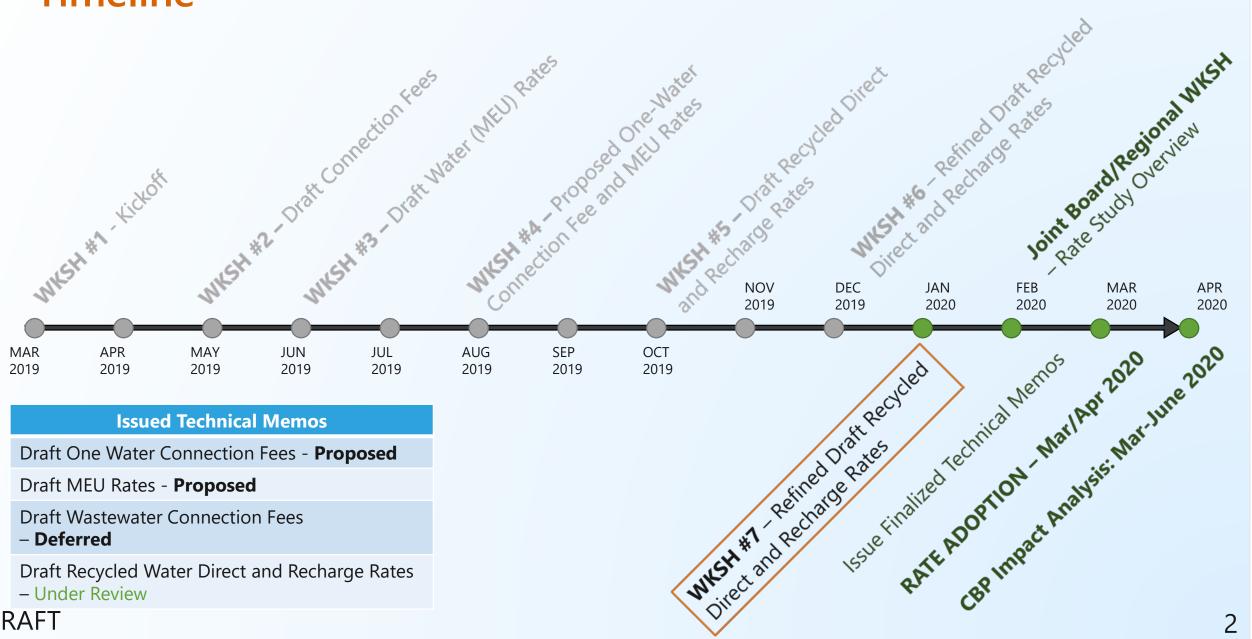


Timeline



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Rate Study Objectives

Establish rates that

- Meet cost/benefit nexus regulatory requirements, Prop 26
- Fully recover the cost of providing the service
- Continue to provide member agencies with a reliable, sustainable, cost effective local resource

IEUA Funding Strategy: Based upon a comprehensive and integrated approach

- ✓ Draft Analysis Complete
- ✓ Tech Memo Distributed
- ✓ Draft Recycled and Recharge Analysis Underway





✓ Approved rates for Fiscal Years 2020/21 and 2021/22

- Draft Analysis Complete

 Tack Manage Distributed

 Fees
- Tech Memo Distributed





- ✓ Draft Analysis Complete
- On hold pending sampling study



2020 Rate Study FY 2020/21 IEUA Proposed Rates/Fees

As July 1	Wastewater Connection Fee (EDU)	Monthly Sewer (EDU)	One Water Connection Fee (MEU)	Monthly Water (MEU)	Recycled Water Direct Use (AF)	Recycled Water Recharge (AF)
FY 2019/20 Adopted	\$6,955	\$20.00	\$1,684	\$1.04	\$490	\$550
FY 2020/21	\$7,164	\$20.60	\$1,735	\$1.06		
FY 2021/22	\$7,379	\$21.22	\$1,787	\$1.08	TBD	TBD
FY 2022/23	To be reviewe	ed based on	\$1,841	\$1.10	2020 Rate	2020 Rate
FY 2023/24	the sewer use		\$1,896	\$1.12	Study	Study
FY 2024/25	resu	lts	\$1,953	\$1.14		

Monthly Sewer (EDU) Rates adopted November 20, 2019, effective July 1, 2020







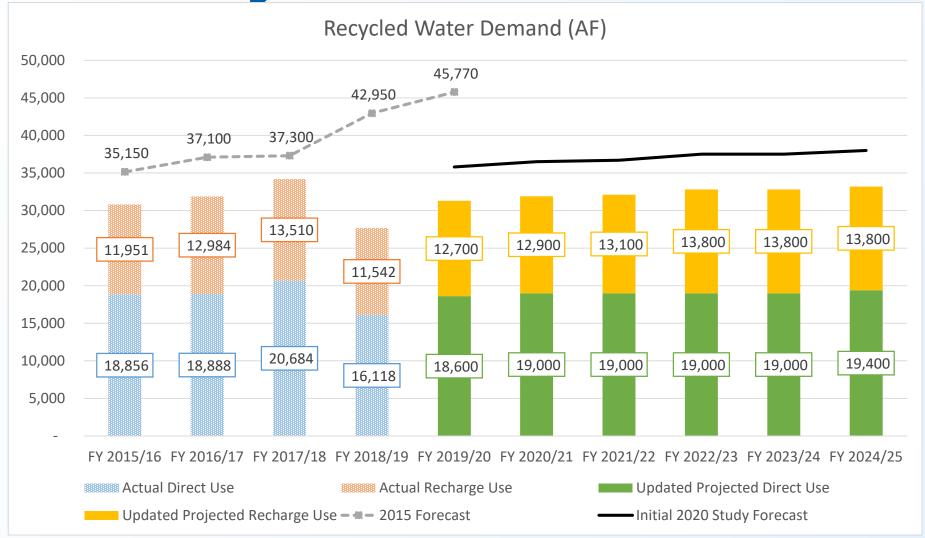
Baseline Assumptions: Certain assumptions remain unchanged

- Capital projects based on adopted TYCIP FY 2019/20-2028/29
- Excludes recycled water intertie projects (Jurupa and Pomona)
- Excludes Chino Basin Program (CBP)

Updated Assumptions: Several assumptions have been updated based on feedback from previous workshops

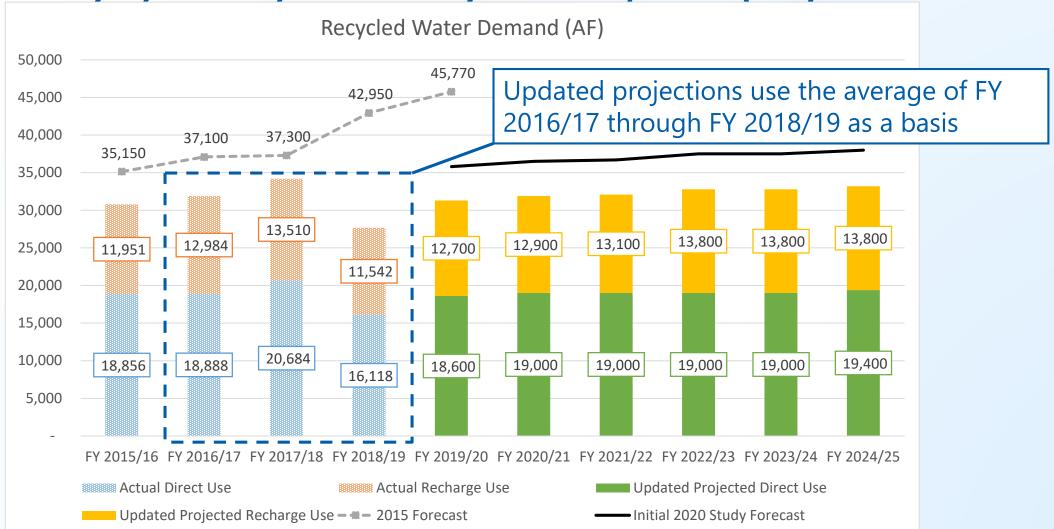
- Demand projections updated to reflect the past three years of actual demands as a starting point
- Applied additional connection fees, from ~\$5M to ~\$15M, over the five-year rate period to support debt service
- Implementation of fixed charges phased-in over a four-year period starting FY 2023/24

Recycled and Recharge Usage: Projections have been refined based on Regional feedback



 ~\$11 million in revenue shortfalls due to lower than projected deliveries between FYs 2015/16 – 2018/19

Recycled and Recharge Usage: Accounts for potential low usage years by including FY 2018/19 in projection basis



Current Rate Structure: Rates per acre-foot (AF) are calculated by dividing revenue requirements by projected usage

Initial Calculated Direct Use Rates

TM Table 11: Recycled Water Direct Use Rate

WC Rate Calculation	Current Rates	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Required Revenues from Rates (\$Millions)		\$18.42	\$19.09	\$20.09	\$20.70	\$21.61
Projected Demands (AF)		36,500	36,700	37,500	37,500	38,000
Recycled Water Rate per AF	\$490	\$505	\$520	\$536	\$552	\$569

Calculated Direct Use Rates with Updated Demand Projection

WC Rate Calculation	Current Rates	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Required Revenues from Rates (\$Millions)		\$18.42	\$19.09	\$20.09	\$20.70	\$21.61
Projected Demands (AF)		31,900	32,100	32,800	32,800	33,200
Recycled Water Rate per AF	\$490	\$577	\$595	\$612	\$631	\$651

Current Rate Structure: Rates per AF are calculated by dividing revenue requirements by projected usage

Initial Calculated Recharge Rates

TM Table 12: Recharge Water Surcharge Rate

RW Rate Calculation	Current Rates	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Required Revenues from Rates (\$Mill	ions)	\$1.01	\$1.23	\$1.57	\$1.88	\$2.24
Projected Demands (AF)		14,000	14,200	15,000	15,000	15,000
Recharge Surcharge Rate per AF	\$60	\$72	\$87	\$105	\$125	\$149
Direct Usage Rate per AF	\$490	\$505	\$520	\$536	\$552	\$569
Total Recharge Rate per AF	\$550	\$577	\$607	\$641	\$677	\$718

Calculated Recharge Rates with Updated Demand Projection

RW Rate Calculation	Current Rates	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Required Revenues from Rates (\$Mill	ions)	\$1.01	\$1.23	\$1.57	\$1.88	\$2.24
Projected Demands (AF)		12,900	13,100	13,800	13,800	13,800
Recharge Surcharge Rate per AF	\$60	\$78	\$94	\$114	\$136	\$162
Direct Usage Rate per AF	\$490	\$577	\$595	\$612	\$631	\$651
Total Recharge Rate per AF	\$550	\$655	\$689	\$726	\$767	\$813

Current Rate Structure:

- 100% volumetric based
- Most program costs are fixed in nature
- Unpredictable weather patterns = demand fluctuations = uncertain revenue
- Creates financial risk that could negatively impact the program's sustainability

Recommended Rate Structure:

- Combines a fixed and a variable component
- The fixed component recovers debt service costs
- The fixed component is allocated based on three-year rolling average total use
- Benefits of the proposed rate structure:
 - Mitigate a portion of cost increases during times of high demand
 - Provide revenue stability during times of low demand
 - More equitably recover capital investment

Fixed Rate Component: Annual debt service less offsetting revenues and transfers

- Debt service costs partly supported by offsetting revenues from:
 - Property Taxes
 - Transfers from Regional Wastewater Capital Improvement (RC) fund
 - Connection Fees
- Allocation of connection fees for eligible debt service will help smooth year-to-year changes in fixed revenue collection

RW Fixed Charge (\$ Millions)	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Debt Service	\$9.12	\$9.47	\$9.42	\$9.41	\$9.18
Short Term Inter-Fund Loan	3.00	3.00	5.00	6.00	5.50
Fixed Offsetting Revenues and Transfers					
Property Tax - Debt and Capital	(\$2.17)	(\$2.17)	(\$2.17)	(\$2.17)	(\$2.17)
Transfer from RC Debt Service	(2.54)	(2.54)	(2.54)	(2.67)	(2.67)
Connection Fees for Debt Service	(1.43)	(1.79)	(3.73)	(4.60)	(3.87)
Fixed Rate Revenue Requirement	\$5.98	\$5.97	\$5.98	\$5.97	\$5.97

Fixed Rate Structure: Will set a specific amount of fixed costs to recover each year

 Volumetric rates would be calculated based on the total revenue requirements less fixed revenue requirements

Calculated Rates with Fixed Component Beginning Year 1

Budget Item	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Recycled Water Revenue Requirement (\$M) ⁽¹⁾	\$18.42	\$19.09	\$20.09	\$20.70	\$21.61
Less: Fixed Rate Revenue Requirement (\$M)	(\$5.98)	(\$5.97)	(\$5.98)	(\$5.97)	(\$5.97)
Variable Rate Revenue Requirement (\$M)	\$12.44	\$13.12	\$14.11	\$14.73	\$15.64
Recycled & Recharge Water Demands (AF)	31,900	32,100	32,800	32,800	33,200
Direct Recycled Variable Water Rate (\$/AF)	\$390	\$409	\$430	\$449	\$471
Recharge Surcharge (\$/AF)	\$78	\$94	\$114	\$136	\$162
Total Recharge Variable Rate (\$/AF)	\$468	\$503	\$544	\$585	\$633

Note: (1) Recycled water revenue requirement not including recharge surcharge revenue requirements.



Phase-in of Fixed Rate Component: Fixed charges will be phased in to allow time for regional agencies to plan for the rate structure change

Budget Item	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
Full Fixed Revenue Requirement (\$M)	\$5.98	\$5.97	\$5.98	\$5.97	\$5.97
Phase-In	0%	0%	0%	25%	50%
Phased Fixed Revenue Requirement (\$M)	\$0.00	\$0.00	\$0.00	\$1.49	\$2.99
Recycled Water Revenue Requirement (\$M)	\$18.42	\$19.09	\$20.09	\$20.70	\$21.61
Less: Phased Fixed Rate Revenue Requirement (\$M)	\$0.00	\$0.00	\$0.00	(\$1.49)	(\$2.99)
Variable Rate Revenue Requirement (\$M)	\$18.42	\$19.09	\$20.09	\$19.21	\$18.62
Recycled & Recharge Water Demands (AF)	31,900	32,100	32,800	32,800	33,200
Direct Recycled Variable Water Rate (\$/AF)	\$577	\$595	\$612	\$586	\$561
Recharge Surcharge (\$/AF)	\$78	\$94	\$114	\$136	\$162
Total Recharge Variable Rate (\$/AF)	\$655	\$689	\$726	\$722	\$723



Smoothing Revenue Requirements: IEUA would take on more risk in the early years to avoid sudden rate changes in FY 2020/21

 Higher revenue requirements in later years would be needed to cover shortfalls due to smoothing in FY 2020/21 and FY 2021/22

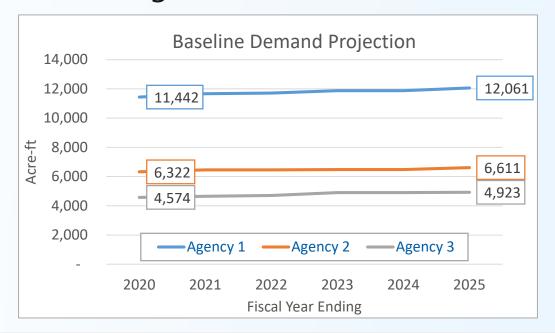
Pudget Item	FY	FY	FY	FY	FY
Budget Item	2020/21	2021/22	2022/23	2023/24	2024/25
Full Fixed Revenue Requirement (\$M)	\$5.98	\$5.97	\$5.98	\$5.97	\$5.97
Phase-In	0%	0%	0%	25%	50%
Phased Fixed Revenue Requirement (\$M)	\$0.00	\$0.00	\$0.00	\$1.49	\$2.99
Recycled Water Revenue Requirement	\$16.88	\$18.34	\$20.23	\$21.49	\$23.09
Less: Phased Fixed Rate Revenue Requirement (\$M)	\$0.00	\$0.00	\$0.00	(\$1.49)	(\$2.99)
Variable Rate Revenue Requirement	\$16.88	\$18.34	\$20.23	\$20.00	\$20.10
Recycled & Recharge Water Demands (AF)	31,900	32,100	32,800	32,800	33,200
Direct Recycled Variable Water Rate (\$/AF)	\$529	\$571	\$617	\$610	\$606
Recharge Surcharge (\$/AF)	\$74	\$92	\$114	\$138	\$167
Total Recharge Variable Rate (\$/AF)	\$603	\$663	\$731	\$748	\$773

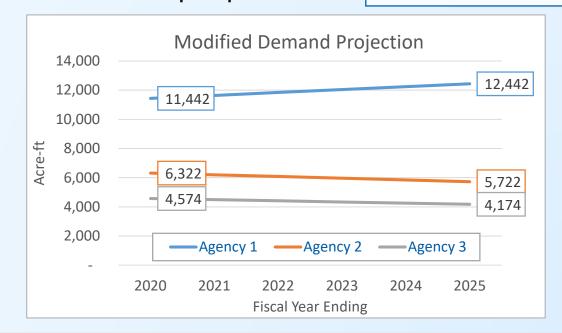
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Sensitivity Analysis: Impact of changing agency demands on revenue collection

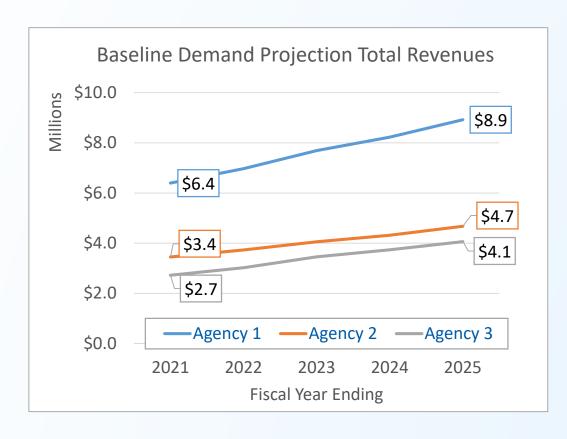
- Tested hypothetical scenario over five years:
 - Agency 1 increases direct use demands by 1,000 AFY
 - Agency 2 decreases direct use demands by 600 AFY
 - Agency 3 decreases direct use demands by 400 AFY
 - Recharge allocations held constant for illustrative purposes

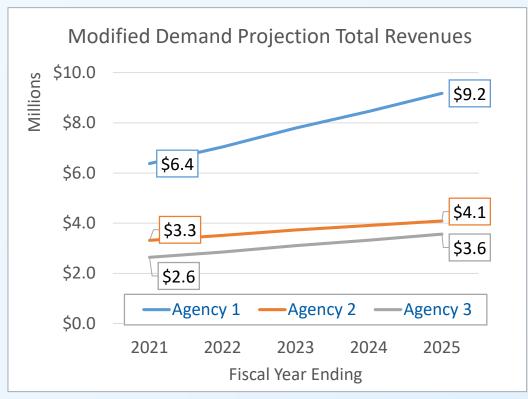
Other agencies' growth set to hold overall projections constant with Baseline





Sensitivity Analysis: Hypothetical Revenue Impacts

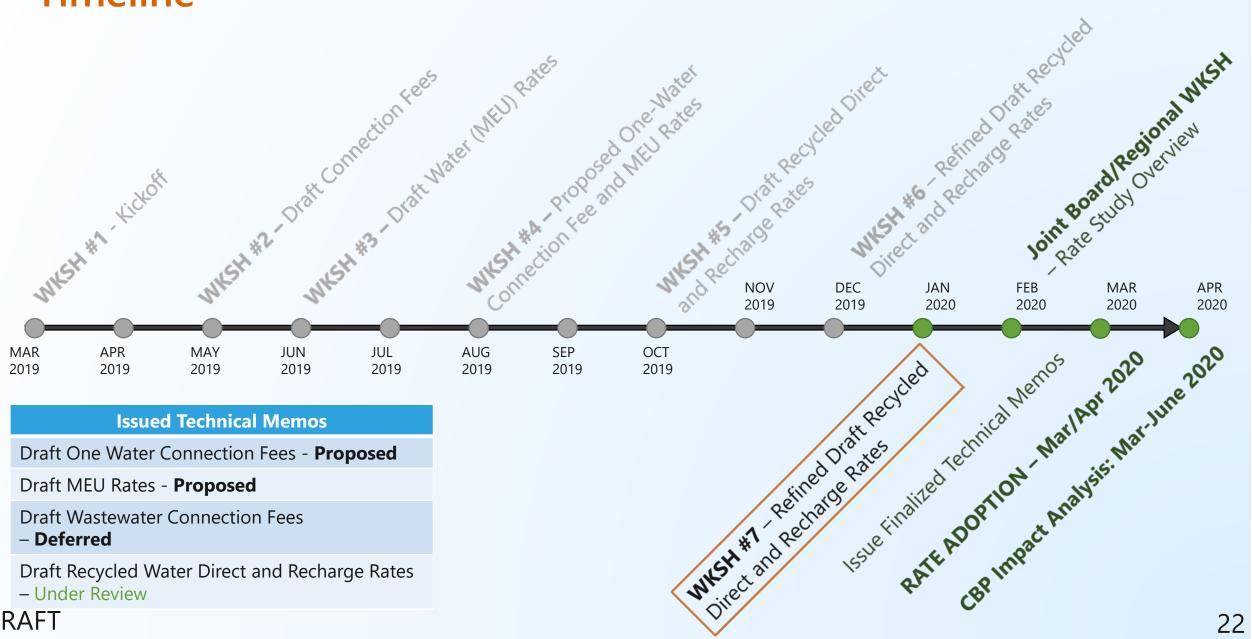




Recommended Rate Structure:

- Combines a fixed and a variable component
- The fixed component recovers debt service costs
- The fixed component is allocated based on three-year rolling average total use
- Implementation of fixed charges phased-in over a four-year period starting FY 2023/24
- Smooth revenue requirements in FY 2020/21 and 2021/22 to lessen impact of rate increase

Timeline



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22

Next Steps:

	Description	Date
1	Final Joint Rate Workshop with IEUA Board, Regional Policy Committee, and Water Member Agencies	Feb 5, 2020
2	 Finalize and distribute Technical Memorandums for proposed rates: One Water Connection Fees Water Resources MEU Rates Direct Use Recycled Recharge Water Rates 	Feb 14, 2020
3	Regional Committee recommend approval of proposed rates to IEUA Board	Feb 27, 2020 & Mar 5, 2020
4	IEUA Board Approval of proposed rates	Mar 25, 2020
5	Adopt proposed rate adjustments with time to allow for Prop 218	Mar/Apr 2020
6	Develop long-term projections to assess the impact of the CBP on all rates	Mar to Jun 2020

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