## Budget Workshop Proposed Biennial Budget for FYs 2019/20 and 2020/21









Finance and Accounting April 3, 2019

# Proposed Biennial Budget FYs 2019/20 – 2020/21 Supports Board-Adopted Business Goals

## FISCAL RESPONSIBILITY

Rate Study to ensure full recovery of costs

Financing capital projects

Cost containment

## WORK ENVIRONMENT

Training & development

Succession planning

#### WATER RELIABILITY

Water use efficiency programs

Chino Basin Program

### WASTEWATER MANAGEMENT

RP-5 expansion construction

Asset
Management
Program



### **Biennial Budget FY 2019/20 and 2020/21**



Adoption of two "single-year" budgets and TYCIP



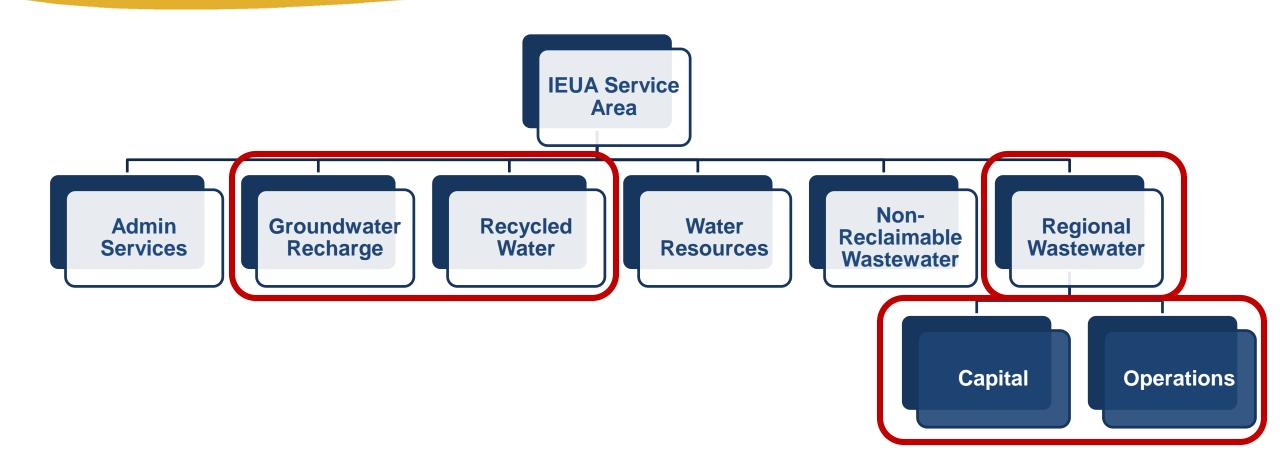
Appropriation limited to a single year



Mid-cycle review for the second budget year



### **IEUA Fund Structure**





### **Key Drivers Funding Sources**

- Stable and distinct revenue components
- FY 2019/20 last year of the multi-year rates adopted in 2015.
  - Rate Study Update for fiscal years beginning 2020/21.
- Conservative projection on new connections;
  - 4,000 new wastewater equivalent dwelling units (EDUs)
  - 4,000 new water meter equivalent units (MEUs)
- 3.5% average growth on property tax receipts



### **Current multiyear rates**

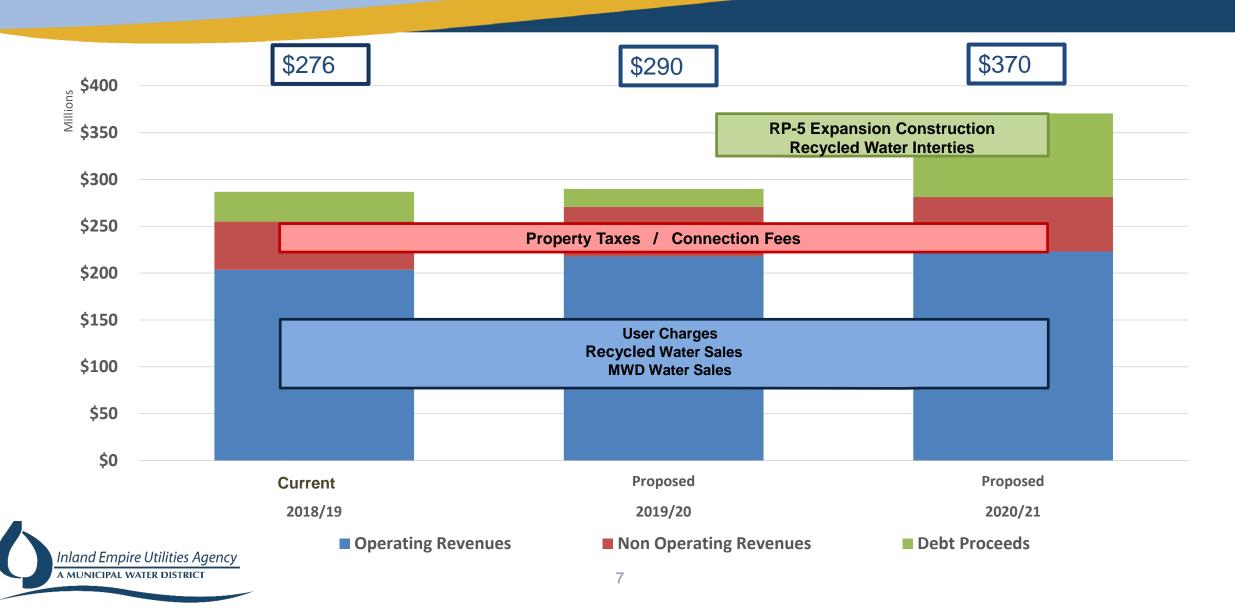
Five year rates adopted June 2015 for Fiscal Years 2015/16 – 2019/20.

	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20
Effective Date	10/01/15	7/01/16	7/01/17	7/01/18	7/01/19
Wastewater Connection Fee/EDU	\$5,415	\$6,009	\$6,309	\$6,624	\$6,955
Monthly EDU Rate	\$15.89	\$17.14	\$18.39	\$19.59	\$20.00
Recycled Water Direct Delivery/AF	\$350	\$410	\$470	\$480	\$490
Groundwater Recharge/AF	\$410	\$470	\$530	\$540	<b>\$550</b>
Water Connection Fee /MEU	\$693	\$693	\$1,455	\$1,527	\$1,604
RTS TYRA 7YR Phase In	n/a	15%	30%	45%	60%
Meter Equivalent Unit	n/a	\$0.90	\$0.95	\$0.99	\$1.04

(AF) acre foot (EDU) Equivalent Dwelling Unit (RTS TYRA) – Readiness to Serve Ten Year Rolling Average



### **Total Funding Sources**

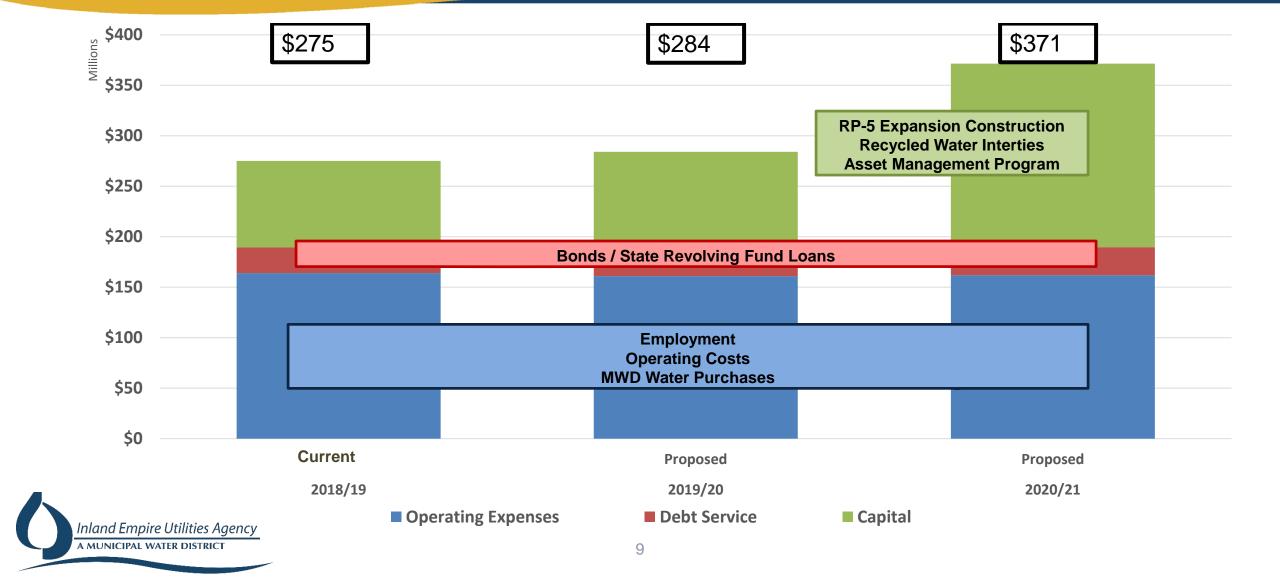


### **Key Drivers Uses of Funds**

- No significant changes in total operating expenses
  - Increase in employment costs offset by lower O&M projects
- Significant higher capital expenditures
  - RP-5 Expansion construction
  - Pomona/JCSD Recycled Water Interties
  - Asset Management Program
  - Chino Basin Program (CBP)



### **Total Uses of Funds**



# **Employment Costs** (\$ Millions)

	FY 2018/19 Current	FY 2019/20 Proposed	% Change	FY 2020/21 Proposed	% Change
Total Employment Cost	\$55.0	\$59.3	7.8%	\$62.6	5.6%
% TOTAL BUDGET	20%	21%		18%	

### Support to

### RP-5 Expansion Construction Asset Management Program Chino Basin Program



### Labor allocation by program

	FY 2018/19	FY 2019/20	FY 2020/21
	Current	Proposed	Proposed
Wastewater	81%	80%	80%
Water	16%	17%	17%
Administration	3%	3%	3%
<b>Grand Total</b>	100%	100%	100%



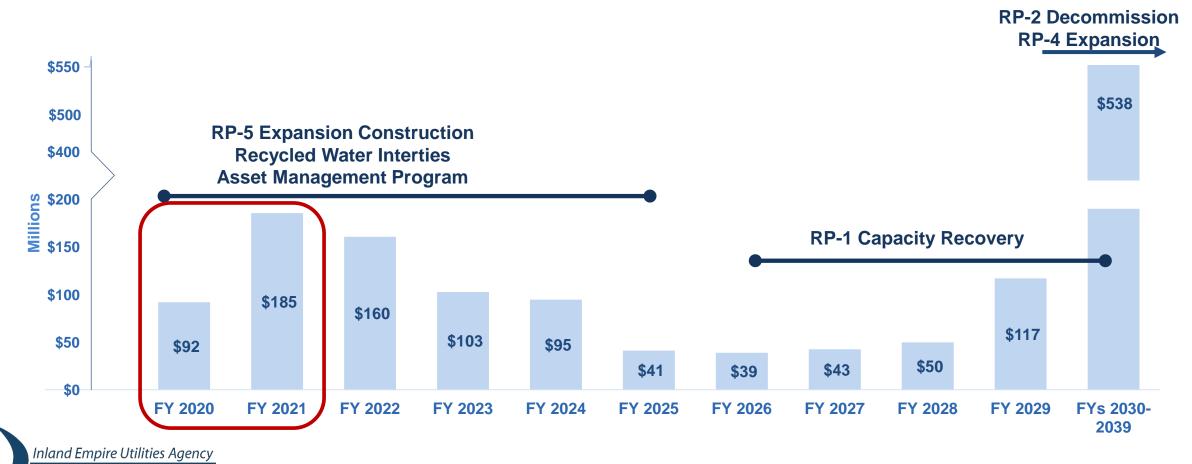
### **Succession Planning**

- ~30%(77 FTEs) of proposed staffing eligible to retire in the next 5 years
  - 12 identified critical positions may retire within the next 2 years
- \$800,000 per year to support succession planning
  - Timely recruitment and transition of critical positions
  - Adequate overlap for knowledge transfer and training
  - Minimize impact to productivity

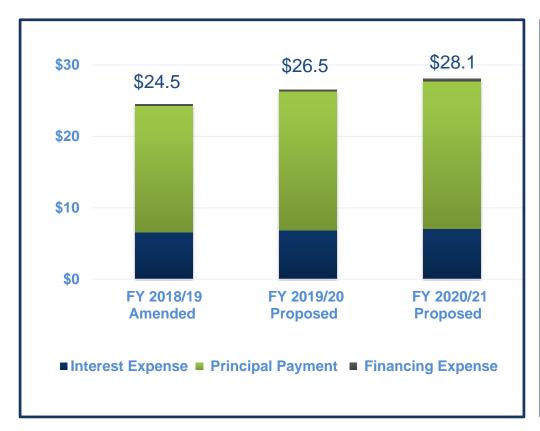


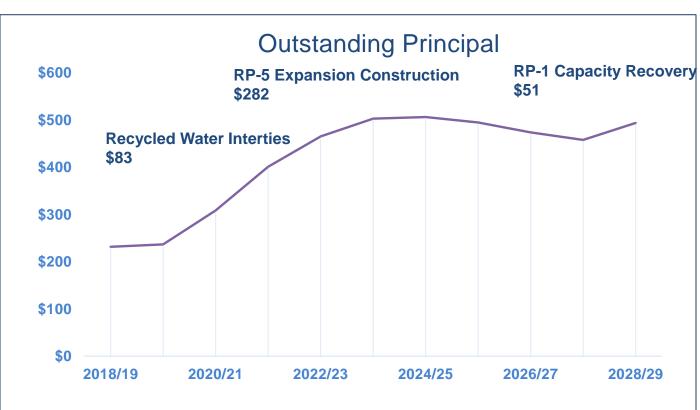
### **Proposed TYCIP \$924M**

#### \$277 M planned over the next two years



### **Debt Service and Outstanding Principal**







#### **Total Reserves**

A MUNICIPAL WATER DISTRICT



### **Key take-aways**

**Balanced Budget.** FY 2019/20 last year of multiyear rates. Rate study underway for FY 2020/21. **RP-5 Expansion construction phase begins** evaluation of financing options. **Asset Management Program.** Chino Basin Program.



### **Review and Approval Timeline**

Month	IEUA Committee	IEUA Board	Regional Technical Committee	Regional Policy Committee
March	03/13	03/20	03/28	
April	04/10	<mark>04/03</mark> 04/17	04/25	04/04
May	05/08	05/15	05/30	05/02
June	06/12	06/19		06/06

