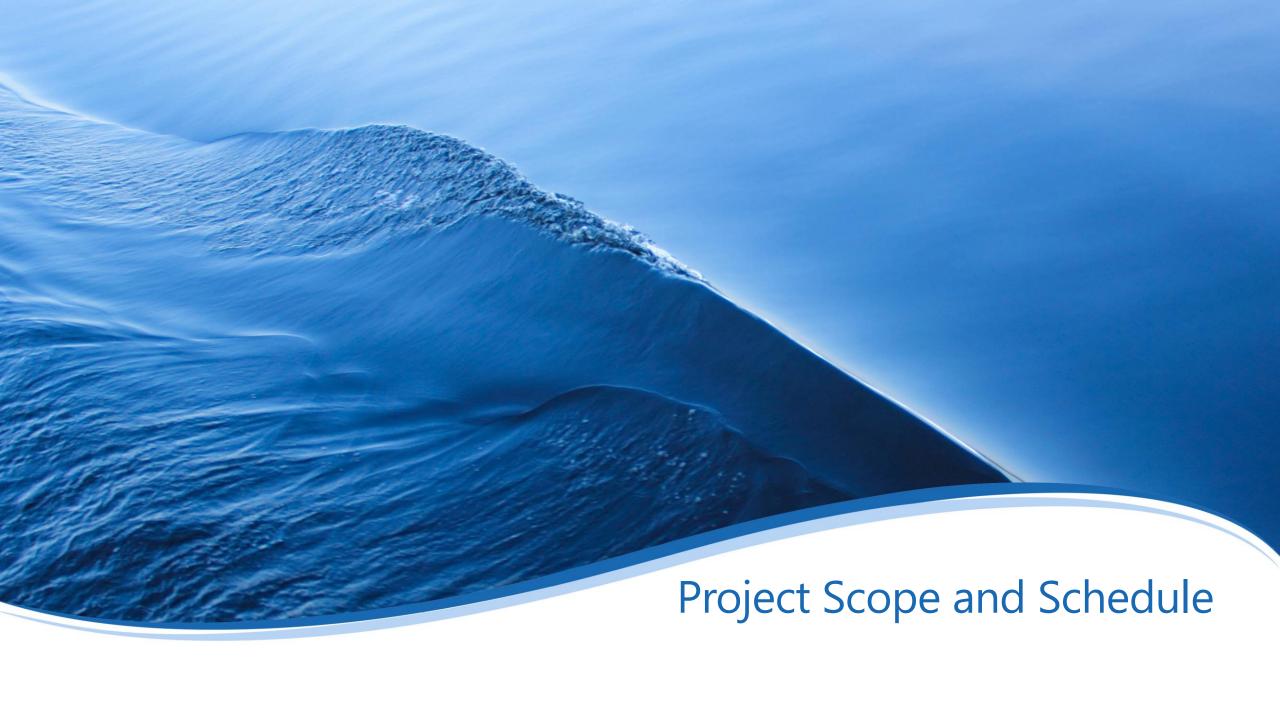


Kick-off Meeting Agenda

- 1. Introduction
- 2. Project Scope
- 3. Project Schedule
- 4. Other Discussion Items?
 - –Any additional scope items?
 - -Have there been any changes at IEUA since the last rate study that may impact our analyses?

Team Introduction





Scope Items

Data Collection and Kickoff

Update Connection Fees and Monthly Rates

Wastewater and One Water

Assess Long-Term Rate Impacts of Chino Basin Project

Impact on fees and charges; short- and long-term outlook

Assess Alternative Rate Collection Options

County Tax Roll, other methods?

Community Outreach and Workshops

Proposed Project Schedule

| Task | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG |
|--|-----------|-----|-----|----------|-----|---------------|------------|----------|
| 1.Project Kick-off and Request Data | | | | | | | | |
| 2. Wastewater Connection Fees | | | | — | * | | | |
| 3. One Water Connection Fees | | | | <u></u> | * | | | |
| 4. Wastewater Rate Development | | | | | | • | * | |
| 5. Potable Water Rate Development | | | | | | \rightarrow | * | |
| 6. Recycled Water and Recharge Rate De | velopment | | | | | \Rightarrow | * | |
| 7. Chino Basin Project Impact Assessment | | | | | | | | * |
| 8. Evaluation of Collection Alternatives | | | | | | | *** | * |
| 9. Meetings and Presentations | | | | | | | | |
| Local Stakeholders Meetings | | | | | | | | |
| Bi-Weekly Meetings | | | | | | | | |
| Monthly Meetings | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| ☆ Draft Memo★ Final Memo★ Kick-off Meeting | Local Stakeholders MeetingsBi-Weekly MeetingMonthly Meeting |
|--|---|
|--|---|

Task 1: Data Collection

- Data collection is underway
 - Data request submitted to IEUA 1/25/2018
 - First round of data received 1/31/2018
- Initially requested items will be sufficient to get the studies underway
- Additional items may be required as the analysis progresses

Tasks 2 through 6: Connection Fee and Service Rates



Policy & Rate and Fee Structure Review



Revenue Requirement and Funding Needs Analysis



Demand Analysis and Discharge Analysis



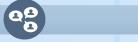
Cost Allocation
Analyses
-growth/existing
-functional group



Design Analysis



Outreach, Engagement, & Messaging









Tasks 2 and 3: Connection Fee Updates

Task 2: Wastewater Connection Fees, Task 3: One Water Connection Fees

Both connection fees are currently based on a hybrid calculation

```
\frac{\textit{Value of the Available System}}{\textit{Expected Future Users}} + \frac{\textit{Capacity Related CIP}}{\textit{Expected Future Users}}
```

- This approach will likely be the most appropriate for this update
 - Have planning conditions changed significantly since the last study?
 - Can elements of the CBP be incorporated into the One Water fee?

Deliverables: Analysis and Tech Memos

Task 4: Wastewater Rate Development

- Monthly rate per EDU
 - Rates adopted through FY 2019/20
- Updated rates will rely on current EDU per account calculation methodology
- Analysis and results will be laid out to allow for future updates

- Should loadings parameters beyond BOD and TSS be considered?
- What components of the EDU definition are set by the Regional Contract?

Deliverables: Analysis and Tech Memo

Task 5: Water Rate Development

- Readiness-to-Serve Charge
 - Charge based on TYRA to be fully phased-in starting FY 2022/23
 - Estimated MWD TYRA charges and phase-in percentages will be used to calculate MEU charges until full TYRA phase-in
- MEU Charge
 - Cover IEUA's internal costs and portion of RTS during phase-in
 - Current rates adopted through FY 2019/20
- How is the current structure working?
- How has it been received by the member agencies?

Deliverables: Analysis and Tech Memo

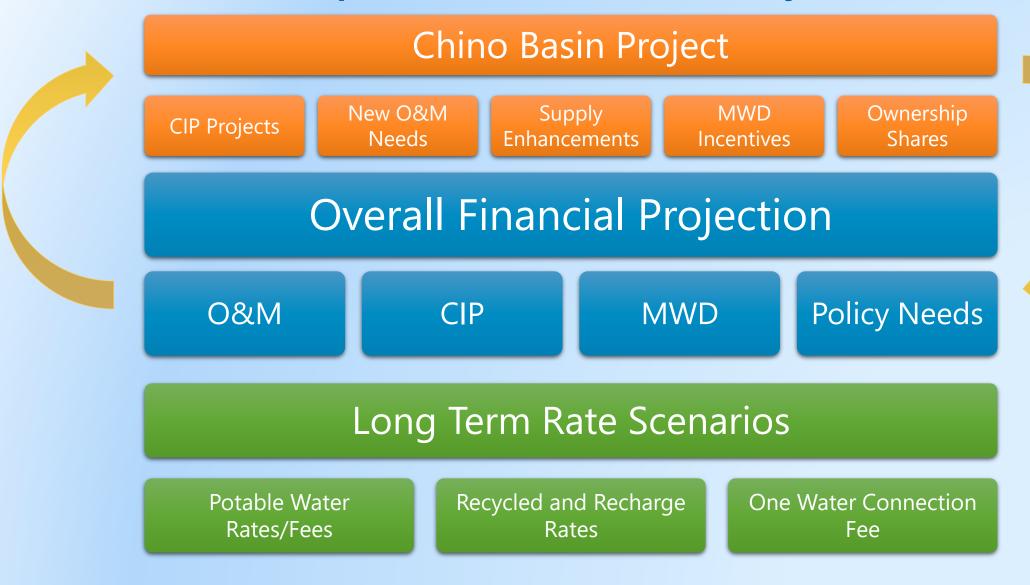
Task 6: Recycled and Recharge Rate Development

- Volumetric rates per acre-foot or million gallons
 - Rates adopted through FY 2019/20

- How will the CBP elements impact recycled water availability for direct sales and vice versa?
- Are the fully volumetric rates providing a stable source of revenues?
 - Should the addition of a fixed charge be explored?

Deliverables: Analysis and Tech Memo

Task 7: Assess Impacts of Chino Basin Project



Deliverables: Model and Tech Memo

Task 7: Defining the preliminary CBP

Chino Basin Project

CIP Projects

New O&M Needs

Supply Enhancements

MWD Incentives

Ownership Shares

- Key analysis elements:
 - Defining costs and benefits (optional and/or mandatory inclusion)
 - Determining how costs are shared (internal funds, external participants)
 - Determining impact on rates and fees (water, recycled and recharge, other?)
- When will project and cost information be available for the CBP?
- What model structure will be most useful for IEUA?

Task 8: Alternative Collection of Rates

- Evaluate alternative methods of collecting wastewater and water monthly rates
 - Property Tax Roll, Direct Billing
- Identify the steps needed to transition to alternative billing methods

What would be the impetus for transitioning?

What would be the other implications?

Deliverables: Tech Memo

Task 9: Meetings and Workshops

- Bi-Weekly Meetings
 - Conference Call and WebEx (as needed)
- Monthly Meetings
 - Onsite at IEUA

Who needs to be involved in each meeting?

How much lead time do we need to schedule onsite meetings?

- Stakeholder Meetings
 - Onsite at IEUA

Outreach Meeting Planning

- What is the lead time for scheduling outreach meetings?
- What will each meeting cover/present?
 - How many meetings will be needed?
 - What needs to be completed prior to each meeting?
- What input do we want to receive from the stakeholders?
 - What role will the stakeholders play in decision making?

