
Non-Categorical, Significant Industrial User	\$1,625.00
Non-Categorical, Non-Significant Industrial User	\$1,063.00

**Permit Renewal Fees:**

Categorical Industrial User	\$2,250.00
with Combined Waste Stream Formula, add	\$563.00
with Production Based Standards, add	\$313.00
with Multiple Categories, add	\$1,063.00
Non-Categorical, Significant Industrial User	\$813.00
Non-Categorical, Non-Significant Industrial User	\$563.00

**Section 7** That initial Wastewater Hauler Permit application and Permit Renewal fees for the North NRWS shall be:

Initial Permit Application for Wastewater Hauler	\$250.00
Permit Renewal for Wastewater Hauler	\$125.00

South NRWS Wastewater Hauler Permit Application and Permit Renewal are processed and administered by Santa Ana Watershed Project Authority (SAWPA).

**Section 8** That Permit Revision or Facility Expansion fees shall be: \$1,625.00

Permit Revisions shall be required if the modification affects the quantity/quality of the wastewater discharge to deviate from the conditions in the current permit by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, etc.

**Section 9** That for change of business name with no process changes shall be: \$250.00

That Permit Addendum fees shall be: \$813.00

Permit Addendum shall be required if the addition or modification does not affect the existing wastewater quantity/quality by more than 25%. Such additions or modifications include, but are not limited to, the following: Maintenance, Monitoring, Change of Discharge Limits, Addition of Control Equipment, Ownership Change without Process Changes, etc.

**Section 10** Toxic Organic Management Plan (TOMP) Processing No Charge

**Section 11** Miscellaneous processing fees that do not fall under any of the above sections shall be charged based on time and material of staff(s) evaluating such process using adopted labor rates for the current fiscal year.

**Section 12** That all provisions of the Brine Line Ordinance and any amendments thereto are hereby applicable and will remain in full force and effect.

**Section 13** That upon the effective date of this Resolution, the Resolution No. 2021-6-4 pertaining to the Inland Empire Brine Line (also known as South NRWS) is hereby rescinded in its entirety.

ADOPTED this 15<sup>th</sup> day of June 2022.

---

Steven J. Elie  
President of the Inland Empire Utilities  
Agency\* and of the Board of Directors  
thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*A Municipal Water District

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*,  
DO HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-4 as adopted at  
a regular Board meeting on June 15, 2022, of said Agency\* by the following vote:

ABSENT:

(SEAL)

\* A Municipal Water District

**RESOLUTION NO. 2022-6-5**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING IMPORTED WATER RATES.**

**WHEREAS**, pursuant to Division II, Part II, Section 201 of Ordinance No. 104, the Board of Directors of Inland Empire Utilities Agency\* (Agency) establishes, from time to time, rates for water sold or delivered by direct connections to Metropolitan Water District of Southern California (MWD) facilities;

**WHEREAS**, the Board of Directors of the Agency establishes rates for delivery of imported water supplies; and the rates are based on the approved and adopted biennial budget rates by the MWD Board on April 12, 2022; and

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES AND ORDERS the following to be effective July 1, 2022, and January 1, 2023, and to remain in effect until rescinded by a new resolution:

**Section 1.** That the rates of sales of imported water are direct pass-through charged by Metropolitan for each class of water. The rates, by class of water are as follows:

- (a) FOR TIER 1 FULL SERVICE UNTREATED WATER – i.e., domestic and municipal purposes:

01/1/2022 – 12/31/2022 \$799.00 per acre foot

01/1/2023 – 12/31/2023 \$855.00 per acre foot

01/1/2024 – 12/31/2024 \$903.00 per acre foot

- (b) FOR TIER 2 FULL SERVICE UNTREATED WATER – i.e., domestic and municipal purposes:

01/1/2022 – 12/31/2022 \$841.00 per acre foot

01/1/2023 – 12/31/2023 \$1,064.00 per acre foot

01/1/2024 – 12/31/2024 \$1,102.00 per acre foot

(c) FOR GROUND WATER STORAGE PROGRAM

REPLENISHMENT WATER UNTREATED – This rate is available contingent upon the requirements of Metropolitan’s Administrative Code, and includes water delivered for groundwater replenishment and storage, by direct or in-lieu methods.

01/1/2022 – 12/31/2022 (NO RATE AVAILABLE)

01/1/2023 – 12/31/2023 (NO RATE AVAILABLE)

01/1/2024 – 12/31/2024 (NO RATE AVAILABLE)

- (d) METROPOLITAN WATER SUPPLY ALLOCATION PLAN (WSAP) PENALTY RATE of \$2,000/AF beginning June 1, 2022 – Reduced imported water allocations caused by the adoption of a WSAP will reduce a member agencies Tier 1 allocation pursuant to Resolution 2016-9-1. Penalty rates will be applied in accordance to Metropolitan’s WSAP to IEUA and its member agencies if IEUA exceeds its imported water allocation from MWD and is invoiced by MWD for WSAP penalty rates. Any such penalty rates shall be “passed through” to the appropriate agency that caused the imposition of a penalty rate by MWD.

**Section 2.** That IEUA will impose any Metropolitan rates and charges, applicable to each service connection, if invoiced by Metropolitan to IEUA during FY 2022/23 and FY 2023/2024

**Section 3.** That the Metropolitan levied Capacity Charge (\$/cfs) shall be as follows:

01/1/2022 – 12/31/2022	\$ 12,200 per cubic foot per second (cfs)
01/1/2023 – 12/31/2023	\$ 10,600 per cubic foot per second (cfs)
01/1/2024 – 12/31/2024	\$ 11,200 per cubic foot per second (cfs)

**Section 4.** That a minimum charge of \$1,000 per month will be collected from any active Metropolitan full service industrial connection beginning 7/1/2022 through 6/30/2024.

**Section 5.** In the event of any delinquent payments for bills related to imported water or other charges, the Agency will apply Division III, Part I, Section 107 of Ordinance No. 104

**Section 6.** That upon the effective date of this Resolution, Resolution No. 2021-6-7 is hereby rescinded in its entirety.

**ADOPTED** this 15<sup>th</sup> day of June 2022.

---

Steven J. Elie  
President of the Inland Empire Utilities Agency\*  
and of the Board of Directors thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*a Municipal Water District



STATE OF CALIFORNIA                     )  
  )SS  
COUNTY OF SAN BERNARDINO         )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO  
HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-5, was adopted at a regular  
meeting on June 15, 2022, of said Agency\* by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District

**RESOLUTION NO. 2022-6-6**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND  
EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY,  
CALIFORNIA, ESTABLISHING EQUIPMENT RENTAL RATES FOR  
FISCAL YEAR 2022/2023.**

**WHEREAS**, the Board of Directors of Inland Empire Utilities Agency\* is required by Agency Ordinance No. 28, Section 3, to establish, from time to time, rates for rental of maintenance and construction equipment.

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES AND ORDERS, pursuant to Ordinance No. 28, that the rates for equipment rental are as shown in Exhibit 1 attached hereto and are effective July 1, 2022, and remain in effect until rescinded by a new resolution:

Upon the effective date of this Resolution, Resolution No. 2021-6-8 is hereby rescinded in its entirety.

ADOPTED this 15<sup>th</sup> day of June 2022.

---

Steven J. Elie  
President of the Inland Empire Utilities Agency\*  
and of the Board of Directors thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*a Municipal Water District

STATE OF CALIFORNIA                     )  
  )SS  
COUNTY OF SAN BERNARDINO         )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO  
HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-6 was adopted at a regular  
meeting on June 15, 2022, of said Agency\* by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District

## EXHIBIT 1

### INLAND EMPIRE UTILITIES AGENCY\* MAINTENANCE EQUIPMENT RENTAL RATES FISCAL YEAR 2022/23

#### GOVERNMENTAL AGENCIES WITHIN IEUA SERVICE BOUNDARIES

		<b>RATE IN FORCE</b>
CCTV Camera Equipment Truck		
With one operator	per hour portal-to-portal	\$106.77
With two operators	per hour portal-to-portal	\$188.97
Gap Vactor Truck 20		
With one operator	per hour portal-to-portal	\$110.69
With two operators	per hour portal-to-portal	\$192.89
Gap Vactor Truck 06		
With one operator	per hour portal-to-portal	\$116.54
With two operators	per hour portal-to-portal	\$198.75
Safety Van		
With one operator	per hour portal-to-portal	\$88.77
With two operators	per hour portal-to-portal	\$170.98
Water Truck		
With one operator	per hour portal-to-portal	\$89.71
With two operators	per hour portal-to-portal	\$171.92

**RESOLUTION NO. 2022-6-7**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE INLAND  
EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY,  
CALIFORNIA, ESTABLISHING CHARGES FOR LABORATORY  
ANALYSES FOR FISCAL YEAR 2022/23**

**WHEREAS**, The Agency occasionally enters into agreements with other local governmental agencies to perform laboratory analyses; and

**WHEREAS**, the most efficient and practical method of charging for this work is through the establishment of a price for each analysis.

**NOW, THEREFORE**, the Board of Directors hereby RESOLVES, DETERMINES AND ORDERS, that, effective July 1, 2022, the single item prices for laboratory analyses are as shown on Exhibit 1 attached hereto, and remain in effect until rescinded by a new resolution:

Upon the effective date of this Resolution, Resolution No. 2021-6-5 is hereby rescinded in its entirety.

ADOPTED this 15<sup>th</sup> day of June 2022.

---

Steven J. Elie  
President of the Inland Empire Utilities Agency\*  
and of the Board of Directors thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

\*a Municipal Water District

STATE OF CALIFORNIA                     )  
  )SS  
COUNTY OF SAN BERNARDINO         )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO  
HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-7, was adopted at a  
regular meeting on June 15, 2022, of said Agency\* by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District



**INLAND EMPIRE UTILITIES AGENCY  
LABORATORY PRICES - FY 2022/2023**

Inorganic Chemistry		
Test	Method	Price
Alkalinity, Total	SM 2320B	\$16.50
Ammonia as Nitrogen	EPA 350.1	\$16.50
Anion Sum	SM 1050	\$2.80
BOD, Soluble	SM 5210	\$48.10
BOD, Total	SM 5210	\$42.60
Bromide	EPA 300.0	\$11.90
Cation Sum	SM 1050	\$2.80
Chlorate	EPA 300.0	\$51.90
Chloride	EPA 300.0	\$10.40
Chlorite	EPA 300.0	\$51.90
COD	SM 5220D	\$36.60
Color	SM 2120B	\$10.90
Conductivity	SM 2510	\$10.40
Corrosivity	SM 2330B	\$46.50
<i>If Alkalinity, Ca, EC, or pH are requested on the sample,</i>		
<i>Corrosivity cost is reduced by their respective prices.</i>		
Cyanide, Available	EPA OIA-1677	\$54.60
Cyanide, Free	ASTM D7237	\$30.60
Cyanide, Total	ASTM D7284	\$33.90
Dissolved Organic Carbon	SM 5310B	\$43.70
Dissolved Organic Carbon	SM 5310C	\$38.30
Dissolved Oxygen	EPA 360.1	\$13.70
Fluoride	EPA 300.0	\$10.40
Fluoride	SM 4500-F C	\$18.50
Hardness, Total (Calculation)	EPA 200.7	\$24.60
<i>If Ca and Mg is requested, calculation is reduced</i>		\$0.00
Hardness, Total	SM 2340C	\$20.30
Mercury	EPA 245.2	\$43.70
Metals Digestion (liquid)		\$18.50
Metals Digestion (solid)		\$49.20
Metals by ICP	EPA 200.7	\$10.90
Metals by ICP/MS	EPA 200.8	\$10.90
Nitrate as Nitrogen	EPA 300.0	\$10.40
Nitrite as Nitrogen	EPA 300.0	\$10.40
Nitrogen, Organic	Various	\$71.10
Oil & Grease, Polar (FOG)	EPA1664B	\$82.00
Oil & Grease, Non-polar	EPA1664B	\$43.70
Oil & Grease, Total	EPA1664B	\$38.30
pH	SM 4500-H+ B	\$6.60
Phosphorus, Ortho	EPA 300.0	\$10.40
Phosphorus, Total	EPA 200.7	\$10.90

Inorganic Chemistry		
Test	Method	Price
Silica	EPA 200.7	\$10.90
Sulfate	EPA 300.0	\$10.40
Sulfide, Dissolved	SM 4500-S D	\$21.80
Sulfide, Total	SM 4500-S D	\$17.50
Surfactants (MBAS)	SM 5540C	\$54.60
TDS	SM 2540C	\$16.50
TDS, Fixed/Volatile	SM 2540E	\$24.60
TKN	EPA 351.2	\$43.70
TOC	SM 5310B	\$38.30
TOC	SM 5310C	\$32.80
Total Solids	SM 2540B	\$12.60
TSS	SM 2540D	\$16.50
Turbidity	EPA 180.1	\$9.90
Uranium pCi/L	EPA 200.8	\$30.60
Volatile Solids	SM 2540E	\$18.00
Volatile Suspended Solids	SM 2540E	\$24.60

Bioassay/Microbiology		
Test	Method	Price
Bioassay, C.Dubia, Chronic	EPA 1002	\$1,311.30
Coliform, Colilert P/A	SM 9223 B	\$10.90
Coliform, Colilert Total Enumer	SM 9223 B	\$21.80
Coliform, Fecal	SM 9221E	\$27.40
Coliform, Total (15 Tube)	SM 9221B	\$27.40
Heterotrophic Plate Count	SM 9215B	\$21.80

Organic Chemistry		
Test	Method	Price
1,4-Dioxane	EPA 624	\$82.00
Acrolein & Acrylonitrile	EPA 624	\$82.00
MTBE	EPA 524.2	\$109.30
Pesticides	EPA 608	\$273.20
Pesticides w/ PCBs	EPA 608	\$355.10
PCBs	EPA 608	\$273.20
Semi-Volatiles (Short list DW)	EPA 525	\$355.10
Semi-Volatiles (Acid Extractable)	EPA 625	\$246.00
Semi-Volatiles (Base/Neutrals)	EPA 625	\$246.00
Semi-Volatiles (BNA)	EPA 625	\$327.80
Tert-Butyl Alcohol (TBA)	EPA 524.2 MOD	\$163.90
Thiobencarb	EPA 525	\$327.80
Volatiles, DW	EPA 524.2	\$163.90
Volatiles, WW	EPA 624	\$207.60

ACTION  
ITEM  
2C

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*ADD*  
**From:** Shivaji Deshmukh, General Manager

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Adoption of Resolution No. 2022-6-8, Establishing the Appropriations Limit for Fiscal Year (FY) 2022/23

---

**Executive Summary:**

In accordance with State Legislation Proposition 4 and Proposition 111, the Agency annually adopts an appropriations limit, or limit to the amount of property tax proceeds that can be spent each year.

To calculate the annual appropriations limit, the Agency applies the population growth and per capita personal income tax (PIT) growth factors to the prior year's appropriations limit. For FY 2022/23, San Bernardino County population increased by 0.14 percent and the State of California PIT index was 7.55 percent. As a result, the Agency's total appropriations limit for FY 2022/23 is \$232.1 million, an increase of \$16.6 million, or 7.70 percent, compared to the limit of \$215.5 million for FY 2021/22. The expenses that will utilize anticipated property tax revenue of \$74.0 million are well below the FY 2022/23 calculated appropriations limit.

The state required minimum 15-day notice of the Agency's intent to adopt the appropriations limit and documentation of staff's determination of the limit has been met.

---

**Staff's Recommendation:**

It is recommended that the Board of Directors adopt Resolution No. 2022-6-8 establishing the appropriations limit for Fiscal Year 2022/23.

---

**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

The appropriations limit will not affect the Agency's proposed spending levels or reserves, as the proposed expenditures are projected to be supported primarily by non-ad valorem tax revenue sources, such as user fees and rates. Expenses that will utilize tax revenue are expected to be well below the FY 2022/23 appropriations limit.

Full account coding (internal AP purposes only):      -      -      -      Project No.:

**Prior Board Action:**

On August 18, 2021, the Board of Directors adopted Resolution No. 2021-8-1, establishing the revised appropriations limit for FY 2021/22.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

Establishing the appropriations limit for FY 2022/23 is consistent with the Agency's business goal of Fiscal Responsibility in funding and appropriation.

---

**Attachments:**

Attachment 1 - Background

Attachment 2 - Resolution No. 2022-6-8

Attachment 3 - PowerPoint

## Background

---

Subject: Adoption of Resolution No. 2022-6-8, Establishing the Revised Appropriations Limit for Fiscal Year (FY) 2022-23

---

One year after the adoption of Proposition 13 (People's Initiative to Limit Property Taxation), the State Legislature adopted Proposition 4 (Gann Limit Initiative) in November 1979 to place a limit (Appropriations Limit) on the amount of property tax proceeds that the state and local government can authorize to expend (appropriate) during any fiscal year.

The purpose of Proposition 4 (1979) created under Article XI11B of the California Constitution, and later amended by Proposition 111 (1990), was to hold government expenditures at their 1978-79 level, adjusted for changes in cost of living and population. Proposition 111 reset the base year from 1978-79 to 1986-87 and allowed local jurisdictions to choose among measures of population growth, inflation, or per capita personal income tax (PIT) index to calculate appropriations limits.

The Agency's appropriations limit 1978-79 base year calculation was retroactively modified each year for changes in one of two factors. The Agency applies the population and PIT factors to calculate its annual appropriations limit (Exhibit II of Resolution No. 2021-8-1). For FY 2022/23, factors reported are as follows: San Bernardino population change was 0.14 percent and the State of California PIT index was 7.55 percent.

Based on the change in population and PIT index, the Agency's total appropriations limit for FY 2022/23 is \$232.1 million, an increase of \$16.6 million compared to \$215.5 million for FY 2021/22. The Agency's FY 2022/23 budget subject to the appropriations limit is \$74.0 million, equal to the projected amount of property tax proceeds. This is well below the fiscal year calculated limit.

## **RESOLUTION NO. 2022-6-8**

### **RESOLUTION OF THE BOARD OF DIRECTORS OF INLAND EMPIRE UTILITIES AGENCY\*, SAN BERNARDINO COUNTY, CALIFORNIA, ESTABLISHING AN APPROPRIATIONS LIMIT FOR FISCAL YEAR 2022/23**

**WHEREAS**, on November 6, 1979, Proposition 4 on the ballot for the Special Election added Article XIII B to the Constitution, effective July 1, 1980, placing various limits on the fiscal powers of state and local governments;

**WHEREAS**, implementing legislation, Chapter 1205 Statutes of 1980 (SB 1352) became effective January 1, 1981, wherein the appropriations may increase each year by an amount equal to the percentage change in population from January to January each year and the lower of two price changes, i.e., either the U.S. March to March Consumer Price Index (CPI), or the fourth quarter per Capita Personal Income Index;

**WHEREAS**, Article XIII B and its implementing legislation were modified by Proposition 111 and SB88 (Chapter 60/90) to establish new annual adjustment factors beginning with the 1990/91 Appropriations Limit;

**WHEREAS**, Inland Empire Utilities Agency\*, as a local government, is required under Article XIII B to annually establish an appropriations limit for the following fiscal year;

**WHEREAS**, Resolution No. 81-6-7 was adopted on June 24, 1981, setting forth definitions, declarations, findings, and determinations concerning the applicability of Article XIII B to the individual funds of the Agency;

**WHEREAS**, those definitions, declarations, findings, and determinations are modified as specifically provided herein;

**WHEREAS**, it is Inland Empire Utilities Agency's\* intent to establish this year's Appropriations Limit, following the California League of Cities Uniform Guidelines dated March 1991; and

**WHEREAS**, except for data on non-residential assessed valuation due to new construction (since 1986/87), data concerning per capita personal income and population changes necessary for determining the Fiscal Year 2022/23 Appropriation Limits are now available.

**NOW, THEREFORE**, the Inland Empire Utilities Agency\* does hereby RESOLVE and DETERMINE as follows:

Section 1. The Board of Directors has determined to select the State of California Per Capita Personal Income as its inflation adjustment factor, in the absence of up-to-date data on non-residential assessed valuation. The Board reserves the right to change its selection of the inflation adjustment factor once the assessment data are available.

Section 2. The Board has determined to select the San Bernardino County's population growth (since 1986/87) as its population adjustment factor.

Section 3. Appropriations Limit. That pursuant to Section 7910 of the Government Code, the Board of Directors does hereby establish the following Appropriations Limit for Fiscal Year 2022/23 is \$232,148,660.

Section 4. Publication. Pursuant to Government Code Section 37200 the Appropriations Limit and the Total Appropriations Subject to Limitation will be published in the annual budget.

Section 5. Filing. That after a 15-day period to allow for public review and comment, the Board Secretary is hereby authorized and directed to file a certified copy of this Resolution with the State Auditor Controller.

Section 6. That upon adoption of this Resolution, Resolution No. 2021-8-1 is hereby rescinded in its entirety.

**ADOPTED** this 15<sup>th</sup> day of June 2022

---

Steven J. Elie  
President of the Inland Empire Utilities Agency\*  
and of the Board of Directors thereof

ATTEST:

---

Marco Tule  
Secretary/ Treasurer of the Inland Empire  
Utilities Agency\* and of the Board of  
Directors thereof

(SEAL)

\*A Municipal Water District

STATE OF CALIFORNIA                    )  
  )SS  
COUNTY OF SAN BERNARDINO    )

I, Marco Tule, Secretary/Treasurer of the Inland Empire Utilities Agency\*, DO HEREBY CERTIFY that the foregoing Resolution being No. 2022-6-8, was adopted at a regular meeting on June 15, 2022, of said Agency by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

---

Marco Tule  
Secretary/Treasurer

(SEAL)

\* A Municipal Water District



**EXHIBIT I****APPROPRIATIONS LIMIT**

Article XIII B of the California State Constitution, more commonly referred to as the GANN Initiative or GANN Limit, was adopted by California voters in 1980 and placed limits on the amount of taxes that state and local governmental agencies can receive and appropriate (authorize to spend) each year.

The limit is different for each agency and changes each year. The annual limit is based on the amount of tax proceeds that were authorized to be spent in Fiscal Year (FY) 1978-1979 in each agency, modified for changes in inflation and population in each subsequent year. Proposition 111 was passed by the State's voters in June 1990. This legislation made changes to the manner in which the Appropriations Limit is to be calculated.

The annual adjustment factors for inflation and population have been changed. Instead of using the lesser of the State of California per capita income or U.S. CPI, each agency may choose either the growth in the State of California per capita income or the growth in assessed valuation due to new non-residential construction within the agency service area. For population, each agency may choose to use the population growth within its county instead of using only the population growth of an agency's service area. These are both annual elections.

An agency which exceeds the limit in any one year may choose to not give a tax refund if they fall below the limit in the next fiscal year. They then have two more years to refund any remaining excess or to obtain a successful override vote. In certain situation, proceeds of taxes may be spent on emergencies without having to reduce the limit in the future years. Each agency must now conduct a review of its Appropriations Limit during its annual financial audits.

The legislation also requires a governing body to annually adopt, by resolution, an appropriations limit for the following year, along with a recorded vote regarding which of the annual adjustment factors have been selected. The Inland Empire Utility Agency's appropriation limit and annual adjustment factors are adopted at the same meeting as the budget. The two factors used for Fiscal Year 2022/23 are the change in the State of California per capita personal income, and the change in the San Bernardino County population.

The following table shows the annual appropriations limit and the proceeds from taxes for the last five years and for FY 2022/23. The change in the limit is based upon population change of 0.14% within the county and a per capita personal income change of 7.55%, as provided by the State Department of Finance.

Fiscal Year	Annual Appropriations Limit	Proceeds of Taxes (Appropriations)
2017/18	\$178,006,894	\$ 46,046,000
2018/19	\$186,293,115	\$ 47,887,800
2019/20	\$195,207,240	\$ 52,364,002
2020/21	\$203,521,116	\$ 53,934,900
2021/22	\$215,549,215	\$ 57,486,000
<b>2022/23</b>	<b>\$232,148,660</b>	<b>\$ 74,017,999</b>

Since the implementation of this legislation (effective 1981 then modified in 1990), Inland Empire Utilities Agency has annually established and adopted an appropriations limit and has been in compliance.

**EXHIBIT II****INLAND EMPIRE UTILITIES AGENCY**

Proposed Budget Fiscal Year 2022/23

Appropriations Limit Calculation

	<b>Agency Total</b>
2021/22 Appropriations Limit	<b>\$215,549,215</b>
2022/23 Change in Per Capital Personal income @ 1.0755	
2022/23 Change in Population @ 1.0014	
Ratio of Change (1.0755 x 1.0014)	1.07701
<b>2022/23 APPROPRIATIONS LIMIT</b>	<b>\$232,148,660</b>

	<b>Agency Total</b>
Total Expenses	\$184,189,970
Net Change in Capital Outlay	201,575,467
Debt Service	<u>25,177,867</u>
Subtotal of Appropriations	\$410,943,304
Increase/(Decrease) in Working Capital Reserves	<u>6,319,424</u>
Total Appropriations	\$417,262,728
Less: Non-Tax Proceeds	<u>-343,244,729</u>
<b>APPROPRIATIONS SUBJECT TO LIMITATION</b>	<b>\$74,017,999</b>



# Adoption of Resolution No. 2022-6-8, Establishing the Appropriations Limit for FY 2022/23

Alex Lopez  
Acting Budget Officer  
June 2022

# Recommendation



- It is recommended that the Board of Directors adopt Resolution No. 2022-6-8, establishing the appropriations limit for Fiscal Year 2022/23, and rescind Resolution No. 2022-8-1 adopted in August 2021.

# Questions



Establishing the appropriations limit for FY 2022/23 is consistent with the Agency's business goal of Fiscal Responsibility in funding and appropriation.

INFORMATION  
ITEM  
3A



**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*SD*  
**From:** Shivaji Deshmukh, General Manager

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Fiscal Year 2021/22 Third Quarter Budget Variance, Performance Updates, and Budget Transfers

---

**Executive Summary:**

The budget variance report presents the Agency's financial performance through the third quarter ended March 31, 2022 and various analyses are provided in the attachments.

The Agency's total revenues and other funding sources were \$207.2 million, or 93.5 percent of the fiscal year to date amended budget of \$221.6 million.

The Agency's total expenses and other uses of funds were \$242.4 million, or 64.6 percent of the fiscal year to date amended budget of \$375.3 million. Lower than budgeted administrative and operating expenses and timing of capital project execution account for the favorable variance.

The net change of the unaudited total revenues and other funding sources over the total expenses and other uses of funds for the quarter ended March 31, 2022 is an estimated decrease of \$35.2 million.

---

**Staff's Recommendation:**

The Fiscal Year (FY) 2021/22 third quarter budget variance, performance goal updates, and budget transfers is an informational item for the Board of Directors to receive and file.

---

**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

The net change of the total revenues and other funding sources over total expenses and other uses of funds is a decrease of \$35.2 million for the quarter ended March 31, 2022.



**Prior Board Action:**

On March 16, 2022 the Board of Directors received the Fiscal Year 2021/22 Second Quarter Budget Variance, Performance Goal Updates, and Budget Transfers.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The quarterly budget variance report is consistent with the Agency's business goal of fiscal responsibility to demonstrate the Agency has appropriately funded operational, maintenance, and capital costs.

---

**Attachments:**

Attachment 1 - Background

Exhibit A - Q3 Budget Variance Summary and Detail Report

Exhibit B - Business Goals Status Updates by Department

Exhibit C-1 - Summary of Annual Budget Transfers through the First Quarter

Exhibit C-2 - Summary of the GM Contingency Account Activity

Exhibit D - Project Budget Transfers for Capital and Non-Capital Projects

Attachment 2 - Power Point

## Background

---

Subject: Fiscal Year 2021/22 Third Quarter Budget Variance, Performance Goal Updates, and Budget Transfers

---

The Budget Variance report presents the Agency's financial performance through the third quarter ended March 31, 2022, and includes the following highlights.

### TOTAL REVENUES AND OTHER FUNDING SOURCES

Overall, the Agency's total revenue and other funding sources were \$207.2 million, or 93.5 percent of the fiscal year amended year-to-date budget of \$221.6 million for the quarter ended March 31, 2022 (Exhibit A). The following section highlights key variances:

- **User Charges** – Total user charges were \$71.9 million or 102.3 percent of the year to date amended budget. The category includes monthly sewer charges based on equivalent dwelling units (EDU) of \$56.8 million, \$8.9 million of non-reclaimable wastewater fees paid by industrial and commercial users connected to the Agency's brine line system and sale of initial capacity charge and rights for disposal of non-reclaimable and industrial wastewater, and \$6.2 million of monthly meter equivalent unit charges (MEU) imposed on all potable water connections; and Readiness-to-Serve Ten Year Rolling Average (RTS TYRA) charges to meet our Readiness-to-Serve obligation to Metropolitan Water District (MWD).
- **Recycled Water Sales** – Total recycled water direct sales were \$7.2 million for 13,971 acre feet (AF) and groundwater recharge sales were \$7.5 million for 13,043 acre feet (AF), for a combined total of \$14.7 million and 27,014 AF. Total deliveries of 32,000 AF (17,000 AF Direct and 15,000 AF Recharge) were budgeted for the fiscal year. Sales demand for direct use and groundwater recharge varies depending on weather patterns, water use conservation efforts, reuse supply, and basin availability.
- **MWD Water Sales** – Total Metropolitan Water District of Southern California (MWD) sale of pass-through imported water was \$34.2 million or 96.1 percent of the fiscal year-to-date amended budget. Imported water deliveries were 35,662 AF compared to the annual budget of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 18,000 AF.
- **Connection Fees** – Total connection fee receipts of \$30.3 million were 106.7 percent of the year to date amended budget. Receipts include \$23.8 million for new regional wastewater system connections and \$6.5 million for new water connections. The number of new wastewater connections reported for through March were 3,234 equivalent dwellings unit (EDU) compared to the annual budget of 4,000. The total number of new water connections were 3,485-meter equivalent dwelling units (MEU) compared to the budgeted 4,700.
- **Property Taxes** – Property tax receipts through the third quarter were \$43.5 million.

General ad-valorem property tax receipts from the San Bernardino County Tax Assessor were \$27.5 million and "pass through" receipts of incremental Redevelopment Agencies (RDA) taxes were \$16.0 million. The second installment "pass through" incremental Redevelopment Agency taxes from the county are due in June. Property tax receipts are budgeted based on valuation projected by the county, increased home sales, and anticipated adjustments in property tax distribution due to the dissolution of the redevelopment agencies.

- **Grants & Loans** – Grants received through the third quarter totaled \$5.0 million. Grants and loan receipts are primarily reimbursable in nature and as such are dependent upon related capital projects expenditures. Annual budgeted grants of \$15.5 million include \$9.5 million for Recharge Master Plan Update (RMPU) projects in the Recharge Water fund, \$5.8 million for Plume Cleanup project in the Regional Wastewater Operations fund, \$0.2 million for various water conservation and drought relief projects in the Water Resources fund. State Revolving Fund (SRF) loan proceeds annual budget of \$8.0 million is for Recharge Master Plan Update projects in the Recharge Water Fund.
- **Cost Reimbursements** – Total contract cost reimbursements were \$4.6 million, or 87.5 percent of the fiscal year to date amended budget. Actuals include reimbursements of \$2.7 million from the Inland Empire Regional Composting Authority (IERCA) and \$1.0 million from Chino Basin Desalter Authority (CDA) for the Agency's operation & maintenance of the IERCA Composter and CDA Desalter facilities respectively. Also included were \$0.9 million for operations & maintenance costs related to the groundwater recharge basins, net of the Agency's pro-rata share for the recycled water recharge costs.

## **TOTAL EXPENSES AND USES OF FUND**

The Agency's total third quarter expenses and uses of funds were \$242.4 million, or 64.6 percent of the \$375.3 million fiscal year-to-date amended budget. Key expense variances include:

### **Administrative and Operating Expenses**

- **Employment** – Employment expenses were \$36.8 million or 77.5 percent of the fiscal year to date budget. At the end of the third quarter, total filled regular positions were 262 and 10 limited term positions compared to the 312 authorized positions (302 FTE and 10 LT positions). Continued recruitment of key positions from Agency's succession plan is expected to net a lower vacancy factor going forward. The budget includes \$7.5 million of payment towards unfunded retirement liabilities with actuals of \$5.9 million through March.

**Office and Administration** – Office and administrative expense for the third quarter was \$0.7 million or 39.1 percent of the fiscal year to date amended budget. The favorable variance was due to non-essential staff continuing to work remotely and not fully utilizing office supplies, meeting expense, and travel budget. Also contributing the variance is the inclusion of \$250 thousand of GM contingency budget that serves as a funding source for unexpected operating expense.

- **Professional Fees & Services** – Total expenses were \$5.6 million or 47.5 percent of the fiscal year to date amended budget. Some professional services are anticipated to ramp up in the fourth quarter such as planned maintenance of the recycled water distribution system control valves, recharge water basin infiltration restoration, and consultant support for project management and administrative services.
- **O&M (Non-capital) and Reimbursable Projects** – O&M and reimbursable project costs were \$7.1 million or 42.5 percent of the fiscal year to date amended budget. The favorable budget is mainly due to lower spending for water use efficiency projects, emergency, and miscellaneous on-call projects. Also contributing to the positive variance were project scope changes, timeline extensions, and field coordination delays.
- **Operating Fees** – Spending in this category was \$8.6 million or 88.5 percent of the amended budget. A major part of this category are the “pass-through” fees from Los Angeles County Sanitation District (LACSD) and Santa Ana Watershed Project Authority (SAWPA) for the Agency’s non-reclaimable wastewater system (NRWS).
- **MWD Water Purchases** – Total Metropolitan Water District of Southern California (MWD) purchase of pass-through imported water were \$34.2 million or 96.1 percent of the fiscal year-to-date amended budget. Imported water deliveries were 35,661 AF compared to the annual budget of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 18,000 AF.
- **Utilities** – Total utilities expenses were \$9.2 million or 97.7 percent of the year-to-date budget. This category includes the purchase of electricity from Southern California Edison (SCE), natural gas, and purchase of renewable energy generated on site from solar and wind. The favorable variance is mainly attributed to lower consumption of natural gas and wind power. Through the third quarter, the average rate for imported electricity ranged between \$0.147/kWh - \$0.170/kWh compared to the budgeted rate of \$0.140/kWh.

### Non-Operating Expenses

- **Capital Projects** – Total capital project expenditures year to date were \$110.3 million or 51.2 percent of the fiscal year to date amended budget. The favorable variance can be attributed to operational constraints while taking equipment out of service for condition assessments, design and construction delays to utility conflicts, and equipment procurement delays. Capital project budget related to the Regional Wastewater program was \$220.4 million, or 84 percent of the \$264.0 million of the annual project budget.
- **Financial Expenses** - Total financial expenses were \$19.1 million or 130.9 percent through the end of the third quarter. Actual costs include \$8.1 million of principal payments for the 2017A Revenue bonds and State Revolving Fund loans. Total interest and financial administrative fees were \$11.0 million.

A detailed explanation of significant revenues and expenses are included in the attached Exhibit A.

## FUND BALANCES AND RESERVES

The estimated net change of the total revenues and other funding sources over the total expenses and other uses of funds for the third quarter is a decrease of \$35.2 million. Table 1 provides an overview of the fiscal year to date budget variance for revenues, expenses, and net change to overall fund balance.

**Table 1: Fiscal Year and Year to Date (YTD) Revenues, Expenses, and Fund Balance (\$ Millions) Quarter Ended March 31, 2022**

Operating	FY 2021/22 YTD Budget	Third Quarter Actual	% YTD Budget Used
Operating Revenue	\$126.6	\$126.5	99.8%
Operating Expense	(\$145.1)	(\$112.5)	77.5%
<b>Net Operating Increase/(Decrease)</b>	<b>(\$18.5)</b>	<b>\$14.0</b>	

Non- Operating	FY 2021/22 YTD Budget	Third Quarter Actual	% YTD Budget Used
Non-Operating Revenue	\$95.0	\$80.7	85.0%
Non-Operating Expense	(\$230.2)	(\$129.9)	56.4%
<b>Net Non-Operating Incr./(Decrease)</b>	<b>(\$135.2)</b>	<b>(\$49.2)</b>	

Total Sources of Funds	\$221.6	\$207.2	93.5%
Total Uses of Funds	(\$375.3)	(\$242.4)	64.6%
<b>Total Net Increase/(Decrease)</b>	<b>(\$153.7)</b>	<b>(\$35.2)</b>	

+/- difference due to rounding

## GOALS AND OBJECTIVES

Exhibit B provides information on division and related department goals and objectives and the status through the end of the third quarter. The key performance indicators (KPIs) are used to track the volume and complexity of work by type and to track the effort invested to accomplish that work. Staff use KPIs to track productivity and to justify current resource allocations, re-allocation, and requests for additional staff.

## BUDGET TRANSFERS AND AMENDMENTS

*Intra-fund O&M* budget transfers of \$495,843 were recorded in the third quarter as detailed in Exhibit C-1.

*General Manager (GM) Contingency Account* of the \$250,000 adopted budget in the Administrative Services Fund. No GM Contingency Account funds were utilized through the third quarter as detailed in Exhibit C-2.

*Inter-fund Capital and O&M project* budget transfers accounted for \$335,446 as listed in Exhibit D.

The budget variance analysis report is consistent with the Agency's business goal of fiscal responsibility: to demonstrate the Agency appropriately funded operational, maintenance, and capital costs.

## **IMPACT ON BUDGET**

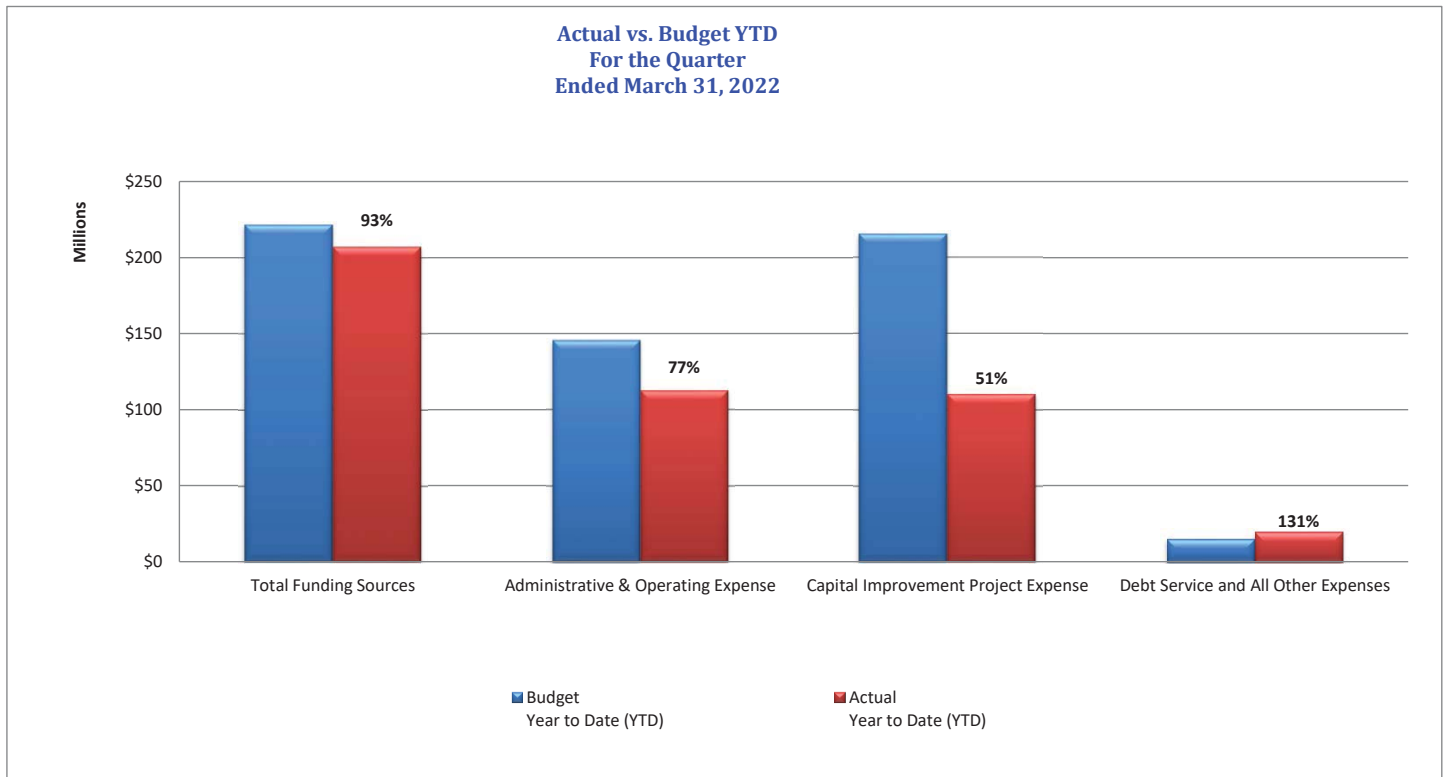
For quarter ended March 31, 2022, total revenues and other funding sources were lower than expenses and other uses of funds by \$35.2 million.



I. Actual vs. Budget Summary:

Quarter Ended March 31, 2022

	Amended Budget	Budget Year to Date (YTD)	Actual Year to Date (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
Operating Revenues	\$168,838,846	\$126,629,135	\$126,432,851	(\$196,284)	99.8%
Non-Operating (Other Sources of Fund)	126,665,339	94,999,004	80,724,887	(14,274,117)	85.0%
<b>TOTAL FUNDING SOURCES</b>	<b>295,504,185</b>	<b>221,628,139</b>	<b>207,157,738</b>	<b>(14,470,401)</b>	<b>93.5%</b>
Administrative & Operating Expense	(193,515,365)	(145,136,524)	(112,455,561)	32,680,963	77.5%
Capital Improvement Project Expense	(286,993,585)	(215,245,189)	(110,276,311)	104,968,878	51.2%
Debt Service and All Other Expenses	(19,943,834)	(14,957,875)	(19,658,914)	(4,701,039)	131.4%
<b>TOTAL USES OF FUNDS</b>	<b>(500,452,784)</b>	<b>(375,339,588)</b>	<b>(242,390,786)</b>	<b>132,948,802</b>	<b>64.6%</b>
<b>Surplus/(Deficit)</b>	<b>(\$204,948,599)</b>	<b>(\$153,711,449)</b>	<b>(\$35,233,048)</b>	<b>\$118,478,401</b>	



## 2. Actual Revenue vs. Budget:

Quarter Ended March 31, 2022

	Amended Budget	Budget Year to Date (YTD)	Actual Year to Date (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
<b>Operating Revenues:</b>					
User Charges	\$93,769,323	\$70,326,992	\$71,955,744	\$1,628,752	102.32%
Recycled Water Sales	17,290,000	12,967,500	14,681,862	\$1,714,362	113.22%
MWD Water Sales	47,412,000	35,559,000	34,161,022	(\$1,397,978)	96.07%
Cost Reimbursement	6,987,687	5,240,765	4,587,867	(\$652,898)	87.54%
Interest	3,379,836	2,534,877	1,046,356	(\$1,488,521)	41.28%
<b>OPERATING REVENUES</b>	<b>168,838,846</b>	<b>126,629,134</b>	<b>126,432,851</b>	<b>(196,283)</b>	<b>99.8%</b>
<b>Non-Operating Revenues:</b>					
Property Tax - Debt, Capital, Reserves	\$57,486,000	\$43,114,500	\$43,529,714	\$415,214	101.0%
Connection Fees	37,913,139	28,434,854	30,341,874	\$1,907,020	106.7%
Grants & Loans	29,618,503	22,213,877	4,982,135	(\$17,231,742)	22.4%
Other Revenue	1,647,697	1,235,774	1,871,164	\$635,390	151.4%
<b>NON-OPERATING REVENUES</b>	<b>126,665,339</b>	<b>94,999,005</b>	<b>80,724,887</b>	<b>(14,274,118)</b>	<b>85.0%</b>
<b>Total Revenues</b>	<b>\$295,504,185</b>	<b>\$221,628,139</b>	<b>\$207,157,738</b>	<b>(\$14,470,401)</b>	<b>93.5%</b>

User Charges, 102.3%	User charges were \$71.9 million, or 102.3 percent of the year to date budget. The category includes \$56.8 million monthly sewer charges based on equivalent dwelling units (EDU), \$8.9 million non-reclaimable wastewater fees paid by industrial and commercial users connected to the brine line system and sale of initial capacity charge and rights for disposal of non-reclaimable and industrial wastewater; and \$6.2 million of monthly meter equivalent unit charges (MEU) imposed on all potable water connections; and Readiness-to-Serve Ten Year Rolling Average (RTS TYRA) charges to meet our Readiness-to-Serve obligation to Metropolitan Water District (MWD).
Property Tax/ AdValorem, 101%	Property tax receipts through the third quarter totaled \$43.5 million. General ad-valorem property tax receipts from the San Bernardino County Tax Assessor were \$27.5 million and former redevelopment agencies (RDA) pass through tax receipts were \$16.0 million through March. The third payment of "pass through" of incremental Redevelopment Agencies (RDA) taxes are due from the county in June. Property tax receipts are budgeted based on valuation projected by the county, increased home sales, and anticipated adjustments in property tax distribution due to the dissolution of the redevelopment agencies.
Recycled Water Sales, 113.2%	Recycled water direct sales were \$7.2 million for 13,971 acre feet (AF) and groundwater recharge sales were \$7.5 million for 13,043 acre feet (AF), for a combined total of \$14.7 million and 27,014 AF. Total deliveries of 32,000 AF (17,000 AF Direct and 15,000 AF Recharge) were budgeted for the fiscal year. Demand for direct use and groundwater recharge varies depending on weather patterns, water use conservation efforts, reuse supply, and basin availability.
Interest Income, 41.3%	Interest Income was \$1.0 million or 41.3 percent of the year to date budget. The Agency earns interest income by investing funds not immediately required for daily operations. The Agency's average portfolio yield for March 2022 was 0.86%. The budgeted interest rate assumption for FY 2021/22 is 1.75% based on the Agency's overall fund balance which is higher than that of the agency's investment portfolio.
MWD Water Sales, 96.1%	Total Metropolitan Water District of Southern California (MWD) pass-through imported water revenue was \$34.2 million or 96.1 percent of the year to date budget. Imported water deliveries were 35,662 AF compared to the annual budgeted quantity of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 18,000 AF. Steady demands through the third quarter can be attributed to due to continued dry weather conditions.
Connection Fees, 106.7%	Total connection fee receipts of \$30.3 million or 106.7 percent of the year to date budget. Receipts include \$23.8 million for new regional wastewater system connections and \$6.5 million for new water connections. The number of new wastewater connections reported for through March were 3,234 equivalent dwellings unit (EDU) compared to the annual budget of 4,000. The total number of new water connections were 3,485 meter equivalent dwelling units (MEU) compared to the budgeted 4,700.



**Grants and Loans, 22.4%** Grant and loan receipts received through the third quarter totaled \$5.0 million. Grant receipts included \$3.8 million for the Chino Basin Program and other Water Conservation grant receipts, \$0.8 million of receipts for the Recharge Master Plan Update (RMPU) and other projects in the Recharge Water program, with the remaining receipts for the Plume clean-up and recycled water projects. There were no SRF loan receipts through the third quarter. Grants and loan receipts are primarily reimbursable in nature and as such are dependent upon related capital project expenditures.

Annual budgeted grants of \$15.5 million include \$9.5 million for Recharge Master Plan Update (RMPU) projects in the Recharge Water fund, \$5.8 million for Plume Cleanup project in the Regional Wastewater Operations fund, \$0.2 million for various water conservation and drought relief projects in the Water Resources fund.

State Revolving Fund (SRF) loan proceeds annual budget of \$8.0 million are for Recharge Master Plan Update projects in the Recharge Water Fund.

**Cost Reimbursements JPA, 87.5%** Total cost reimbursements of \$4.6 million or 87.5 percent of the year to date budget were received through the third quarter. Actuals include reimbursements of \$2.7 million from the Inland Empire Regional Composting Authority (IERCA) and \$1.0 million from Chino Basin Desalter Authority CDA for the Agency's operation & maintenance of the IERCA Composter and CDA Desalter facilities respectively. Also included is \$0.9 million for operations & maintenance costs related to the groundwater recharge basins, net of the Agency's pro-rata share for the recycled water recharge costs.

**Other Revenues, 151.4%** Total other revenues and project reimbursements were \$1.9 million, or 151.4 percent of the year to date budget. Actual receipts include of \$0.4 million from Chino Basin Waster Master(CBWM) for their share of the 2020A bond debt service and fixed project costs, \$0.4 million of miscellaneous revenues for Non-Reclaimable Wastewater leased capacity units, \$0.5 gain on investments, and \$0.6 million of other fees and miscellaneous reimbursements.

### 3. Actual Operating and Capital Expense vs. Budget:

#### Quarter Ended March 31, 2022

	Amended Budget	Budget Year to Date (YTD)	Actual Year to Date (YTD)	Budget YTD vs. Actual	% of Budget Used YTD
<b>Operating Expenses:</b>					
Employment	\$63,225,828	\$47,419,371	\$36,766,783	\$10,652,588	77.5%
Admin & Operating	82,877,537	62,158,152	41,527,756	\$20,630,396	66.8%
MWD Water Purchases	47,412,000	35,559,000	34,161,022	\$1,397,978	96.1%
<b>OPERATING EXPENSES</b>	<b>\$193,515,365</b>	<b>\$145,136,523</b>	<b>\$112,455,561</b>	<b>\$32,680,962</b>	<b>77.5%</b>
<b>Non-Operating Expenses:</b>					
Capital	286,993,585	215,245,189	110,276,311	\$104,968,877	51.2%
Debt Service and All Other Expenses	19,943,834	14,957,876	19,658,913	(\$4,701,037)	131.4%
<b>NON-OPERATING EXPENSES</b>	<b>\$306,937,419</b>	<b>\$230,203,065</b>	<b>\$129,935,224</b>	<b>\$100,267,840</b>	<b>56.4%</b>
<b>Total Expenses</b>	<b>\$500,452,784</b>	<b>\$375,339,588</b>	<b>\$242,390,785</b>	<b>\$132,948,802</b>	<b>64.6%</b>

**Employment Expenses net of allocation to projects** **Employment, 77.5%**  
 Employment expenses were \$36.8 million or 77.5 percent of the year to date budget. At the end of the third quarter, total filled regular positions were 262 and 10 limited term positions compared to the 312 authorized positions (302 FTE and 10 LT positions). Current recruitment efforts to fill key positions have resulted in increased internal promotional opportunities for staff creating vacancies for the positions they have left behind. Continued recruitment of key positions from Agency's succession plan is expected to net a lower vacancy factor going forward. The budget includes \$7.5 million of payment towards unfunded retirement liabilities with actuals of \$5.9 million through March.

**Administrative & Operating Expenses** **Office and Administrative, 39.1%**  
 Total expenses through the third quarter were \$0.7 million or 39.1 percent. The favorable variance was due to non-essential staff continuing to work remotely and not fully utilizing office supplies, meeting expense, and travel budget. Also contributing the variance is the inclusion of \$250 thousand of GM contingency budget that serves as a funding source for unexpected operating expense.

**Professional Fees & Services, 47.5%**  
 Total expenses were \$5.6 million, or 47.5 percent through the end of third quarter. Some professional services are anticipated to ramp up in the final quarter such as; planned maintenance of the recycled water distribution system control valves, recharge water basin infiltration restoration, and consultant support for project management and administrative services.

---

**Materials & Supplies/Leases/Contribution, 76.1%**

Expenses through the of the third quarter were \$2.1 million or 76.1 percent of year to date budget. The favorable variance was primarily due to staff's effort to monitor operational equipment usage to ensure maximum use from supplies, replacement parts, and consumables used by treatment plants.

---

**Biosolids Recycling, 77.6%**

Biosolids expenses through the end of the third quarter were \$2.9 million or 77.6 percent of the year to date budget. The biosolids budget includes costs for hauling and disposal of biosolids and non-biological materials. Year to date tonnage of the Agency's biosolids generated from all its water recycling facilities. Total shipped to IERCA was 49,741 tons with a hauling rate of \$58 per ton.

---

**Chemicals, 85.6%**

Chemical expenses were \$4.5 million, or 85.6 percent of the year to date budget. Chemicals are essential in meeting regulatory requirements, treatment process performance goals, and sustainment of high quality recycled water. The positive variance is due in part to continued tertiary process improvements at RP-4. However, due to increasing chemical costs the majority of the budget is projected to be utilized by fiscal year end.

---

**MWD Water Purchases, 96.1%**

Total Metropolitan Water District of Southern California (MWD) pass-through imported water purchased was \$34.2 million or 96.1 percent of the year to date budget. Imported water deliveries were 35,661 AF compared to the annual budgeted quantity of 60,000 AF. Additional Dry Year Yield Conjunctive Use totaled 18,000 AF. Steady demand through the third quarter can be attributed to dry weather conditions.

---

**Operating Fees, 88.5%**

Total expenses were \$8.6 million or 88.5 percent of the year to date budget. A major part of this category are the "pass-through" fees from Los Angeles County Sanitation District (LACSD) and Santa Ana Watershed Project Authority (SAWPA) for the Agency's non-reclaimable wastewater system (NRWS).

---

**Utilities, 97.7%**

Total utilities expenses were \$9.2 million or 97.7 percent of the year to date budget. This category includes the purchase of electricity from Southern California Edison (SCE), natural gas, and purchase of renewable energy generated on site from solar and wind. Through the third quarter, the average rate for imported electricity ranged between \$0.147/kWh - \$0.170/kWh compared to the budgeted rate of \$0.140/kWh.

---

**O&M and Reimbursable Projects, 42.7% and 40.4%**

The combined O&M and reimbursable project costs were \$7.1 million or 42.5 percent of the combined year to date budget. The favorable budget is mainly due to lower spending for conservation projects, emergency, and other miscellaneous on call projects. Project scope changes, timeline extensions, and field coordination delays also contributed to the positive variance.

---

**Financial Expenses**

---

**Financial Expense, 130.9%**

Total financial expenses were \$19.1 million or 130.9 percent through the end of the third quarter. Actual costs include \$8.1 million of principal payments for the 2017A Revenue bonds and State Revolving Fund loans. Total interest and financial administration fees were \$11.0 million.

---

**Other Expenses**

---

**Other Expenses, 152.6%**

Total other expenses were \$0.6 million or 152.6 percent of the year to date budget. The category expense includes the annual contribution-in-aid to the Santa Ana Watershed Project Authority and other miscellaneous expense.

---

**Capital Expenses**

---

**Capital Costs, 51.2%**

Total capital project expenditures year to date were \$110.3 million or 51.2 percent of the year to date budget. The favorable variance can be attributed to operational constraints while taking equipment out of service for condition assessments, design and construction delays to utility conflicts, and equipment procurement delays. Capital project budget related to the Regional Wastewater program was \$220.4 million, or 84 percent of the \$264.0 million of the annual project budget.

Summary of major capital and non-capital project expenses and status as of March 31, 2022

Capital Projects		Annual Budget	Actual YTD	% of Budget Used YTD
EN19006	<b>RP-5 Solids Handling Facility</b> Design of the offsite pump stations and Radio Tower is still ongoing. Received AQMD submitted permit to construct to EPA for review, anticipated final permit issuance in May 2020. Second lift of all digester walls nearly complete. Thickening Building first floor complete, continuing construction of second floor walls. Dewatering Building first floor complete, continuing construction of columns and mezzanine level.	105,001,185	36,746,668	35.0%
EN19001	<b>RP-5 Expansion to 30 mgd</b> Improvements at RP-5 are expected to increase the treatment capacity of RP-5 from 15 to 30 MGD. The relocation of the RP-2 Solids Treatment Facility to RP-5 is required due to the facility being located on United States Army Corps of Engineers (USACE) property, which is located in a future flood plain upon completion of USACE project to raise the Prado Dam Spillway. Design of the offsite pump stations and Radio Tower is still ongoing. Received AQMD submitted permit to construct to EPA for review, anticipated final permit issuance in May 2020. Influent Pump Station walls nearly complete. Membrane Bioreactor Phase 1 concrete structure nearly complete.	72,126,460	32,644,175	45.3%
EN23002	<b>Philadelphia Lift Station</b> Replace the force mains, as well as provide inspection manholes for future condition assessment on the entire length along Philadelphia. The proposed pipeline alignment has been coordinated and approved with the City of Ontario and is in the final design. Construction to begin sometime in the 4th quarter.	15,000,000	138,554	0.9%
EN22044	<b>RP-1 Thickening Building</b> The project is currently completing the 30% Design phase. Design activities are anticipated to run through June 2023, with construction beginning in late 2023 or early 2024. Project expenditures through then will be largely limited to professional fees associated with design and review activities. The major exception will be the purchase of a sludge thickening unit, anticipated to be submitted for approval with the June Board Meeting.	12,000,000	1,248,440	10.4%
RW15003	<b>Recharge Master Plan</b> Per the approved 2013 Amendment to the 2010 Recharge Master Plan Update (RMPU), IEUA and CBWM agreed to implement the seven (7) recommended new projects which have been selected by the RMPU Steering Committee to enhance stormwater yield for nine (9) groundwater recharge basins. The basins considered for yield enhancement are: SCI, Wineville, Jurupa, RP3, Victoria, Turner, Ely, and Montclair basins. The Victoria basin in complete, Wineville, Jurupa, and RP3 improvements are in construction with a scheduled completion of May 30, 2023. Montclair is scheduled for construction bid in June 2022 and construction completion of August 31, 2023.	11,350,000	5,441,048	47.9%
O&M & Reimbursable Projects		Annual Budget	Actual YTD	% of Budget Used YTD
EN19024	<b>Collection System Asset</b> The project when complete will provide IEUA with an optimized asset management plan for managing future cleaning, inspection, and sewer repairs of the Regional System. CDM Smith and its sub-contractor, Northwest Pipe Service, are finalizing their condition assessment of IEUA's siphon systems for the Regional Sewer System. The field work is being extended to September 2022 to address additional efforts in bypassing flows, implementing extensive traffic control requirements, and removing larger volumes of debris within the pipeline.	2,541,262	1,259,779	49.6%
PA17006	<b>Agency-Wide Aeration</b> Replacement of aeration panels for each aeration basins/trains at the RP1, RP4, CCWRF, and RP5. The current construction contract is to replace the aeration diffuser membranes at RP-1, the last facility that will be rehabilitated as part of this project. The project is projected to be complete before end of the fourth quarter 2022.	2,500,000	1,440,763	57.6%
EN16021	<b>TCE Plume Cleanup</b> IEUA will contribute funding and administer the project, which will strengthen CDA's groundwater supply infrastructure while also acting as a remedial solution to the South Archibald TCE plume. Construction of the project is completed. IEUA and CDA are coordinating on the next steps to meet ongoing progress reports for Prop 68 & Prop 1 funding. Also, IEUA and CDA are evaluating the need of addition monitoring wells. IEUA is working with West Yost to perform a particle analysis to model groundwater flows to determine the need of constructing additional monitoring wells. This task is scheduled to be completed by March 2024.	542,042	520,478	96.0%
EN19023	<b>Asset Management Plan</b> Program content and components for Strategic Asset Management Plan (SAMP) have been identified, from the roadmap, before task order to be issued for consultant support. The low budget utilization for Q3 is due to delays from consultant in providing the required proposal for the Agency to initiate a task order.	500,976	76,821	15.3%

**INLAND EMPIRE UTILITIES AGENCY**  
**Fiscal Year 2021/22**  
**CONSOLIDATED BUDGET VARIANCE ANALYSIS REPORT**  
**Quarter Ended March 31, 2022**

	Amended Budget	Budget YTD	Actual YTD	Variance YTD	% Budget YTD Used	% Annual Budget Used
<b><u>OPERATING REVENUES</u></b>						
User Charges	\$93,769,323	\$70,326,992	\$71,955,744	\$1,628,752	102.3%	76.7%
Recycled Water	17,290,000	12,967,500	14,681,862	1,714,362	113.2%	84.9%
MWD Water Sales	47,412,000	35,559,000	34,161,022	(1,397,978)	96.1%	72.1%
Cost Reimbursement from JPA	6,987,687	5,240,765	4,587,867	(652,899)	87.5%	65.7%
Interest Revenue	3,379,836	2,534,877	1,046,356	(1,488,521)	41.3%	31.0%
<b>TOTAL OPERATING REVENUES</b>	<b>\$168,838,846</b>	<b>\$126,629,135</b>	<b>\$126,432,851</b>	<b>(\$196,284)</b>	<b>99.8%</b>	<b>74.9%</b>
<b><u>NON-OPERATING REVENUES</u></b>						
Property Tax	\$57,486,000	\$43,114,500	\$43,529,714	\$415,214	101.0%	75.7%
Connection Fees	37,913,139	28,434,854	30,341,874	1,907,019	106.7%	80.0%
Grants	15,484,203	11,613,152	4,982,135	(6,631,017)	42.9%	32.2%
SRF Loan Proceeds	14,134,300	10,600,725	0	(10,600,725)	0.0%	0.0%
Project Reimbursements	1,334,697	1,001,023	417,658	(583,365)	41.7%	31.3%
Other Revenue	313,000	234,750	1,453,507	1,218,757	619.2%	464.4%
<b>TOTAL NON OPERATING REVENUES</b>	<b>\$126,665,339</b>	<b>\$94,999,004</b>	<b>\$80,724,887</b>	<b>(\$14,274,117)</b>	<b>85.0%</b>	<b>63.7%</b>
<b>TOTAL REVENUES</b>	<b>\$295,504,185</b>	<b>\$221,628,139</b>	<b>\$207,157,738</b>	<b>(\$14,470,401)</b>	<b>93.5%</b>	<b>70.1%</b>
<b><u>ADMINISTRATIVE and OPERATING EXPENSES</u></b>						
<b>EMPLOYMENT EXPENSES</b>						
Wages	\$36,727,959	\$27,545,969	\$21,952,784	\$5,593,185	79.7%	59.8%
Benefits	26,497,870	19,873,402	14,813,999	5,059,405	74.5%	55.9%
<b>TOTAL EMPLOYMENT EXPENSES</b>	<b>\$63,225,828</b>	<b>\$47,419,371</b>	<b>\$36,766,783</b>	<b>\$10,652,590</b>	<b>77.5%</b>	<b>58.2%</b>
<b>ADMINISTRATIVE EXPENSES</b>						
Office & Administrative	\$2,483,840	\$1,862,880	\$728,313	\$1,134,568	39.1%	29.3%
Insurance Expenses	1,212,278	909,209	787,144	122,064	86.6%	64.9%
Professional Fees & Services	15,693,275	11,769,957	5,589,597	6,180,360	47.5%	35.6%
O&M Projects	20,833,747	15,625,310	\$6,667,330	8,957,980	42.7%	32.0%
Reimbursable Projects	1,432,679	1,074,509	\$433,685	640,824	40.4%	30.3%
<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<b>\$41,655,819</b>	<b>\$31,241,864</b>	<b>\$14,206,069</b>	<b>\$17,035,796</b>	<b>45.5%</b>	<b>34.1%</b>

**INLAND EMPIRE UTILITIES AGENCY**  
**Fiscal Year 2021/22**  
**CONSOLIDATED BUDGET VARIANCE ANALYSIS REPORT**  
**Quarter Ended March 31, 2022**

	Amended Budget	Budget YTD	Actual YTD	Variance YTD	% Budget YTD Used	% Annual Budget Used
<b>OPERATING EXPENSES</b>						
Material & Supplies/Leases	\$3,721,378	\$2,791,033	\$2,123,099	\$667,935	76.1%	57.1%
Biosolids Recycling	4,971,469	3,728,602	2,893,920	834,682	77.6%	58.2%
Chemicals	7,029,973	5,272,479	4,512,510	759,970	85.6%	64.2%
MWD Water Purchases	47,412,000	35,559,000	34,161,022	1,397,978	96.1%	72.1%
Operating Fees/RTS Fees/Exp. Alloc.	12,963,794	9,722,846	8,607,561	1,115,285	88.5%	66.4%
Utilities	12,535,104	9,401,328	9,184,598	216,730	97.7%	73.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$88,633,718</b>	<b>\$66,475,288</b>	<b>\$61,482,709</b>	<b>\$4,992,580</b>	<b>92.5%</b>	<b>69.4%</b>
<b>TOTAL ADMINISTRATIVE and OPERATING EXPENSES</b>	<b>\$193,515,365</b>	<b>\$145,136,524</b>	<b>\$112,455,561</b>	<b>\$32,680,966</b>	<b>77.5%</b>	<b>58.1%</b>
<b><u>NON-OPERATING EXPENSES</u></b>						
<b>CAPITAL OUTLAY</b>	<b>\$286,993,585</b>	<b>\$215,245,189</b>	<b>\$110,276,311</b>	<b>\$104,968,877</b>	<b>51.2%</b>	<b>38.4%</b>
<b>FINANCIAL EXPENSES</b>						
Principal, Interest and Financial Expenditures	19,448,833	14,586,625	19,092,384	(4,505,759)	130.9%	98.2%
<b>OTHER NON-OPERATING EXPENSES</b>	<b>495,001</b>	<b>371,251</b>	<b>566,529</b>	<b>(195,278)</b>	<b>152.6%</b>	<b>114.5%</b>
<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$306,937,419</b>	<b>\$230,203,064</b>	<b>\$129,935,225</b>	<b>\$100,267,840</b>	<b>56.4%</b>	<b>42.3%</b>
<b>TOTAL EXPENSES</b>	<b>\$500,452,784</b>	<b>\$375,339,588</b>	<b>\$242,390,786</b>	<b>\$132,948,806</b>	<b>64.6%</b>	<b>48.4%</b>
<b>REVENUES IN EXCESS/ (UNDER) EXPENSES</b>	<b>(\$204,948,598)</b>	<b>(\$153,711,449)</b>	<b>(\$35,233,049)</b>	<b>\$118,478,401</b>		

Totals may not add up due to rounding

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Agency Management</b>										
<u>Agency Management</u>										
570	Semi-Annual	Business Practices	Update the Agency's 5-Year Strategic Plan	Conduct Strategic Planning assessment and produce a 5-Year Strategic Plan	Complete by June 30, 2022	Complete Strategic Planning Assessment Finalize 5-Year Strategic Plan	Denise Garzaro	March	Behind Schedule	This goal is on hold until the next fiscal year due to limited resources.
567	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide employees with opportunities for continued development and growth through training courses and cross-training	Ongoing	Allocate time for department employees to participate in training courses and professional development opportunities (both in-house and external offerings)	Denise Garzaro	March	On Schedule	Agency Management staff participated in training offered by the Agency (Topics: : Granicus Agenda management system and Laserfiche 101) and CSDA (Topics: Brown Act Refresher, Online ADA Compliance and Disaster Response and Recovery). One staff member also had a professional development opportunity with an acting assignment in the Agency's Warehouse.
568	Quarterly	Workplace Environment	Ensure open, timely and transparent governance	Implement Agency-wide agenda management system for Committee and Board meetings	1st Quarter FY 2021/22	Implement agenda management system and partner with Agency departments to learn and utilize the new system	Denise Garzaro	March	Behind Schedule	Staff is currently implementing the Granicus Peak Agenda system. Training and introduction of the new system is expected to be completed in the fourth quarter.
569	Quarterly	Workplace Environment	Ensure open, timely and transparent governance	Implement electronic filing system for Statements of Economic Interests (Form 700s) to transition to a paperless solution and allow for increased transparency to the public	2nd Quarter FY 2021/22	Implement electronic filing system approved by the FPPC to utilize paperless solution for filers in positions designated to file Form 700s under the Agency's Conflict of Interest Code	Denise Garzaro	March	On Schedule	The implementation of the electronic Form 700 filing system is currently on hold due to recent guidance released from the FPPC allowing electronic signatures for internal staff.
<u>External Affairs</u>										
612	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Build and maintain a strong working relationship with regional stakeholders to assist in promoting the Agency's priorities and investments	Ongoing	Work with customer agencies to implement communication toolkits based on regional need Implement networking opportunities	Andrea Carruthers	March	On Schedule	Continue to collaborate on drought messaging and enhance toolkit per customer agency requests. Work with regional agencies on large drought campaign as well as CEC issues and water supply issues. Engage in partnership opportunities for ads in publications, etc.
613	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Hold department brainstorming and lessons learned sessions to successfully implement trends and communication initiatives into outreach programs	Ongoing	Hold bi-annual brainstorming sessions and lessons learned following campaign or project conclusion Adjust communication strategy based on findings	Andrea Carruthers	March	On Schedule	Continue to be a part of San Bernardino County Schools advisory committee as well as regional committees such as WEWAC. Hold Project WET workshop for education and curriculum enhancement. Work with customer agencies to collaborate on education programming and outreach.
614	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Continue to cultivate strong working relationships with elected officials and governmental agencies to help ensure IEUA continues to be a regional leader in water, wastewater, and renewable energy issues	Ongoing	Develop customer agency highlight campaign through social media Coordinate with other agencies to develop outreach partnerships Facilitate/ Coordinate Agency VIP tours and develop communication assets for distribution. – Coordinate Agency events (virtual or in-person) and include Elected Officials in the communication outreach	Andrea Carruthers	March	On Schedule	Held Virtual Earth Week event. Facilitated multiple college tours of CCWRF and CCP. Worked with HR to facilitate IE Works tour. Planning IERCA celebration event. Developed collab posts on social media to highlight partnerships. Work on RFP for Chino Basin Program to implement successful communication plan and campaign strategy.
615	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Implement regional communication and education programming to the community and work with customer agencies to execute programs in their respective areas	Ongoing	Communicate Agency projects and initiatives through multiple communication channels including website, social media, newsletters, and in-person presentations Utilize communication channels and methods for print and digital messaging on an ongoing basis Implement communication trends as they develop	Andrea Carruthers	March	On Schedule	Increased social media output and press release distribution. Earned media has increased over the last quarter. Additional ads have been placed in publications (Daily Bulletin, IE Magazine, La Opinion, Fontana Herald News)

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>External Affairs (Continued)</u>										
616	Semi-Annual	Business Practices	Continue update of Administrative Policies	Continue to evaluate and update department policies for communication and outreach	Ongoing	Update social media policy as the development of communication trends and functions begin to develop and are implemented into the Agency's social media profile	Andrea Carruthers	March	On Schedule	Draft social media policy and social media use agreement has been drafted.
609	Semi-Annual	Workplace Environment	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Continue to incorporate the Agency's mission, vision and values throughout all Agency communication assets and ensure branding aligns with and is consistent with all Agency communication	Ongoing	Implement updated templates for PowerPoint presentations and Agency documents to Agency employees Work with BIS on the "Branding Tools" AIM page and implement templates and assets for employee ease of use Quarterly check-ins on branding guidelines and communication to employees on changes, etc. Ensure all documents have updated branding guidelines implemented. Complete Annual Report. Update Agency brochures per branding guidelines	Andrea Carruthers	March	On Schedule	Completed Agency Annual Report. Implemented updates per redistricting process for new division boundaries.
610	Semi-Annual	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide employees with opportunities for continued development and growth through trainings (both in-house and externally)	Ongoing	Provide training opportunities to department employees as they develop and adapt to provide time for growth. Schedule in-house department trainings bi-annually	Andrea Carruthers	March	On Schedule	Employees have taken advantage of training opportunities through Adobe, CAPIO, and PRSA as well as leadership training opportunities for the Communications Officer.
611	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Work with departments to recognize Agency and employee efforts and achievements through multiple media channels; Highlight Agency achievements to educate on the Agency's services and mission	Ongoing	Implement employee and Agency recognition plan by publishing highlights on multiple media channels monthly	Andrea Carruthers	March	On Schedule	Continue to highlight employee's recognitions on LinkedIn as well as highlight new employees through the "New Splash" feature on social media. Work with Human Resources to highlight and recognize employees for nationally recognized events including Administrative Professionals Day, etc.
<u>Grants Administration</u>										
618	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Recommend and pursue potential grant opportunities that align with the Agency mission and goals	Ongoing	Continuous submittal of grant applications	Jesse Pompa	March	On Schedule	The Grants Department recently completed applications for the Integrated Regional Water Management and Habitat Conservation Fund programs. Funding agreements were executed for the RP-5 Expansion, Wineville/Jurupa/RP-3, Lower Day, and Montclair Improvements projects, as well as the Regional Wastewater System Improvements Program. Discussions are ongoing between Finance and Engineering to determine viable SRF applications for this year's capital program.
<u>Human Resources</u>										
577	Quarterly	Business Practices	Continue update of Administrative Policies	Complete a comprehensive review of Agency documents that govern the employment relationship	Complete by June 30, 2023	Implement a Personnel Policy Framework Implement an updated Employer-Employee Relations Resolution Implement a set of revised personnel policies	Alex Najera	March	On Schedule	Project on track to provide meet and confer notice to bargaining units in July 2022.
573	Quarterly	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Develop a pipeline of talent to ensure continuity of Agency operations	Complete by June 30, 2023	Implement Operations/Engineering Rotation Program Partner with community colleges to develop wastewater operator career pathways Continue Career Outreach programming	Alex Najera	March	On Schedule	Agency working with San Bernardino Valley College, IE Works, and other agencies to develop operator apprenticeship program. Agency is also exploring partnership opportunities with Cal Poly Pomona College of Engineering to formalize college relations and partnership agreements for civil engineering students.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Finance &amp; Information Technology</b>										
<u>Business Information Services</u>										
672	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Evaluate solutions for streamlining Board meeting preparation and documentation processing and provide recommendations	Complete by September 2021	Provide recommendations to the executive team, obtain approval, and implement the solution by target date	Kanes P	March	Behind Schedule	The Agency defer the go-live due to changes necessary to adopt the recent reorganization. The changes impact the embedded workflow within the solution. The project is now expected to go live in Q4.
673	Semi-Annual	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Implement enhancements to Manager Self-Service and Employee Self-Service to maximize automation and data quality, including integrations to non-SAP applications (e.g., NeoGov)	Complete NeoGov project by December 2021 Ongoing for enhancements	Report project progress per project timeline	Kanes P	March	Behind Schedule	Due to the reorganization, key resources needed to support the implementation were diverted to address the restructuring changes. These changes also impacted the technical changes in both NeoGov and SAP applications. The team will resume the development in Q4.
674	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Complete integration between Laserfiche and SAP	Complete by June 2022	Complete full integration between SAP attachments and Laserfiche by set date	Kanes P	March	On Schedule	IS Unit plans to extract majority of the attachments in SAP and properly store them in Laserfiche. This effort will reduce the database size in SAP production system, which will help reduce the hardware needs as well as backup storage. The project is tentatively planned to be completed by end of this fiscal year.
675	Semi-Annual	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Evaluate cloud-based alternatives to existing software solutions for the purpose of planning both budget and possible implementations	Completed by March 2022	Report list of proposed solutions along with potential benefits and risks to management	Kanes P	March	On Schedule	IS Unit is jointly evaluating solutions with various departments to improve efficiency through automation, minimal data entry, ease of report generation and more. Below is a list of solutions we are considering.  Online recruiting and onboarding tools for HR Organization Charting tool for HR Invoice automation for Accounting Electronic logbook for Operations SAP test automation for IT
668	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Maintain SAP professional services expenses within annual budgeted amount	Ongoing	Report actual quarterly spending as percentage of average annual budgeted amount	Kanes P	March	On Schedule	In Q3, BIS spent ~31% of professional services budget for FY2022. In total (Q1, Q2, Q3), BIS spent ~57% so far.
669	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate options for lowering SAP annual maintenance and propose recommendations with pros/cons	Complete by September 2021	Complete the evaluation of options and provide recommendations to executives to decide no later than 9/30/2021	Kanes P	March	On Schedule	No additional update needed. This was completed.
670	Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate software needs to assess more cost-effective alternatives and/or potential consolidation (e.g., legacy CIPO, Primavera, Sage ABRA)	Ongoing	Provide list of recommendations to Agency executives and stakeholders, including potential cost savings	Kanes P	March	On Schedule	IS unit is working with business process owners on evaluating options for invoice automation, electronic logbook, online recruitment and onboarding, and organizational charting tool.
671	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate licensing needs for electronic signature solution to meet the Agency's needs	Complete by December 2021 and June 2022	Complete evaluation of appropriate digital signature solutions based on use cases; complete the contract(s) for fee-based solution(s)	Kanes P	March	On Schedule	IS Unit plans to renew DocuSign licenses for one more year. It will reassess the licensing needs after the Agency has determine whether to implement the invoice automation tool. With this automation and the online recruitment tool, the Agency's needs for DocuSign will be reduced significantly.



## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Contracts and Procurement</b>										
592	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Increase participation and response to RFP, IFB, etc. through PlanetBids with collaborative discussion with requesting departments. Promote Agency programs related to contracts, procurement, and mutual aid agreements	Complete by the end of June 30, 2022	Provide training on Scope of Work development Increase department collaboration through advance planning opportunities to ensure comprehensive RFP, IFB, etc.	Warren Green	March	On Schedule	CAP is working with Engineering on developing project marketing information to regularly broadcast through PlanetBids. We are also being more aggressive in our selection of NIGP codes to target a broader audience.
593	Annual	Business Practices	Continue update of Administrative Policies	Annually review and update department related policies, procedures, and ordinances	Complete by the end of June 30, 2022	Through department outreach and collaborative meetings, work with various staff to review and update department guidance	Warren Green	March	On Schedule	CAP is working on updating SOPs and policies as a result of the recent reorganization. In addition, staff is working through changes that will need to be made to the Procurement Ordinance.
594	Semi-Annual	Business Practices	Update the Agency's 5-Year Strategic Plan	Encourage the inclusion of green products in various Agency projects	Ongoing	Provide guidance and support to include green products as a viable alternative in the Agency's scope of work	Warren Green	March	On Schedule	This is ongoing discussion as we move forward with RFPs and RFQs for goods and services. We can also discuss at the CAP Cafe events to share information.
595	Monthly	Business Practices	Update the Agency's Planning Documents: Asset Management Plan	Work with departments throughout the Agency to support long-term service contracts for complex and critical equipment	Complete by the end of June 30, 2022	Recommend three to five-year contracts to secure competitive services and rates	Warren Green	March	On Schedule	CAP works with project managers on the terms and climates associated with all RFPs. The recent chemical market is extremely challenging, with vendors not willing to hold long term pricing. As such, we are exploring alternative options, as well as multiple service providers.
585	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure the Agency is fiscally responsible through appropriate adherence to Agency and regulatory procurement practices	Ongoing	Ensure expenditures are properly reviewed and solicited through proper channels Work with sister agencies to broaden the vendor participation	Tony Arellano	March	On Schedule	Staff continue to pursue avenues that support the Agency's initiatives. We work with sister agencies, collaborate with departments throughout the Agency, communicate with vendors and support alternative methods consistent with regulatory and Agency requirements.
590	Monthly	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure the duties of the department are consistently executed with outstanding customer service and professionalism. Provide regular training to end-users on the Agency's contract and procurement protocols to support the Agency's Mission, Vision, and Values	Ongoing	Monitor 100% compliance with Agency, State, and Federal standards using staff updates in weekly/monthly department meetings	Warren Green	March	On Schedule	This is an ongoing task to ensure we collaboratively work with internal stakeholders to support their initiatives and needs while maintaining compliance with regulatory and Agency requirements.
<b>Finance and Accounting</b>										
596	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Optimize the use of the 2020B revenue notes interim financing to support the execution of the RP-5 Expansion project	Ongoing	Minimize debt service costs associated with the interim financing	Javier Chagoyen-Lazaro	March	On Schedule	ongoing. Timing the calls from 2020B Notes based on estimated project costs through monthly meetings with Engineering to update projections.
597	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Optimize the use of the 2020B revenue notes interim financing to support the execution of the RP-5 Expansion project	Complete by the end of June 30, 2022	Finalize negotiation of an SRF loan to finance a portion of the RP-5 Expansion project and the second WIFIA loan contract	Javier Chagoyen-Lazaro	March	On Schedule	Ongoing.
598	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Support grant applications, WIFIA and SRF loan applications	Ongoing	Secure funding prior to the execution of critical projects	Javier Chagoyen-Lazaro	March	On Schedule	Complete and close the financing of the second WIFIA loan, in amount of \$120 million. Reviewing multiple SRF loan agreements the will be completed in Q4.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Finance and Accounting (Continued)</b>										
599	Quarterly	Fiscal Responsibility	Evaluation of program rates: 2021 Rate Study for Recycled Water and the NRW Rate Structure Evaluation	Support the 2021 Rate Study for Recycled Water and NRW rate structure evaluation	Complete by the end of June 30, 2022	Implementation of new rates and rate structure within program budgets Prepare rate resolutions for new rates Ensure billing practices are modified to support new rate structures	Javier Chagoyen-Lazaro	March	On Schedule	Ongoing, participating in workshops and presentations of recycled water rates to Regional Committees and IEUA Board, with expected adoption of new rates prior the end of current FY.
600	Quarterly	Fiscal Responsibility	Evaluation of program rates: MEU rate evaluation	Support the evaluation of MEU rates with a focus on fiscal impacts	Complete by the end of June 30, 2023	Estimate fiscal impact of any proposed changes in MEU rates	Javier Chagoyen-Lazaro	March	On Schedule	not started yet.
604	Quarterly	Fiscal Responsibility	Update the Agency's Planning Documents: Asset Management Plan	Support the Agency's efforts in updating the Asset Management Plan	Complete by the end of June 30, 2023	Incorporate the fiscal impact of Asset Management efforts in the Agency's budget and financial plans	Javier Chagoyen-Lazaro	March	On Schedule	Ongoing. Participating in the AM steering committee.
605	Quarterly	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Evaluate key roles and responsibilities of each position in the Finance and Accounting department to ensure optimal utilization of limited resources	Ongoing	Reassignment of responsibilities or reclassification of positions as needed	Javier Chagoyen-Lazaro	March	On Schedule	Delay in filling the Financial analyst positions up to Q4. Recruiting 2 Accounting Supervisors to implement the revised structure to will integrate grant accounting with the accounting unit.
606	Quarterly	Fiscal Responsibility	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	The department will support the Executive Manager of Finance & Administration /AGM during periodic meetings with Finance Directors of customer agencies	Ongoing	Participate in and provide support during quarterly meetings	Javier Chagoyen-Lazaro	March	On Schedule	Continue quarterly meetings with Finance Directors.
607	Monthly	Fiscal Responsibility	Continue to promote employee engagement, achievement, and retention	Promote internal communication, teamwork, recognition, and healthy relationships within the department and with other areas of the Agency	Ongoing	Hold regular department meetings and periodic meetings with external departments Provide regular feedback to employees and timely performance evaluations	Javier Chagoyen-Lazaro	March	On Schedule	internal meetings include the biweekly cash flow meeting, weekly accounting meeting, monthly meeting with Engineering, Operations.
<b>Integrated Systems Services</b>										
678	Quarterly	Business Practices	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Continued adoption of Center for Internet Security (CIS) Critical Controls to ensure business and SCADA system reliability	Complete by June 2022	Apply the 20 CIS Critical Controls	Don Hamlett	March	On Schedule	A new firewall was installed, and the final go-live is scheduled for Q4. We are implementing a new password policy and initiating the purchase of incident response services.
680	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Cyber Security Technology Master Plan	Cybersecurity Patching for Business and SCADA systems	Ongoing	Install critical security patches within 30 days	Don Hamlett	March	On Schedule	Over 90% of critical patches were installed in 30 days on the Business and SCADA network.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Technical Resources</b>										
<u>Asset Management</u>										
624	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Asset Management Plan	Enhance CMMS Data Quality and Integrity. Ensure assets are properly recorded (added/removed) during the RP-5 Expansion project:	Complete by June 30, 2023	A. Enter all new equipment into SAP with maintenance schedule B. Remove old equipment from SAP	Ken Monfore	March	On Schedule	CMMS data quality (QA/QC) added to RP-4 pilot. AM is assisting the Maintenance Manager (the CMMS Uptime tile owner).
<u>Engineering</u>										
629	Quarterly	Business Practices	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Engineering will ensure member agencies are informed and involved with the projects of the Capital Improvement Program	Ongoing	Member agencies contacted 6 times a year to review projects within their service area	Rachael Solis	March	On Schedule	3rd Qtr.: During the months of January through April staff had 6 outreach opportunities. Updates were presented on projects in design and construction to the Regional Tech and Policy Committees. RP5 Project Manager, Brian Wilson conducted 4 tours of the RP-5 Expansion Project construction site for City of Chino, Chino Mayor Pro Tem Marc Lucio, Board President Elie, Vice President Camacho, Director Tule, Monte Vista Water District (MVWD), and Eastern Municipal Water District (EMWD). Lastly, Cucamonga Valley Water District (CVWD), Construction Inspector, Randy Rockwell was informed about the possibility that a concrete thrust block maybe encountered on EN20022-1299 Bypass pipeline.
625	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Provide high quality project management for the completion of Capital Improvement Projects	Ongoing	Maintain department capital costs with the goal of equal to or greater than 80% of the Fiscal Year budget Maintain quarterly actual expenditures equal to or greater than 80% of forecasted expenditures. Project costs should be within 110% of the total project budget established in the Preliminary Design Report	Rachael Solis	March	On Schedule	Maintain department capital costs with the goal of equal to or greater than 80% of the Fiscal Year budget . As of April 2022, staff is projecting to spend ~59% of our fiscal year budget. Maintain quarterly actual expenditures equal to or greater than 80% of forecasted expenditures. As of April 2022, staff has spent 70% of expenditures vs. forecasted expenditures. Project costs should be within 110% of the total project budget established in the Preliminary Design Report. As of April 2022, 88.89% (8/9) Projects met the goal.
631	Quarterly	Wastewater Mgmt	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Provide high quality project management for the completion of Capital Improvement Projects	Ongoing	Completed project design, bid, and award should within 110% of the days allotted for design as established in the Preliminary Design Report Complete project construction within 110% of the days allotted for the construction duration established in the project bid documents Design scope amendments should be equal to or less than 10% of original contract value Change Orders should be equal to or less than 20% of the original contract value of less than \$100,000 Change Orders should be equal to or less than 15% of original contract values greater than \$100,000 and less than \$500,000 Change Orders should be equal to or less than 10% of the original contract values greater than \$500,000 the construction duration established in the project bid document	Rachael Solis	March	On Schedule	Complete project design, bid, and award should within 110% of the days allotted for design as established in the Preliminary Design Report. As of April 2022, 50% (4/8) projects met the goal . Complete project construction within 110% of the days allotted for the construction duration established in the project bid documents. As of April 2022, 43% of projects made the goal (6/14). Design scope amendments should be equal to or less than 10% of original contract value. At the end of April 2022, the ratio was 11.26%. Change Orders should be equal to or less than 20% of the original contract value of less than \$100,000. At the end of April 2022, the ratio was 7.52%. Change Orders should be equal to or less than 15% of original contract values greater than \$100,000 and less than \$500,000. At the end of April 2022, the ratio was 1.35%. Change Orders should be equal to or less than 10% of the original contract values greater than \$500,000. At the end of April 2022, the ratio was 2.24%.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Engineering (Continued)</u>										
630	Annual	Water Reliability	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Ensure all projects reliably meet or exceed the needs of the project stakeholders	Ongoing	Perform an End-of-Year Survey with the goal of reaching greater than 90% Customer Satisfaction	Rachael Solis	March	On Schedule	Nothing to Report at this time
626	Monthly	Workplace Environment	Safety and wellness of employees and the communities we serve	Ensure IEUA staff, all consultants, and contractors are adhering to appropriate safety procedures	Ongoing	Zero lost time incidents	Rachael Solis	March	On Schedule	As of April 2022, RP-5 Expansion has 8 safety incidents. No other areas have 2 safety incidents to report.
627	Quarterly	Workplace Environment	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project.	Continue to provide training opportunities to Engineering staff	Ongoing	Staff to attend training ten times per year	Rachael Solis	March	On Schedule	3rd Quarter: During the months of January through April, staff had 11 training sessions. The department conducted training sessions including, New Employee on boarding and New Employee training documentation, Junior Engineering check in meeting where IEUA Careers and Facility tours were discussed, a Lunch and Learn session discussing Cured In Place Piping (CIPP), KRD discussed the Onboard Training Plan Draft Document. As part of our monthly Engineering meetings staff conducted sessions on Quarterly Capital Call training, File Management System, and Indoor Air Quality Pilot Program. Lastly staff attended Webinars on topics such as Rehabbing Aging Concrete Wastewater Infrastructure and Build America Buy America.
628	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Review and evaluate all projects for best practices that can be applied to future projects. (Lessons Learned)	Ongoing	Complete reviews six times per year	Rachael Solis	March	On Schedule	3rd Qtr: During the months of January through April, Staff had 5 Lessons Learned sessions. Topics included: The Mechanical Restoration Project (EN17082), Prequalification for projects HQA/B Parking Lot (EN20008/EN20040) and Agencywide Roofing (FM21005.01), Rehabbing Aging Concrete Wastewater Infrastructure, Construction Inspection Training, and RP-1 Flare Improvements Project - National Electrical Code Class 1 Division 1 Requirements
<u>Inter-Agency Relations</u>										
637	Quarterly	Business Practices	Continue update of Administrative Policies	Update Records Management Policies	Complete by June 30, 2022	Update Policies A-10, A-72 and add a new policy on E-mail Managed Folders	Linda Johnson	March	On Schedule	No update on Records policies for Q3. This effort was put on hold by management until Agency wide review of all policies is completed.
638	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Provide toolbox that will support the implementation of the State's long-term WUE Regulations	Complete by June 30, 2022	Alliance for Water Efficiency (AWE) and the California Water Efficiency Partnership (CalWEP) to develop a CA WUE Standards Compliance Tool And update the California-specific version of the AWE Water Conservation Tracking Tool	Lisa Morgan-Perales	March	On Schedule	IEUA is in the process of developing an online Dashboard that will provide real-time data for Customer Agencies. Phase 1 completion is scheduled for June 30th. The SWRCB has not finalized the long-term WUE regulations at the time of this reporting.
639	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Implement the Water Use Efficiency Business Plan the Long-Term Water Use	Complete by June 30, 2023	Annual water savings through the various initiatives	Lisa Morgan-Perales	March	On Schedule	The WUE Business Plan has not yet been finalized and WUE metrics have not been set or adopted by IEUA's BOD. Discussions are underway to move water savings metrics to what has been identified in the UWMP and the new annual water supply and demand assessment metrics.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Inter-Agency Relations (Continued)</u>										
640	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Provide support and Implementation of the Long-Term Water Use Efficiency Regulations	Complete by June 30, 2023	Identify and develop activities, actions, and/or programs that will support the implementation and compliance with the new Regulations	Lisa Morgan-Perales	March	On Schedule	IEUA has established three new committees, Accountability, Advocacy, and new Program Design, to assess current and future WUE programming in order to meet and/or exceed the new State WUE framework. The standards have not yet been finalized.
641	Semi-Annual	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely and transparent communication regarding Agency projects and initiatives	Collaborate as opportunities arise and identify funding sources to implement initiatives identified in the WUEBP	Ongoing	Implement the initiatives as opportunities arise	Lisa Morgan-Perales	March	On Schedule	Staff continues to share all relevant WUE information as it is received, such as developing a comment letter to respond to the SWRCB's proposed regulations prohibiting the use of potable water for the irrigation of non-functional turf at CII and HOA sites.
632	Quarterly	Fiscal Responsibility	Evaluation of program rates: MEU rate evaluation	Provide input and analysis, as needed, in support of the evaluation of the Meter Equivalent Unit (MEU) rate	Ongoing	Participate in GM meetings and support Finance with evaluation of MEU rate as needed	Cathleen Pieroni	March	On Schedule	At it's May 17 Board meeting, SAWCo unanimously approved a dispute resolution on its payment of the MEU rate.
642	Annual	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Ensure that activities are consistent with defined strategic planning documents, such as the Water Use Efficiency (WUE) business plan and the IEUA Water Shortage Contingency Plan	Complete each year by December 31st	Produce the Annual Water Use Efficiency Programs Report and complete the annual budget process	Lisa Morgan-Perales	March	On Schedule	The production of the annual WUE Programs Report occurs between July and October of each year. The WUE Team will begin the update when data becomes available after July 1st.
633	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Provide IAR staff with opportunities for technical and professional training	Ongoing	Develop and implement personalized training plans for Departmental staff	Cathleen Pieroni	March	On Schedule	Employee professional development is on the agenda of every weekly 1:1 meetings with staff.
634	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	In accordance with best practices, conduct annual Agency-wide trainings on Records Management Best Practices and the proper use of Laserfiche (the Agency's system for Electronic Records Management)	Ongoing	Continue Records Management New Hire Training for Agency Employees Establish schedule for Agency-wide trainings on proper use of Laserfiche and assure continuous learning	Linda Johnson	March	On Schedule	Records management continues to train Agency employees. Q3 training consisted of 118 employees trained in either mandatory New Hire, Laserfiche or All staff training sessions.
635	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Departmental migration of records into Agency Electronic Records Management System (Laserfiche)	Ongoing	Continue management of Agency records throughout the life cycle from inception to destruction. Continue to develop Agency-wide processes through Laserfiche forms	Linda Johnson	March	On Schedule	Destruction of Records approved by Attorney and Board. Report on number of records destroyed to be presented in Q4. The Agency continues its effort with Laserfiche forms. Report on total number of Laserfiche forms presented in Q4.

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Operations, Technical Resources  
Report Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<u>Laboratory</u>										
651	Quarterly	Business Practices	Continue to improve relationships with customer agencies by ensuring open, timely, and transparent communication regarding Agency projects and initiatives	Participate in stakeholder meetings to evaluate the impacts of current or new regulations	As needed in Fys 2021/22 and 2022/23	Attend ELTAC, CWEA, CASA, SCCWRP, meetings and provide updates to Agency management	Sushmitha Reddy	March	On Schedule	<p>Jan 17-21: Attended the semiannual forum on Environmental Accreditation held in San Antonio, TX. The Forum featured open public meetings of TNI committees to allow quality professionals, chemists, analysts, microbiologists, engineers, and managers from federal and state agencies; commercial, municipal, state, and federal laboratories; who are actively involved and interested in laboratory accreditation issues to participate in the efforts to establish national programs for environmental accreditation</p> <p>At the conference, I elected to serve on the Quality Management and Expert Chemistry Committee. I was added to both as Associates. Most of the work done to further the efforts of TNI to establish and maintain a national accreditation program is performed by the hundreds of volunteers who serve on TNI's boards, committees, and subcommittee. The committee members actively participate in this effort.</p> <p>CWEA: I serve as the as the vice chair for CWEA laboratory Committee representing the South. In addition to attending the monthly meetings held virtually, I attended the annual CWEA conference for the day, Tuesday April 12 focused on lab related items. Recognizing the uncertainty associated with laboratory's transition to implementing new regulation, conference topics were focused largely on equipping labs with tools to comply with the various requirements by Jan 1, 2024.</p> <p>CASA Toxicity Cerio Study workgroup: I am working with CASA in coordinating the SCCWRP study focused on reducing intra-laboratory (within-laboratory) variability and increasing inter-laboratory (amongst-laboratory) comparability. The group is currently working on a study plan for the split sample phase of testing, which will be a 3-phase plan. The first phase multiple rounds of split samples, second phase for optimization; and a third phase to conduct an intercalibration study</p>
658	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Coordinate PFAS testing as per the waste-water order	Quarterly through December 2021	Testing no later than 10 days after end of month for NPDES compliance	Sushmitha Reddy	March	On Schedule	completed
<u>Operations</u>										
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Q3 budget variance completed. On track to fully utilize the allotted budget. The OU is actively tracking chemical and utility price increases to ensure adequate funding is available. (SL)
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	FY21/22 Q2 Budget variance review completed. Estimating full budget utilization by end of FY. (RAD)

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Technical Resources Report  
Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Operations (Continued)</b>										
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	
691	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Continued commitment to sustainable cost containment of operating and capital costs	Ongoing	Full budget utilization	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	
692	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Utilize Sourcewell when possible to obtain favorable pricing for contracts	Ongoing	Collaborate with Contracts and Procurement (CAP) on all major purchases	Robert Delgado	March	On Schedule	
692	Quarterly	Business Practices	Update the Agency's 5-Year Strategic Plan	Utilize Sourcewell when possible to obtain favorable pricing for contracts	Ongoing	Collaborate with Contracts and Procurement (CAP) on all major purchases	Robert Delgado	March	On Schedule	Facilities management has utilized Sourcewell for multiple services and product purchases such as: HVAC Maintenance Contract, Vehicle Purchase, Furniture Purchase, etc. (RAD)
693	Monthly	Business Practices	Update the Agency's 5-Year Strategic Plan	Optimize daily operations to reduce energy costs	Ongoing	Review monthly energy reports and billings for cost saving opportunities	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Operations continues to work with ISS to develop energy dashboards to better understand electrical usage. Staff continues to look for opportunities to adjust daily operations to reduce energy consumption. (SL)
693	Monthly	Business Practices	Update the Agency's 5-Year Strategic Plan	Optimize daily operations to reduce energy costs	Ongoing	Review monthly energy reports and billings for cost saving opportunities	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Ongoing
681	Semi-Annual	Fiscal Responsibility	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Continue with Trades Internship Program (TIP), continue to hire prior to Full Time Equivalents (FTE) retirements to maintain a smooth transition	Complete by January 2022 and July 2022	Create a Bi-annual report of TIP success by measuring successful candidate placement from TIP	Operations Managers	March	On Schedule	MU currently employs one intern in the E&I discipline. Staff actively working with HR to recruit for additional interns for the mechanical trades under the Agency Internship Program and IEWorks. (RAD)
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	O&M has at least one rep from the ops or maintenance team assigned to each active project. As projects progress, reps give updates to the team usually after Work Management Meetings. SME's are brought into meetings as needed to provide input. (SL)
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	
682	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Collaborate with Technical Services department and provide necessary support to ensure the successful execution of CIP projects	Ongoing	Ensure at least 1 O&M representative is assigned to each Capital Improvement Project (CIP) impacting the division	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Technical Resources Report  
Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Operations (Continued)</b>										
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Q3 budget variance reporting completed on time. (SL)
683	Quarterly	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on the RP-5 Expansion Project	Work within fiscal year budget	Ongoing	Review and report quarterly via the budget variance report	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Budget variance for FY21/22 Q3 was completed on time. (RAD)
684	Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Submit new CIP project request forms timely to ensure best method of funding is explored prior to project execution	Complete by December 2022 and December 2023	Confirm all project forms are submitted by no later than December of each calendar year	Operations Managers	March	On Schedule	O&M has submitted multiple new project requests forms and continues to collaborate with Asset Management and Engineering on opportunities as they come up. New process in place to route all new project requests through Asset Management. The process is on-going OU continues to provide AM with new project requests as needed. (SL)
684	Annual	Fiscal Responsibility	Timely execution and funding of the Agency's Capital Improvement Program (CIP) with emphasis on securing grant funding and optimal use of low-cost borrowing	Submit new CIP project request forms timely to ensure best method of funding is explored prior to project execution	Complete by December 2022 and December 2023	Confirm all project forms are submitted by no later than December of each calendar year	Operations Managers	March	On Schedule	O&M has submitted multiple new project requests forms and continues to collaborate with Asset Management and Engineering on opportunities as they come up. New process in place to route all new project requests through Asset Management. The process is on-going MU continues to provide AM with new project requests as needed. (RAD)
701	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Comply with all regulatory requirements	Ongoing	Meet 100% compliance throughout the fiscal year	Operations Managers	March	On Schedule	Ongoing
694	Annual	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Improve Agency asset reliability by striving for continuous improvement using the Uptime Elements as the foundation for culture change	Ongoing	Increase predictive maintenance and reduce reactive maintenance	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	Planning and scheduling exclusively being done using the scheduling software (PaSTA). Some KPIs are developed and automatically being extracted from the system while other KPIs are being developed. (RAD)
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	March	On Schedule	Ongoing
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	March	On Schedule	In progress
696	Quarterly	Water Reliability	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Maintain 100% permit compliance	Ongoing	Strive for zero permit violations	Operations Managers	March	On Schedule	
697	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Groundwater Recharge (GWR) ensure optimization of transmission and capture systems. Maintain optimal basin maintenance and appropriately prioritize deliveries of storm, recycled, and imported water	Ongoing	Preparation of quarterly basin maintenance activities update report for Groundwater Recharge Coordinating Committee	Andy Campbell	March	On Schedule	Presentation made to GRCC on 5/24/2022



## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Technical Resources Report  
 Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Operations (Continued)</b>										
698	Monthly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Groundwater Recharge (GWR) ensure optimization of transmission and capture systems. Maintain optimal basin maintenance and appropriately prioritize deliveries of storm, recycled, and imported water	Ongoing	Preparation of monthly basin recharge volume report	Andy Campbell	March	On Schedule	Monthly recharge table completed though April and sent to Watermaster
699	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	GWR to operate within the compliance of the program's recharge permit.	Ongoing	Meet 100% compliance goals	Andy Campbell	March	On Schedule	RW GWR had no compliance issues
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	MU is trending below industry average. May 11, 2021 was the last recordable incident for MU. We have reached 12 months without a recordable incident. Safety tailgates on track to be completed on time for calendar year 2022. (RAD)
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	The OU is trending below the industry recordable rate with one recordable for the FY in October 2021. We are on track to complete the required annual safety trainings. (SL)
685	Quarterly	Workplace Environment	Safety and wellness of employees and the communities we serve	Promote a safer work environment by administering and monitoring required safety and regulatory trainings and increase field presence of Safety staff	Ongoing	Strive to maintain lower recordable incidents than industry incident rate average	Operations Managers and Manager of Regional Composting Authority	March	On Schedule	
690	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Clearly communicate the Agency's mission, vision, and values to staff to align their goals accordingly through regular all hands meetings. Publicly reward employees' promotions and anniversary achievements	Quarterly FYs 2021/22 and 2022/23	Meet quarterly with union leadership	Randy Lee	March	On Schedule	
690	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Clearly communicate the Agency's mission, vision, and values to staff to align their goals accordingly through regular all hands meetings. Publicly reward employees' promotions and anniversary achievements	Quarterly FYs 2021/22 and 2022/23	Meet quarterly with union leadership	Randy Lee	March	On Schedule	Ongoing
690	Quarterly	Workplace Environment	Continue to promote employee engagement, achievement, and retention	Clearly communicate the Agency's mission, vision, and values to staff to align their goals accordingly through regular all hands meetings. Publicly reward employees' promotions and anniversary achievements	Quarterly FYs 2021/22 and 2022/23	Meet quarterly with union leadership	Randy Lee	March	On Schedule	In progress

## Business Goals & Objectives Report

Exhibit B

Division(s): ALL DIVISIONS, Agency Management, External & Government Affairs, Finance and Administration, Technical Resources Report  
Month: March 2022

Print Date: 5/19/2022

Goal ID	Reporting Frequency	Business Goal	Work Plan	Department Goal	Time Line	KPI	Assigned To	Note Month	Status	Notes
<b>Strategic Planning &amp; Resources</b>										
664	Quarterly	Business Practices	Finalize terms for the Regional Contract with Member Agencies	Update the Regional Contract language that modernizes the contract to current conditions	Complete by June 2022	Negotiate agreement and approval of the Regional Contract Amendment	Pietro Cambiaso	March	On Schedule	Regional Contract Negotiations are ongoing. Draft contract was submitted to IEUA from Regional Contracting Agencies on 10/14/21. Regional Contracting Agencies and IEUA are currently drafting contract language and meeting in a plenary group format. IEUA has provided 2 batches of draft contract language redlines to regional contracting agencies. Projected timeline to complete negotiations is still December 2022.
661	Quarterly	Fiscal Responsibility	Evaluation of Agency Program Rates	Update NRWS, RW Rate Study and Return to Sewer flow studies to develop sustainable rate structures that are legally defensible	Complete by June 2022	Take Non-Reclaimable Wastewater and Recycled Water rate studies and proposed rates to the Board of Directors for adoption	Pietro Cambiaso	March	On Schedule	Proposed RW rate structure is being submitted for Board's considerations and approval this month. If approved, it will be implemented by July 2022. NRWS Rate study was temporarily put on hold and will resume upon completion of the RW Rate study
662	Quarterly	Fiscal Responsibility	Evaluation of Agency Program Rates	Complete the Return to Sewer flow study and statewide flow and loading study to provide supporting data to evaluate and complete a sustainable and technically defensible Regional Wastewater rate structure	Completed by June 2023	Take Return to Sewer study and any proposed rates/adjustments to the Board of Directors for adoption	Pietro Cambiaso	March	On Schedule	Expanded Return to Sewer Study portion of the evaluation of the wastewater rates has been rescheduled to be completed by summer of 2023 due to data from the participating agencies recently being provided to IEUA. The other portion of the evaluation is the Flow and Loading study led by CASA. The CASA steering/participant committee has proposed to reconvene in January 2023. Monitoring and sampling may resume in the spring of 2023 pending discussions.
667	Quarterly	Wastewater Mgmt	Update the Agency's Planning Documents: Wastewater Facilities Masterplan	Periodically update the Wastewater Facilities Master Plan at a minimum every 15 years	Complete by September 2021	Create flow factors for wastewater and recycled water to generate reasonable demand forecasts to 2040	Pietro Cambiaso	March	On Schedule	The next update for the Wastewater Facilities Update will be in 2030.
665	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Update as needed and periodically based on changes in conditions, or at a minimum once every 10 years	Complete by September 2021	Complete RW demand forecast model	Pietro Cambiaso	March	On Schedule	Pending contract negotiations and RW policy discussions, the Recycled Water Program Strategy is scheduled to be updated by 2025
666	Quarterly	Water Reliability	Update the Agency's Planning Documents: Recycled Water Program Strategy	Update as needed and periodically based on changes in conditions, or at a minimum once every 10 years	Complete by December 2021	Complete the PDR for external supply sources and advanced water treatment	Pietro Cambiaso	March	On Schedule	The technical feasibility study was completed in October 2021. The PDRs for the external supplies from City of Rialto and the advanced water purification facility will be completed in early 2023
663	Semi-Annual	Workplace Environment	Evaluation of staffing levels to appropriately support the Agency's Mission, Goals, and Objectives	Ensure adequate staffing is available with regular or contract services to complete department objectives	Ongoing	Review staffing levels to ensure the department can complete all assignments in a timely and efficient manner	Pietro Cambiaso	March	On Schedule	Unit managers are discussing with senior management staffing needs and vacancies to address organizational changes, as result of the Agency new structure, as well as succession planning.

**Inland Empire Utilities Agency**  
**Inter-Departmental / Division Transfers FY 2021/22**  
**Budget Transfer**

Exhibit C-1

			TRANSFER FROM				TRANSFER TO					
Fund	Fund Name	Date	Cost Center	GL Account	Category	Amt Transfer Out	Cost Center	GL Account	Category	Amount Transfer In	Description	QTR
10200	Administrative Services	1/20/2022	153154	512351	Office & Administration	\$15,000	151151	512351	Office & Administration	\$15,000.00	Transfer request to move the courier/shipping budget from RP-4 to RP-1. The lab samples are picked up from both RP-1 and RP-4. The cost for the courier is being paid from RP-1.	3
		3/24/2022	112100	511120	Office & Administration	\$200	110100	511120	Office & Administration	\$200	Transferring FY 21/22 budget to new cost center Board of Directors #110100 from Agency Management #112100 as requested by Finance due to the new org structure.	3
				511220		\$150		511220		\$150		
				512010		\$3,000		512010		\$3,000		
				512350		\$300		512350		\$300		
				513010		\$1,000		513010		\$1,000		
				514020		\$100		514020		\$100		
				516010		\$600		516010		\$600		
10500	Non-Reclaimable Waste Water	1/20/2022	141151	521010	Professional Fees & Services	\$4,902	141151	512170	Materials & Supplies	\$4,902	Budget transfer for NRW budget from 141151 Contract labor to 141151 O&M Supplies. There is an anticipated need for funds since the current budget in O&M Supplies has been fully utilized.	3
		2/9/2022	135302	521080	Professional Fees & Services	\$20,000	135302	530024	Chemicals	\$20,000	PTSC is required to maintain compliance at the County Line into LA County Sanitation districts sewer. We have seen an increase in use of this chemical due to the need to dose more ferric chloride into the system to maintain compliance.	3
10700	Water Resources	3/15/2022	136100	520980	Professional Fees & Services	\$30,591	124100	WR20026	WUE Business Plan Update	\$30,591	The transfer is being requested to cover costs associated with drought response plan development and implementation, development of programs and related budgets, documentation of Phase 2 of the Water Use Efficiency Business Plan, and assist with other tasks as necessary.	3
10800	Regional Wastewater O&M	2/9/2022	135100	520980	Professional Fees & Services	\$20,000	135151	530024	Chemicals	\$20,000	PTSC is required to maintain compliance at the County Line into LA County Sanitation districts sewer. We have seen an increase in use of this chemical due to the need to dose more ferric chloride into the system to maintain compliance.	3
		3/14/2022	151151	545110	Utilities	\$400,000	154100	530024	Chemicals	\$50,000	Budget transfer from RP-1 to add funds to the Chemical budget to cover expenses for RP-2, CCWRF, & RP-5.	3
							154100	530020		\$50,000		
							154100	530016		\$185,000		
							154100	530012		\$15,000		
							154100	530028		\$100,000		
					Total O&M Transfers Out	\$495,843			Total O&M Transfers In	\$495,843		

**Inland Empire Utilities Agency  
FY 2021/22 General Manager Contingency Account Activity  
Budget Transfer**

Date	From Expense Account	Amount Transfer Out	Receiver Fund Name	Receiver Fund Center Name	Receiver Project / Expense Account	Receiver Project / Expense Account Name	Amount Transfer In	Balance	Justification
Beginning Balance, July 1, 2021								\$250,000	
No Activity									
Balance, March 31, 2022								\$250,000	

GM Contingency Transfers Summary by Fund	
Administrative Services program	\$250,000
Recharge Water program	-
Non-Reclaimable Wastewater program	-
Recycled Water program	-
Regional Wastewater O&M program	-
Regional Wastewater Capital program	-
Water Resources program	-
<b>Total GM Contingency Transfers</b>	<b>250,000</b>

**Inland Empire Utilities Agency**  
**Changes in Total Project Budget: Inter-Departmental/Division Capital & O&M Transfers FY 2021/22**

**Exhibit D**

Fund	Transfer Date	Project Number	Project Title	Adopted Total Project (TP) Budget	Prior TP Changes in Current FY	Amt. of Transfer In / (Out)	New TP Budget	Annual Project Budget	Annual Proj. Budget Change	New Annual Project Budget	Project Transferred To/(From)	Justification	
Capital Projects													
10200	1/27/22	EN21049	Main HDQ Improvements Office Addition	\$440,000	(\$108,000)	(\$57,100)	\$274,900	\$332,000	(\$57,100)	\$274,900	IS22009	BIS is requesting \$57,100 from EN21049 HDQ Main Improvements (which has been cancelled) for the purchase of 175 Laserfiche Forms Participant Licenses to ensure that all staff have access to Laserfiche Forms.	
		IS22009	Laserfiche Participant Licenses	\$0	\$0	\$57,100	\$57,100	\$0	\$57,100	\$57,100	EN21049		
Subtotal General Administrative (GG):				\$440,000			\$332,000	\$332,000		\$332,000			
				Capital Total Project Budget				Total Annual Capital Budget					
				Adopted \$440,000			Amended \$332,000	Adopted \$332,000		Amended \$332,000			
O&M Projects													
10600	3/3/22	EN22055	WC On-Call/Small Projects FY 2021/22	\$150,000	\$0	(\$60,000)	\$90,000	\$150,000	(\$60,000)	\$90,000	EN21036	The budget transfer is required to finish the construction phase of the project. Unexpected costs incurred during bid and design which included additional internal labor costs incurred during the design phase. Additionally, the project was re advertised due to a lack of competitive bids which resulted in additional costs for coordination and redesign.	
		EN21036	WC On-Call/Small Projects FY 2020/21	\$110,000	\$0	\$60,000	\$170,000	\$97,108	\$60,000	\$157,108	EN22055		
Subtotal Recycled Water (WC):				\$260,000			\$260,000	\$247,108		\$247,108			
10700	1/25/22	WR21007	Residential Rebate Incentives	\$115,669	\$0	(\$44,215)	\$71,454	\$74,672	(\$44,215)	\$30,457	WR22007	The transfer is being requested from WR21007 to supplement the receiving project's budget and consolidate funds into one account. Funds will be used to cover current, and future device rebate incentives received from MWD.	
		WR22007	Residential Rebate Incentives	\$123,500	\$0	\$44,215	\$167,715	\$123,500	\$44,215	\$167,715	WR21007		
	1/25/22	WR20008	CII Rebate Incentives	\$100,000	\$0	(\$68,260)	\$31,740	\$69,550	(\$68,260)	\$1,290	WR22008	The transfer is being requested from WR20008 and WR21008 to supplement the receiving project's budget and consolidate funds into one account. Funds will be used to cover current, and future device rebate incentives received from MWD.	
		WR21008	CII Rebate Incentives	\$100,000	(\$24,129)	(\$75,871)	\$0	\$75,871	(\$75,871)	(\$0)	WR22008		
		WR22008	CII Rebate Incentives	\$130,000	\$0	\$144,131	\$274,131	\$130,000	\$144,131	\$274,131	WR20008 & WR21008		
Subtotal Water Resources (WW):				\$569,169			\$545,040	\$473,593		\$473,593			
10800	3/3/22	EN22053	RO On-call/Small Projects FY 2021/22	\$500,000	\$0	(\$30,000)	\$470,000	\$500,000	(\$30,000)	\$470,000	EN21058	The budget amendment request is needed to cover the number of the requested hydraulic assessments, which exceeded the projected volume based on the total developments in IEUA’s service area. Additionally, the budget is required due to a number of simulations that had to be completed by the consultant and not completed with Agency staff.	
		EN21058	Regional Hydraulic Modeling	\$70,000	\$0	\$30,000	\$100,000	\$52,673	\$30,000	\$82,673	EN22053		
Subtotal Regional Wastewater Operations & Maint. (RO):				\$570,000			\$570,000	\$552,673		\$552,673			
				O&M Total Project Budget				Total Annual O&M Project Budget					
				Adopted \$1,399,169			Amended \$1,375,040	Adopted \$1,273,374		Amended \$1,273,374			





# **FY 2021/22 Budget Variance Report 3<sup>rd</sup> Quarter Ended March 31, 2022**

Alex Lopez

Acting Budget Officer

June 2022

# FY 2021/22 3rd Quarter Ended March 31, 2022

(\$ Millions)

	Amended Budget	Budget Year-To-Date (YTD)	Actual YTD	% Budget Used YTD
Total Sources of Funds	\$295.5	\$221.6	\$207.2	93.5%
Total Uses of Funds	(500.4)	(375.3)	(242.4)	64.6%
<b>Net Increase/(Decrease)</b>	<b>(\$204.9)</b>	<b>(\$153.7)</b>	<b>(\$35.2)</b>	

## Highlights

### Total Sources of Funds

- The variance is primarily due to lower grant and loan reimbursement receipts as a result of delays in execution of capital projects.

### Total Uses of Funds

- Lower than budgeted administrative and operating expenses and timing of capital project execution.

# FY 2021/22 3rd Quarter Ended March 31, 2022

(\$ Millions)

Sources of Funds Operating Revenues	Amended Budget	Budget Year- To-Date (YTD)	Actual YTD	% Budget Used YTD
User Charges	\$93.8	\$70.3	\$72.0	102.3%
Recycled Water Sales	17.3	13.0	14.7	113.2%
MWD Imported Water Sales	47.4	35.5	34.2	96.3%
Other Operating Revenues*	10.3	7.8	5.6	72.5%
<b>Total Operating Revenues</b>	<b>\$168.8</b>	<b>\$126.6</b>	<b>\$126.5</b>	<b>99.8%</b>

*\*Other operating revenues includes contract cost reimbursement and interest revenue.*

## Highlights

### User Charges include:

- Monthly EDU sewer charges
- Non-reclaimable wastewater pass-thru charges
- Monthly MEU charges and MWD RTS pass-thru fees

### Recycled Water and MWD Imported Water Sales:

- Higher demand due to low precipitation and warm winter weather
- Recycled water deliveries totaled 27,014 Acre Feet
- Imported water deliveries totaled 35,662 Acre Feet



# FY 2021/22 3rd Quarter Ended March 31, 2022

(\$ Millions)

Sources of Funds Non-Operating Revenues	Amended Budget	Budget Year- To-Date (YTD)	Actual YTD	% Budget Used YTD
Property Tax	\$57.5	\$43.1	\$43.5	101.0%
Connection Fees	37.9	28.4	30.3	106.7%
Grants and Loans	29.6	22.2	5.0	22.4%
Other Non-Operating Revenues*	1.7	1.3	1.9	146.2%
<b>Total Non-Operating Revenues</b>	<b>\$126.7</b>	<b>\$95.0</b>	<b>\$80.7</b>	<b>85.0%</b>
<b>Total Operating Revenues</b>	<b>\$168.8</b>	<b>\$126.6</b>	<b>\$126.5</b>	<b>99.8%</b>
<b>Total Sources of Funds</b>	<b>\$295.5</b>	<b>\$221.6</b>	<b>\$207.2</b>	<b>93.5%</b>

*\*Other non-operating revenues includes project reimbursements, lease revenue, and miscellaneous sales.*

## Highlights

### Grant and loan receipts

- Grants & loans are dependent on capital expenditures. Grant receipts through the third quarter were \$5.0 million

### New Connections to Regional Systems

- Actual 3,234 EDU ~ Budget 4,000 EDU
- Actual 3,485 MEU ~ Budget 4,700 MEU

# FY 2021/22 3rd Quarter Ended March 31, 2022

(\$ Millions)

Uses of Funds Operating Expenses	Amended Budget	Budget Year- To-Date (YTD)	Actual YTD	% Budget Used YTD
Employment Expenses (net of CIP)	\$63.2	\$47.4	\$36.8	77.5%
Professional Fees & Services	15.7	11.8	5.6	47.2%
Utilities	12.5	9.4	9.2	97.7%
MWD Water Purchases	47.4	35.6	34.2	96.1%
O&M and Reimbursable Projects	22.3	16.7	7.1	42.5%
Other Operating Expenses*	32.4	24.2	19.6	81.0%
<b>Total Operating Expenses</b>	<b>\$193.5</b>	<b>\$145.1</b>	<b>\$112.5</b>	<b>77.5%</b>

*\*Other operating expenses includes insurance, operating fees, chemicals, biosolids, materials & supplies, and office & admin.*

## Highlights

### Operations & Maintenance

- Lower travel, conference, and office expense
- Project scope and timeline changes, field coordination and parts and material delays

### Employment

- Includes quarterly allocation toward unfunded liabilities
- Recruitment efforts expected to lower vacancy factor going forward

# FY 2021/22 3rd Quarter Ended March 31, 2022

(\$ Millions)

Uses of Funds Non-Operating Expenses	Amended Budget	Budget Year- To-Date (YTD)	Actual YTD	% Budget Used YTD
Capital Projects	\$287.0	\$215.2	\$110.3	51.2%
Financial Expenses	19.4	14.6	19.1	130.9%
Other Non-Operating Expenses*	0.5	0.4	0.5	152.6%
<b>Total Non-Operating Expenses</b>	<b>\$306.9</b>	<b>\$230.2</b>	<b>\$129.9</b>	<b>56.4%</b>
<b>Total Operating Expenses</b>	<b>\$193.5</b>	<b>\$145.1</b>	<b>\$112.5</b>	<b>77.5%</b>
<b>Total Uses of Funds</b>	<b>\$500.4</b>	<b>\$375.3</b>	<b>\$242.4</b>	<b>64.6%</b>

\*Other non-operating expenses includes SAWPA member contribution and other miscellaneous expenses.

## Highlights

### Capital

- Utility conflicts, procurement delays, project scope changes

### Financial Expense

- Principal & interest payment for bonds and State Revolving Fund (SRF) loans totaled \$8.1 million
- Interest and financial expense totaled \$11.0 million



## Operating and Capital Program Budget



FY 2021/22 and 2022/23

The Inland Empire Utilities Agency is committed to meeting the needs of the region by providing essential services in a regionally planned and cost effective manner while safeguarding public health, promoting economic development and protecting the environment.



## Questions

*The Budget Variance Analysis report is consistent with the Agency's business goal of fiscal responsibility to ensure actual revenues and expenditures are consistent with those approved by the Board of Directors.*

INFORMATION  
ITEM  
3B

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

*SD*  
**From:** Shivaji Deshmukh, General Manager

**Committee:** Finance & Administration

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** FY 2022/23 Adopted Budget for the Inland Empire Regional Composting Authority

---

**Executive Summary:**

The Inland Empire Regional Composting Authority (IERCA) is a Joint Power Authority (JPA) formed between IEUA and the Los Angeles County Sanitation Districts (LACSD) as a 50/50 partnership with a shared goal to develop sustainable biosolids management program. The FY 2022/23 budget for IERCA includes \$11.5 million in revenue, \$9.3 million of operating budget, \$2.3 million of capital improvement plan, and a dollar increase to the tipping fee rate from \$58 to \$59 per wet ton. Also included is a capital call of \$2 million to be shared equally by IEUA and LACSD to support capital improvement projects, as needed.

The FY 2022/23 budget and tipping fee rate were approved and adopted by the IERCA Board on June 6, 2022.

---

**Staff's Recommendation:**

The FY 2022/23 Adopted Budget for the Inland Empire Regional Composting Authority is submitted as an informational item for the Board to review and file.

---

**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

None

**Prior Board Action:**

The FY 2021/22 budget and tipping fee rate were approved and adopted by the IERCA Board on May 3, 2021 and IEUA Board on May 19, 2021.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The proposed FY 2022/23 Adopted Budget for the Inland Empire Regional Composting Authority is consistent with the IEUA Business Goals of Fiscal Responsibility and Environmental Stewardship.

---

**Attachments:**

Attachment 1 - IERCA FY 2022/23 Budget Board Letter

Attachment 2 - IERCA FY 2022/23 Budget Schedules A, B and C

Attachment 3 - IERCA FY 2022/23 Budget Presentation



---

**Date:** June 6, 2022

**To:** Honorable Board of Directors

**From:** Javier Chagoyen-Lazaro  
Acting Treasurer DS  
JC #882

**Subject:** Adoption of IERCA Budget for Fiscal Year 2022/23

---

### **RECOMMENDATION**

It is recommended that the Board of Directors;

1. Adopt the Inland Empire Regional Composting Authority (IERCA) budget for fiscal year 2022/23;
2. Increase the tipping fee from \$58 to \$59 per wet ton; and
3. Approve a capital call of \$2 million to be shared equally by the Inland Empire Utilities Agency (IEUA) and Los Angeles County Sanitation Districts (LACSD) to support capital improvement project costs and meet the minimum reserve balance, as needed.

### **BACKGROUND**

Pursuant to the Inland Empire Regional Composting Authority Joint Powers Agreement (JPA), an annual operating and capital budget is to be presented and adopted by the JPA Board prior to June 30 each year. The proposed FY 2022/23 budget is based on the following key assumptions:

#### ***Revenues***

- Increased the tipping fee from \$58 to \$59 per wet ton,
- Increased biosolids receipts from 145,000 tons to 148,500 tons, and
- \$2 million capital call to support the proposed capital improvement plan (CIP).

#### ***O&M Expenses***

- Maintain staffing at 25 full time equivalent (FTE) positions



Adoption of Budget for Fiscal Year 2022/23

June 6, 2022

Page 2 of 4

### ***Capital Improvement Plan (CIP)***

The proposed FY 2022/23 capital improvement plan of \$2.3 million is funded by a combination of reserves and capital call. A summary of the CIP is shown below in Table 1.

**Table 1: FY 2022/23 Proposed Capital Improvement Plan**

<b>(\$ 000's)</b>	<b>Actual FY 2020/21</b>	<b>Amended Budget FY 2021/22</b>	<b>Proposed Budget FY 2022/23</b>
Replacement & Rehabilitation (R&R)	\$0.798	\$1,545	\$2,275
Capital Expansion	0	0	0
<b>Total</b>	<b>\$798</b>	<b>\$1,545</b>	<b>\$2,275</b>

The proposed FY 2022/23 CIP of \$2.3 million includes the replacement of two Front-End Loaders, Active Hopper, and HVAC and Fire Sprinkler Upgrade improvement projects. Capital replacement and rehabilitation (R&R) continues to be the emphasis of the proposed CIP.

### **FY 2022/23 Budget Summary**

The following section summarizes the proposed FY 2022/23 budget for total revenues, expenses, and capital expenditures.

FY 2022/23 total revenues of \$11.6 million, as shown in Table 2 below, are \$0.5 million higher than FY 2021/22 amended budget, due to the projected increase of biosolids receipts.

**Table 2: FY 2022/23 Revenues**

<b>REVENUES</b>	<b>\$ 000's</b>	<b>Assumptions</b>
Tipping Fees	\$8,761	Based on 148,500 wet tons per year @ a rate of \$59/ton
Contributed Capital	2,000	Capital call equally shared by IEUA and LACSD to support capital process improvements
Compost Sales/ Organics Waste Recycling/Compost Deliveries	710	100% sales of compost products compost delivery service and green waste recycling.
Biosolids Administration Fees	20	Tipping fee surcharge paid by third party biosolids suppliers.
Interest Income & Other Revenues	64	Assumes 1.0% annual interest rate.
<b>Total Revenues</b>	<b>\$11,555</b>	

Total operating expenses of \$9.3 million proposed for FY 2022/23 are approximately \$.2 million higher than FY 2021/22 amended budget of \$9.1 million. The key driver for the increase is employment costs related to cost of living adjustment, merit increases, and higher pension and health benefit costs. No change in the authorized staffing level of 25 full time equivalent (FTE) position is proposed. A summary of the FY 2022/23 operating expenses is reported in Table 3.

## Adoption of Budget for Fiscal Year 2022/23

June 6, 2022

Page 3 of 4

**Table 3: FY 2022/23 Expenses**

<b>OPERATING EXPENSES</b>	<b>\$ 000's</b>	<b>Assumptions</b>
Employment	\$4,595	Maintain 25 FTE operation support provided by IEUA/ LACSD.
Materials & Supplies	1,371	Includes facility maintenance supplies, fuel, and biofilter media replacement reserve.
Utilities	1,182	Includes power purchases from the grid, solar renewable energy, and disposal service.
Professional Services	1,190	Includes compost transport and contracted services.
Office & Admin/Insurance	738	Includes software license fees, memberships, insurance and office supplies.
Other Expenses	209	Includes leases/rental and financial expenses, operating fees (Non-Reclaimable Wastewater charges, permits and licenses.)
<b>Total Expenses</b>	<b>\$9,285</b>	

Major capital includes loader and hopper replacements, and HVAC and fire sprinkler upgrades. A capital replacement contingency project of \$500,000 is also proposed to support unforeseen expenditures. Schedule C provides a detailed listing of the proposed CIP.

**Table 4: FY 2022/23 Capital Improvement Plan**

<b>CAPITAL PROJECTS</b>	<b>\$ 000's</b>	<b>Project Description</b>
Front End Loader Replacement	\$1,200	Procure 2 new Liebherr L-566-wheel loaders to reduce the need for repairs or down time and increase efficiency.
Capital Replacement	500	For minor construction projects and unforeseen capital expenditures.
Active Hopper Replacement	200	Replacement or rehabilitation of the active hopper due to its end of useful life.
<b>Fire Sprinkler Upgrades</b>	200	Replacement of seven Post Indicator Valves (PIV) as recommended during annual inspection.
South MCC HVAC Upgrade	175	Project is necessary to keep regulated temperatures in South MCC Building, needed to protect sensitive electrical equipment.
<b>Total Capital Improvement Plan</b>	<b>\$2,275</b>	

**Fund Balance**

Based on the proposed budget, the total ending fund balance is estimated to be \$4.2 million at the end of FY 2022/23; no change from the FY 2021/22 amended budget ending balance of \$4.2 million.

Adoption of Budget for Fiscal Year 2022/23

June 6, 2022

Page 4 of 4

## Designation of Fund Balance

Maintaining an adequate fund balance is essential in ensuring the JPA's ability to support day-to-day operations and near term operating and capital requirements. Table 5 below summarizes the proposed designation for the estimated fund balance of \$4.2 million at the end of FY 2022/23, along with the intended funding sources. The projected ending reserves meet the minimum required level as defined in the Board adopted Reserve Policy.

**Table 5: FY 2022/23 Fund Balance**

<b>Fund Balance Category</b>	<b>Description</b>	<b>Estimated Ending Balance as of 6/30/2023 (\$ 000's)</b>	<b>Funding Source</b>
Operating Contingency	Equal to three months of operating expenses to address unforeseen events	\$2,259	Tipping fees
Bio-Filter Replacement	Replacement of one sector per year	350	
Commercial Insurance	Self-insurance program	250	
Capital/Replacement/Rehabilitation	Projected R&R costs over the next 5 years averages about \$8.80 per wet ton	1,338	Capital Call and Tipping Fees
<b>Total</b>		<b>\$4,197</b>	

## PRIOR BOARD ACTION

The Board adopted the FY 2021/22 budget on May 3, 2021.

## IMPACT ON BUDGET

None.

## **Attachments:**

Attachment A – 2022/23 IERCA Budget Summary (Schedule A)

Attachment B – 2022/23 IERCA Budget Details (Schedule B)

Attachment C – 2022/23 IERCA Budget Project Lists (Schedule C)

Attachment D – 2022/23 IERCA Budget Presentation

**Inland Empire Regional Composting Authority**  
**Schedule A - Budget Summary**

	Actual 2018/19	Actual 2019/20	ACTUAL 2020/21	ADOPTED 2021/22	AMENDED 2021/22	PROJECTED 2021/22	PROPOSED 2022/23	2023/24	2024/25	2025/26	2026/27
<b>Rate Per Ton</b>	<b>\$56.00</b>	<b>\$56.00</b>	<b>\$57.00</b>	<b>\$58.00</b>	<b>\$58.00</b>	<b>\$58.00</b>	<b>\$59.00</b>	<b>\$60.00</b>	<b>\$61.00</b>	<b>\$62.00</b>	<b>\$63.00</b>
<b>Actual/Projected Tonnage</b>	<b>151,527</b>	<b>147,606</b>	<b>150,217</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>
<b>Revenues</b>											
Contributed Capital	\$0	\$0	(\$500,000)	(\$2,000,000)	(\$2,000,000)	(\$1,000,000)	(\$2,000,000)	(\$1,000,000)	(\$1,000,000)	(\$1,000,000)	(\$1,000,000)
Biosolids Recycling (Tipping Fees)	(8,520,727)	(8,331,673)	(8,606,406)	(8,410,000)	(8,410,000)	(8,410,000)	(8,761,500)	(8,910,000)	(9,058,500)	(9,207,000)	(9,355,500)
Biosolids Recycling Admin Fees	(22,800)	(14,325)	(19,002)	(20,000)	(20,000)	(19,999)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Compost Delivery Svs	(148,750)	(225,750)	(192,752)	(150,000)	(150,000)	(149,999)	(250,000)	(200,000)	(200,000)	(225,000)	(225,000)
Compost Sales	(301,634)	(372,832)	(398,680)	(450,000)	(450,000)	(449,999)	(460,000)	(450,000)	(450,000)	(475,000)	(475,000)
Interest Income	(99,734)	(62,576)	(11,928)	(30,000)	(30,000)	(30,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
Proceeds from Sale of Assets	(4,791)	(58,977)	11,507	-	-	-	(3,987)	(4,107)	(4,230)	(4,357)	(4,487)
Other Non Operating Revenues	(3,969)	(57,246)	(3,691)	(5,000)	(5,000)	(5,000)	(25,255)	(26,012)	(26,793)	(27,596)	(28,424)
<b>Total Revenues Available for Expenses</b>	<b>(\$9,102,405)</b>	<b>(\$9,123,379)</b>	<b>(\$9,720,952)</b>	<b>(\$11,065,000)</b>	<b>(\$11,065,000)</b>	<b>(\$10,064,997)</b>	<b>(\$11,555,742)</b>	<b>(\$10,645,119)</b>	<b>(\$10,794,523)</b>	<b>(\$10,993,953)</b>	<b>(\$11,143,411)</b>
<b>Expenses</b>											
Labor	\$4,007,594	\$4,205,388	\$4,135,598	\$4,461,100	\$4,461,100	\$4,334,385	\$4,594,900	\$4,732,700	\$4,874,700	\$5,020,900	\$5,171,500
Office & Administration	30,016	37,520	29,447	45,500	45,500	23,486	52,070	53,632	55,241	56,899	58,604
Professional Fees & Services	938,372	1,382,259	1,204,212	1,126,500	1,276,500	1,249,134	1,149,890	1,185,006	1,220,556	1,257,171	1,294,885
Professional Fees - Contract Labor LACSD		\$105,063	\$73,372	\$44,500	\$44,500	\$73,134	\$40,500	\$41,715	\$42,966	\$44,255	\$45,583
Materials & Supplies/O&M Projects	1,130,470	994,681	1,087,677	1,164,000	1,164,000	894,111	1,121,165	1,154,799	1,189,444	1,225,127	1,261,881
Materials - Bio Filter Media Replacement	57,162	100,000	194,103	250,000	100,000	100,000	250,000	250,000	250,000	250,000	250,000
Insurance	265,293	406,254	621,799	647,000	647,000	602,031	686,050	673,672	693,881	714,698	736,139
Operating Fees	102,777	77,554	74,494	84,000	84,000	71,188	90,743	93,466	96,269	99,157	102,131
Utilities	1,158,177	1,182,701	1,134,048	1,154,000	1,154,000	1,113,934	1,181,870	1,217,327	1,253,847	1,291,463	1,330,205
Leases & Rentals	122,757	158,257	106,694	145,000	145,000	113,872	117,700	121,231	124,868	128,614	132,473
Financial Expenses/Non Operating Expense	71,459	85,937	6,323	300	300	300	300	309	318	328	338
<b>Total Expenses</b>	<b>\$7,884,077</b>	<b>\$8,735,614</b>	<b>\$8,667,766</b>	<b>\$9,121,900</b>	<b>\$9,121,900</b>	<b>\$8,575,575</b>	<b>\$9,285,188</b>	<b>\$9,523,857</b>	<b>\$9,802,089</b>	<b>\$10,088,613</b>	<b>\$10,383,739</b>
<b>Capital Projects</b>											
Capital Replacement Project	\$2,164,174	\$838,895	\$797,470	\$1,000,000	\$1,544,800	\$1,312,221	\$2,275,000	\$700,000	\$1,400,000	\$700,000	\$500,000
Capital Expansion Projects	2,702	343,565	-	-	-	-	-	-	-	-	-
<b>Total Capital Projects</b>	<b>\$2,166,876</b>	<b>\$1,182,459</b>	<b>\$797,470</b>	<b>\$1,000,000</b>	<b>\$1,544,800</b>	<b>\$1,312,221</b>	<b>\$2,275,000</b>	<b>\$700,000</b>	<b>\$1,400,000</b>	<b>\$700,000</b>	<b>\$500,000</b>
<b>Net Profit/(Loss)</b>	<b>(\$948,549)</b>	<b>(\$794,694)</b>	<b>\$255,716</b>	<b>\$943,100</b>	<b>\$398,300</b>	<b>\$177,201</b>	<b>(\$4,446)</b>	<b>\$421,262</b>	<b>(\$407,566)</b>	<b>\$205,340</b>	<b>\$259,672</b>
<b>Reserves</b>											
Beginning Reserve Balance	\$5,290,533	\$4,341,984	\$3,547,290	\$2,789,739	\$3,803,006	\$3,803,006	\$4,201,306	\$4,196,860	\$4,618,122	\$4,210,555	\$4,415,895
<b>Ending Reserve Balance</b>	<b>\$4,341,984</b>	<b>\$3,547,290</b>	<b>\$3,803,006</b>	<b>\$3,732,839</b>	<b>\$4,201,306</b>	<b>\$3,980,207</b>	<b>\$4,196,860</b>	<b>\$4,618,122</b>	<b>\$4,210,555</b>	<b>\$4,415,895</b>	<b>\$4,675,568</b>
Operating Contingency (3mths Expenses)	\$1,956,729	\$2,158,904	\$2,118,416	\$2,217,975	\$2,255,475	\$2,118,894	\$2,258,797	\$2,318,464	\$2,388,022	\$2,459,653	\$2,533,435
Replacement Reserve - BioFilter	250,000	250,000	250,000	250,000	250,000	250,000	350,000	350,000	350,000	350,000	350,000
Commercial Insurance	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Capital Replacement & Construction	1,885,255	888,386	1,184,590	1,014,864	1,445,831	1,361,313	1,338,063	1,699,657	1,222,533	1,356,242	1,542,133
<b>Total Reserve Balance</b>	<b>\$4,341,984</b>	<b>\$3,547,290</b>	<b>\$3,803,006</b>	<b>\$3,732,839</b>	<b>\$4,201,306</b>	<b>\$3,980,207</b>	<b>\$4,196,860</b>	<b>\$4,618,122</b>	<b>\$4,210,555</b>	<b>\$4,415,895</b>	<b>\$4,675,568</b>

**Inland Empire Regional Composting Authority**  
**Schedule B - Budget Detail**

Cost Center	Cost Element	Actual 2018/19	Actual 2019/20	ACTUAL 2020/21	ADOPTED 2021/22	AMENDED 2021/22	PROJECTED 2021/22	PROPOSED 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Tonage/Rate</b>													
	<b>Tons</b>	<b>151,527</b>	<b>147,606</b>	<b>150,217</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>	<b>148,500</b>
	O&M Cost per ton	\$ 52.03	\$ 59.18	\$ 57.70	\$ 62.91	\$ 62.91	\$ 59.14	\$ 62.53	\$ 64.13	\$ 66.01	\$ 67.94	\$ 69.92	\$ 71.97
	Biofilter Media Replacement Reserve	\$ 1.40	\$ 1.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Capital Expansion Cost per Ton	\$ 0.02	\$ 2.33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Capital Replacement Cost per Ton	\$ 14.28	\$ 5.68	\$ 5.31	\$ 6.90	\$ 10.65	\$ 9.05	\$ 15.32	\$ 4.71	\$ 9.43	\$ 4.71	\$ 3.37	\$ 4.71
	<b>Total Cost Per Ton</b>	<b>\$ 67.73</b>	<b>\$ 68.59</b>	<b>\$ 63.01</b>	<b>\$ 69.81</b>	<b>\$ 73.56</b>	<b>\$ 68.19</b>	<b>\$ 77.85</b>	<b>\$ 68.85</b>	<b>\$ 75.43</b>	<b>\$ 72.65</b>	<b>\$ 73.29</b>	<b>\$ 76.68</b>
	Member Contributions	\$ -	\$ -	\$ 3.33	\$ 13.79	\$ 13.79	\$ 6.90	\$ 13.47	\$ 6.73	\$ 6.73	\$ 6.73	\$ 6.73	\$ 6.73
	CIP Funded by Reserves	\$ 14.30	\$ 8.01	\$ 1.98	\$ (6.90)	\$ (3.14)	\$ 2.15	\$ 1.85	\$ (2.02)	\$ 2.69	\$ (2.02)	\$ (3.37)	\$ (2.02)
	<b>Rate Per Ton</b>	<b>\$ 53.43</b>	<b>\$ 60.58</b>	<b>\$ 57.70</b>	<b>\$ 62.91</b>	<b>\$ 62.91</b>	<b>\$ 59.14</b>	<b>\$ 62.53</b>	<b>\$ 64.13</b>	<b>\$ 66.01</b>	<b>\$ 67.94</b>	<b>\$ 69.92</b>	<b>\$ 71.97</b>
	<b>Adopted Rate Per Ton</b>	<b>\$ 56.00</b>	<b>\$ 56.00</b>	<b>\$ 57.00</b>	<b>\$ 58.00</b>	<b>\$ 58.00</b>	<b>\$ 58.00</b>	<b>\$ 59.00</b>	<b>\$ 60.00</b>	<b>\$ 61.00</b>	<b>\$ 62.00</b>	<b>\$ 63.00</b>	<b>\$ 64.00</b>
<b>Revenues</b>													
200112	406000 Compost Delivery Svs	(\$148,750)	(\$225,750)	(\$192,752)	(\$150,000)	(\$150,000)	(\$149,999)	(\$250,000)	(\$200,000)	(\$200,000)	(\$225,000)	(\$225,000)	(\$250,000)
200112	406200 Compost Sales	(301,634)	(372,832)	(398,680)	(450,000)	(450,000)	(449,999)	(460,000)	(450,000)	(450,000)	(475,000)	(475,000)	(500,000)
	<b>Service Charges</b>	<b>(450,384)</b>	<b>(598,582)</b>	<b>(591,432)</b>	<b>(600,000)</b>	<b>(600,000)</b>	<b>(599,998)</b>	<b>(710,000)</b>	<b>(650,000)</b>	<b>(650,000)</b>	<b>(700,000)</b>	<b>(700,000)</b>	<b>(750,000)</b>
200112	404010 Biosolids Recycling <i>(Tipping Fees)</i>	(8,520,727)	(8,331,673)	(8,606,406)	(8,410,000)	(8,410,000)	(8,410,000)	(8,761,500)	(8,910,000)	(9,058,500)	(9,207,000)	(9,355,500)	(9,504,000)
200112	409920 Biosolids Recycling Admin Fees	(22,800)	(14,325)	(19,002)	(20,000)	(20,000)	(19,999)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	<b>Sales</b>	<b>(8,543,527)</b>	<b>(8,345,998)</b>	<b>(8,625,407)</b>	<b>(8,430,000)</b>	<b>(8,430,000)</b>	<b>(8,429,999)</b>	<b>(8,781,500)</b>	<b>(8,930,000)</b>	<b>(9,078,500)</b>	<b>(9,227,000)</b>	<b>(9,375,500)</b>	<b>(9,524,000)</b>
211112	412030 Energy/Cap Rebates	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Other Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Operating Revenues</b>	<b>(\$8,993,911)</b>	<b>(\$8,944,580)</b>	<b>(\$9,216,839)</b>	<b>(\$9,030,000)</b>	<b>(\$9,030,000)</b>	<b>(\$9,029,997)</b>	<b>(\$9,491,500)</b>	<b>(\$9,580,000)</b>	<b>(\$9,728,500)</b>	<b>(\$9,927,000)</b>	<b>(\$10,075,500)</b>	<b>(\$10,274,000)</b>
211112	480110 Interest Income	(\$99,734)	(\$62,576)	(11,928)	(\$30,000)	(\$30,000)	(\$30,000)	(\$35,000)	(\$35,000)	(\$35,000)	(\$35,000)	(\$35,000)	(\$35,000)
211112	483010 Contributed Capital			(500,000)	(2,000,000)	(2,000,000)	(1,000,000)	(2,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
211112	493110 Proceeds from Investments	(4,791)	(58,977)	11,507	-	-	-	(3,987)	(4,107)	(4,230)	(4,357)	(4,487)	(4,622)
211112	499010 Other Non Operating Revenues	(3,969)	(57,246)	(3,691)	(5,000)	(5,000)	(5,000)	(25,255)	(26,012)	(26,793)	(27,596)	(28,424)	(29,277)
	<b>Non Operating Revenues</b>	<b>(\$108,493)</b>	<b>(\$178,799)</b>	<b>(\$504,113)</b>	<b>(\$2,035,000)</b>	<b>(\$2,035,000)</b>	<b>(\$1,035,000)</b>	<b>(\$2,064,242)</b>	<b>(\$1,065,119)</b>	<b>(\$1,066,023)</b>	<b>(\$1,066,953)</b>	<b>(\$1,067,911)</b>	<b>(\$1,068,899)</b>
	<b>TOTAL REVENUES</b>	<b>(\$9,102,405)</b>	<b>(\$9,123,379)</b>	<b>(\$9,720,952)</b>	<b>(\$11,065,000)</b>	<b>(\$11,065,000)</b>	<b>(\$10,064,997)</b>	<b>(\$11,555,742)</b>	<b>(\$10,645,119)</b>	<b>(\$10,794,523)</b>	<b>(\$10,993,953)</b>	<b>(\$11,143,411)</b>	<b>(\$11,342,899)</b>

**Inland Empire Regional Composting Authority**  
**Schedule B - Budget Detail**

Cost Center	Cost Element	Actual 2018/19	Actual 2019/20	ACTUAL 2020/21	ADOPTED 2021/22	AMENDED 2021/22	PROJECTED 2021/22	PROPOSED 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Expenses</b>													
<u>Office &amp; Administration</u>													
211112	511220 Travel Costs - Mileage Reimbursement	\$462	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
211112	511330 Safety Awards	283		-	150	150		500	515	530	546	563	580
211112	512010 Office Supplies-General	5,374	6,006	9,418	8,000	8,000	7,699	8,240	8,487	8,742	9,004	9,274	9,552
211112	512210 Forms, Printing and Copying costs	451	609	709	5,000	5,000	600	4,000	4,120	4,244	4,371	4,502	4,637
211112	512350 Postage and Delivery Charges	2,983	2,731	2,896	2,500	2,500	600	2,575	2,652	2,732	2,814	2,898	2,985
211112	512351 Courier/Shipping Charges						663						
211112	512510 Comptr SW Lic's , \$5,000 - Use AC 512520												
211112	512520 Computer Software & License Fees	15,303	5,097	-	16,000	16,000		16,000	16,480	16,974	17,484	18,008	18,548
211112	513010 Meeting Expenses	391	688	575	350	350	1,125	2,000	2,060	2,122	2,185	2,251	2,319
211112	513020 Conference Expenses												
211112	513030 Committee Expenses												
211112	514010 Memberships - Agency Wide	5,563	12,200	11,450	12,000	12,000	12,000	12,000	12,360	12,731	13,113	13,506	13,911
211112	514210 Registration-DMV, Title, Permit, Applic				500	500		515	530	546	563	580	597
211112	515030 Contributions-Sponsorships	1,425	750	750	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,125	1,159
211112	516010 Ad's-Newspaper/Mag Announce												
211112	519110 Inventory-Count Adjustment	(2,878)	2,315	2,009			(100)	3,090	3,183	3,278	3,377	3,478	3,582
211112	519130 Inventory-Freight/Price	7,045	7,347	2,026			(100)	4,120	4,244	4,371	4,502	4,637	4,776
211112	519160-Price Adjustment Inventory	(3,358)	(873)	(1,594)			(1)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)
211112	519510 Othr Admin Expense	240											
211112	519530 Fines & Penalties	373											
211112	519590 GI/IR Expense Clearing	(3,640)	606	1,207	-			1,030	1,061	1,093	1,125	1,159	1,194
<b>Office &amp; Administration Expenses</b>		<b>\$30,016</b>	<b>\$37,520</b>	<b>\$29,447</b>	<b>\$45,500</b>	<b>\$45,500</b>	<b>\$23,486</b>	<b>\$52,070</b>	<b>\$53,632</b>	<b>\$55,241</b>	<b>\$56,899</b>	<b>\$58,604</b>	<b>\$60,362</b>
<u>Materials &amp; Supplies</u>													
211112	512110 Operating Supplies - General	\$34,871	\$8,991	\$378	\$0	\$0	\$12,503	\$0	\$0	\$0	\$0	\$0	\$0
211112	512140 Uniform / Throw Rugs	32,668	31,755	32,629	36,000	36,000	35,091	37,080	38,192	39,338	40,518	41,734	42,986
211112	512170 Operations & Maintenance Supplies	667,361	590,251	797,405	650,000	650,000	547,081	700,000	721,000	742,630	764,909	787,856	811,492
211112	512190 Disaster Preparedness Supplies												
211112	512410 Fuel	150,979	126,459	123,954	166,000	166,000	145,398	170,980	176,109	181,393	186,834	192,439	198,213
211112	512450 Fleet Parts & Supplies		2,403				89						
211112	512610 Equipment - Small Tools/Equip. <\$1000		1,093	-	1,500	1,500	-	1,540	1,586	1,634	1,683	1,733	1,785
211112	512660 Equipment - Small Tools/Equip.< \$2000		1,030	-	500	500	0	515	530	546	563	580	597
211112	512710 Equipment Maintenance & Supplies	224,771	220,555	133,013	275,000	275,000	153,949	175,000	180,250	185,658	191,227	196,964	202,873
211112	512910 Other Materials & Supplies	19,820	12,144	298	35,000	35,000		36,050	37,132	38,245	39,393	40,575	41,792
211112	512920 Biofilter Media Replacement	57,162	100,000	194,103	250,000	100,000	100,000	250,000	250,000	250,000	250,000	250,000	250,000
<b>Materials &amp; Supplies</b>		<b>\$1,187,632</b>	<b>\$1,094,681</b>	<b>\$1,281,780</b>	<b>\$1,414,000</b>	<b>\$1,264,000</b>	<b>\$994,111</b>	<b>\$1,371,165</b>	<b>\$1,404,799</b>	<b>\$1,439,444</b>	<b>\$1,475,127</b>	<b>\$1,511,881</b>	<b>\$1,549,738</b>
<u>Insurance</u>													
211112	517010 Insurance Premiums - Liability	\$264,186	\$406,254	\$621,799	\$600,000	\$600,000	\$602,031	\$650,000	\$636,540	\$655,636	\$675,305	\$695,564	\$716,431
211112	517110 Insurance Premiums - Motor vehicles	1,107											
211112	517210 Insurance Premiums - Casualty	-			47,000	47,000		36,050	37,132	38,245	39,393	40,575	41,792
<b>Insurance</b>		<b>\$265,293</b>	<b>\$406,254</b>	<b>\$621,799</b>	<b>\$647,000</b>	<b>\$647,000</b>	<b>\$602,031</b>	<b>\$686,050</b>	<b>\$673,672</b>	<b>\$693,881</b>	<b>\$714,698</b>	<b>\$736,139</b>	<b>\$758,223</b>

**Inland Empire Regional Composting Authority**  
**Schedule B - Budget Detail**

Cost Center	Cost Element	Actual 2018/19	Actual 2019/20	ACTUAL 2020/21	ADOPTED 2021/22	AMENDED 2021/22	PROJECTED 2021/22	PROPOSED 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Professional Fees &amp; Services</b>													
211112	520110 External Audit Services	\$4,230	\$4,310	\$4,400	\$4,500	\$4,500	\$4,500	\$4,500	\$4,635	\$4,774	\$4,917	\$5,065	\$5,217
211112	520210 Legal Fees - General	26,990	7,860	8,670	20,000	20,000	13,000	20,000	21,218	21,855	22,510	23,185	23,861
211112	520980 Professional Services - Other		243,088	269,909	250,000	250,000	249,375	249,375	256,856	264,562	272,499	280,674	289,094
211112	521015 Contract Labor_I EUA (211112-701009-i	3,940,241	4,205,388	4,135,598	4,461,100	4,461,100	4,334,385	4,594,900	4,732,700	4,874,700	5,020,900	5,171,500	5,326,600
211112	521010 Contract Labor - LACSD	46,868	104,474	62,963	36,000	36,000	65,237	33,000	33,990	35,010	36,060	37,142	38,256
212112	521018 Contract Labor-LACSD	9,024	178	10,409	8,500	8,500	7,897	7,500	7,725	7,957	8,195	8,441	8,695
211112	521030 Contract Burden - LACSD	11,462	412					0	0	0	0	0	0
211112	521050 Contract Materials	1,792	62	3,304			3,153						
211112	521080 Other Contractual Services	856,980	1,086,246	849,873	800,000	950,000	921,366	824,000	848,720	874,182	900,407	927,419	955,242
211112	521110 Outside Svc's-Lndscaping/Weed/Pest C	10,820	6,590	16,838	14,000	14,000	12,218	12,360	12,731	13,113	13,506	13,911	14,329
211112	521120 Outside Services - Security	16,332	15,257	21,113	15,000	15,000	18,271	15,450	15,914	16,391	16,883	17,389	17,911
211112	521130 Outside Services - Janitorial	13,998	13,801	14,685	15,000	15,000	22,815	15,450	15,914	16,391	16,883	17,389	17,911
211112	521220 Laboratory Services - Outside	6,334	5,044	3,477	7,000	7,000	4,436	7,725	7,957	8,195	8,441	8,694	8,955
211112	521410 Computer Systems Maintenance	895		11,943	1,000	1,000		1,030	1,061	1,093	1,125	1,159	1,194
<b>Prof. fees &amp; Services</b>		<b>\$4,945,966</b>	<b>\$5,692,710</b>	<b>\$5,413,181</b>	<b>\$5,632,100</b>	<b>\$5,782,100</b>	<b>\$5,656,653</b>	<b>\$5,785,290</b>	<b>\$5,959,421</b>	<b>\$6,138,222</b>	<b>\$6,322,326</b>	<b>\$6,511,968</b>	<b>\$6,707,265</b>
<b>Operating Fees</b>													
211112	519310 Operating Permits, Licenses & Fees	\$17,496	\$16,734	\$17,785	\$22,000	\$22,000	\$18,800	\$22,660	\$23,340	\$24,040	\$24,761	\$25,504	\$26,269
211112	540110 Wastewater-Volumetric Fees	13,617	8,462	7,455	10,500	10,500	5,250	10,815	11,139	11,474	11,818	12,172	12,537
211112	540210 Strength Charges-BOD/COD	9,546	8,957	7,448	8,500	8,500	7,250	8,755	9,018	9,288	9,567	9,854	10,149
211112	540211 Strength Charges-BOD/COD Imbalance	4,067	1,184	1,904	1,000	1,000	1,150	2,060	2,122	2,185	2,251	2,318	2,388
211112	540220 Strength Charges-TSS	13,249	8,102	5,993	6,500	6,500	4,672	9,785	10,079	10,381	10,692	11,013	11,343
211112	540221 Wste - TSS Imbal			1,042									
211112	540223 Strength Charges-TSS Discrepancy Charg	8,516	3,944	1,877	5,500	5,500	4,066	5,768	5,941	6,119	6,303	6,492	6,687
211112	540330 Capital Improv Proj (CIP) Fees	36,287	30,171	30,990	30,000	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822
<b>Operating Fees</b>		<b>\$102,777</b>	<b>\$77,554</b>	<b>\$74,494</b>	<b>\$84,000</b>	<b>\$84,000</b>	<b>\$71,188</b>	<b>\$90,743</b>	<b>\$93,466</b>	<b>\$96,269</b>	<b>\$99,157</b>	<b>\$102,131</b>	<b>\$105,195</b>
<b>Utilities</b>													
211112	545110 Electricity	\$911,093	\$948,915	\$894,172	\$901,000	\$901,000	\$875,584	\$928,030	\$955,871	\$984,547	\$1,014,084	\$1,044,506	\$1,075,841
211112	545220 Solar Power	221,315	206,120	211,820	225,000	225,000	212,000	225,000	231,750	238,703	245,864	253,240	260,837
211112	545310 Cell Phone Accessories	50		200	200	200		206	212	219	225	232	239
211112	545311 Cell Phone Expenses	7,875	6,906	6,764	7,500	7,500	6,200	7,725	7,957	8,195	8,441	8,694	8,955
211112	545320 Telephone	333	1,962	146	300	300	150	309	318	328	338	348	358
211112	545360 Disposal Service	12,653	11,643	16,555	15,000	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911
211112	545370 Water	4,859	7,156	4,592	5,000	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970
<b>Utilities</b>		<b>\$1,158,177</b>	<b>\$1,182,701</b>	<b>\$1,134,048</b>	<b>\$1,154,000</b>	<b>\$1,154,000</b>	<b>\$1,113,934</b>	<b>\$1,181,870</b>	<b>\$1,217,327</b>	<b>\$1,253,847</b>	<b>\$1,291,463</b>	<b>\$1,330,205</b>	<b>\$1,370,111</b>
<b>Leases / Rentals</b>													
211112	512730 Equipment Rental (Non Lease)	\$37,730	\$71,744	\$11,890	\$55,000	\$55,000	\$39,387	\$25,000	\$25,750	\$26,523	\$27,318	\$28,138	\$28,982
211112	547110 Building / Trailer Leases	85,028	86,513	86,962	90,000	90,000	78,286	92,700	95,481	98,345	101,296	104,335	107,465
211112	547220 Equipment Lease/Rental - Operations & Ma			7,842	-	-	(3,801)	-	-	-	-	-	-
<b>Lease/Rentals</b>		<b>122,757</b>	<b>158,257</b>	<b>106,694</b>	<b>145,000</b>	<b>145,000</b>	<b>113,872</b>	<b>117,700</b>	<b>121,231</b>	<b>124,868</b>	<b>128,614</b>	<b>132,473</b>	<b>136,447</b>
<b>Operating Expenses</b>		<b>\$7,863,198</b>	<b>\$8,649,677</b>	<b>8,661,444</b>	<b>\$9,121,600</b>	<b>\$9,121,600</b>	<b>\$8,575,275</b>	<b>\$9,284,888</b>	<b>\$9,523,548</b>	<b>\$9,801,771</b>	<b>\$10,088,285</b>	<b>\$10,383,401</b>	<b>\$10,687,340</b>

**Inland Empire Regional Composting Authority**  
**Schedule B - Budget Detail**

Cost Center	Cost Element	Actual 2018/19	Actual 2019/20	ACTUAL 2020/21	ADOPTED 2021/22	AMENDED 2021/22	PROJECTED 2021/22	PROPOSED 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<u>Financial Expenses</u>													
211112	551010 Bank Service Charges / Fees	\$394	\$0	\$86	\$300	\$300	\$300	\$300	\$309	\$318	\$328	\$338	\$348
211112	580020 Loss on Sale of Asset												
211112	580050 Bad Debt Expense	3,016	3,728	3,987									
<b>Financial Expenses</b>		<b>\$3,410</b>	<b>\$3,728</b>	<b>\$4,073</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$309</b>	<b>\$318</b>	<b>\$328</b>	<b>\$338</b>	<b>\$348</b>
<u>Other Non-Operating Expenses</u>													
211112	580090 Non-Operating Other Expenses	\$17,469	\$82,209	\$2,250									
<b>Interest Expenses</b>		<b>\$17,469</b>	<b>\$82,209</b>	<b>\$2,250</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Non-Operating Expenses</b>		<b>\$20,879</b>	<b>\$85,937</b>	<b>\$6,323</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$309</b>	<b>\$318</b>	<b>\$328</b>	<b>\$338</b>	<b>\$348</b>
<u>Capital Projects</u>													
	Capital Replacement Projects	\$2,164,174	\$838,895	\$797,470	\$1,000,000	\$1,544,800	\$1,312,221	\$2,275,000	\$700,000	\$1,400,000	\$700,000	\$500,000	\$700,000
	Capital Expansion Projects	2,702	343,565		-	-		-	-	-	-	-	-
<b>Capital Projects</b>		<b>\$2,166,876</b>	<b>\$1,182,459</b>	<b>\$797,470</b>	<b>\$1,000,000</b>	<b>\$1,544,800</b>	<b>\$1,312,221</b>	<b>\$2,275,000</b>	<b>\$700,000</b>	<b>\$1,400,000</b>	<b>\$700,000</b>	<b>\$500,000</b>	<b>\$700,000</b>
<b>TOTAL EXPENSES</b>		<b>\$10,050,954</b>	<b>\$9,918,073</b>	<b>\$9,465,236</b>	<b>\$10,121,900</b>	<b>\$10,666,700</b>	<b>\$9,887,796</b>	<b>\$11,560,188</b>	<b>\$10,223,857</b>	<b>\$11,202,089</b>	<b>\$10,788,613</b>	<b>\$10,883,739</b>	<b>\$11,387,688</b>
<b>Net Profit/(Loss)</b>		<b>(\$948,549)</b>	<b>(\$794,694)</b>	<b>\$255,716</b>	<b>\$943,100</b>	<b>\$398,300</b>	<b>\$177,201</b>	<b>(\$4,446)</b>	<b>\$421,262</b>	<b>(\$407,566)</b>	<b>\$205,340</b>	<b>\$259,672</b>	<b>(\$44,789)</b>



Inland Empire Regional Composting Authority  
Schedule C - Projects

Project No.	Project Title	ACTUAL	ACTUAL	ACTUAL	ADOPTED	AMENDED	PROJECTED	PROPOSED	2023/24	2024/25	2025/26	2026/27
		2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23				
Capital Projects												
Capital Replacement												
RA17001	IERCF Transition Air Duct Improvements	10,644	15,982	18,665				-	-	-	-	-
RA17007	IERCF Building Improvements	37,698	168,678	299,521				-	-	-	-	-
RA19002	IERCF Trommel Screen Improvements	1,363,765	75,893	43,046	200,000	-			-	200,000		-
RA19003	IERCF Front End Loader Replacement		101,019		-	7,127						
RA20003	IERCF Belt Conveyor Improvements	137,165									200,000	
RA20004	IERCF Misc Fan Improvements								-			
RA20005	RCA Capital Replacement		193,563	132,099	500,000	419,000	227,328	500,000	500,000	500,000	500,000	500,000
RA20006	IERCF Exterior Paint		153,750									
RA20007	Compost Storage Conveyor		1,310	(1,310)			27,269					
RA20008	Glulam Repair Roof		3,636	305,449								
RA21001	IERCF Fire Sprinkler Improvements				300,000	-						
RA21002	Front End Loader Replacement					1,037,673	994,964					
RA22001	IERCF Column Repair					81,000	62,660					
RA23001	IERCF Inner Roof Lining Repair								-			
RA23002	IERCF South MCC HVAC Upgrade							175,000				
RA23003	IERCF Active Hopper Replacement							200,000				
RA23004	IERCF Front End Loader Replacement							1,200,000				
RA23005	IERCF Fire Sprinkler Upgrades							200,000				
RA24001	IERCF Corrosion Replacement								200,000			
RA25001	IERCF Compost Storage Facility Tent Cover									700,000		
RA26001	IERCF Projects AMP											
Total Capital Replacement Projects		\$2,164,174	\$838,895	\$797,470	\$1,000,000	\$1,544,800	\$1,312,221	\$2,275,000	\$700,000	\$1,400,000	\$700,000	\$500,000
Capital Expansion												
RA15001	IERCF Baghouse Improvements	2,702	343,532		-			-	-	-	-	-
Total Capital Expansion Projects		\$2,702	\$343,565	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Projects		\$2,166,876	\$1,182,459	\$797,470	\$1,000,000	\$1,544,800	\$1,312,221	\$2,275,000	\$700,000	\$1,400,000	\$700,000	\$500,000
Total Projects		\$2,166,876	\$1,182,459	\$797,470	\$1,000,000	\$1,544,800	\$1,312,221	\$2,275,000	\$700,000	\$1,400,000	\$700,000	\$500,000



## **FY 2022/23 Proposed Budget**

---



# Key Assumptions



**\$59 per wet Ton –  
Tipping Fees  
(\$1 Increase)**



**\$2 Million  
Capital Call**



**25 FTE Staffing  
Level Maintained**



**Timely Upkeep of  
Assets to Support  
Level of Service**





# FY 2022/23 Proposed Budget

(\$ in thousand)	FY 2021/22 Amended Budget	FY 2022/23 Proposed Budget	Increase/ (Decrease)
<i>Tipping fee per wet ton</i>	<i>\$58</i>	<i>\$59</i>	<i>\$1</i>
<i>Wet tons</i>	<i>145,000</i>	<i>148,500</i>	<i>3,500</i>
Operating Revenues	\$9,030	\$9,491	\$461
Operating Expenses	9,122	9,285	163
<b>Net Operating Increase/(Decrease)</b>	<b>(\$92)</b>	<b>\$206</b>	<b>\$298</b>
Other Funding Sources <sup>1</sup>	\$2,035	\$2,064	\$29
Other Uses of Funds <sup>2</sup>	1,545	2,275	730
<b>Net Non-Operating Increase/(Decrease)</b>	<b>\$490</b>	<b>(\$211)</b>	<b>(\$701)</b>
<b>Total Net Change</b>	<b>\$398</b>	<b>(\$5)</b>	<b>(\$403)</b>

<sup>1</sup> Includes proposed capital call, interest income, and other non-operating revenues

<sup>2</sup> Includes planned capital project costs



# Capital Improvement Plan

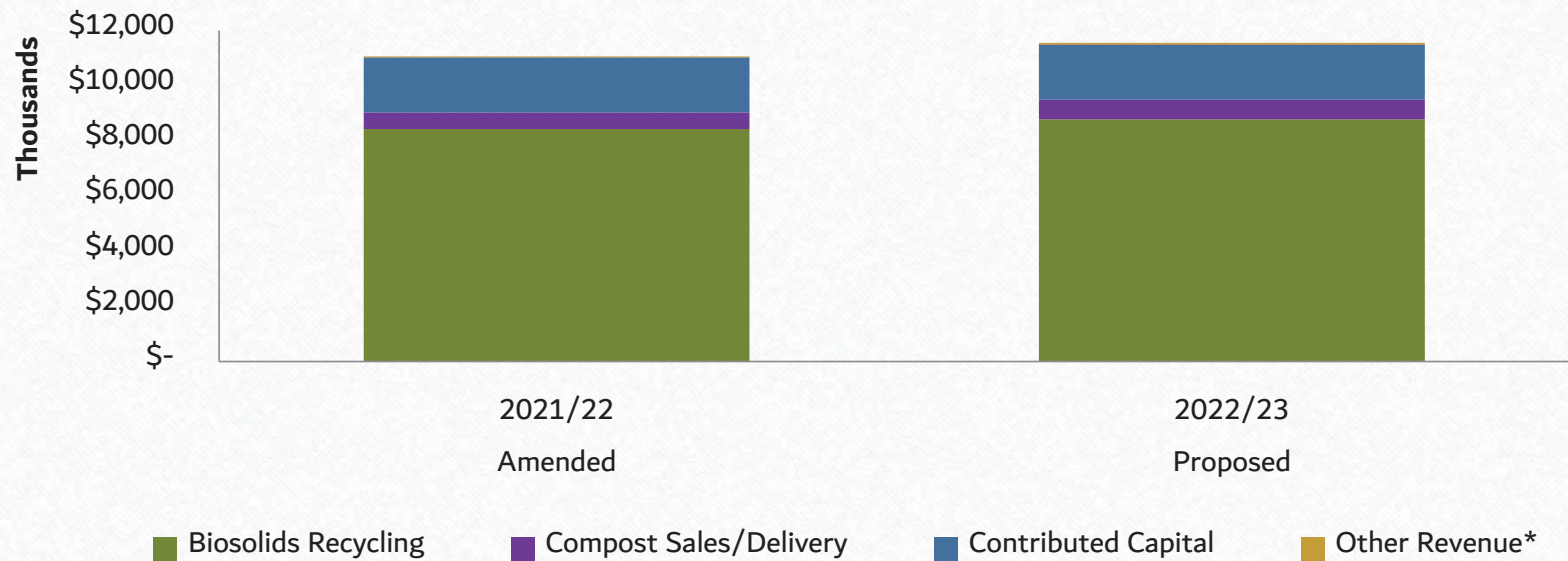
Project Description (\$ in thousand)	FY 2021/22 Amended Budget	FY 2022/23 Proposed Budget	Increase/ (Decrease)
Capital Replacement & Rehabilitation (R&R)	\$419	\$500	\$81
Front End Loader Replacement	1,045	1,200	155
Active Hopper Replacement	-	200	200
South MCC HVAC Upgrades	-	175	175
Column Repair	81	-	(81)
Fire Sprinkler Upgrades	-	200	200
<b>Total Capital Improvement Plan</b>	<b>\$1,545</b>	<b>\$2,275</b>	<b>\$730</b>





# Revenues

*Increase due to tipping fee and tonnage increases*

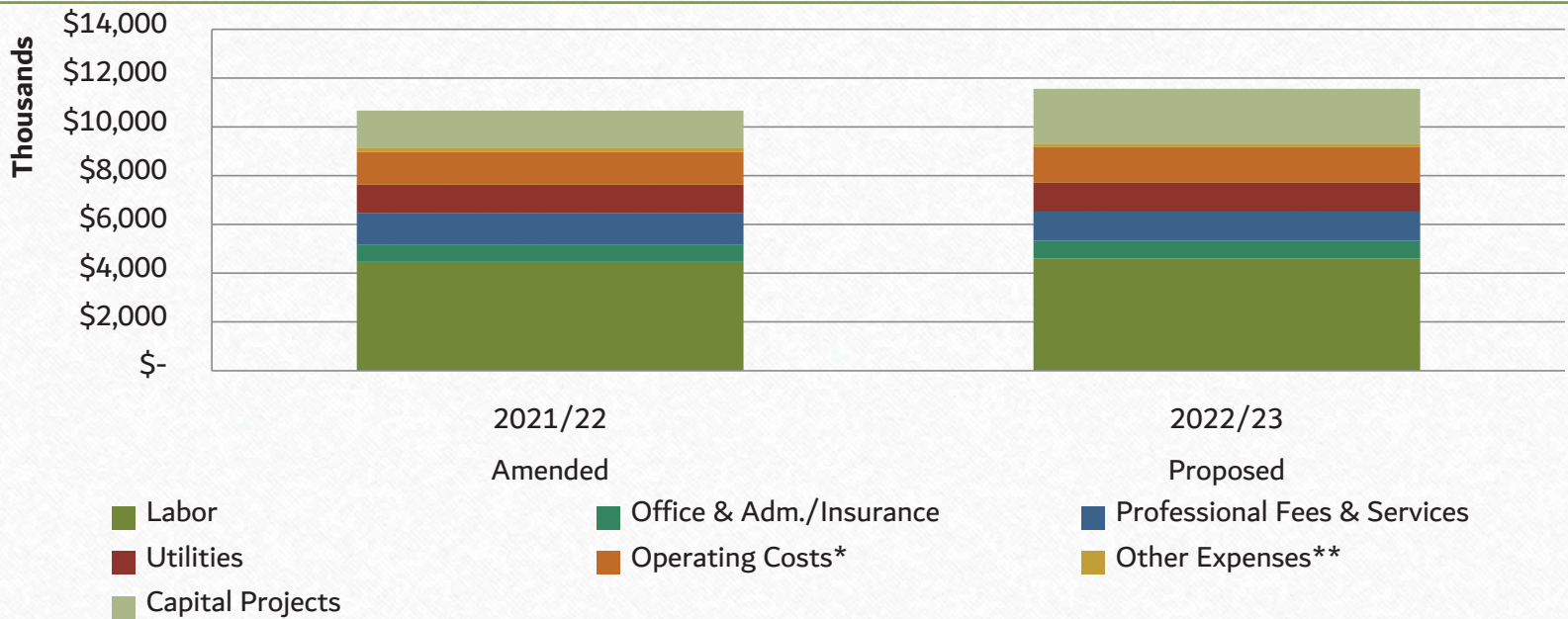


*\*Other Income include interest income and credits*



# Expenses

*Increase due to increased capital an operating costs*



*\*Operating costs include operating fees, biofilter replacement, materials & supplies*

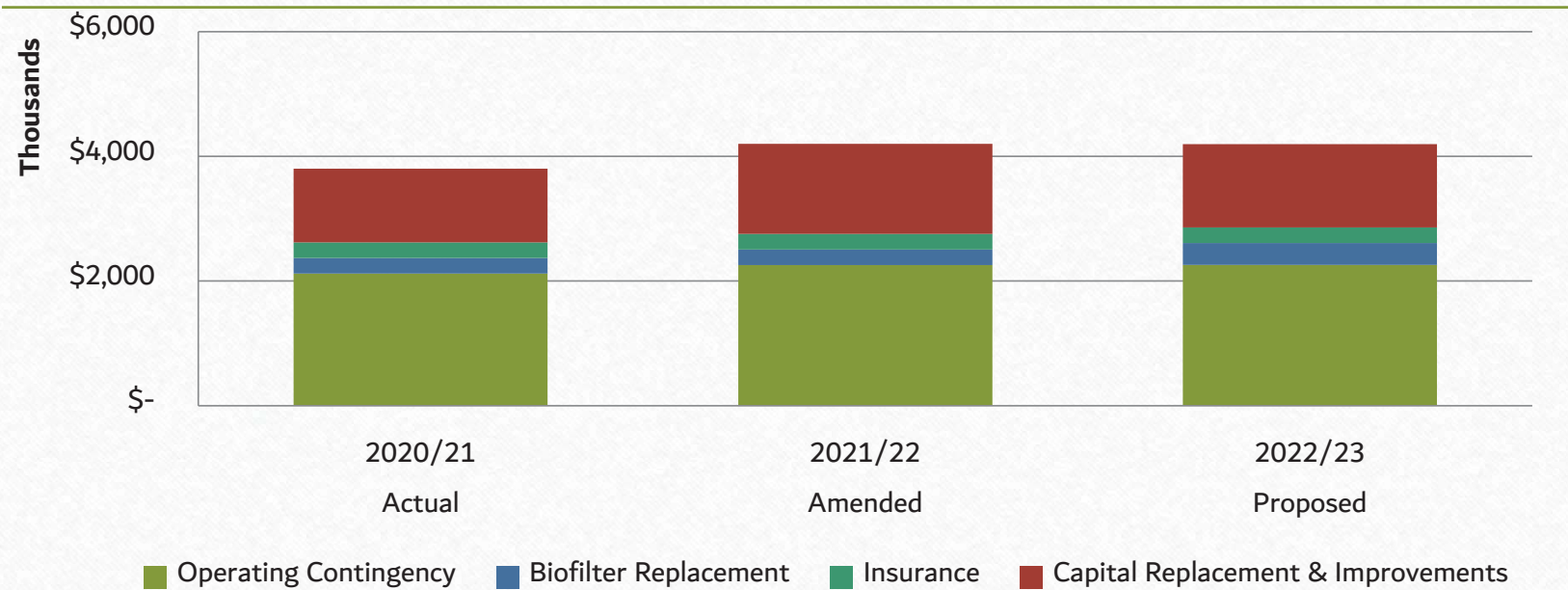
*\*\*Other expenses include lease & rentals, financial expenses*





# Fund Balance

*Meets Reserve Policy Minimum Reserve Levels*





## Questions?



INFORMATION  
ITEM  
3C

**Date:** June 15, 2022

**To:** The Honorable Board of Directors

**Committee:** Finance & Administration

*ADD*  
**From:** Shivaji Deshmukh, General Manager

06/08/22

**Staff Contact:** Javier Chagoyen-Lazaro, Acting Assistant General Manager

**Subject:** Treasurer's Report of Financial Affairs

---

**Executive Summary:**

The Treasurer's Report of Financial Affairs for the month ended April 30, 2022 is submitted in a format consistent with the State requirements.

For the month of April 2022, total cash, investments, and restricted deposits of \$516,224,168 reflects an increase of \$11,731,781 compared to the total of \$504,492,387 reported for March 2022. The increase was primarily due to \$14 million of San Bernardino County property tax receipts. As a result, the average days cash on hand increased from 194 days to 217 days for the month of April 2022.

The unrestricted Agency investment portfolio yield in April 2022 was 0.842 percent, a slight decrease of 0.019 percent compared to the March 2022 yield of 0.861 percent. The change in yield is mainly attributed to a higher balance in the Citizens Business Bank repurchase account with a lower earnings yield.

---

**Staff's Recommendation:**

The Treasurer's Report of Financial Affairs for the month ended April 30, 2022 is an information item for the Board of Director's review.

---

**Budget Impact** *Budgeted (Y/N):* N *Amendment (Y/N):* N *Amount for Requested Approval:*

*Account/Project Name:*

*Fiscal Impact (explain if not budgeted):*

Interest earned on the Agency's investment portfolio increases the Agency's overall reserves.

**Prior Board Action:**

On May 18, 2022 the Board of Directors received the Treasurer's Report of Financial Affairs for the month ended March 31, 2022.

---

**Environmental Determination:**

Not Applicable

---

**Business Goal:**

The Treasurer's Report of Financial Affairs is consistent with the Agency's Business Goal of Fiscal Responsibility in providing financial reporting that accounts for cash and investment activities to fund operating requirements and to optimize investment earnings.

---

**Attachments:**

Attachment 1 - Background

Attachment 2 - PowerPoint

Attachment 3 - Treasurer's Report of Financial Affairs

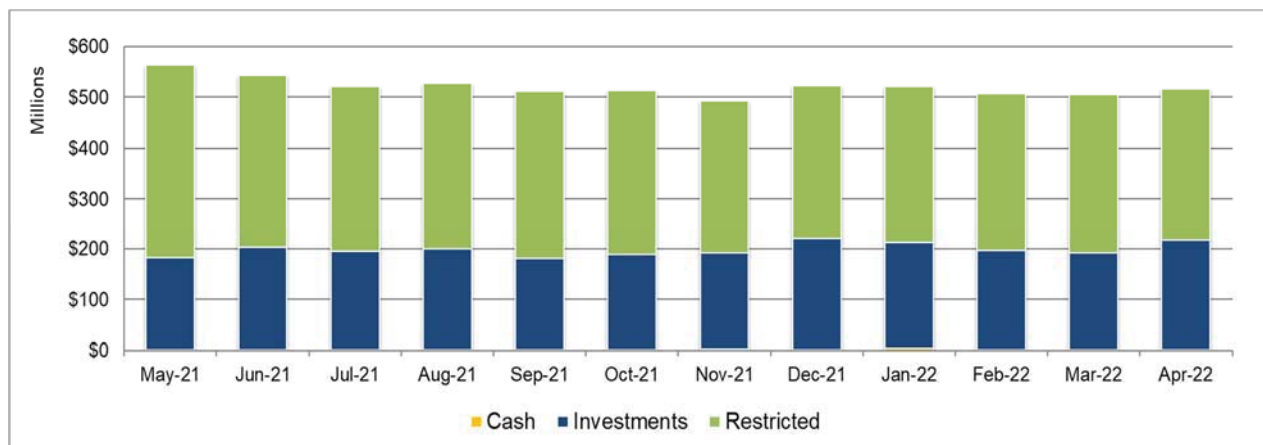
## Background

Subject: Treasurer's Report of Financial Affairs

The Treasurer's Report of Financial Affairs for the month ended April 30, 2022, is submitted in a format consistent with State requirements. The monthly report denotes investment transactions that have been executed in accordance with the Agency's Investment Policy (Resolution No. 2021-4-2).

Agency total cash, investments, and restricted deposits for the month of April 2022 was \$516.2 million, an increase of \$11.7 million compared to the \$504.5 million reported for the month ended March 2022 as shown in Figure 1. The increase can primarily be attributed to San Bernardino County property tax receipts.

**Figure 1: Cash, Investments, and Restricted Deposits**



PFM continues to focus on investment discipline and maintaining a neutral duration strategy to ensure current investments align with the Agency's Investment Policy's goals of preservation of capital in the overall portfolio, provide sufficient liquidity to meet to operating requirements, and attain a market rate of return throughout budgetary and economic cycles.

Table 1 below represents the unrestricted Agency investment portfolio by authorized investment and duration with a total portfolio amount of \$216.4 million. The Agency portfolio excludes cash and restricted deposits in the amount of \$299.8 million held by member agencies and with fiscal agents, including \$151.8 million in capitalized interest and debt proceeds for the RP-5 Expansion Project.

Table 1: Agency Portfolio

Authorized Investments	Allowable Threshold (\$ million or %)	Investment Value as of April 30, 2022 (\$ million)				Average Yield %	Portfolio% (Unrestricted)
		Under 1 Year	1-3 Years	Over 3 Years	Total		
<b>LAIF*- Unrestricted</b>	\$75	\$65.1	\$0.0	\$0.0	\$65.1	0.523%	30.08%
<b>CAMP** – Unrestricted</b>	n/a	2.6			2.6	0.500%	1.18%
<b>CBB*** – Sweep</b>	40%	35.2			35.2	0.100%	16.27%
<b>Sub-Total Agency Managed</b>		<b>\$102.9</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$102.9</b>	<b>0.38%</b>	<b>47.53%</b>
<b>Brokered Cert. of Deposit</b>	30%	\$3.3	\$0.0	\$0.0	\$3.3	1.079%	1.54%
<b>Medium Term Notes</b>	30%	4.0	8.8	4.1	16.9	1.983%	7.84%
<b>Municipal Bonds</b>	10%		0.8	1.3	2.1	0.986%	0.99%
<b>Supranational Bonds</b>	20%		1.7		1.7	0.520%	0.77%
<b>US Treasury Notes</b>	n/a	3.6	26.1	30.7	60.4	1.225%	27.90%
<b>US Gov't Securities</b>	n/a	1.3	19.5	8.3	29.1	1.003%	13.43%
<b>Sub-Total PFM Managed</b>		<b>\$12.2</b>	<b>\$56.9</b>	<b>\$44.4</b>	<b>\$113.5</b>	<b>1.26%</b>	<b>52.47%</b>
<b>Total</b>		<b>\$115.1</b>	<b>\$56.9</b>	<b>\$44.4</b>	<b>\$216.4</b>	<b>0.842%</b>	<b>100.0%</b>

\*LAIF – Local Agency Investment Fund

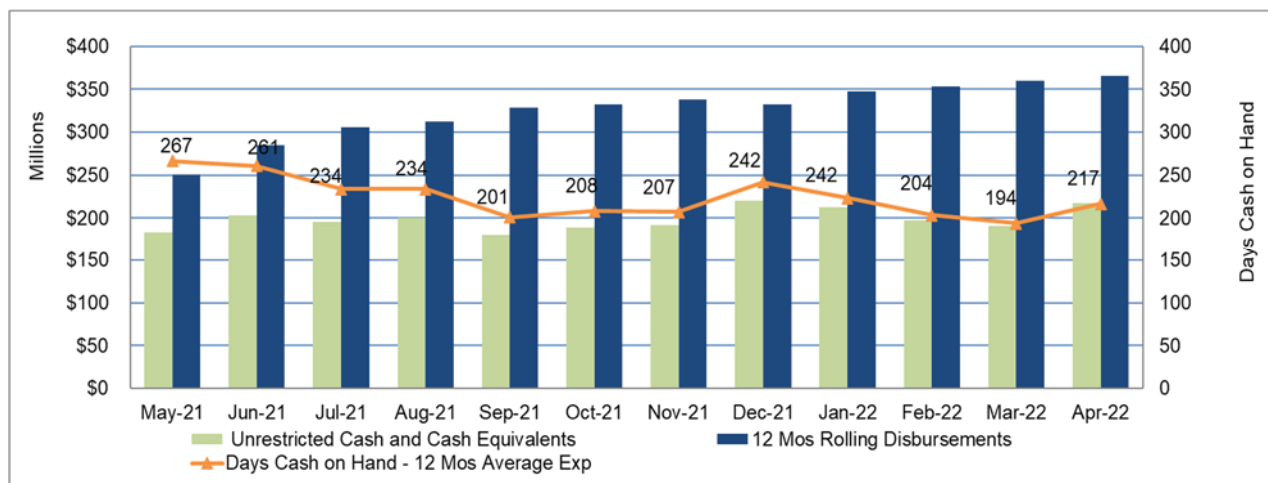
\*\*CAMP – California Asset Management Program

\*\*\*CBB – Citizens Business Bank

+/- due to rounding

Average days cash on hand is calculated using the monthly ending balance of unrestricted cash and cash equivalents divided by disbursements associated with operating expenses, debt service costs, and capital expenditures. The average days cash on hand increased from 194 days to 217 days for the month of April 2022 as shown in Figure 2. The change in average days cash on hand is due to an increase in unrestricted cash and investments.

Figure 2: Days Cash on Hand – 12 Month Rolling Average



Monthly cash and investment summaries are available on the Agency's website at:

<https://www.ieua.org/read-our-reports/cash-and-investment/>





# Treasurer's Report of Financial Affairs for the Month Ended April 30, 2022

Alex Lopez

Acting Budget Officer

June 2022

# Agency Liquidity

- Decrease in Investment Portfolio Yield is primarily due to an increased balance in the Citizens Business Bank repurchase account with a lower earnings yield.

Description	April \$ Millions	March \$ Millions	Increase / (Decrease) \$ Millions
Investment Portfolio	\$216.4	\$189.6	\$26.8
Cash and Restricted Deposits	\$299.8	\$314.9	(\$15.1)
<b>Total Investments, Cash, and Restricted Deposits</b>	<b>\$516.2</b>	<b>\$504.5</b>	<b>\$11.7</b>
Investment Portfolio Yield	0.842%	0.861%	(0.019%)
Weighted Average Duration (Years)	1.31	1.36	(0.05)
Average Cash on Hand (Days)	217	194	23

Monthly cash and investment summaries available at: <https://www.ieua.org/read-our-reports/cash-and-investment/>

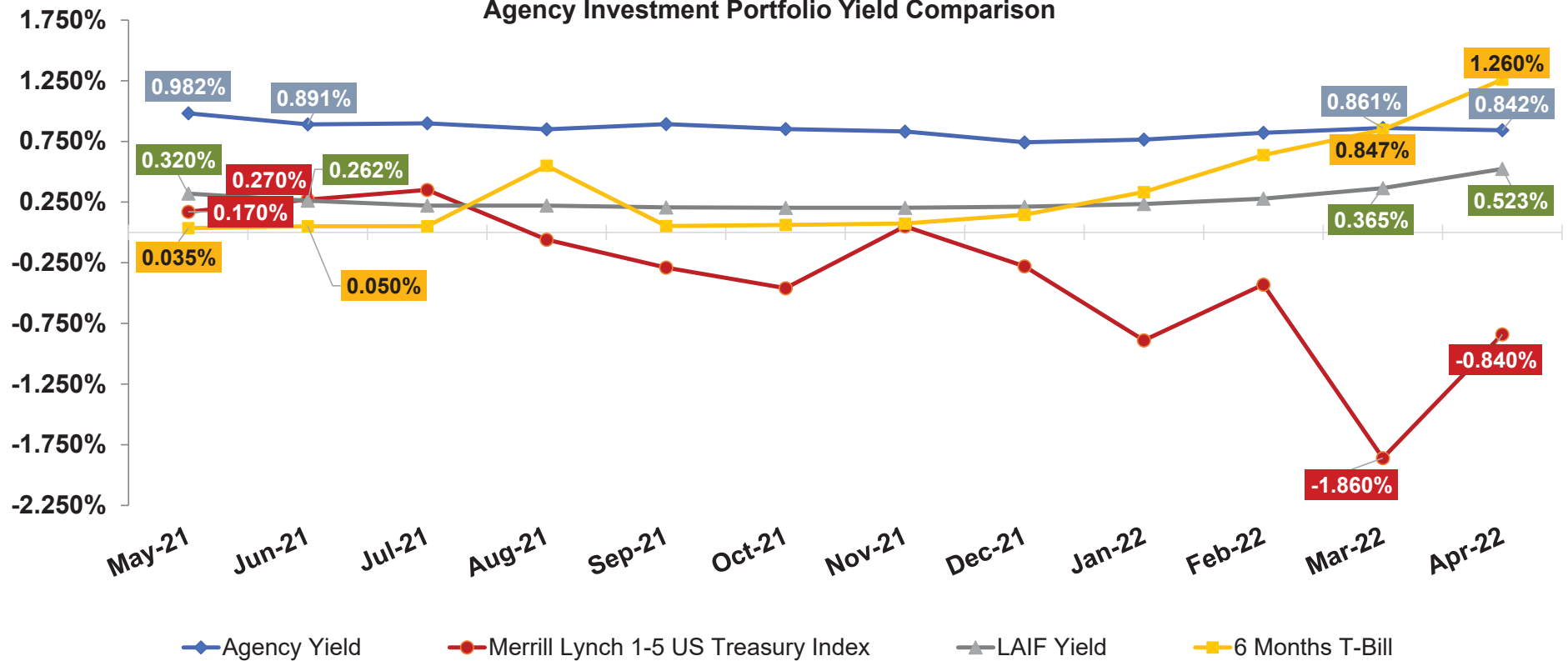


# Agency Investment Position

Authorized Investments	Allowable Threshold (\$ million or %)	Under 1 Year	1 – 3 Years	Over 3 Years	Total	Average Yield %	Portfolio % (Unrestricted)
Local Agency Investment Fund	\$75	\$65.1	\$0.0	\$0.0	\$65.1	0.523%	30.08%
California Asset Management Program	n/a	2.6			2.6	0.500%	1.18%
Citizens Business Bank – Sweep	40%	35.2			35.2	0.100%	16.27%
<b>Sub-Total Agency Managed</b>		<b>\$102.9</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$102.9</b>	<b>0.38%</b>	<b>47.53%</b>
Brokered Certificates of Deposit (CD)	30%	\$3.3	\$0.0	\$0.0	\$3.3	1.079%	1.54%
Medium Term Notes	30%	4.0	8.8	4.1	16.9	1.983%	7.84%
Municipal Bonds	10%		0.8	1.3	2.1	0.986%	0.99%
Supranational Bonds	20%		1.7		1.7	0.520%	0.77%
US Treasury Notes	n/a	3.6	26.1	30.7	60.4	1.225%	27.90%
US Government Securities	n/a	1.3	19.5	8.3	29.1	1.003%	13.43%
<b>Sub-Total PFM Managed</b>		<b>\$12.2</b>	<b>\$56.9</b>	<b>\$44.4</b>	<b>\$113.5</b>	<b>1.26%</b>	<b>52.47%</b>
<b>Total</b>		<b>\$115.1</b>	<b>\$56.9</b>	<b>\$44.4</b>	<b>\$216.4</b>	<b>0.842%</b>	<b>100.0%</b>

# Portfolio Yield Comparison

Inland Empire Utilities Agency  
Treasurer's Report of Financial Affairs  
Month Ended April 30, 2022  
Agency Investment Portfolio Yield Comparison



## TREASURER'S REPORT OF FINANCIAL AFFAIRS

For the Month Ended April 30, 2022



All investment transactions have been executed in accordance with the criteria stated in the Agency's Investment Policy (Resolution No. 2021-4-2) adopted by the Inland Empire Utilities Agency's Board of Directors during its regular meeting held on April 21, 2021.

The funds anticipated to be available during the next six-month period are expected to be sufficient to meet all foreseen expenditures during the period.

\* A Municipal Water District

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

	April	March	Variance
<b><u>Cash, Bank Deposits, and Bank Investment Accounts</u></b>	\$914,902	\$1,609,477	(\$694,575)
<b><u>Investments</u></b>			
<b>Agency Managed</b>			
Citizens Business Bank (CBB) Repurchase (Sweep)	\$35,203,028	\$28,272,669	\$6,930,359
Local Agency Investment Fund (LAIF)	65,089,463	45,161,866	19,927,597
California Asset Management Program (CAMP)	2,561,031	2,559,981	1,050
<b>Total Agency Managed Investments</b>	102,853,522	75,994,516	\$26,859,006
<b>PFM Managed</b>			
Certificates of Deposit	\$3,330,000	\$3,330,000	\$0
Municipal Bonds	2,141,098	2,141,127	(29)
Supra-National Agency Bonds	1,669,012	1,668,978	34
Medium Term Notes	16,955,838	19,228,483	(2,272,645)
U.S. Treasury Notes	60,380,763	58,170,032	2,210,731
U.S. Government Sponsored Entities	29,066,500	29,067,213	(713)
<b>Total PFM Managed Investments</b>	113,543,211	113,086,140	(\$62,622)
<b>Total Investments</b>	\$216,396,733	\$189,600,349	\$26,796,384
<b>Total Cash and Investments Available to the Agency</b>	\$217,311,635	\$191,209,826	\$26,101,809
<b><u>Restricted Deposits</u></b>			
CAMP Water Connection Reserve	\$24,448,906	\$23,661,319	\$787,587
LAIF Self Insurance Reserve	6,561,677	6,437,317	124,360
Bond and Note Accounts	27,285,165	25,746,788	1,538,377
2020B Construction Accounts	129,701,816	149,587,914	(19,886,098)
Capital Capacity Reimbursement Account (CCRA) Deposits Held by Member Agencies**	83,370,778	79,220,800	4,149,978
California Employers' Retirement Benefit Trust Account - CERBT (Other Post Employment Benefits - OPEB)	21,210,734	22,314,275	(1,103,541)
Escrow Deposits	6,333,457	6,314,148	19,309
<b>Total Restricted Deposits</b>	\$298,912,533	\$313,282,561	(\$14,370,028)
<b>Total Cash, Investments, and Restricted Deposits</b>	<b>\$516,224,168</b>	<b>\$504,492,387</b>	<b>\$11,731,781</b>

\*\*Total reported as of March 2022 net of capital call receipts

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

**Cash, Bank Deposits, and Bank Investment Accounts**

CBB Demand Account (Negative balance offset by CBB Sweep Balance)	\$380,628
CBB Payroll Account	-
CBB Workers' Compensation Account	48,225
Subtotal Demand Deposits	<u>\$428,853</u>

**Other Cash and Bank Accounts**

Petty Cash	\$2,250
Subtotal Other Cash	<u>\$2,250</u>

**US Bank Pre-Investment Money Market Account**

\$483,799

***Total Cash and Bank Accounts***

**\$914,902**

**Unrestricted Investments**

**CBB Repurchase (Sweep) Investments**

Freddie Mac (FHLMC)	\$35,203,028
Subtotal CBB Repurchase (Sweep)	<u>\$35,203,028</u>

**Local Agency Investment Fund (LAIF)**

LAIF Fund	\$65,089,463
Subtotal Local Agency Investment Fund	<u>\$65,089,463</u>

**California Asset Management Program (CAMP)**

Short Term	\$2,561,031
Subtotal CAMP	<u>\$2,561,031</u>

**Subtotal Agency Managed Investment Accounts**

**\$102,853,522**

**Brokered Certificates of Deposit**

Brokered Certificates of Deposit	\$3,330,000
Subtotal Brokered Certificates of Deposit	<u>\$3,330,000</u>

**Supra-National Agency Bonds**

Inter-American Development Bank Notes	\$1,669,012
Subtotal Supra-National Agency Bonds	<u>\$1,669,012</u>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

**Unrestricted Investments Continued**

**Municipal Bonds**

Subtotal State and Local Municipal Bonds	\$2,141,098
Subtotal State and Municipal Bonds	<u>\$2,141,098</u>

**Medium Term Notes**

Medium Term Notes	\$16,955,838
Subtotal Medium Term Notes	<u>\$16,955,838</u>

**U.S. Treasury Notes**

Treasury Note	\$60,380,763
Subtotal U.S. Treasury Notes	<u>\$60,380,763</u>

**U.S. Government Sponsored Entities**

Fannie Mae Bank	\$17,836,450
Freddie Mac Bank	7,935,228
Federal Home Loan Bank	<u>3,294,822</u>
Subtotal U.S. Government Sponsored Entities	<u>\$29,066,500</u>

<b>Subtotal PFM Managed Investment Accounts</b>	<b><u>\$113,543,211</u></b>
---	-----------------------------

<b><i>Total Investments</i></b>	<b><u>\$216,396,733</u></b>
---------------------------------	-----------------------------

**Restricted Deposits**

**Investment Pool Accounts**

CAMP - Water Connection Reserves	\$24,448,906
LAIF - Self Insurance Fund Reserves	<u>6,561,677</u>
Subtotal Investment Pool Accounts	<u>\$31,010,583</u>

**Bond and Note Accounts**

2017A Debt Service Accounts	\$1,288,052
2020A Debt Service Accounts	-
2020B Debt Service Accounts	3,928,736
2020B Capitalized Interest	<u>22,068,377</u>
Subtotal Bond and Note Accounts	<u>\$27,285,165</u>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

**Restricted Deposits Continued**

**2020B Construction Project Accounts**

LAIF Construction Project Accounts	\$119,175,803
CAMP Construction Project Accounts	10,526,013
Subtotal 2020B Construction Project Accounts	<u>\$129,701,816</u>

**CCRA Deposits Held by Member Agencies**

City of Chino	\$12,335,990
Cucamonga Valley Water District	13,286,823
City of Fontana	17,771,878
City of Montclair	1,812,295
City of Ontario	30,600,832
City of Chino Hills	3,596,736
City of Upland	3,966,224
Subtotal CCRA Deposits Held by Member Agencies**	<u>\$83,370,778</u>

*\*\*Total reported as of March 2022 net of capital call receipts*

**CalPERS**

CERBT Account (OPEB)	\$21,210,734
Subtotal CalPERS Accounts	<u>\$21,210,734</u>

**Escrow Deposits**

Genesis Construction	\$213,671
W.M. Lyles Construction	6,119,786
Subtotal Escrow Deposits	<u>\$6,333,457</u>

***Total Restricted Deposits***

\$298,912,533

***Total Cash, Investments, and Restricted Deposits as of April 30, 2022***

\$516,224,168

Total Cash, Investments, and Restricted Deposits as of 4/30/2022

\$516,224,168

Less: Total Cash, Investments, and Restricted Deposits as of 3/31/2022

504,492,387

***Total Monthly Increase (Decrease)***

\$11,731,781

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
April 30, 2022

Par	Cost Basis	Term	April	%	%	Maturity	Market
Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value

### Cash, Bank Deposits, and Bank Investment Accounts

#### **Citizens Business Bank (CBB)**

Demand Account	\$380,628	\$380,628	N/A	\$380,628	N/A	N/A	\$380,628
Payroll Checking	0	0	N/A	0	N/A	N/A	0
Workers' Compensation Account	48,225	67,069	N/A	48,225	N/A	N/A	48,225
Subtotal CBB Accounts	\$428,853	\$447,697		\$428,853			\$428,853

#### **US Bank (USB)**

Custodial Money Market ( <i>Investment Mgmt.</i> )	\$107,979	\$107,979	N/A	\$107,979	0.01%	N/A	\$107,979
Custodial Money Market ( <i>Debt Service</i> )	375,820	375,820	N/A	375,820	0.01%	N/A	375,820
Subtotal USB Account	\$483,799	\$483,799		\$483,799	0.01%		\$483,799

<b>Petty Cash</b>	\$2,250	\$2,250	N/A	\$2,250	N/A	N/A	\$2,250
-------------------	---------	---------	-----	---------	-----	-----	---------

#### **Total Cash, Bank Deposits and Bank Investment Accounts**

	<b>\$914,902</b>	<b>\$933,746</b>		<b>\$914,902</b>			<b>\$914,902</b>
--	------------------	------------------	--	------------------	--	--	------------------

### Investments

#### **CBB Daily Repurchase (Sweep) Accounts**

Freddie Mac (FHLMC)	\$35,203,028	\$35,203,028	N/A	\$35,203,028	0.10%	N/A	\$35,203,028
Subtotal CBB Repurchase Accounts	\$35,203,028	\$35,203,028		\$35,203,028	0.10%		\$35,203,028

#### **LAIF Accounts**

Non-Restricted Funds	\$65,089,463	\$65,089,463	N/A	\$65,089,463	0.523%	N/A	\$65,089,463
Subtotal LAIF Accounts	\$65,089,463	\$65,089,463		\$65,089,463	0.523%		\$65,089,463

#### **CAMP Accounts**

Non-Restricted Funds	\$2,561,031	\$2,561,031	N/A	\$2,561,031	0.50%	N/A	\$2,561,031
Subtotal CAMP Accounts	\$2,561,031	\$2,561,031		\$2,561,031	0.50%		\$2,561,031

<b>Subtotal Agency Managed Investment Accounts</b>	<b>\$102,853,522</b>	<b>\$102,853,522</b>		<b>\$102,853,522</b>	<b>0.38%</b>		<b>\$102,853,522</b>
--	----------------------	----------------------	--	----------------------	--------------	--	----------------------

#### **Brokered Certificates of Deposit (CDs)**

Sumitomo Mitsui Bank	\$745,000	\$745,000	724	\$745,000	0.70%	0.70%	07/08/22	\$744,438
DNB Bank ASA NY	715,000	715,000	1092	715,000	2.04%	2.03%	12/02/22	715,031
Barclays Bank PLC NY	1,125,000	1,125,000	1153	1,125,000	1.05%	1.05%	02/01/23	1,111,154
Credit Suisse NY	745,000	745,000	724	745,000	0.59%	0.59%	03/17/23	732,674
Subtotal Brokered CDs	\$3,330,000	\$3,330,000		\$3,330,000	1.08%			\$3,303,297



# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
April 30, 2022

Par	Cost Basis	Term	April	%	%	Maturity	Market
Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value

### Investments (continued)

#### US Treasury Note

US Treasury Note	\$690,000	\$693,962	1518	\$691,585	1.750%	0.36%	06/30/22	\$691,078
US Treasury Note	475,000	476,670	1656	476,389	1.625%	1.08%	11/15/22	475,223
US Treasury Note	745,000	744,360	527	744,741	0.125%	0.18%	11/30/22	738,714
US Treasury Note	200,000	190,453	1580	198,338	1.750%	2.93%	01/31/23	199,812
US Treasury Note	310,000	293,289	1699	307,020	1.500%	2.74%	02/28/23	308,741
US Treasury Note	1,235,000	1,189,508	1508	1,224,924	1.50%	2.44%	03/31/23	1,228,825
US Treasury Note	1,880,000	1,875,300	709	1,877,382	0.13%	0.25%	05/31/23	1,837,994
US Treasury Note	2,000,000	1,899,453	1618	1,973,589	1.38%	2.58%	06/30/23	1,978,750
US Treasury Note	1,260,000	1,196,951	1630	1,242,362	1.25%	2.44%	07/31/23	1,242,478
US Treasury Note	650,000	667,088	1611	655,484	2.88%	2.25%	09/30/23	653,351
US Treasury Note	1,875,000	1,870,898	877	1,872,367	0.25%	0.34%	11/15/23	1,809,961
US Treasury Note	3,450,000	3,484,904	1713	3,461,472	2.75%	2.52%	11/15/23	3,459,703
US Treasury Note	2,525,000	2,479,826	1786	2,510,380	2.13%	2.52%	11/30/23	2,507,641
US Treasury Note	990,000	988,608	1044	989,209	0.13%	0.17%	12/15/23	951,173
US Treasury Note	120,000	120,356	1813	120,121	2.63%	2.56%	12/31/23	120,037
US Treasury Note	810,000	806,235	917	807,438	0.13%	0.31%	01/15/24	776,208
US Treasury Note	675,000	709,778	962	699,991	2.38%	0.35%	02/29/24	671,414
US Treasury Note	2,345,000	2,355,534	1792	2,349,291	2.00%	1.90%	04/30/24	2,312,390
US Treasury Note	210,000	208,679	1059	209,071	0.25%	0.47%	05/15/24	199,697
US Treasury Note	575,000	580,930	1824	577,571	2.00%	1.78%	06/30/24	565,836
US Treasury Note	1,000,000	1,016,172	1818	1,007,312	2.13%	1.78%	07/31/24	985,469
US Treasury Note	1,310,000	1,349,146	1824	1,328,951	2.13%	1.50%	09/30/24	1,288,303
US Treasury Note	595,000	614,454	1822	604,759	2.25%	1.57%	10/31/24	586,261
US Treasury Note	510,000	521,814	1789	516,234	2.13%	1.63%	11/30/24	500,597
US Treasury Note	1,820,000	1,876,875	1273	1,862,679	1.50%	0.58%	11/30/24	1,758,575
US Treasury Note	1,445,000	1,383,588	1319	1,384,744	1.13%	2.73%	01/15/25	1,379,297
US Treasury Note	340,000	335,232	1475	336,360	0.25%	0.60%	05/31/25	313,491
US Treasury Note	1,900,000	1,866,230	1440	1,873,594	0.25%	0.71%	05/31/25	1,751,859
US Treasury Note	2,050,000	2,027,898	1532	2,031,909	0.25%	0.52%	08/31/25	1,876,391
US Treasury Note	990,000	968,228	1463	971,427	0.25%	0.81%	09/30/25	903,994
US Treasury Note	1,600,000	1,573,125	1463	1,577,368	0.25%	0.67%	09/30/25	1,461,000
US Treasury Note	435,000	427,965	1658	429,446	0.38%	0.74%	11/30/25	397,209
US Treasury Note	1,910,000	1,873,218	1623	1,880,334	0.38%	0.82%	11/30/25	1,744,069
US Treasury Note	2,925,000	2,845,591	1623	2,855,190	0.38%	1.06%	11/30/25	2,670,891
US Treasury Note	815,000	810,034	1814	811,331	0.38%	0.50%	12/31/25	742,669
US Treasury Note	1,780,000	1,751,145	1699	1,757,242	0.38%	0.73%	12/31/25	1,622,025
US Treasury Note	870,000	820,995	1730	823,310	0.38%	1.86%	01/31/26	790,748
US Treasury Note	1,520,000	1,466,088	1730	1,470,260	0.38%	1.27%	01/31/26	1,381,537
US Treasury Note	2,345,000	2,248,910	1730	2,255,927	0.38%	1.42%	01/31/26	2,131,385
US Treasury Note	2,940,000	3,257,428	1730	3,178,855	2.63%	0.43%	01/31/26	2,906,466
US Treasury Note	1,765,000	1,717,428	1850	1,721,895	0.50%	1.15%	02/28/26	1,608,908

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
April 30, 2022

	Par	Cost Basis	Term	April	%	%	Maturity	Market
	Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value
US Treasury Note	3,110,000	3,068,088	1821	3,077,801	0.50%	0.78%	02/28/26	2,834,959
US Treasury N/B Note	1,360,000	1,359,469	1666	1,359,543	0.75%	0.76%	03/31/26	1,249,500
US Treasury N/B Note	1,464,000	1,453,192	1805	1,455,072	0.75%	0.90%	05/31/26	1,339,789
US Treasury N/B Note	890,000	819,461	1927	820,495	0.88%	2.77%	09/30/26	813,516
Subtotal US Treasuries	\$60,709,000	\$60,284,554		\$60,380,763		1.23%		\$57,767,934
<b><u>Investments (continued)</u></b>								
<b><u>U.S. Government Sponsored Entities</u></b>								
Federal Home Loan Bank	\$1,280,000	\$1,277,645	1092	\$1,279,370	1.38%	1.44%	02/17/23	\$1,274,848
Fannie Mae Bond	1,360,000	1,355,906	365	1,358,557	0.25%	0.35%	05/22/23	1,332,358
Freddie Mac Bond	1,450,000	1,444,461	1,810	1,448,733	2.75%	2.83%	06/19/23	1,457,404
Freddie Mac Bond	1,330,000	1,326,116	1,095	1,328,507	0.25%	0.35%	06/26/23	1,299,101
Fannie Mae Bond	1,875,000	1,870,969	1,095	1,873,399	0.25%	0.32%	07/10/23	1,828,052
Fannie Mae Bond	645,000	645,000	1,092	645,000	0.36%	0.36%	08/18/23	627,203
Freddie Mac Bond	885,000	884,097	1,098	884,605	0.25%	0.28%	08/24/23	859,819
Fannie Mae Bond	855,000	853,273	1,741	854,505	2.88%	2.92%	09/12/23	859,264
Fannie Mae Bond	1,820,000	1,803,274	1,772	1,815,290	2.88%	3.08%	09/12/23	1,829,076
Freddie Mac Bond	805,000	804,203	1,095	804,576	0.25%	0.28%	12/04/23	775,513
Federal Home Loan Bank	870,000	895,642	1,772	878,480	3.38%	2.72%	12/08/23	880,229
Federal Home Loan Bank	190,000	189,327	1,824	189,759	2.50%	2.58%	02/13/24	189,344
Fannie Mae Bond	2,055,000	2,130,234	1,769	2,096,763	1.63%	0.85%	01/07/25	1,987,333
Freddie Mac Bond	1,215,000	1,214,064	1,825	1,214,478	1.50%	1.52%	02/12/25	1,169,260
Federal Home Loan Bank	950,000	945,288	1,824	947,213	0.50%	0.60%	04/14/25	884,948
Fannie Mae Bond	495,000	496,629	1,792	495,988	0.63%	0.56%	04/22/25	462,474
Fannie Mae Bond	1,275,000	1,272,374	1,824	1,273,435	0.63%	0.67%	04/22/25	1,191,221
Fannie Mae Bond	1,425,000	1,432,296	1,782	1,429,450	0.63%	0.52%	04/22/25	1,331,365
Fannie Mae Bond	240,000	241,126	1,716	240,750	0.50%	0.40%	06/17/25	222,498
Fannie Mae Bond	995,000	996,473	1,693	995,994	0.50%	0.47%	06/17/25	922,440
Fannie Mae Bond	1,435,000	1,441,931	1,778	1,439,456	0.50%	0.40%	06/17/25	1,330,353
Fannie Mae Bond	1,480,000	1,476,936	1,824	1,478,080	0.50%	0.54%	06/17/25	1,372,071
Freddie Mac Bond	895,000	890,543	1,824	892,124	0.38%	0.48%	07/21/25	825,066
Fannie Mae Bond	950,000	945,554	1,824	947,046	0.38%	0.47%	08/25/25	873,128
Freddie Mac Bond	1,365,000	1,360,891	1,824	1,362,205	0.38%	0.44%	09/23/25	1,251,667
Fannie Mae Bond	895,000	891,796	1,821	892,737	0.50%	0.57%	11/07/25	821,575
Subtotal U.S. Gov't Sponsored Entities	\$29,035,000	\$29,086,048		\$29,066,500		1.00%		\$27,857,610
<b><u>Supra-National Agency Bond</u></b>								
Inter-American Development Bank Notes	\$1,670,000	\$1,668,764	1,461	\$1,669,012	0.50%	0.52%	09/23/24	\$1,578,860
Subtotal Supra-National Agency Bond	\$1,670,000	\$1,668,764		\$1,669,012		0.52%		\$1,578,860

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended

April 30, 2022

Par	Cost Basis	Term	April	% Coupon	% Yield to Maturity	Maturity	Market
Amount	Amount	(Days)	Value			Date	Value
\$195,000	\$195,000	949	\$195,000	1.48%	1.48%	07/01/23	\$192,709
250,000	249,930	1457	249,960	0.51%	0.52%	08/01/24	237,320
100,000	100,000	1578	100,000	0.56%	0.56%	12/01/24	93,583
90,000	90,326	1764	90,203	0.88%	0.81%	05/15/25	83,671
205,000	205,000	1764	205,000	0.88%	0.88%	05/15/25	190,584
200,000	201,414	1749	200,935	1.26%	1.11%	07/01/25	187,038
520,000	520,000	1749	520,000	1.26%	1.26%	07/01/25	486,299
375,000	375,000	1725	375,000	0.77%	0.77%	08/01/25	343,444
205,000	205,000	1792	205,000	1.05%	1.05%	01/01/26	188,504
\$2,140,000	\$2,141,670		\$2,141,098		0.99%		\$2,003,152
\$930,000	\$929,498	1096	\$929,996	2.65%	2.67%	05/10/22	\$930,003
935,000	925,996	1409	933,102	2.40%	2.66%	02/22/23	935,884
800,000	790,800	1792	798,367	3.00%	3.26%	03/15/23	803,746
1,375,000	1,387,595	1555	1,377,932	3.50%	3.27%	04/28/23	1,388,430
565,000	563,463	1095	564,474	0.75%	0.84%	05/11/23	555,903
720,000	755,741	1330	731,018	3.50%	2.08%	06/15/23	727,770
1,260,000	1,276,393	1807	1,266,039	2.95%	2.67%	03/15/24	1,257,951
560,000	559,182	1096	559,446	0.45%	0.50%	05/12/24	533,849
1,425,000	1,495,196	1768	1,443,587	2.85%	1.78%	07/08/24	1,419,978
570,000	570,000	1461	570,000	0.65%	0.65%	09/16/24	550,884
725,000	725,000	1464	725,000	0.81%	0.81%	10/24/24	694,861
790,000	770,045	1542	771,045	1.25%	2.17%	01/10/25	749,912
315,000	318,077	1724	316,819	1.80%	1.58%	02/13/25	301,252
425,000	429,152	1724	427,454	1.80%	1.58%	02/13/25	406,452
1,425,000	1,475,744	1743	1,454,314	1.75%	0.98%	02/14/25	1,369,275
555,000	555,000	1461	555,000	0.82%	0.82%	06/01/25	522,106
355,000	355,000	1530	355,000	0.77%	0.77%	08/09/25	331,646
349,000	345,524	1606	346,204	0.75%	0.98%	11/13/25	318,128
880,000	880,000	1746	880,000	3.38%	3.38%	04/02/26	860,512
1,100,000	1,112,199	1874	1,111,682	2.40%	2.14%	08/08/26	1,062,498
150,000	149,745	2034	149,759	1.95%	1.99%	01/15/27	140,491
690,000	689,579	2034	689,600	1.95%	1.96%	01/15/27	646,261
\$16,899,000	\$17,058,929		\$16,955,838		1.98%		\$16,507,792
\$113,783,000	\$113,569,965		\$113,543,211		1.25%		\$109,018,645
\$216,636,522	\$216,423,487		\$216,396,733				\$211,872,167

(Source of Investment Amortized Cost: PFM)

# INLAND EMPIRE UTILITIES AGENCY

## Cash and Investment Summary

Month Ended  
April 30, 2022

	Par	Cost Basis	Term	April	%	%	Maturity	Market
	Amount	Amount	(Days)	Value	Coupon	Yield to Maturity	Date	Value
<b>Restricted Deposits</b>								
<b>Investment Pool Accounts</b>								
CAMP - Water Connection Reserves	\$24,448,906	\$24,448,906	N/A	\$24,448,906		0.50%	N/A	\$24,448,906
LAIF - Self Insurance Reserves	6,561,677	6,561,677	N/A	6,561,677		0.52%	N/A	6,561,677
<b>Total Investment Pool Accounts</b>	<b>\$31,010,583</b>	<b>\$31,010,583</b>		<b>\$31,010,583</b>		<b>0.50%</b>		<b>\$31,010,583</b>
<b>Bond and Note Accounts</b>								
2017A Debt Service Accounts	\$1,288,052	\$1,288,052	N/A	\$1,288,052		0.00%	N/A	\$1,288,052
2020A Debt Service Accounts	0	0	N/A	0		0.00%	N/A	0
2020B Debt Service Accounts	3,928,736	3,928,736	N/A	3,928,736		0.00%	N/A	3,928,736
2020B Capitalized Interest Account	22,068,377	22,068,377	N/A	22,068,377		0.50%	N/A	22,068,377
<b>Total Bond and Note Accounts</b>	<b>\$27,285,165</b>	<b>\$27,285,165</b>		<b>\$27,285,165</b>		<b>0.40%</b>		<b>\$27,285,165</b>
<b>2020B Construction Project Account</b>								
LAIF Construction Fund	\$119,175,803	\$119,175,803	N/A	\$119,175,803		0.52%	N/A	\$119,175,803
CAMP Construction Fund	10,526,013	10,526,013		10,526,013		0.50%	N/A	10,526,013
Subtotal 2020B Construction Fund	\$129,701,816	\$129,701,816		\$129,701,816		0.52%		\$129,701,816
<b>Total 2020B Construction Project Accts</b>	<b>\$129,701,816</b>	<b>\$129,701,816</b>		<b>\$129,701,816</b>		<b>0.521%</b>		<b>\$129,701,816</b>
<b>CCRA Deposits Held by Member Agencies</b>								
City of Chino	\$12,335,990	\$12,335,990	N/A	\$12,335,990		N/A	N/A	\$12,335,990
City of Chino Hills	3,596,736	3,596,736	N/A	3,596,736		N/A	N/A	3,596,736
Cucamonga Valley Water District	13,286,823	13,286,823	N/A	13,286,823		N/A	N/A	13,286,823
City of Fontana	17,771,878	17,771,878	N/A	17,771,878		N/A	N/A	17,771,878
City of Montclair	1,812,295	1,812,295	N/A	1,812,295		N/A	N/A	1,812,295
City of Ontario	30,600,832	30,600,832	N/A	30,600,832		N/A	N/A	30,600,832
City of Upland	3,966,224	3,966,224	N/A	3,966,224		N/A	N/A	3,966,224
<i>Subtotal CCRA Deposits Held by Member Agencies**</i>	<i>\$83,370,778</i>	<i>\$83,370,778</i>		<i>\$83,370,778</i>				<i>\$83,370,778</i>
<i>**Total reported as of March 2022 net of capital call receipts</i>								
<b>CalPERS Deposits</b>								
CERBT Account (OPEB)	\$16,000,000	\$16,000,000	N/A	\$21,210,734		N/A	N/A	\$21,210,734
Subtotal CalPERS Deposits	\$16,000,000	\$16,000,000		\$21,210,734				\$21,210,734
<b>Escrow Deposits</b>								
Genesis Construction	\$213,671	\$213,671	N/A	\$213,671		N/A	N/A	\$213,671
W. M. Lyles Construction	6,119,786	6,119,786	N/A	6,119,786		N/A	N/A	6,119,786
Subtotal Escrow Deposits	\$6,333,457	\$6,333,457		\$6,333,457				\$6,333,457
<b>Total Restricted Deposits</b>	<b>\$293,701,799</b>	<b>\$293,701,799</b>		<b>\$298,912,533</b>				<b>\$298,912,533</b>
<b>Total Cash, Investments, and Restricted Deposits as of April 30, 2022</b>	<b>\$511,253,223</b>	<b>\$511,059,032</b>		<b>\$516,224,168</b>				<b>\$511,699,602</b>

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

**Directed Investment Category**

	<b>Amount Invested</b>	<b>Yield</b>
CBB Repurchase (Sweep)	\$35,203,028	0.100%
LAIF - Unrestricted	65,089,463	0.523%
CAMP - Unrestricted	2,561,031	0.500%
Brokered Certificates of Deposit	3,330,000	1.079%
Medium Term Notes	16,955,838	1.983%
Municipal Bonds	2,141,098	0.986%
Supra-National Bonds	1,669,012	0.520%
US Treasury Notes	60,380,763	1.225%
U.S. Government Sponsored Entities	29,066,500	1.003%
<b>Total Investment Portfolio</b>	<b>\$216,396,733</b>	

**Investment Portfolio Rate of Return**

**0.842%**

**Restricted/Transitory/Other Accounts**

	<b>Amount Invested</b>	<b>Yield</b>
CCRA Deposits Held by Member Agencies	\$83,370,778	N/A
CalPERS OPEB (CERBT) Account	21,210,734	N/A
CAMP Restricted Water Connection Reserve	24,448,906	0.500%
LAIF Restricted Insurance Reserve	6,561,677	0.523%
US Bank - 2017A Debt Service Accounts	1,288,052	0.000%
US Bank - 2020A Refunding Bond Accounts	0	0.000%
US Bank - 2020B Revenue Note Accounts	25,997,113	0.500%
US Bank - Pre-Investment Money Market Account	483,799	0.010%
LAIF Construction Account	119,175,803	0.523%
CAMP Construction Account	10,526,013	0.500%
Citizens Business Bank - Demand Account	380,628	N/A
Citizens Business Bank - Workers' Compensation Account	48,225	N/A
Citizens Business Bank - Payroll Account	0	N/A
Other Accounts*	2,250	N/A
Escrow Account	6,333,457	N/A
<b>Total Restricted/Transitory/Other Accounts</b>	<b>\$299,827,435</b>	

**Average Yield of Other Accounts**

**0.511%**

**Total Agency Directed Deposits**

**\$516,224,168**

\*Petty Cash

**INLAND EMPIRE UTILITIES AGENCY**  
**Cash and Investment Summary**

Month Ended  
April 30, 2022

**April Purchases**

No.	Date	Transaction	Investment Security	Type	Par Amount Purchased	Investment Yield to Maturity
1	04/07/22	Purchase	US Treasury	Treasury Note	\$890,000	2.77%
2	04/12/22	Purchase	US Treasury	Treasury Note	1,445,000	2.73%

***Total Purchases***

**\$ 2,335,000**

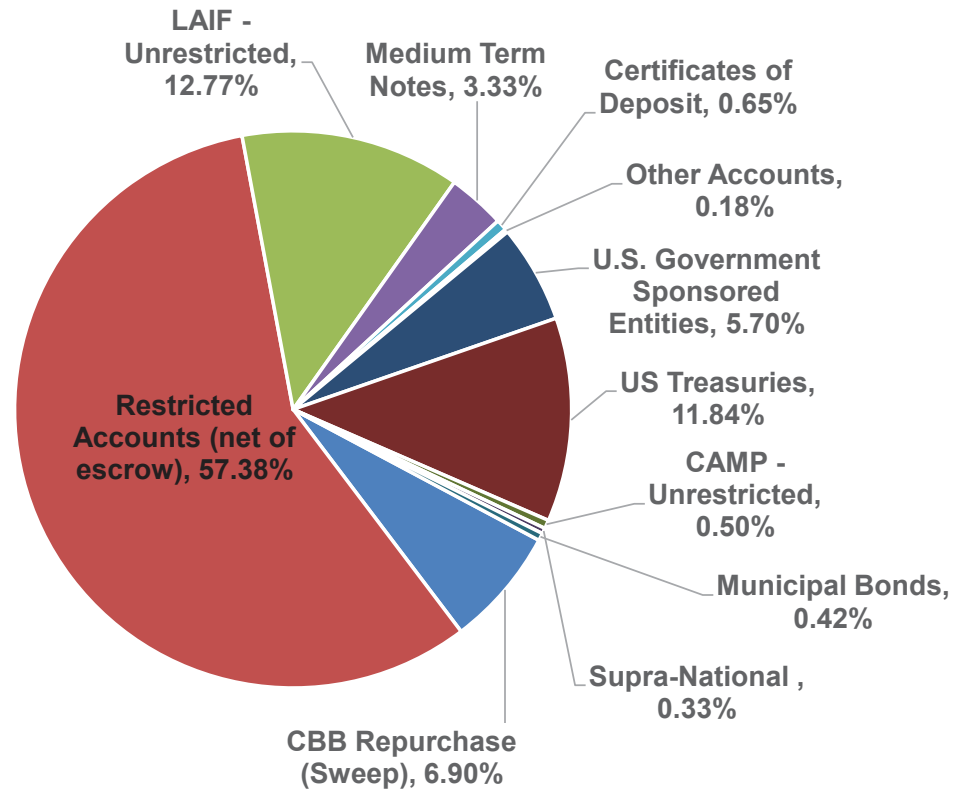
**April Investment Maturities, Calls & Sales**

No.	Date	Transaction	Investment Security	Type	Par Amount Matured/Sold	Investment Yield to Maturity
1	4/7/2022	Sale	Visa Inc.	Corporate Note	\$825,000	3.03%
2	4/12/2022	Sale	Johnson & Johnson	Corporate Note	1,380,000	0.81%

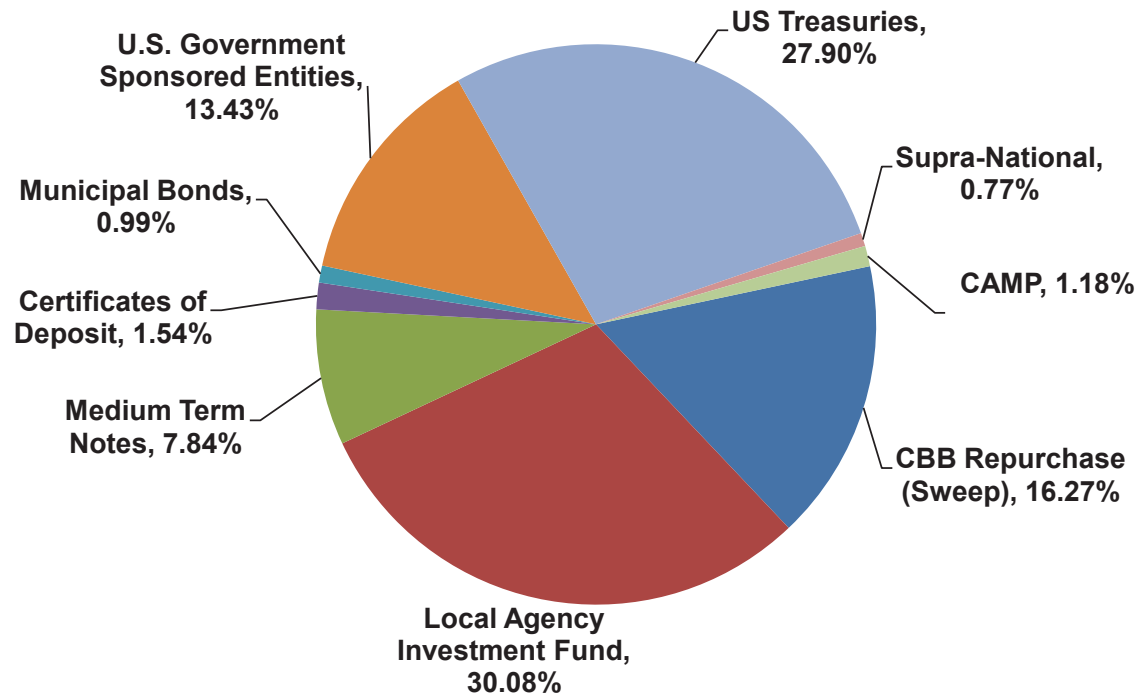
***Total Maturities, Calls & Sales***

**\$ 2,205,000**

***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended April 30, 2022  
Agency Investment Portfolio (Net of Escrow Accounts)  
**\$509,890,711**

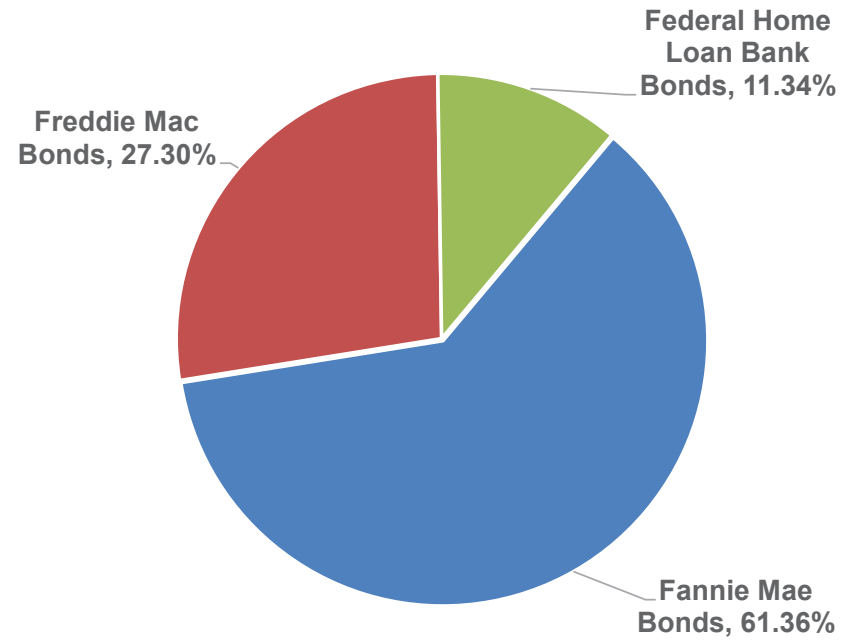


***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended April 30, 2022  
Unrestricted Agency Investment Portfolio  
\$216,396,733

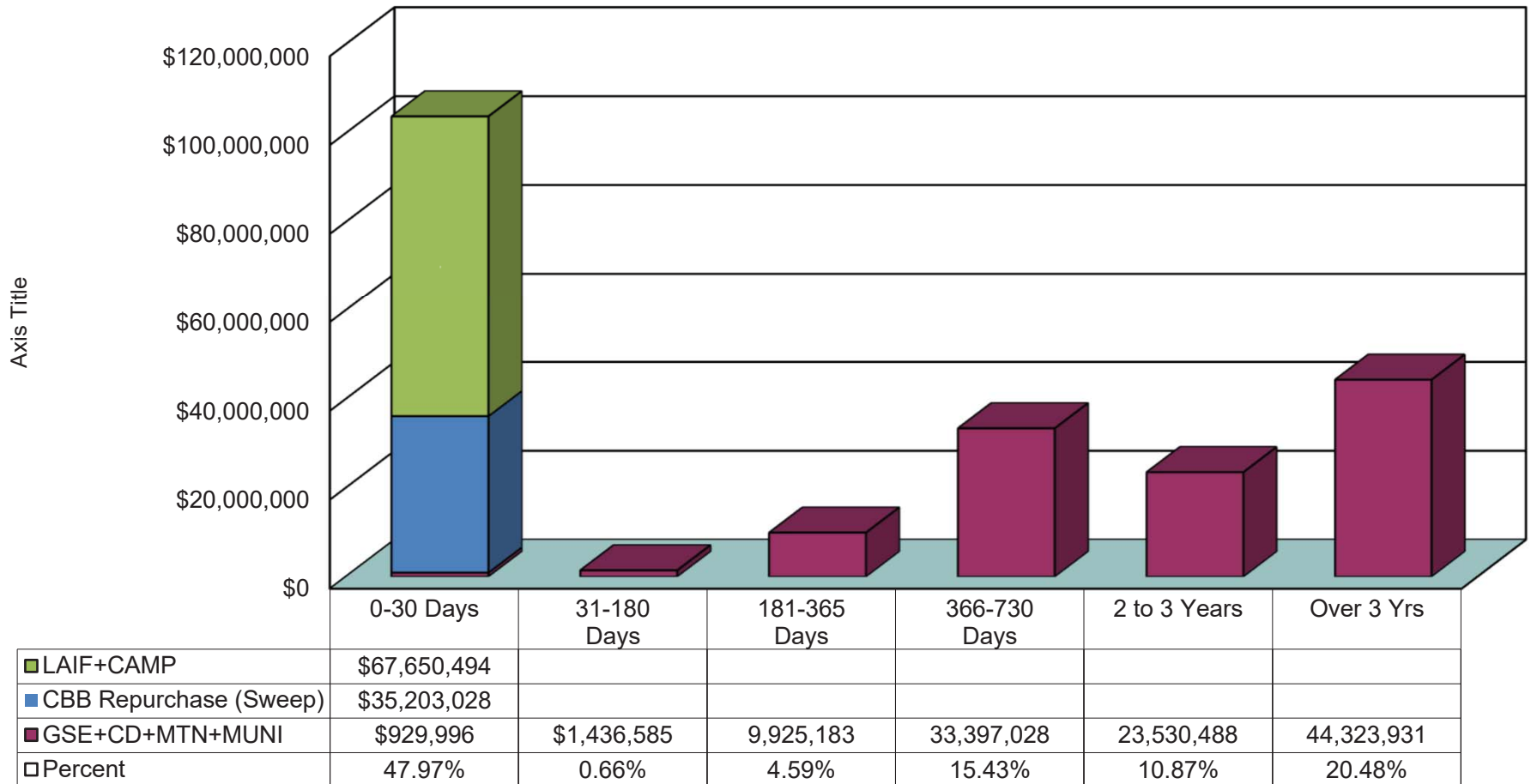




***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
Month Ended April 30, 2022  
U.S. Government Sponsored Entities Portfolio  
**\$29,066,500**



***Inland Empire Utilities Agency***  
**Treasurer's Report of Financial Affairs**  
**Month Ended April 30, 2022**  
***Agency Investment Portfolio Maturity Distribution (Unrestricted)***  
**\$216,396,733**



Inland Empire Utilities Agency  
Treasurer's Report of Financial Affairs  
Month Ended April 30, 2022  
Agency Investment Portfolio Yield Comparison

